

UNITED STATES INTERNATIONAL TRADE COMMISSION

In the Matter of:
CERTAIN BIAXIAL INTEGRAL GEOGRID
PRODUCTS FROM CHINA

) Investigation Nos.:
) 701-TA-554 AND 731-TA-1309
) (PRELIMINARY)

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THE UNITED STATES
INTERNATIONAL TRADE COMMISSION

IN THE MATTER OF:) Investigation Nos.:
CERTAIN BIAXIAL INTEGRAL) 701-TA-554 AND 731-TA-1309
GEOGRID PRODUCTS FROM CHINA) (PRELIMINARY)

Main Hearing Room (Room 101)
U.S. International Trade
Commission
500 E Street, SW
Washington, DC
Wednesday, February 3, 2016

The meeting commenced pursuant to notice at 9:30
a.m., before the Investigative Staff of the United States
International Trade Commission, Michael Anderson, Director
of Investigations, presiding.

1 APPEARANCES:

2 Staff:

3 Sharon Bellamy, Program Support Specialist

4

5 Michael Anderson, Director of Investigations

6 Elizabeth Haines, Supervisory Investigator

7 Amy Sherman, Investigator

8 Jennifer Catalano, International Trade Analyst

9 Cindy E. Cohen, Economist

10 David Boyland, Accountant/Auditor

11 Nataline Viray-Fung, Attorney

12 Russell Duncan, Statistician

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1 APPEARANCES:

2 Opening Remarks:

3 Petitioners (Jeffrey Gerrish, Skadden, Arps, Slate, Meagher
4 & Flom LLP)

5 Respondents (Yohai Baisburd, Dentons US LLP)

6

7 In Support of the Imposition of Antidumping and

8 Countervailing Duty Orders:

9 Skadden, Arps, Slate, Meagher & Flom LLP

10 Washington, DC

11 on behalf of

12 Tensar Corporation

13 Mike Lawrence, President and Chief Executive Officer,

14 Tensar Corporation

15 Bryan C. Gee, Director of Marketing, Tensar Corporation

16 Ann Shockley, Director of Materials and SIOP, Tensar

17 Corporation

18 Robert F. Briggs, Executive Vice President, General

19 Counsel and Secretary, Tensar Corporation

20 Cary Witt, President, GeoSolutions, Inc.

21

22 Michael Coleman, Vice President, Coleman-More Company

23 Dave Brooks, President, ACF Environmental

24 Jeffrey D. Gerrish, Nathaniel B. Bolin - Of Counsel

25

1 In Opposition to the Imposition of Antidumping and
2 Countervailing Duty Orders:

3 Dentons US LLP

4 Washington, DC

5 on behalf of

6 Hanes Companies, Inc.

7 Hill Country Site Supply, LLC

8 Pacific Geosource, Inc. d/b/a Alliance Geosynthetics Inc.

9 John Dowdell, President, Hanes Companies, Inc.

10 Bobby Startling, Vice President, Hanes Companies, Inc.

11 Michael Frey, President, Pacific Geosource, Inc. d/b/a

12 Alliance Geosynthetics, Inc.

13 Clay Cashatt, Vice President, Hill Country Site Supply,

14 LLC

15 Yohai Baisburd, Mark P. Lunn and Daniel Morris - Of

16 Counsel

17

18 Rebuttal/Closing Remarks:

19 Petitioners (Jeffrey Gerrish, Skadden, Arps, Slate, Meagher

20 & Flom LLP

21 Respondents (Yohai Baisburd, Dentons US LLP)

22

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25

I N D E X

	Page
1	
2	
3	Opening Remarks:
4	Petitioners (Jeffrey Gerrish, Skadden, Arps, Slate, Meagher
5	& Flom LLP)
6	8
7	Respondents (Yohai Baisburd, Dentons US LLP)
8	12
9	Jeffrey Gerrish, Skadden, Arps, Slate,
10	Meagher & Flom LLP
11	15
12	Mike Lawrence, President and Chief Executive Officer, Tensar
13	Corporation
14	23
15	Bryan C. Gee, Director of Marketing, Tensar
16	Corporation
17	30
18	Cary Witt, President, GeoSolutions, Inc.
19	38
20	Michael Coleman, Vice President, Coleman-More Company
21	42
22	Dave Brooks, President, ACF Environmental
23	45
24	John Dowdell, President, Hanes Companies, Inc.
25	119

I N D E X

1		
2		Page
3		
4	Michael Frey, President, Pacific Geosource, Inc. d/b/a	
5	Alliance Geosynthetics, Inc.	127
6		
7	Clay Cashatt, Vice President, Hill Country Site	
8	Supply, LLC	132
9		
10	Rebuttal/Closing Remarks:	
11	Petitioners (Jeffrey Gerrish, Skadden, Arps, Slate, Meagher	
12	& Flom LLP	177
13		
14	Respondents (Yohai Baisburd, Dentons US LLP)	185
15		
16		
17		
18		
19		
20		
21		
22		
23		
24		
25		

1 P R O C E E D I N G S

2 9:30 a.m.

3 MS. BELLAMY: Would the room please come to
4 order?5 MR. ANDERSON: Good morning. I would like to
6 welcome you to the International Trade Commission's
7 conference in connection with the preliminary phase
8 Antidumping and Countervailing Duty investigations
9 #701-TA-554 and 731-TA-1309 concerning imports of certain
10 Biaxial Integral Geogrid Products from China. My name is
11 Michael Anderson. I'm the director of the Office of
12 Investigations and will be presiding over this conference.
13 Among those present from the Commission here at the table
14 starting with introductions on my far right is Betsy Haines,
15 the Supervisor Investigator; Miss Amy Sherman our
16 Investigator and Miss Nataline Viray-Fung the Attorney
17 Advisor and to my left is our Economist, Cindy Cohen and our
18 Accountant and Auditor Mr. David Boyland and our Industry
19 Analyst Miss Jennifer Catalano.20 A few housekeeping matters, I would like to
21 remind all the speakers not to refer to any confidential
22 business information in your remarks or business proprietary
23 information in your remarks and to speak directly into the
24 microphone. We also ask that when you speak you state your
25 name and your affiliation for the record before the

1 beginning of your presentation or in answering any questions
2 for the benefit of the court reporter and the transcript.

3 All witnesses must be sworn in before presenting
4 testimony and I understand that all parties are aware of the
5 time allocations. Any questions regarding the time
6 allocations should be addressed to our Secretary. Are there
7 any questions from the parties at this moment?

8 (No response)

9 MR. ANDERSON: Okay. Madam Secretary, I
10 understand that all witnesses have been sworn in and are
11 there any preliminary matters?

12 MS. BELLAMY: No, there are no preliminary
13 matters.

14 MR. ANDERSON: Okay, very well. Let's proceed
15 with opening remarks.

16 MS. BELLAMY: Opening remarks on behalf of
17 Petitioners, Jeffrey Gerrish on behalf of Skadden, Arps,
18 Slate, Meagher and Flom LLP.

19 OPENING REMARKS OF JEFFREY GERRISH

20 MR. GERRISH: Good morning. I'm Jeff Gerrish of
21 the law firm from Skadden Arps representing the Petitioner
22 Tensar Corporation. We are here this morning because
23 imports of Biaxial Integral Geogrid from China are surging
24 into the U.S. Market severely injuring the Domestic Industry
25 and threatening the livelihood of its workers. The

1 statutory factors that the Commission normally considers
2 have not only been met here, they have been met beyond the
3 shadow of a doubt.

4 Let's start first with import volumes. Imports
5 of Biaxial Integral Geogrid from China increased
6 dramatically over the period of investigation. In absolute
7 terms, the volume of dumped and subsidized imports increased
8 by almost ninety percent between 2012 and 2014. Imports
9 continue to increase in the first three quarters of 2015 by
10 an additional thirty-two percent over the levels for the
11 first three-quarters of 2014. Subject Imports also
12 increased relative to U.S. consumption and production.

13 In fact, the market share for Chinese Imports
14 nearly doubled from 2012 to 2014. This came at the direct
15 expense of the Domestic Industry's market share which
16 plummeted over the same period. The increase in Chinese
17 imports was significant in relation to domestic production
18 as well. In 2012, Chinese imports were less than a quarter
19 of Tensar's production. By the end of the interim 2015
20 period, they were approaching Tensar's total production for
21 all markets. Regarding price, the record shows that this
22 market share penetration by Chinese imports was obtained by
23 undercutting U.S. Producer prices.

24 Significant underselling has occurred resulting
25 in substantial market share gains for the Chinese imports.

1 The rapid increase in Subject Imports and the declining
2 import prices have depressed the U.S. Producer prices.
3 Domestic prices of Biaxial Integral Geogrid have fallen
4 dramatically over the Period of Investigation. This case
5 represents a common dilemma for Domestic Producers like
6 Tensar. Resist dropping prices to maintain needed
7 profitability and suffer a loss of sales, or drop prices to
8 maintain sales volume and suffer lower revenue.

9 When imports of Biaxial Integral Geogrid first
10 started surging into the United States, they took sales and
11 gained market share. As Tensar tried to maintain market
12 share, it dropped its prices even further to compete with
13 the Chinese Imports. Over the entire Period of
14 Investigation but particularly from September 2014 to
15 September 2015, domestic prices plunged to unsustainable
16 levels. The impact on the Domestic Industry has been
17 devastating.

18 Tensar lost a significant amount of market share
19 and was forced to cut its prices drastically as a result of
20 the dumped and subsidized imports from China. This caused
21 Tensar's operating income and operating margin to plummet
22 from 2012 to 2014. In 2015 things got even worse. Despite
23 strong demand, Tensar was forced to cut prices even more in
24 order to avoid losing further market share to the Chinese.
25 As a result, Tensar suffered an operating loss in the first

1 three-quarters of 2015. The evidence is simply overwhelming
2 that unfairly traded Chinese imports have had a significant
3 harmful impact on the Domestic Industry and have caused
4 present material injury.

5 In addition to causing present material injury,
6 Chinese imports threaten additional injury absent relief
7 here. Chinese producers have massive capacity to produce
8 Biaxial Integral Geogrid, receive large export subsidies and
9 are confronting a slowdown in their own economy. The rapid
10 increase in Subject Imports that has occurred over the
11 Period of Investigation demonstrates how quickly Chinese
12 producers can increase exports to the United States. It
13 demonstrates their clear interest in this market. Left
14 unchecked, there is no question that the market share
15 erosion and financial declines that Tensar suffered at the
16 hand of Chinese imports will become even worse leading to
17 additional production shutdowns and worker layoffs.

18 Our witnesses this morning will discuss their
19 real-world experiences behind the data you've collected.
20 The data here are clear and compelling in showing that the
21 Domestic Industry has suffered present material injury and
22 is threatened with further injury. But you will hear much
23 more today about what this case is about. This case is
24 about a Domestic Industry that has done everything right and
25 is everything that you would want an American Industry to

1 be. The only reason we are here today is that the Domestic
2 Industry faces an emergency, an emergency that can only be
3 stopped with trade relief. The Domestic Industry seeks
4 nothing more than basic fairness, the type of fair trading
5 system that Congress counts on you to enforce.

6 As you will hear and as the Commission should
7 conclude an affirmative determination is warranted here. We
8 ask you to grant this relief and that the Domestic Industry
9 and its people get back to work. Thank you.

10 MR. ANDERSON: Thank you Mr. Gerrish. Now we'll
11 hear opening statements from Yohai Baisburd.

12 MS. BELLAMY: Opening statements on behalf of
13 Respondents Yohai Baisburd, Dentons U.S. LLP.

14 OPENING REMARKS OF YOHAI BAISBURD

15 MR. BAISBURD: Good morning. My name is Yohai
16 Baisburd and I am a partner with Dentons U.S. LLP. We
17 represent Hanes Geo, Hills Country and Alliance
18 Geosynthetics. These companies run the gambit from large
19 national distributors to regional disadvantaged enterprises.
20 There are two points I would like you to keep in mind during
21 Tensar's panel.

22 First, this case is really about Tensar's actions
23 and decisions, not imports. For decades Tensar owned the
24 entire U.S. Biaxial Geogrid market through a patent and
25 maintained a tightly controlled distribution network which

1 is still the case today. As a result, Tensar was the only
2 game in town and Biaxial Geogrid prices were high. Before
3 that patent expired in May 2012, Tensar tried to move the
4 U.S. Market from one group of patented products to another
5 patented product called Triax.

6 Two years before a single import was sold in the
7 United States, Tensar told the market that it would
8 discontinue regular production of its type II product
9 BIAX1200 and that it was its strategy to move all of their
10 then Biaxial Geogrid market to Triax. That strategy failed
11 when the market continued to demand rectangular and square
12 biaxial products, even after Tensar, the sole source of
13 supply for those products in the United States at that time
14 effectively told the U.S. Market that it intended to abandon
15 those products.

16 Also, before imports even arrive, Tensar began
17 offering private label biaxial geogrids. These private
18 label products did not carry the Tensar name and were sold
19 at significant lower prices. In effect, Tensar took
20 high-priced sales away from its branded Tensar biaxial
21 geogrids and replaced them with lower-priced, private label
22 sales. Imports can't be blamed for that either when they
23 weren't even in the market at that time. Once the U.S.
24 Patent expired the market finally had access to alternative
25 sources for rectangular biaxial geogrids and no longer had

1 to purchase them from either the sole producer Tensar or
2 their exclusive distribution channel.

3 Instead, engineers and contractors had access to
4 multiple sources, none of which had a stated strategy of
5 moving away from supplying those rectangular geogrids. When
6 imports began entering the market in June 2012, close to six
7 months into the first year of the Period of Investigation,
8 they largely displaced non-geogrid design alternatives.

9 The second point I would like you to keep in mind
10 is that every single square yard of Triax that Tensar sold
11 in the Period of Investigation could have been a square yard
12 of one of its rectangular biaxial geogrids. There is simply
13 no clear dividing line between biaxial geogrids that have a
14 rectangular or square shape and those that have a triangle
15 shape. The Triax patent itself refers to it as a "geogrid
16 made by stretching and by axially orienting a plastic
17 starting material which was provided with an array of
18 holes."

19 In other words, Triax is punched and drawn in two
20 directions just like any other Biaxial Geogrid. Just like
21 any other biaxial Geogrid, Triax is used to build roads and
22 other similar projects. Our trade laws are there to protect
23 U.S. industries from injury caused by unfairly traded
24 imports but not corporate decisions made before any import
25 touched U.S. shores or subsequent missteps.

1 Since we can't address any of the confidential
2 information in this public staff conference, and there is
3 effectively only one U.S. Producer, we're not going to be
4 able to make any direct comparisons as Tensar can make, but
5 you will see the data reasons in our post-conference brief
6 as to why we believe that there is no reasonable indication
7 that Subject Imports cause or threaten to cause material
8 injury. Thank you.

9 MS. BELLAMY: Will the Petitioners Panel please
10 come forward?

11 MR. ANDERSON: While you are getting set up I
12 just wanted to welcome all the parties to the Commission and
13 thank you for being here today. Please proceed when you are
14 settled in.

15 STATEMENT OF JEFFREY GERRISH

16 MR. GERRISH: Again, for the record, my name is
17 Jeff Gerrish representing Petitioner Tensar Corporation.
18 I'd like to provide some additional information on the
19 material injury and threat factors in this case and then
20 turn it over to the Domestic Industry and Distributor
21 Witnesses.

22 There are four key points to keep in mind as you
23 consider this record. First, imports of Biaxial Integral
24 Geogrid or BIAX from China were significantly increasing
25 over the Period of Investigation, both in absolute terms and

1 in relation to production and consumption in the United
2 States. Second, because of these imports, U.S. prices for
3 BIAX collapsed and have continued to decline each year of
4 the Period of Investigation. Third, the impact of the
5 unfairly traded Chinese imports in the Domestic Industry has
6 been devastating. Finally, Chinese producers will ship even
7 more unfairly traded BIAX to this market in the absence of
8 trade relief and will cause further harm to the Domestic
9 Industry.

10 Now let's focus on the volume of Subject Imports.
11 As you can see from this slide Chinese Imports soared from a
12 little over seven million square yards in 2012 to nearly
13 fourteen million square yards in 2014 and were on pace to
14 exceed nineteen million square yards in 2015. This
15 represents an astounding increase of over one hundred
16 sixty-seven percent. Such an extraordinary surge of imports
17 is more than sufficient to show that the volume of Subject
18 Imports is significant.

19 Chinese imports showed no signs of slowing down
20 and continued to pour into this market at ever increasing
21 levels in 2015. This chart shows the significant increase
22 in imports from the first three-quarters of 2014 to the
23 first three-quarters of 2015. In this interim period,
24 imports were up by more than thirty-two percent. Over the
25 first three years of the Period of Investigation, Chinese

1 imports rapidly gained market share. In fact, they nearly
2 doubled their U.S. market share over this period.

3 On the next slide, you see the simultaneous
4 decline in Tensar's market share that resulted from the
5 surge of Chinese imports. In fact, as shown on this next
6 slide, all of the market share gain by Subject Imports was
7 lost by the U.S. Industry. The Chinese imports took market
8 share away from the Domestic Industry every year from 2012
9 through 2014. Once again, such evidence compels the
10 conclusion that the volume of Subject Imports was
11 significant.

12 As shown here in the interim period, unfairly
13 traded Chinese imports have continued to hold about fifty
14 percent of the total U.S. Market. In fact, during the
15 interim period dumped and subsidized Chinese imports nearly
16 equaled Tensar's total production of BIAX. That is every
17 single square yard that the company made and sold in the
18 United States plus what it exported to other markets.
19 That's a staggering figure and it shows the significant
20 volumes that the Chinese producers are continuing to ship
21 here.

22 Now let's look at the price effects. This slide
23 shows vividly what has happened to Tensar's prices over the
24 Period of Investigation as a result of unfairly traded
25 imports from China. To give you some context for this, it

1 helps to understand that BIAX is an extremely
2 price-sensitive product. BIAX is commonly used in public
3 construction projects like roads and highways as well as in
4 private construction. Most of these transactions are done
5 through competitive bidding. In that situation, the lowest
6 bid wins every time. So even if the imports undercut
7 Domestic Producer prices by a penny, it means the Domestic
8 Industry loses that sale.

9 This next slide makes two key points. First,
10 Chinese imports haven't just been a cent or two below the
11 U.S. prices they have significantly undercut the U.S. prices
12 by thirty cents or more per square yard. Second, facing
13 prices like these Tensar has been repeatedly forced to lower
14 its own prices to try to compete. As you can see here, the
15 price effects of imports have not only been significant,
16 they have been devastating. Here you see that in the
17 interim period Tensar aggressively reduced its prices to try
18 to win back market share. This helped volumes recover a
19 little but not much. The unfairly traded Chinese imports
20 continue to hold about fifty percent of this market.

21 Now, let's look at the impact of the Subject
22 Imports. The impact of the volumes and prices you just saw
23 was dramatic. As you can see here, Tensar's operating
24 income plummeted every year over the Period of
25 Investigation. What's more, the decline in operating income

1 grew steeper and steeper as the period went on. Here's
2 another way to look at what's happened to Tensar's operating
3 income over the Period of Investigation. This slide shows
4 dollar value declines in operating income. The units have
5 been omitted to protect confidentiality but the message is
6 clear. Faced with an ever-increasing volume of dumped and
7 subsidized Chinese imports, Tensar suffered severe revenue
8 declines.

9 Things became so bad that in interim 2015, the
10 company fell into a loss. Clearly these trends are not
11 sustainable. Other indicia also show the impact that
12 Subject Imports have had on the U.S. Industry as shown on
13 this next slide. To be efficient and make an adequate
14 return, a BIAX Line must run at a very high capacity
15 utilization rate. But from 2012 to 2014, Tensar's capacity
16 utilization rate fell by over thirty percentage points.

17 Here's another indication of the damage that
18 dumped and subsidized imports have caused. As its shipments
19 fall, Tensar's inventories increased. In fact, as this
20 slide shows, there have been significant increases in
21 inventories every single year of the Period of Investigation
22 even while Tensar has been cutting its production. The
23 story repeats itself when you look at the impact on Tensar's
24 workforce and hours worked. Because of unfairly traded
25 Subject Imports, Tensar has been forced to lay off workers

1 every year of the Period of Investigation even with these
2 layoffs average hours worked per worker have declined.

3 The situation during the interim period has
4 remained grim and clearly shows present material injury.
5 Prices have continued to fall. Financial indicators from
6 gross profit to operating income, operating margins and net
7 income have all declined. This is nothing short of a
8 disaster for this industry and it's all because of Subject
9 Imports.

10 Finally, it is clear that in the absence of trade
11 relief the surge of imports will not only continue but grow.
12 The scale of the Chinese industry is simply incredible.
13 Tensar has identified over seventy-five different Chinese
14 producers and exporters of BIAX and there are likely more
15 than that. It's clear that these companies are highly
16 export-oriented. Their very location virtually guarantees
17 that. For example, most of these companies are located in
18 economic development zones and export bases established by
19 government authorities to promote exports.

20 Here is a concrete example of what I'm talking
21 about. This is a map of Shandong Province, located on
22 China's East Coast. In this one Province alone we've
23 identified these forty-six producers as exporters of BIAX.
24 All of these companies are situated close to major ports and
25 all or almost all of them are located in economic

1 development zones. They are ideally located to export to
2 this market. Not only is there a large number of Chinese
3 producers, they clearly have the capacity to flood this
4 market.

5 Just take the example of a single Chinese
6 Producer, Taian Modern Plastics or TMP. According to
7 information available on its website TMP has the capacity of
8 more than one hundred million square meters per year.
9 That's equal to over one hundred and nineteen million square
10 yards of capacity. When you think about the fact that last
11 year the total size of the U.S. Market was around forty-one
12 million square yards, that means that this one company in
13 China, by itself has enough capacity to supply in one year
14 what the entire U.S. Market would use in three. That's an
15 astounding amount of capacity and that's just one company of
16 more than seventy-five. Clearly the threat to this market
17 is very significant indeed.

18 Not only do producers like TMP have the capacity
19 to continue to ship here in ever increasing volumes, they
20 have very strong incentives to do so. On the China side of
21 the equation are the numerous export subsidies that they
22 receive under the government of China's policies. These
23 subsidies have one purpose, to promote additional exports
24 whatever the price. On the U.S. side, we have continued
25 strong demand for BIAX. The new Federal Highway Bill will

1 stimulate additional demand and increase road construction
2 and related activity this year and in the years ahead.

3 At the same time, even as the Chinese government
4 seeks to prop up exports, its economy is slowing. All of
5 these trends mean that the U.S. Market will continue to be a
6 very attractive market to Chinese exports. The situation
7 for the Domestic Industry is growing more and more dire each
8 day. Despite its best efforts, the Domestic Industry just
9 can't compete with the dumped and subsidized Chinese
10 imports. The U.S. Industry has slashed its own prices and
11 made every effort to increase sales but it's financial
12 performance continues to decline while Chinese imports
13 continue to flood into this market and inventories like the
14 ones you see here at Tensar's plant, continue to grow.

15 The U.S. Industry has certainly suffered material
16 injury as shown by its plummeting market share, production,
17 capacity utilization, employment and profits. That injury
18 can only be explained by the surge of Chinese imports into
19 this market over the period of investigation. Furthermore,
20 there could be no doubt that Chinese imports threaten
21 additional injury going forward. We urge the Commission to
22 reach an affirmative determination and grant relief to this
23 industry. Thank you.

24 I would now like to turn it over to Mike
25 Lawrence, the President and CEO of Tensar Corporation.

1 After that, we will hear from Bryan Gee, Tensar's Director
2 of Marketing. We will then here from three distributors of
3 Biaxial Integral Geogrid, Cary Witt of GeoSolutions, Mike
4 Coleman of Coleman-Moore and Dave Brooks of ACF
5 Environmental.

6

STATEMENT OF MIKE LAWRENCE

7

MR. LAWRENCE: Good morning. My name is Mike
8 Lawrence and I'm the President and Chief Operating Officer
9 as Jeff mentioned. Before that I was the Executive Vice
10 President and General Manager for Tensar Americas, and on
11 behalf of Tensar, I would like to thank you all for the
12 opportunity to appear before you today.

13

We greatly appreciate all the hard work that
14 you've done and put into this important case in such a short
15 period of time and including the difficulties with the snow
16 that you had last week. So I'm sure it was a tough time for
17 you and we appreciate that effort.

18

But I'd like to talk to you today about the
19 crisis that my company is facing as a result of the unfairly
20 traded imports from China.

21

The outcome of this investigation will have a
22 major impact on the long-term future of my company and the
23 workers that we employ. I do not use these words lightly.
24 It is imperative that the Commission understand just how
25 serious a situation we face and how important the decision

1 is.

2 But let me start by first providing you some
3 background about Tensar. Tensar is a company that was
4 founded on innovation. We're a group of engineers and
5 problem solvers absolutely dedicated to what we do. And
6 we've succeeded through our continual efforts to solve the
7 toughest engineering challenges with new products and
8 innovative cost effective solutions.

9 Our development of Biaxial integrated geogrids or
10 BIAX is a perfect example of this. The founder of Tensar
11 invented biaxial integrated geogrids over 30 years ago and
12 the idea of making high strength and durable construction
13 materials by taking a polymer sheet and turning it into a
14 seamless grid through an integral forming process was
15 completely new. We developed the product, the process and
16 many of the uses for this product and we literally created
17 this technology from the ground up.

18 We also created the market for biaxial integrated
19 geogrids.

20 People have been building roads and other
21 structures for thousands of years without biaxial integrated
22 geogrids and of course it is possible to build without using
23 any BIAX. So first it was not obvious to some why it would
24 be helpful to start using this new product. We had to work
25 hard to demonstrate our product's effectiveness in reducing

1 construction costs and improving performance, stability, and
2 longevity of the projects in which it was used.

3 We had to show that using BIAX would create
4 substantial savings compared to conventional construction
5 methods that used more aggregate and other materials.

6 We spent countless hours educating state and
7 local departments of transportation, private contractors
8 across the country about the benefits of using BIAX. And
9 not only in the initial cost savings, but in the life span
10 and durability of finished roadways and other surfaces.

11 We worked through onerous independent testing and
12 certification procedures to have our product accepted.
13 These efforts paid off. The U.S. Army Corps of Engineers
14 independently conducted extensive full-scale testing of
15 Tensar biaxial integrated geogrids and various alternatives
16 including both conventional construction materials and
17 practices and other polymeric materials.

18 The government found that Tensar products
19 dramatically outperformed all the alternatives and that
20 several other forms of polymeric materials provided little
21 or no improvement over unreinforced structures.

22 Now, BIAX is included in most state department of
23 transportation specifications across the country and is
24 widely used by contractors and civil engineers. It's become
25 a go-to product to solve engineering challenges in earth

1 work construction and to reduce construction and maintenance
2 costs. And that's all thanks to our efforts.

3 As I mentioned, we invented BIAX. We had a
4 patent on the product. So when the patent ended in May
5 2012, we expected competition from new producers and
6 suppliers and we were prepared for it. We made a great
7 product -- we make a great product. We have efficient
8 operations and the best workers and demand was strong.

9 The economy was continuing to recover from 2008
10 financial crisis. Prices of aggregate and other
11 construction materials were rising which made the use of
12 BIAX to reduce that amount of such materials a no-brainer.

13 At the same time thanks to our efforts, BIAX was
14 continuing to gain even wider acceptance as an engineering
15 solution. So we knew there would be room for U.S. companies
16 like Tenax that make a competing biaxial integrated geo
17 products for anyone else who wanted to compete with us on a
18 level playing field. Indeed our expectations of rising
19 demand was so strong we invested substantial sums to
20 increase our capacity in 2012 despite the end of the patent.
21 And that expectation has proven correct. Overall demand has
22 continued to be very strong and is getting even stronger
23 with the new highway funding and construction projects.
24 This includes the new highway bill signed into law this past
25 December which will provide \$207 billion for federal highway

1 projects over the next four years.

2 So we had and have no doubt that demand for the
3 product is going to remain very healthy. What we were not
4 prepared for was a flood of unfairly priced imports. The
5 expiration of the patent is not a license to engage in
6 unfair trade. Virtually over night numerous Chinese
7 companies have offered BIAX made to match our own
8 specifications, the very specifications we worked so hard to
9 get accepted in the market and at last count we identified
10 at least 75 Chinese producers and exporters of BIAX. Many
11 of these companies have a production capacity just as large
12 or larger than Tensar's. And the United States is an
13 extremely attractive market for them.

14 The level of unfairly traded Chinese imports that
15 entered this market was astounding. You've already seen the
16 numbers. In 2012 Chinese imports immediately took over 25
17 percent share of the U.S. market and things got much, much
18 worse after that. From 2012 to 2014 Chinese imports nearly
19 doubled again. By 2014 they held approximately half of this
20 market, and this all came at the expense of our sales, our
21 market share which plummeted during this period.

22 How did they do this? They did it by selling the
23 products at absurdly low prices. Every year despite all our
24 efforts we lost sales based on price alone. Our customers
25 were continually telling us we had to meet these Chinese

1 prices or lose sales. We continue to hear that every day.

2 So what did we do? We fought even harder to
3 recapture our market share on BIAX. We made our plant even
4 more efficient. We were forced to slash prices even further
5 and ramp up our private label program to try to compete with
6 the dumped and subsidized Chinese imports.

7 As a result of these efforts, our sales volumes
8 improved somewhat in 2015, but at a severe cost suffering an
9 operating loss in the first three quarters of 2015.

10 The effects of these unfairly traded Chinese
11 imports have been devastating for us. From 2012 to 2014 our
12 shipments and production and earnings for BIAX all dropped
13 significantly. And despite all our efforts to reverse this
14 tide in 2015, things went from bad to worse as shown by the
15 operating loss we suffered in that year.

16 Our inventories of BIAX have mounted and they're
17 at their highest levels. We literally refer to the
18 inventories in our plant as mountain morrow which you see on
19 the screen. Our capacity utilization has declined
20 significantly since 2012 and our plant is designed to run at
21 a very high level of capacity utilization. We can't just
22 flip a switch without major costs both economically and
23 human. And in fact, we've been forced to lay off workers,
24 cut hours, shut down production at our plants for extended
25 periods all because of the unfairly traded Chinese imports

1 and the market share that they have stolen.

2 And our ability to invest in R&D and to make
3 other investments that we need to constantly compete in this
4 industry have been sharply curtailed.

5 As I appear before you today, it's especially
6 frustrating to think the only reason these dumped and
7 subsidized imports are able to sell BIAX here is because of
8 our many years of hard work in building this market,
9 convincing engineers, state and local governments,
10 contractor across the United States to include the products
11 in specifications and projects.

12 We did all the hard work and the unfairly traded
13 imports have reaped the benefit. This should have been a
14 great market for all, instead it's become a disaster for
15 anyone who plays by the rules.

16 I truly believe that Tensar runs the best and
17 most efficient operations for BIAX in the world. We're
18 fully prepared to compete with anyone who is held to the
19 same rules that we are. We have the best and brightest
20 people, we do not back down from a challenge and I'm fully
21 confident we can thrive in a fair market.

22 To obtain such a market however, we need strong
23 and effective trade relief. We were well positioned to
24 serve the market and create more jobs, help strengthen the
25 manufacturing in this country, something that we constantly

1 hear from Washington, and we have the tools and the
2 expertise to do it and a demand situation that has been very
3 favorable.

4 I hope that you appreciate that from a business
5 standpoint it is literally impossible to achieve these goals
6 when you have nearly half of the market taken by unfairly
7 traded imports and the threat of much more on the way.

8 Make not mistake, this is exactly why you see the
9 depressed results, the layoffs and shutdowns that you do in
10 context of a strong demand and it's what we'll keep seeing,
11 and much worse if we do not act. That is why we're here
12 today, we want this market to reward hard work and
13 innovation, not dumping and subsidies. And I urge you to
14 give us the trade relief we need and a level playing field.
15 We will do the rest.

16 Thank you for your attention.

17 STATEMENT OF BRYAN GEE

18 MR. GEE: Good morning and thank you for the
19 opportunity to appear before you today. I am Brian Gee,
20 Director of Marketing for Tensar. I have served in various
21 positions at Tensar since 2006 and before that at several
22 other companies in the civil engineering field.

23 Currently I direct the marketing organization in
24 the western hemisphere for Tensar's full portfolio of
25 products and systems including biaxial integral geogrid.

1 I'm also a civil engineer with over 25 years of experience
2 and I've published and presented numerous papers on
3 geosynthetics and other engineering topics.

4 I strongly agree with the points made by Mr.
5 Lawrence. I would like to expand on some of those points
6 and address a few other topics that may arise today.

7 My job requires me to have great familiarity with
8 conditions in the market for biaxial integral geogrids. I
9 work to sell this product every day and that puts me in
10 constant contact with everyone from our sales force to
11 customers, to contractors and engineers to state departments
12 of transportation, to the people on our factory floor. So I
13 know the product and I know the market. I've seen and
14 experienced first-hand the massive harm we've suffered from
15 unfairly traded Chinese imports over the last few years.
16 Demand for biaxial integral geogrids in the United States is
17 driven in large part by construction. Both public spending
18 on things like highways and roads and also private spending
19 on streets and housing developments, parking lots, and many
20 other construction projects.

21 Since 2012, demand overall has been very good.
22 Contractors and engineers want to use BIAX because it allows
23 them to save on aggregate, asphalt, and other materials.
24 The costs of these other materials have been going up
25 significantly since 2012. BIAX also improves the

1 performance and lifespan of the traffic surface. So it's a
2 win/win. As a result, BIAX continues to be accepted in the
3 marketplace in more projects further increasing demand.

4 All that being said, the past few years have been
5 disastrous for our company. Despite robust demand and all
6 the benefit of biaxial integral geogrids our sales of the
7 product and our market share have declined dramatically.
8 The reason is the flood of dumped and subsidized Chinese
9 imports that has hit this market. They have surged into
10 this market in huge quantities and at incredibly low and
11 ever-decreasing prices. I constantly hear from our sales
12 team, from distributors, and from others in the market, that
13 Chinese BIAX is being offered for far below our lowest price
14 per square yard and that we have to match that price or lose
15 the sale.

16 Customers are basing their purchasing decisions
17 for BIAX purely on price. If we don't lower our price to
18 meet the competition, we lose the sale. But we have not
19 taken this lying down. We have tried to do everything we
20 possibly can to compete with the dumped and subsidized
21 Chinese product.

22 We are constantly looking at our production
23 process and costs to try to trim whatever we can wherever we
24 can to increase the efficiencies of our plant.

25 And, of course we've continually lowered our

1 prices to try to match the Chinese prices. But it has
2 become painfully clear that when we cut our prices the
3 Chinese cut theirs even more. The result from 2012 to 2014
4 was a precipitous drop in our sales and our share of the
5 U.S. market for BIAX. In 2015 we slashed prices even more
6 and reinvigorated our private label program in a last-ditch
7 effort to regain some of our market share from the Chinese.

8 Our sales volume has improved somewhat, but at a
9 huge cost in the form of another severe blow to our bottom
10 line as you can see from our data.

11 No matter what we do we continue to suffer at the
12 hands of Chinese imports every day. As of today we are
13 locked out of almost 50 percent of this market by unfair
14 trade. And for those sales that we do make, we can't charge
15 a true market based price. We have to keep prices low
16 enough to avoid losing sales to dumped and subsidized
17 imports.

18 It's difficult to overstate the impact that
19 China's continued shipment of unfairly traded BIAX has had
20 and is having. The impact of these imports on our sales and
21 income has been overwhelming.

22 I would also like to address a few other points
23 about this case. First, you may hear later today that BIAX
24 prices have declined because of a decline in raw material
25 costs. I'm here to tell you that simply has not been the

1 case.

2 Just look at what has happened to raw material
3 costs since 2012. The key raw material for BIAX is polymer,
4 mainly polypropylene resin. As oil prices rose and economic
5 activity picked up, the average price of polypropylene resin
6 increased each year from 2012 through 2014. So in a normal
7 market you would have expected BIAX prices to rise along
8 with it. But as you've seen from our confidential
9 submissions we were unable to raise our selling prices for
10 biaxial integrated geogrids over that same time period.
11 Instead, we were continually forced to lower our prices even
12 as our raw material costs were increasing. Why? Because of
13 the onslaught of dumped and subsidized Chinese imports that
14 entered and continue to enter this market.

15 In 2015 prices for polypropylene resin declined.
16 However, we have continued to face severe pricing pressure
17 from Chinese imports. In fact, many of the recent Chinese
18 BIAX prices I've seen have been moving closer to the current
19 price of polypropylene resin itself. So even though our raw
20 material costs improved somewhat in 2015, that didn't help
21 our bottom line.

22 To the contrary, we suffered an operating loss in
23 that year because of the unfairly low Chinese prices for
24 BIAX.

25 You may also hear claims about our products and

1 our commitment to the biaxial integral geogrid market. Let
2 me dispense with each one of those points.

3 You should reject any notion that our products
4 don't compete with the full range of Chinese products. I
5 think that it may help for this purpose to see the products
6 that we sell and the products that the Chinese sell. These
7 are examples of our BIAX type one and our BIAX type two
8 geogrids, common specifications that we created and the
9 Chinese copied and sell here as well.

10 These are samples of comparable Chinese material.

11 Here is a sample of a square or balanced BIAX
12 product made by us and this is the Chinese equivalent.

13 We sell a lot of square grid product as well.

14 Chinese BIAX or Tensar, this product is made the
15 same way. You start with polypropylene resin pellets, the
16 resin is mixed with black master batch, melted and extruded
17 to form a sheet. You punch holes in the sheet with a
18 specially designed punch press then the material is heated
19 and stretched in two directions. The stretching on special
20 equipment called an Orienter creates a network of strands
21 and junctions that are homogenous and integral. My
22 understanding is that the other U.S. producer, Tenax, uses a
23 slightly different process but the fundamentals and the
24 materials are similar and the resulting product is another
25 version of a biaxial integral geogrid. We sell the full

1 range of BIAX products sold by the Chinese, and we compete
2 with them on all of those products.

3 Tensar makes another geogrid product, TriAx,
4 which is currently under patent. I understand that there
5 may be some issue about whether TriAx should be included as
6 part of this case. Let me tell you BIAX and TriAx are two
7 very different products. This is an example of TriAx.

8 Like BIAX, TriAx is made from polypropylene
9 resin, but that's where the products diverge. You can't
10 just take a BIAX line and make TriAx. You need different
11 thicknesses of extruded polypropylene sheet. You need
12 different punches and have to reconfigure the punch press.
13 And you have to put in different orienting and stretching
14 equipment than what's required to make BIAX. TriAx also has
15 significantly different physical and mechanical properties
16 than BIAX. Unlike BIAX, TriAx is comprised of strands that
17 intersect the form triangular openings and it has a high
18 degree of radial stiffness throughout the full 360 degrees
19 of the plane of the geogrid.

20 It has a completely different geometry and
21 different rib structure and profile than BIAX which results
22 in its having greater interlocking ability for aggregate
23 improved performance and longer service life than BIAX. You
24 don't have to take my word for it, independent experts have
25 recognized that the two products have significantly

1 different physical and mechanical properties. And you can't
2 just substitute TriAx for BIAX. For example, many state
3 specifications either don't allow the use of TriAx at all or
4 classify it differently based on its physical
5 characteristics. Most states require a geogrid to meet
6 certain strength properties in the machine direction,
7 basically along its length and the transverse direction
8 across the width of the roll. These specifications don't
9 provide for a triangular structure such as TriAx which has
10 no ribs directly in the machine direction. So this lack of
11 provision for a unique structure like TriAx also
12 distinguishes it from biaxial integral geogrids.

13 There are also differences in the applications
14 for which the two products may be used.

15 In addition, the two products are different in
16 the way that they are sold and marketed. We have a patent
17 on TriAx and are the only source of this material in the
18 United States. We also provide a range of product support
19 and services for TriAx that is not offered with our biaxial
20 integral geogrids. And other factors like price, customer
21 perceptions, and the way these products are displayed and
22 marketed are very different. So these really are two very
23 different products and should not be considered together in
24 this case.

25 Finally, you may hear that we are focused on

1 TriAx and are not committed to BIAX anymore. This is
2 nonsense. BIAX is an extremely important product for us.
3 You've seen the confidential figures and can see it accounts
4 for a substantial portion of our business. BIAX represents
5 a product that is absolutely vital to the health and future
6 of our company. We wouldn't be here today if that were not
7 the case.

8 You have a great domestic industry here, a
9 high-tech industry with talented workers, an industry that
10 wants to grow and create jobs. And I don't see why American
11 companies and their workers should have to concede almost 50
12 percent of the market to unfair trade. If American mills
13 are in the best position to serve American customers, then
14 they should get the business period. It makes no sense to
15 let foreign mills take market share by cheating.

16 I don't want to think about what will happen if
17 these cases are not successful. As more and more Chinese
18 imports pour into this market prices will fall even further
19 and it will be impossible for us to compete. The results
20 for us and our workers will be catastrophic. I urge the
21 Commission to grant relief here and give us the chance to
22 compete in a fair market, not a market that is distorted by
23 unfair trade.

24 Thank you.

25 STATEMENT OF CARY WITT

1 MR. WITT: Good morning. My name is Cary Witt and
2 I am president of GeoSolutions. I have over 20 years of
3 experience in the geosynthetics and construction industries,
4 and appreciate the opportunity to speak with you today about
5 what's been happening in the market for biaxial integral
6 geogrids.

7 GeoSolutions was founded in 1999 and has offices
8 in Oklahoma and five locations in Texas. We are the region's
9 largest provider of products used in soil stabilization,
10 erosion control, and earth retention projects.

11 We are also the exclusive distributor for tensor
12 products in Texas and Oklahoma, and the largest distributor
13 of such products in the United States.

14 Our direct customers for BIAX are mainly paving
15 contractors building roadways, as well as general
16 contractors working on rural projects for subdivisions and
17 other land development.

18 In Texas, the Highway Department is the largest
19 consumer of biaxial integral geogrids. It uses a
20 specification that specifically calls for the use of BIAX.
21 They don't accept TriAx's or other geogrid products.

22 Given my long experience in the industry, I have
23 detailed knowledge about the biaxial integral geogrids made
24 by Tensar and the Chinese producers and the market in which
25 they are sold.

1 Based upon what I have seen, I am certain that
2 Chinese imports have significantly harmed Tensar and will
3 hurt them further unless trade relief is granted. Why am I
4 so certain?

5 I have routinely seen Tensar lose sales to
6 Chinese imports. At GeoSolutions, we regularly bid for
7 sales of BIAX to contractors. Every day we see contractors
8 who purchase Chinese BIAX over Tensar's BIAX solely because
9 of the cost of the Chinese imports.

10 The market for BIAX is driven by price. The
11 customer wants BIAX that meets their specification at the
12 lowest price. They don't really care where it comes from.
13 I have seen huge price declines since 2012.

14 It was expected to see some price adjustments in
15 2012 due to the BIAX patent expiration. Since then, in
16 2013, 2014, and 2015 the price declines we've seen have all
17 been because of unprecedented low priced BIAX coming from
18 China. Prices have now dropped so low that there is
19 seemingly no room left to reduce prices further.

20 Somehow, Chinese importers still continue to
21 undercut the market price for BIAX month after month.
22 Imports are significantly less than Tensar's current prices.
23 Let me give you an example.

24 Tensar and Chinese both make a product known as
25 BIAX-4100. That BIAX-4100 product just a few years ago sold

1 for \$1.10 per square yard. Now the market price, due to
2 Chinese product pressure, has fallen below 50 cents per
3 square yard. That is a dramatic decline. And that is just
4 one example for one BIAX product.

5 Across the board, there has been straight-line
6 degradation in prices because of the imported product. The
7 surprising thing to me is, this market has been so strong
8 everyone should be making money and prices should have been
9 increasing, or at least holding steady at their previous
10 levels.

11 Demand for biaxial integral geogrids has been
12 very strong over the last four years. Demand conditions
13 over the next year and beyond should also be strong in our
14 area. We have seen the demand for oil and gas development
15 slow significantly, but overall in Texas there have been a
16 lot of--there's been a lot of construction activity, keeping
17 demand up.

18 The state economy is doing very well, and
19 construction of roads and other infrastructure continues to
20 grow. We also have more highway projects moving forward. So
21 I expect the market for BIAX to continue to expand. But
22 despite the strong and growing demand, what we have seen is
23 the constant erosion of prices of BIAX. The reason for that
24 is simple.

25 The imports coming in have been at such

1 incredibly low prices and in such large quantities that
2 they've pulled the market down around them. They have made
3 it very hard for anyone to compete. How can we match prices
4 like that and expect to make a living at it? It's just not
5 sustainable.

6 Unless something is done to address these
7 unfairly traded imports, we will continue to be faced with
8 an unlimited supply of low-priced product from China and
9 market conditions will never recover.

10 Thank you for your time and consideration.

11 STATEMENT OF MICHAEL COLEMAN

12 MR. COLEMAN: Good morning. My name is Mike
13 Coleman. I am a co-founder and vice president of
14 Coleman-Moore Company, located in Des Moines, Iowa. We are
15 a distributor of biaxial integral geogrids and other
16 geosynthetic products.

17 I started selling in the business of geosynthetic
18 products in 1994 at a company called QuickSupply. In 2004,
19 I co-founded Coleman-Moore which operates a distributor of
20 Tensar products serving the State of Iowa, western South
21 Dakota, and eastern Wyoming. That's a lot of territory and
22 a lot of roads.

23 Our customers are mainly earth-moving and paving
24 contractors. Demand for biaxial integral geogrids is up
25 because of education about the product in the marketplace

1 and our sales efforts.

2 For example, the Iowa Department of
3 Transportation now uses the product as a matter of course
4 because of the benefits you've heard about today. Demand
5 has also been rising because of new factories and industry
6 in the area that want to use BIAX in their parking lots as
7 well as the housing boom in Iowa which is leading to more
8 municipal street construction.

9 But Tensar has not been able to take advantage of
10 this strong demand because of the irresponsible behavior of
11 Chinese BIAX producers and those selling their products.
12 The Chinese have been flooding the market with huge volumes
13 of BIAX and are selling and marketing their product based
14 only on the price.

15 I get e-mails from Chinese producers all the time
16 offering BIAX for ridiculously low prices. In fact, the
17 decline in prices over the past few years is all due to the
18 surge of Chinese imports into the market.

19 To give an example, I recently saw a DOT project
20 in Iowa calling for BIAX product which previously would have
21 been about \$1.15 a square yard to the customer. That job
22 went for 60 cents a square yard.

23 Chinese product has been undercutting and
24 underselling everything. Recent prices for BIAX from China
25 have been around that 60 cents per square yard, but

1 sometimes as low as 56 to 57 cents per square yard to the
2 contractor. My customers are always coming back to me with
3 Chinese prices that are 15 to 20 percent below the price I
4 am quoted from Tensar.

5 I've told Tensar about this, and Tensar has had
6 to cut its prices in order to try to keep or win the sale.
7 Many times Tensar has lost a sale because of the unfairly
8 low Chinese prices.

9 Purchasers are driven by the lowest price,
10 regardless of the source. Tensar sells both BIAX and TriAx
11 product in Iowa, but the products are viewed and treated
12 very differently. The Iowa DOT does not accept TriAx. On
13 the other hand, private projects do use TriAx because of its
14 clear benefits over BIAX.

15 For example, TriAx reduces demand for aggregate
16 by about three inches compared to its BIAX counterparts in
17 projects in Iowa. There's certainly a substantial
18 difference in the rock required for TriAx versus BIAX
19 depending on the soil type and design life of the pavement.

20 So using TriAx makes a huge difference in project
21 costs and TriAx seems a different and more advanced product
22 than BIAX in the marketplace. On BIAX, Tensar has lost an
23 enormous amount of sales due to the onslaught of Chinese
24 imports based on what I have seen.

25 The problem has been severe, and I believe that

1 conditions will only get worse if something is not done to
2 ensure fair trade. It is getting to the point where no one
3 can compete with these Chinese prices. When the prices to
4 contractors are below what Tensar can quote me, I will lose
5 the sale every single time. It is simply not sustainable,
6 and I urge you to find in favor of trade relief.

7 Thank you for your attention and consideration on
8 this matter.

9 STATEMENT OF DAVE BROOKS

10 MR. BROOKS: Good morning, and thank you for the
11 opportunity to be here today.

12 I am Dave Brooks, president of ACF Environmental.
13 We are a distributor of BIAX geogrids located in Richmond,
14 Virginia. ACF has been in the business of distributing
15 geosynthetic products for over 30 years. We deal in various
16 geosynthetic products. Some of those are imported.
17 However, the biaxial integral geogrid we sell is sourced
18 from Tensar.

19 ACF is the exclusive distributor for Tensar in
20 Virginia, Maryland, Delaware, and part of New York. We also
21 sell Tensar products in other areas on the East Coast,
22 including North and South Carolina.

23 Our main customers are contractors. Indirectly
24 we work with the engineering community to define
25 specifications for particular projects which in turn drives

1 the sale through the contractor. Almost all of our sales go
2 through a set of contractors.

3 The driver of demand in BIAX in our sales
4 territory is road construction, particularly in areas where
5 subsoils are not as stable as in other areas, or where the
6 engineers and contractors for projects want to minimize the
7 amount of stone used.

8 Stone can be very expensive, and so anything that
9 can be done to decrease the amount of stone adds to savings
10 on the projects. Demand for BIAX has been and remains good.
11 Our customers use BIAX all the time. It's an accepted
12 product, and the state and local specifications call for it
13 in many applications.

14 I expect that once the transportation bill is
15 fully implemented, demand will continue to grow over the
16 next year, and for years to come. But the problem is that
17 it is nearly impossible for us to compete in the BIAX market
18 and make any money. This is because of the huge volume of
19 low-priced Chinese product that we have seen come into the
20 marketplace.

21 In fact, we have seen underselling of Tensar's
22 BIAX products by Chinese imports across the board all the
23 time. The companies selling Chinese BIAX are price leaders
24 and they're leading the market only in one direction: to the
25 bottom.

1 Most of our BIAX customers now do not really care
2 about the source of BIAX. They want a product that meets
3 their specifications at the lowest possible price. The
4 lowest price--the low-priced Chinese product has become so
5 widespread in the market that when we try to sell Tensar we
6 are immediately asked to drop our price to match that of a
7 supplier selling a product from China.

8 This has a huge impact on how we sell. We
9 routinely have to go to Tensar and tell them we are going to
10 lose the business on price. And Tensar and us as a
11 distributor have to lower our prices in response. And even
12 if we do match the price, sometimes you don't get the
13 business.

14 So even though demand is very good, prices
15 continue to decline overall. And this price decline is
16 entirely due to the prices that the Chinese are charging in
17 the marketplace. Chinese imports continue to flood our
18 market at lower and lower prices.

19 I completely agree with what the other
20 distributors have told you this morning. The level of
21 pricing created by the imports from China is not
22 sustainable. We cannot keep lowering our prices, and
23 lowering our operating margins, and lose sales forever.
24 Something has to give.

25 Without relief from unfair trade, that something

1 will be the U.S. industry. I urge you to do everything in
2 your power to prevent that from happening. Thank you, very
3 much.

4 MR. GERRISH: That completes our presentation.

5 MR. ANDERSON: Thank you, Mr. Gerrish. I would
6 like to thank the panel and all the panel members for their
7 presentation, and for being here. It's very helpful to get
8 more details and insights into your operations, and the
9 market, and the product.

10 At this time, we would like to have staff ask a
11 few questions, and we will start on my right with our
12 Investigator Ms. Sherman.

13 MS. SHERMAN: Okay. Thank you all for being
14 here this morning. I appreciate you taking the time out of
15 your schedules to come and explain more about the industry
16 to us.

17 My first question was to help me understand the
18 different types of integral geogrid products on the market.
19 I believe from what I've heard today there are two or three
20 products on the market, the biaxial, the Tri Axial, and the
21 Uni Axial product.

22 Can you describe the different applications that
23 would be used in these three products?

24 MR. GERRISH: Jeff Gerrish for Tensar Corporation.
25 I'll start, and then I'll turn it over to Bryan Gee for any

1 elaboration on that.

2 As you indicated, there are different types of
3 geogrid, integral geogrid products. The UniAxial product
4 that you mentioned is oriented and stretched in one
5 direction, hence the term "UniAxial," and has tensile
6 strength in that one direction. And it is used in wall
7 systems, retaining walls and, you know, in slope
8 applications.

9 You also have the biaxial integral geogrid
10 product that we've been talking about here today, which is
11 oriented and stretched in two directions. And that can be
12 used for several different application. It can be used in
13 roadway applications, as well as in other surface
14 stabilization and reinforcement applications. It could also
15 be used in things called "marine mattresses" as well as in
16 certain wall systems, as well.

17 The TriAxial integral geogrid product is used I
18 think exclusively in roadway applications or other surface
19 stabilization and reinforcement applications.

20 And, Bryan, do you have anything to add to that?

21 MR. GEE: Yeah, I'd add a little bit to that. The
22 UniAxial product is designed to be loaded in the plain of
23 the material only. That's what it has the tensile strength
24 in one direction.

25 The BIAX and TriAx in a roadway application would

1 be loaded perpendicular to the plain of the geogrid. So
2 it's a different type of use, even though they're both
3 integral geogrids.

4 As far as the wall applications for BIAX, those
5 are primarily surface stability as opposed to the structural
6 stability provided by UniAxs. And then as far as the
7 applications of TriAx, there is one additional one that Jeff
8 didn't mention, which is it's sort of a--it's slightly
9 different from the roadway application, and that would be a
10 foundation. We use it in a system with multiple layers to
11 provide a shallow foundation in place of a conventional
12 foundation.

13 MS. SHERMAN: So it sounds like in roadway
14 applications that the Biaxial and TriAx products could be
15 interchangeable? Is that correct?

16 MR. GERRISH: Again, Jeff Gerrish for Tensar
17 Corporation. They are not interchangeable. In fact, as I
18 think Bryan alluded to in his testimony, in many states
19 specifications don't allow for the use of the TriAx product
20 at all. They only allow for the use of the BIAX product.

21 And in other states that do have a provision for
22 a triaxial geogrid product, the two products are treated
23 completely separately in the specifications. So they are,
24 again, not treated as interchangeable products.

25 And in addition to that, you know, you can't--

1 even when it allows for the use of TriAx and BIAX in a
2 specification, you can't use one and replace the other. You
3 would have to significantly change the engineering design
4 for the roadway system.

5 MR. GEE: Yeah, I think that's the key point. I
6 think Jeff covered--sorry, Bryan Gee with Tensar. Jeff
7 covered the specification issue well there. I think the
8 performance issue also goes to why they're not
9 interchangeable.

10 Because TriAx confines aggregate more
11 efficiently, it creates a stiffer, more stable composite
12 layer. That means that you have to design that layer
13 slightly differently with TriAx than you would with a
14 biaxial geogrid.

15 So if you wanted to substitute one for the other,
16 you would have to re-engineer the design. You would have to
17 redo the design. You can't simply swap one out for the
18 other.

19 MR. LAWRENCE: Mike Lawrence with Tensar. Just to
20 add one component. Any other method of building a road
21 would need that same kind of engineering redesign. You
22 could use chemical stabilization, you know, lime, you could
23 use more aggregate. You know, all these are methods, you
24 know, of building roads. You could use a fabric. You could
25 use a biaxially oriented material. Or you could use our

1 TriAx. Each, though, would require a different road design
2 to make sure that the application works for the number of
3 traffics, and time, and road duration that's required in the
4 specifications.

5 MS. SHERMAN: Thank you. And just to confirm, I
6 believe this morning I heard that the BIAX and TriAx
7 products are produced on different machinery? Is that
8 correct? Two discrete production lines? Is that correct?

9 MR. GERRISH: There can be BIAX and TriAx produced
10 on the same production line, but there are just vast
11 differences in the production process for the two product.

12 First of all, they both use of course
13 polypropylene resin pellets. But that's where the
14 similarities end. When you have an extruded sheet of
15 material, it is exclusively dedicated to one product or the
16 other. You know, polypropylene sheet for TriAx cannot be
17 used for a BIAX product, and vice versa. The two products
18 have different thicknesses and widths in terms of the
19 polypropylene sheet.

20 Now once it goes into the next phase is into the
21 punching press. You have to complete retool the punching
22 press to produce one product versus the other. And then the
23 product moves into the stretcher, or the orienter, and to
24 produce TriAx you have to install special and expensive
25 beveled rollers and special tensioning equipment. That same

1 equipment is not used to produce the biaxial integral
2 geogrid product.

3 So it is at every stage after the polypropylene
4 pellets, it is a completely different production process.

5 MS. SHERMAN: So up until the point where you're
6 making the polypropylene sheet, the pellets going into the
7 machinery, that's the same process. And then it kind of
8 splits off between TriAx or BIAX, right?

9 MR. GERRISH: Yes, that's correct. The
10 polypropylene pellets are the same. And again, this is sort
11 of akin to a welded line pipe versus welded standard pipe.
12 You know, you're using hot-rolled steel as the input into
13 the production process for both products which are being
14 produced on the same line, but they are obviously two very
15 different products.

16 MS. SHERMAN: Does--Tensar does not product woven
17 geogrid products? Is that correct?

18 MR. GEE: That's correct.

19 MS. SHERMAN: Okay. Do you know, is the
20 production process for that product completely different?
21 Or is it a similar process?

22 MR. GERRISH: Jeff Gerrish for Tensar, and I'll
23 let Bryan speak to this a little more, but, yes, it's a
24 completely different production process. You know, the
25 Tensar production process involves taking the polypropylene

1 pellets and extruding them into a sheet, and it's an
2 integral product. It's a homogeneous product. Whereas with
3 the woven, knitted, or laser-welded products, it's two
4 straps, or strips of material that are woven together, and
5 it goes through a knitting machine, or they have to be
6 overlaid and then welded together in a laser-welded product.

7 So it's a completely different production
8 process. I don't know if you want to add to that at all?

9 MR. GEE: That's good.

10 MS. SHERMAN: Okay. Thank you. The patent that
11 was on the biaxial product, when did that go off patent?

12 MR. GERRISH: Jeff Gerrish for Tensar. It expired
13 in May of 2012.

14 MS. SHERMAN: So that was--and that was the same
15 time that the patent started for the triaxial?

16 MR. GERRISH: No, that is not correct. Actually,
17 I think the patent went on the triaxial geogrid product in
18 2003, okay, 2003. And, yeah, so they were completely
19 different time periods.

20 MR. GEE: Bryan Gee with Tensar. Just to add to
21 that, we obtained the patent in 2003. We introduced the
22 product in Europe in 2007, and in the Western Hemisphere in
23 2009.

24 MS. SHERMAN: Okay. Thank you. Does the domestic
25 biaxial integral geogrid industry have the capacity to

1 supply the entire U.S. market?

2 MR. GERRISH: Jeff Gerrish for Tensar. I can
3 start on that, and Mike can add. It certainly has the
4 capacity to supply the entire U.S. market. And I think you
5 can see from Tensar's data that, you know, they have the
6 capacity to supply the entire amount of apparent domestic
7 consumption.

8 And over the Period of Investigation, due to
9 their significant amount of loss of market share, they've
10 had a huge increase in excess capacity. Their capacity
11 utilization rate has dropped significantly over the period
12 because of the flood of Chinese imports.

13 And in fact in 2012, Tensar actually expanded its
14 capacity for biaxial geogrid production. So it clearly has
15 the ability to meet all demand in the market.

16 MR. LAWRENCE: Yeah, I'll just say the same,
17 because, you know, we expanded capacity to make sure that we
18 had enough for the entire market, and we put that money in
19 capacity. As Jeff mentioned, we've experienced significant
20 layoffs every year based on the unfairly traded imports that
21 we've had to cut back capacity and lay off employees. But
22 we're fully prepared to meet the needs of the market.
23 Absolutely.

24 MR. GERRISH: Jeff Gerrish for Tensar. Just one
25 additional thing to add. You know, as Mike was mentioning,

1 they've had to lay off workers and shut down the facility
2 for extended periods of time over the last two years.

3 In addition to that, just starting in 2016
4 they've had to cut back even further the work week.
5 Typically it's based on a seven-day work week. It's now
6 down to I believe it's five-and-a-half days. All as a
7 result of the imports that have flooded into the market.

8 MS. SHERMAN: Thank you. If someone could give me
9 more information about the imports that are coming in, are
10 there any other--is the product being imported from
11 countries other than China? Or is it primarily China?

12 MR. GERRISH: Jeff Gerrish for Tensar. It is
13 exclusively China.

14 MS. SHERMAN: Are they being produced in other
15 countries, do you know?

16 MR. GERRISH: Again, not to my knowledge, no. We
17 believe it's all being produced in China. And, you know, I
18 think, you know, we addressed in the Petition the fact that
19 they have a certain shipment showing as having a shipment
20 point of somewhere in Korea, I believe, but those are
21 clearly Chinese imports coming in. The company identified
22 on the bills of lading are Chinese companies, and there are
23 no producers of this product in Korea. So it is clearly all
24 coming in from China.

25 MR. BOLIN: This is Nate Bolin. Just to add to

1 that, there is also the capacity, It's my understanding, to
2 produce biaxial integral geogrids in other countries besides
3 China.

4 MR. LAWRENCE: Yeah, they product it in other
5 countries, but there's none being imported except from China
6 that we've seen, just to be clear.

7 MS. SHERMAN: In the Petition, it states that
8 Tensar has a manufacturing plant in China. Can you talk
9 more about the nature of the operations there? Is that to
10 supply the domestic market in China? Are you importing from
11 this firm? Can you talk more about that?

12 MR. LAWRENCE: Sure. Mike Lawrence from Tensar.
13 We have manufacturing in Europe, in China, in Russia, as
14 well, and those are exclusively for those markets. So
15 that's for the Chinese market as well as the East Asia, the
16 India market, the Australia market, which we sell into as
17 well.

18 So we ship from there to all those markets. We
19 had one shipment in 2012, very, very small, three containers
20 or something, and we haven't shipped any material into the
21 U.S. from that plant since.

22 MS. SHERMAN: And then finally, I was hoping to
23 get a little more information about the industry in China.
24 You mentioned this morning that the industry in China is
25 composed of over 75 firms, and you mentioned one large firm,

1 but do you have any sense of exactly how big the entire
2 industry is? What the entire capacity is in China?

3 MR. GERRISH: Jeff Gerrish for Tensar. We do have
4 information that we've been able to obtain with respect to,
5 you know, the capacity for the Chinese production in China.
6 It's not, unfortunately not easily accessible, but we have
7 been able to gather information based on company websites
8 and other data that is available. And we are going to be
9 providing that information in our post-conference brief.

10 I can tell you we cited one example, TMP, which
11 obviously has a huge capacity. But that company is not an
12 isolated example. And there are several others who have,
13 you know, either--capacity equal to or much greater than
14 Tensar's. But we will be providing information on that in
15 our post-conference brief.

16 MS. SHERMAN: Okay. Thank you. So in general do
17 you know if the industry is composed of a few large players?
18 Or are there multiple--are all of the companies in China
19 this big?

20 MR. GERRISH: Again, Jeff Gerrish for Tensar. I
21 think it's a mix, but there are several producers of this
22 size in China. And, you know, it's just a--you know, but
23 again I think there is a mix of different sized producers.

24 MS. SHERMAN: Okay. Thank you very much. I have
25 no further questions.

1 MR. ANDERSON: Thank you, Ms. Sherman. Now
2 we'll turn the microphone to Ms. Viray-Fung.

3 MS. VIRAY-FUNG: Good morning. Thank you for
4 being here. Can you guys hear me okay?

5 MR. GERRISH: Yes.

6 MS. VIRAY-FUNG: I want to just expand a little
7 bit on something that Ms. Sherman said. It sounds to me
8 like the raw material for BIAx and TriAx are extruded at
9 different thicknesses. Is it extruded on the same
10 machinery?

11 MR. GERRISH: Jeff Gerrish for Tensar
12 Corporation. Yes, it's extruded using the same machine.

13 MS. VIRAY-FUNG: So that's the final point -- at
14 that point after they diverge and go to different production
15 processes?

16 MR. GERRISH: That is exactly correct, yes.

17 MR. GEE: Bryan Gee with Tensar. Just to
18 clarify -- the production processes diverse. But the
19 machinery is -- there's some of the same machinery that is
20 retooled depending on which product you're running. So it's
21 not a completely separate product line, but it has to be
22 reconfigured when we switch between products.

23 MS. VIRAY-FUNG: You mentioned that you retool
24 the punching press?

25 MR. GEE: Yes.

1 MS. VIRAY-FUNG: You also mentioned bevelers and
2 rollers. Does the BIAX go through that same process as
3 well?

4 MR. GEE: Bryan Gee with Tensar again. No, it
5 doesn't. Those beveled rollers are part of a tensioning
6 system that we had to install when we developed TriAx in
7 order to stretch it properly.

8 MS. VIRAY-FUNG: Okay, so that machinery is just
9 exclusively for --

10 MR. GEE: That's correct.

11 MS. VIRAY-FUNG: Okay. All right. Thank you.
12 Are you able to discuss whether it is the larger state
13 projects or the smaller ones that tend to drive demand? Is
14 it equally divided between the two? Do you have a sense?

15 MR. GEE: Bryan Gee with Tensar. It's divided
16 between the two. We often look at the market as having a
17 public component and a private component.

18 MS. VIRAY-FUNG: Okay.

19 MR. GEE: There's a lot of private construction
20 in the United States. It tends to be driven by different
21 factors. If there is a specification that includes BIAX,
22 that very quickly goes to price. But performance of the
23 material and the design of the material tends to be more
24 valued in the private side, because the overall savings of
25 money on the design is more important. On the public side

1 it tends to be driven by those public specifications that
2 we've mentioned before, and so we're pretty much held to
3 that and forced to bid on price.

4 MS. VIRAY-FUNG: So you've mentioned on the
5 public side -- I've been hearing a lot about state
6 specifications. Is that the only level of -- are there
7 city specifications as well, or is it just state?

8 MR. GEE: Bryan Gee with Tensar again. There are
9 some city or county specifications.

10 MS. VIRAY-FUNG: Okay.

11 MR. GEE: They typically follow the state that
12 they're in. But there are exceptions. There are places
13 where a city or a county has a different specification than
14 the state they're located in. Often, at the county and
15 municipal level, the engineering staff is not as extensive.
16 They don't have as many resources, so they often simply
17 adopt the state specification.

18 MS. VIRAY-FUNG: Okay. And the private ones
19 have -- are they bound by the same specifications?

20 MR. GEE: Bryan Gee with Tensar again. No.
21 They can be, if the consulting engineer writes the
22 specification based on a state, but the states don't dictate
23 the specifications for private work. They only dictate the
24 specifications for public work.

25 MS. VIRAY-FUNG: So in that private construction,

1 are BIAX and TriAx interchangeable?

2 MR. GEE: They are both used, but they're not
3 interchangeable because that design needs to change. So you
4 will often have a road that might be built in a private
5 market. There would be one design for BIAX and one design
6 for TriAx and they might have different quantities or types
7 of other materials in the road section. More or less
8 aggregate, more or less asphalt, different specifications
9 for other parts of it, you design the entire road together.

10 MS. VIRAY-FUNG: Okay. Do you have a sense of -
11 - I'm sorry. Go ahead.

12 MR. GERRISH: Just one thing to add. Jeff
13 Gerrish with Tensar. When Bryan talks about differences in
14 the amount of aggregate, differences in the amount of
15 asphalt, we're talking potentially significant differences
16 in the amount that's used in each of the aggregate and -- so
17 this makes a significant difference when you have to
18 re-engineer the design of the project.

19 MS. VIRAY-FUNG: Could you elaborate a little
20 bit? Could you give us an example?

21 MR. GEE: Bryan Gee with Tensar. Sure. So, if
22 you -- it's difficult to do a typical road, but if you
23 design a flexible pavement section, that is, it would have
24 aggregate and asphalt. The typical street with an asphalt
25 top, if you're used to. If you use the biaxial geogrid in

1 that section, you would need a certain thickness of
2 aggregate and a certain thickness of asphalt to achieve the
3 traffic life that you're after with that road.

4 If you use the TriAx geogrid, you could use less
5 aggregate and less asphalt, or you could make the road last
6 longer with the same amount of aggregate and asphalt because
7 the TriAx makes the aggregate layer, the composite layer,
8 stiffer.

9 This has a lot of implications for the project.
10 For instance, if the street has curve and gutter, the
11 thickness of that road section is going to have an impact on
12 the overall design. You can't simply change the thickness
13 of the road because then your curve and gutter won't be at
14 the right elevation.

15 So, if you want to go between them, you've got to
16 change the design, both for the thickness of the section and
17 also to make sure your elevations and your plans and your
18 drainage all work correctly.

19 MS. VIRAY-FUNG: Okay, thank you. Do you have a
20 sense of what I'm hearing about states that do accept both
21 and some that don't? Do you have a sense of what the
22 proportion is?

23 MR. GEE: Let's see how best to answer that.
24 Bryan Gee with Tensar. All fifty states, accept Biax in
25 some form. As far as acceptance of TriAx, there are fewer

1 than ten that have a standard specification for it. I'm
2 sorry I don't have the exact number. There are others that
3 possibly accept it via special provision, but it's not
4 incorporated into their standard spec.

5 MR. GERRISH: Jeff Gerrish for Tensor. We can
6 address that in our post-conference brief.

7 MS. VIRAY-FUNG: All right. And I do have
8 another question. Can you also address whether you
9 anticipate that number of states intend to move up in the
10 future?

11 MR. GEE: We're doing everything we can to move
12 that up. We would like to have TriAx accepted in all fifty
13 states, but in order to do that, we're having to change the
14 philosophy of the specification agencies. Because we're
15 having to get them to introduce performance specifications
16 as opposed to material specifications.

17 MS. VIRAY-FUNG: Okay. Thank you. I do have
18 one more question. You said that the TriAx is used for
19 foundation purposes as well? Is the BIAX used for that as
20 well?

21 MR. GEE: We no longer design with the BIAX for
22 the foundations. We develop a system, we market it as the
23 Dimension System. It's a very small part of our business.

24 MS. VIRAY-FUNG: Okay.

25 MR. GEE: It currently is configured to work with

1 two SKUs of TriAx. We no longer design it using BIAX. It
2 was originally created with BIAX.

3 MS. VIRAY-FUNG: Okay.

4 MR. GEE: But we can create a stiffer layer with
5 TriAx, so we use that in that system now. I'm not aware of
6 whether any other manufacturer has created a similar system.

7 MS. VIRAY-FUNG: Okay. So TriAx is used for
8 roads and foundations exclusively? That's it?

9 MR. GEE: Yes.

10 MS. VIRAY-FUNG: All right, thank you. I have no
11 more questions.

12 MR. ANDERSON: Okay, thank you, Ms. Viray-Fung.
13 Now we'll turn the microphone over to Ms. Cohen.

14 MS. COHEN: Good morning. I'd like to just
15 follow up on a couple of things that were just asked. So it
16 was stated that engineering designs would have to be changed
17 to be able to switch to TriAx or to use other substitute
18 products. How far in advance are the designs finalized
19 versus when they would be purchasing the BIAX product?

20 MR. GEE: Bryan Gee with Tensar. That varies
21 quite a bit, but it's typically driven by the date that the
22 contract is awarded to the construction contractor. So the
23 plans would all be prepared before the construction contract
24 is awarded. That might be awarded by negotiation or by bid,
25 depending on the process.

1 It could be anywhere from -- it's unlikely that
2 it's less than six months, and it could be to a couple of
3 years ahead of time, when that design would be completed,
4 because the owner may hire the engineer to do the design,
5 then still have to arrange funding to construct the project.
6 There's a lot of different things that can extend that
7 construction cycle, but the quotes whether they negotiated
8 or bid are going to be based on that design that the
9 engineer prepared, however it was designed.

10 MS. COHEN: Okay. For the distributors too, is
11 that your experience?

12 MR. BROOKS: Dave Brooks with ACF. And typically
13 as he said, an engineer designs a project to perform a
14 particular function, number of cars, life of road, and
15 they'll come out with a design. That design takes quite a
16 bit of time, it's not something that changes routinely.

17 So it will be done sometimes years in advance, go
18 to project, project gets funded, project gets bid, contracts
19 get let, and then a contractor comes to us to get a price on
20 a product as it was designed. So in a situation like that,
21 to go to an alternate product, now you have to go back and
22 offer an alternate product to get a re-design, as they said
23 in height of the aggregate, or change of the type of asphalt
24 or something like that, and get that approved back through
25 the cycle. So it's at times a pretty arduous process to get

1 that design changed.

2 MS. COHEN: So if we saw the prices of aggregate
3 coming way down, are we going to see a switch away from
4 BIAX, or is that more of a longer term situation?

5 MR. GEE: We monitor aggregate pricing. We don't
6 see it going anywhere but up. There's a limited quantity of
7 that resource. In areas where, if the price were to come
8 down, it would decrease the value proposition for BIAX,
9 because you wouldn't -- saving an inch of aggregate would
10 save you less money if the aggregate is less expensive. So
11 BIAX is most valuable where aggregate prices are high,
12 similar for TriAx.

13 MR. GERRISH: Just one thing to add to that.
14 I think what we've seen, though, over the period of
15 investigation is, aggregate prices have continued to
16 increase and yet, Tensar sales of BIAX have declined
17 precipitously. The pricing has declined precipitously. So
18 it's all -- it really has not followed in relation to
19 changes in the aggregate price. It's all been due to the
20 price setting by the Chinese imports, which has just been
21 down, down, down the entire period.

22 MS. COHEN: But the overall demand for the
23 product, for BIAX --

24 MR. GERRISH: -- has remained strong throughout
25 the period.

1 MS. COHEN: It's increased, correct?

2 MR. GERRISH: Correct. And is only expected to
3 increase going forward. But it's increased and been strong
4 throughout the period.

5 MS. COHEN: The date on the petition showed a
6 slight decline in 2014? Was there a downturn in the market
7 for BIAX, or is there something in the data that are --

8 MR. GEE: I believe that that's a function of our
9 difficulty in getting the data exactly right in terms of
10 what might've shipped to Canada. There are some imports
11 that come through the U.S. and go to Canada. Canada
12 suffered a decrease in demand for BIAX in 2014 as the oil
13 price fell, specifically in Alberta. So we've done our best
14 to split the data, but it's very difficult to track.

15 MS. COHEN: So those are your exports or those
16 imports that are re-exported to Canada?

17 MR. GEE: Well, when we quantify the market, we
18 look at our production plus what we see being imported.
19 We've got much more detail we can provide in the
20 post-conference brief, but essentially we're looking at
21 import records to try to get this information.

22 MR. GERRISH: But I think that, you know, really
23 the key is -- apparent domestic consumption has remained
24 very strong and very consistent throughout the period. It
25 really, you know, has been no significant change at all. It

1 was very slight. And of course, there was a significant
2 increase in 2015, and yet, again, Tensar's operating income
3 in that period went to a loss. So yeah, demand has remained
4 strong throughout the period -- there really has been no
5 significant change there at all.

6 MR. GEE: One additional factor that I'd like to
7 note, which is probably stronger than what I noted before
8 and I apologize I didn't think of it is that because the
9 importers bring this in, in large shipments there's -- when
10 you look at annual data and you only look at the day that it
11 hits the port, you don't -- there is some -- they would
12 import some in 2013 that would be sold in 2014.

13 So we're attempting to determine their demand,
14 but obviously I can't -- I don't know when they sell the
15 product, so if we see an import in the 4th Quarter, it's
16 probably sold in the 1st Quarter of the following year, so a
17 slight dip in 2014 may simply represent the import pattern.

18 MS. COHEN: And for the distributors, is that
19 where you see strong increasing demand throughout the
20 period? Is that your experience?

21 MR. WITT: Cary Witt, GeoSolutions. Yes, the
22 demand has continued to be very, very high. There's a lot
23 of construction, you know, throughout the U.S. Certainly I
24 speak from a Texas standpoint and there's a lot of activity
25 out there.

1 MS. COHEN: Thank you. I want to get a little
2 more information about how sales work in this industry. Can
3 you discuss the role of distributors and the Tensar, all of
4 the Tensar distributors, are they exclusive to Tensar
5 products? Can they sell Chinese product too?

6 MR. GERRISH: I'll start. Tensar has a group of
7 exclusive distributors that have the rights to distribute
8 their merchandise within certain geographic locations. It
9 may be, you know, particular states or particular areas of
10 states. However, I believe the way this works, is outside
11 of those regions they are free to sell other material, but
12 within that geographic location they are exclusive to
13 Tensar.

14 Now Tensar also does sell to other distributors
15 as well. Well, they sell to companies that are part of
16 their private label program, and so they provide material to
17 these private label suppliers, who in turn, put their own
18 branding on it, their own private label on it, and sell it
19 as their product. And these are the same companies that are
20 importing the merchandise from China.

21 MS. COHEN: Okay, so just for our distributors
22 here, do any of you sell Chinese product? Or just
23 distribute the Tensar product?

24 MR. COLEMAN: Mike Coleman, Coleman-Moore. No.
25 Zero square yards of Chinese product.

1 MR. BROOKS: Dave Brooks with ACF. We think, as
2 Mr. Gerrish said, we're exclusive with Tensar in a few
3 states, Virginia, Maryland, Delaware, not exclusive in other
4 areas. So we're able to sell whatever geogrid we can in
5 those other areas.

6 At this point we do not import any Chinese
7 geogrid in any of those areas. We do buy from some other
8 U.S. suppliers, they may be bringing in Chinese, but I -- we
9 don't do that directly. We're buying through other
10 U.S.-based companies. You know, we've chosen as a business
11 to support the U.S. product.

12 Tensar's done a lot to help us compete in areas,
13 even though the declines we've seen have just been more than
14 we see in any kind of other industry, most substantially
15 more than we've seen in other industries that have kind of
16 gone through this materials change to imports -- big one in
17 our mind maybe being the geotextile industry's gone through
18 this same kind of thing.

19 Just seems the volume of price decline, and this
20 is much, much more substantial than we've seen. But
21 Tensar's tried to -- we've worked with them a long time.
22 We're trying to work through them to address the market.
23 That means they reduce their price, we significantly reduce
24 our margins, we make less money. It hurts us in trying to
25 offer the services we offer our contractors, but at this

1 point, we're trying to support that product line.

2 MS. COHEN: Mr. Witt?

3 MR. WITT: Cary Witt, GeoSolutions. I am
4 an exclusive distributor for Tensar in my states. And
5 typically, as a distributor you have to kind of, you know,
6 choose which side of the coin you're going to be on. You're
7 either going to be an importer or you're going to be with a
8 domestic manufacturer. We've chosen -- due to the massive
9 support we get from Tensar to go that particular direction.

10 MS. COHEN: And maybe for post-hearing, not to
11 do it now, to describe what goes into becoming a Tensar
12 distributor, how that process works.

13 I have some questions about the private labels,
14 and how that works. What is the process for the private
15 labels -- so there's companies that have their own label?
16 Do they supply both domestically produced and imports under
17 the same private label?

18 MR. GERRISH: I'll start. My understanding is
19 yes, they -- first of all, they do -- the companies that are
20 participating in Tensar's private label program, also are
21 importers of the Chinese merchandise. And my understanding
22 is that they put their same private label on both the
23 imports and the merchandise that they get from Tensar and
24 then supply them to their distributors and end-users.

25 MS. COHEN: Is there a contracting process for

1 the private labels?

2 MR. LAWRENCE: Mike Lawrence, Tensar. Mostly
3 it's a shipment by shipment, you know, thirty days of
4 supply, maybe in sixty days, something like that. But
5 there's no long-term contracts in that part of the industry.

6 MS. COHEN: And in general for Tensar sales, are
7 they mostly contract sales or spot sales? For sales to
8 distributors?

9 MR. LAWRENCE: Mike Lawrence, Tensar. There's
10 contracts for distribution rights, all right? So exclusive
11 rights for different portions of states. But the pricing
12 is fairly much negotiated on a case-by-case, job-by-job --
13 there's really no second sales to a job site or a road.
14 Once it's done, it's on to the next job site, the next road,
15 the next engineering project. So each is separate, distinct
16 and often negotiated one-on-one.

17 MR. GERRISH: Just to add to that. You know,
18 these are contracts, but not contracts in the way a lawyer
19 might think of them in terms of having, you know, binding,
20 fixed prices and fixed quantities. As Mike as saying, the
21 pricing is done on a sale-by-sale basis. They have to
22 respond to what's going on in the market.

23 So, when their distributors come to them and say,
24 you have to meet this price, which is the Chinese price,
25 they then have to meet that price to try to get the sale.

1 And obviously very often they have not been able to meet
2 that price and they've lost the sale and lost market share
3 in the process.

4 MS. COHEN: And I know this is going to come up
5 in some conversations about the private labels, whether the
6 pricing data should be included or excluded --

7 MR. GERRISH: I'm happy to address that again.
8 Yeah, the pricing -- you know for the private label sales --
9 should not be included in the pricing products analysis.
10 These are sales to a completely different level of trade
11 than what should be factored into the analysis, and I think
12 you've done that in the past in other cases involving
13 private label sales.

14 These are sales that involved merchandise being
15 provided to these private label suppliers who, again, are
16 putting their own private label, their own branding on the
17 merchandise. These are the very same companies that are
18 importing the merchandise from the Chinese.

19 So if you were to do that comparison between the
20 merchandise that's being provided to the private label
21 suppliers, you would then be comparing the prices to those
22 companies to their prices of the Chinese merchandise to
23 their downstream customers with twenty percent or more
24 markup in the product. So it would be a completely
25 distorted analysis. Because these sales are at a different

1 level of trade completely, and again it's just it's
2 completely different tier and you know, they've reported
3 their direct sales to their distributors --

4 MS. COHEN: Would that be true for the nonprivate
5 label sales as well?

6 MR. GERRISH: It would not be to the very same
7 companies that are, you know, selling the Chinese
8 merchandise. You know, so no, it would be a different
9 comparison. It would be a different level of trade that
10 they would be reporting on. And there's differences, too.

11 MS. COHEN: I guess my question is, are the
12 distributors -- are there, like, different levels of
13 distributors that -- or is that an issue?

14 MR. GERRISH: I mean these are many times master
15 distributors that are, in fact, selling to other
16 distributors. And, again, with their own labeling, with
17 their own brand name on it, and so it's really a completely
18 different, a whole different group and tier of sales there,
19 than the Tensar merchandise that's being provided and sold
20 to their distributors as Tensar product, which then goes to
21 end-users at that point.

22 MS. COHEN: Okay, just to address what the
23 respondents brought up in the opening statement about that
24 Tensar was going to discontinue and also that it was going
25 to discontinue the Type 2 product? Do you have any response

1 to that?

2 MR. GERRISH: I can start. You know, I think
3 Tensar's demonstrated throughout, both in the data that
4 they've provided to the Commission, as well as in the
5 testimony here today, that they have a very, very strong
6 commitment to biaxial integral geogrid in its entirety. All
7 forms of biaxial integral geogrid. They have a substantial
8 amount of their sales in this product.

9 And they have had that be the case throughout the
10 period of investigation. And they've demonstrated their
11 commitment to this product in 2012. We've talked about it,
12 they had a significant expansion of their capacity to
13 produce the biaxial integral geogrid product. I don't know
14 you can possibly look at that other than, that's a strong
15 commitment to the product.

16 A company that expands its production, expands
17 its capacity, certainly isn't going to abandon their sales
18 and production of that product. And the other thing, again
19 to keep in mind is, these state specifications very often
20 exclude the ability to use TriAx. It's not just like you
21 have the ability to use it. They specifically exclude the
22 use of TriAx.

23 They specifically talk about the fact that you
24 have to use a biaxial integral geogrid product, so obviously
25 there, you know, to sell in those states, they have to --

1 they always sell the biaxial integral geogrid product. But
2 again, throughout the period of investigation and as they've
3 demonstrated here, they've had a very strong commitment to
4 this product.

5 MS. COHEN: So no announcement to discontinue
6 Type 2?

7 MR. GEE: Let me address the specific instance
8 you're addressing. All things being equal, we would rather
9 TriAx than biaxial geogrid. It's patented, it's
10 differentiated, it's a better performing product. Our
11 customers will pay more for it because it works better.

12 So that said, we recognize that we had to stay in
13 the market for biaxial geogrids because of the specification
14 issues that Jeff listed. The specific announcement
15 regarding Type 2 was that we were going to move that to a
16 special order product because we would prefer to sell TriAx.

17 That doesn't mean that we wouldn't make it
18 anymore, and it didn't mean that we wouldn't make other
19 biaxial SKUs. That was one particular SKU that often came
20 up against TriAx. We prefer to sell TriAx, so we made it a
21 special order. We didn't pull it from the market. It was
22 never pulled from the market.

23 MS. COHEN: So what does that mean, special
24 order?

25 MR. GEE: In other words, we weren't going to --

1 we were going to discourage stocking of it. We weren't
2 going to -- we would prefer to sell a TriAx as a stocked
3 product with our branded distributors as opposed to that
4 particular SKU of BIAX.

5 MS. COHEN: So for the distributors, have you --
6 are you now using TriAx instead of the Type 2, or what has
7 been your experience?

8 MR. WITT: We inventory all the products. We
9 have biaxial inventory, as well as TriAx. There are some
10 customers that prefer biaxial, so we have that to service
11 that end of the market. We have sort of more discriminating
12 customers that want a more technical final product, and
13 we'll encourage them to use TriAx. The market's composed of
14 both BIAX and TriAX.

15 MR. BROOKS: Dave Brooks with ACF, and I think
16 just to add to his answer, we have to sell what customers
17 want to buy. I mean we are not in a position to maybe
18 dictate as much as we might like or maybe even Tensar might
19 like. So we have to stock -- as Cary said we stock both
20 products in sufficient quantity to take care of what our
21 customers are requiring of us. I don't know the
22 relationship to TX, but we sell both in significant
23 quantities.

24 MR. GEE: Bryan Gee with Tensar. Let me just add
25 to what the distributor just told you. Type 2 is no longer

1 a special order product. The market did not allow us to
2 pull back with that product. There's still demand for it,
3 so we don't make -- it's not a special order product at this
4 time.

5 MS. COHEN: Okay. So when did that -- when did
6 it stop being a special order product?

7 MR. GEE: Very shortly after we tried to make it
8 one frankly.

9 MS. COHEN: Okay, so it didn't stick.

10 MR. LAWRENCE: Mike Lawrence with Tensar. I mean
11 if you look at the numbers and you'll see, I think, in the
12 data that you have confidentially, TX is a big product for
13 us and that's true in our markets. We know long term that
14 it needs to be.

15 Again, the specifications drive that, but also
16 just the usage is very, very high and we understand that.
17 So we're committed to it.

18 MS. COHEN: Eventually do you see the market
19 moving towards the TriAx, to TriAx and --

20 MR. LAWRENCE: To me markets, you know, move on
21 their own volition and we follow them, right. I mean we --
22 we can think that you impact the markets, but you really
23 don't.

24 You follow what the market needs and wants and
25 we're prepared to do that. Whether it's UX, BIAX, TriAx,

1 the next product that we invent hopefully, you know, that
2 will change the world or even substitute products that are
3 out there. All of them are offered. We try to supply the
4 ones that we can to the market.

5 MS. COHEN: Okay, thank you. Is there any shift
6 in the market from the Type 1 to Type 2 or between the
7 different BIAX products or are the sales of those pretty
8 constant?

9 MR. GEE: Bryan Gee with Tensar. It varies by
10 the region of the country. I will say that one of the
11 things that we have seen, as soon as the imports came in,
12 was a shift in the relative pricing of Type 1 and Type 2.
13 We historically priced those skews based on their ability to
14 solve the problem in the engineering design.

15 They're typically priced to the market by the
16 Chinese manufacturers based on the cost of the plastic
17 that's in the product. What that resulted in is a
18 compression in the price of Type 2, because Type 2 provides
19 more performance, more performance differential than there
20 is plastic differential in the product.

21 But because the market very rapidly went to a
22 very narrow cost plus basis, the price of Type 2 compressed
23 because it came down to the price of the plastic instead of
24 the price of the performance delivered by the product.
25 Other than that, any shifts among skews are regional, and

1 they depend on factors like what specification is being
2 written or in use by a particular DOT.

3 MS. COHEN: So the price decline for Type 2, are
4 you seeing more sales of that versus the Type 1 because of
5 the price, relative price drop?

6 MR. GEE: Bryan Gee with Tensar. At first, again
7 in the markets that we could see, because I can't monitor my
8 competitors' sales, we did see some skew shift toward Type 2
9 because it became a better deal. Now what we've seen
10 starting in late 2012 end of '13 is that the shift, if
11 anything, has gone back the other way because the lowest
12 price product is the Type 1 or even lighter products than
13 the Type 1 that are not one of the pricing products.

14 And as the price has been driven lower and lower
15 and lower, everyone's simply trying to get to the cheapest
16 possible skew.

17 MS. COHEN: Do distributors have any comments on
18 that?

19 MR. BROOKS: I can just add. We sell more of the
20 Type 2 than we do of the Type 1. I'm not sure there's a
21 fundamental reason for that.

22 I do think that one of the issues we run into is
23 on the Type 1, we're simply not competitive with where some
24 of the Chinese product is very, very cheap in that market,
25 and I think that we may be losing that market to other

1 distributors. So that might be the reason for the skew more
2 towards Type 2 than to Type 1, at least in our business.

3 MS. COHEN: All right, thank you. So just two
4 more questions and then I'll let someone else ask a
5 question. How important is service and technical support in
6 this industry, and the ability of Tensar to be able to
7 provide those services versus importers?

8 MR. GERRISH: I'll start. This is Jeff Gerrish
9 for Tensar. I think what, you know, what we've seen in the
10 market and what we've been told is that really the only
11 thing that matters is price, that you know these other
12 factors, other non-price factors do not have an impact on
13 whether Tensar is able to get the sale versus the Chinese.

14 So it's all really based on, you know, what is
15 the lowest price and the Chinese have come in offering what
16 they claim is the same product for a much lower price, and
17 that's how they've been able to, you know, obtain as much
18 market share as they have and obviously gain 50 percent of
19 the market in this country. It's just purely based on
20 price.

21 MS. COHEN: Yes.

22 MR. GEE: Bryan Gee with Tensar. Let me just to
23 add to that, I would say that the transactional sales right
24 now are occurring on price only for BIAX, but in order to
25 grow the market you have to provide those other services.

1 So effectively this is part of the squeeze that we're caught
2 in, is that we do almost all of the research that's done in
3 this field.

4 We develop the new products. We provide the
5 service to the engineering community, almost all of it, and
6 we have no way to recover that cost because on the biaxial
7 products, everything goes back to price. So what's that led
8 us to do is to -- we have varying levels of service. Our
9 private label biaxial products get no support, technical
10 support in any way.

11 We provide a sheet of paper that says, you know,
12 a certification for what the product is. Our biaxial
13 geogrid carries our brand, it carries some support. It
14 doesn't carry full support. We don't have full research
15 support on it, etcetera.

16 When we moved to our TriAx product we provide
17 more services there, because we can differentiate the
18 product and we have a better chance to capture the benefit
19 of the service that we're providing to the market.

20 MS. COHEN: Okay, thank you. And then just one
21 final question. Is the ability to supply a full range of
22 other products a factor in Tensar's sales of this product?

23 MR. GEE: Bryan Gee with Tensar. Can you clarify
24 what you mean by other products?

25 MS. COHEN: So being able to supply, in addition

1 to BIAX being able to supply other -- maybe it's more of a
2 question for the distributors, I suppose. So for the sales
3 to the contractors, are you only supplying BIAX or are you
4 supplying a variety of products?

5 MR. BROOKS: On our -- okay, go ahead.

6 MR. WITT: Cary Witt, GeoSolutions. You know,
7 it's largely -- the sales game is about having products that
8 your customers demand. So those of us that are sort of
9 successful at the business not only have geogrid but
10 geotextiles and everything else that they're looking for.
11 So I think it's important to have the full gambit of
12 materials, and that drives them toward us.

13 MR. BROOKS: And maybe to reinforce what he's
14 said, Dave Brooks from ACF. We have to -- in our market, we
15 have to offer a customer everything that they're potentially
16 going to buy. It could be geogrid, it could be geotextiles,
17 it could be geocells, all of which can be used in similar
18 applications but perform different functions within that.

19 We have to be able to supply all of that. We
20 also have to offer a technical enough sales force that can
21 explain that to the engineers and understand so they'd be
22 applied properly. The engineering community does listen to
23 what -- to understand and design their products properly.
24 The difficulty we run into is someone -- you know, for
25 instance we have I want to say five or six PEs on staff --

1 is that we try to offer that service to an engineering
2 community.

3 They design with a product and then someone comes
4 in with potentially a lower cost alternative that's not
5 offering any of those services, and we now -- we've now
6 spent a lot of money and aren't going to make the sale.
7 That's very damaging to our industry, because as Mr.
8 Lawrence said, I mean you have to invest.

9 You have to be out there promoting products and
10 investing in your industry in order for the engineers to
11 know what to buy, the contractors know what to install and
12 how to install and install them properly, so that we don't
13 have failures.

14 If you can't support that because you're just
15 always competing on a low cost, that I can't employ
16 engineers. I can't employ competent sales people to go out
17 and talk to that. So it's a very big dilemma for us on a
18 distribution side, as to how do we compete where it's only
19 about the lowest common price in the marketplace?

20 MS. COHEN: Okay. Thank you for all the
21 responses. I appreciate it.

22 MR. ANDERSON: Thank you Ms. Cohen and now Mr.
23 Boyland's turn.

24 MR. BOYLAND: Good morning. Thank you for your
25 testimony. I've actually sent the company Tensar

1 company-specific questions and I appreciate your time
2 responding to those. I do have a couple of questions here.

3 All of the information I look at is BPI, so I
4 have to be pretty careful about how I ask the question. But
5 actually touching on a point that Cindy just raised, in
6 terms of the different financial results for BIAX and TriAx,
7 and again not talking about specific information, but the
8 level of SG&A that's being reported in each P&L, it would
9 seem reasonable to assume, based on your description, that
10 the TriAx would generally be reporting a higher SG&A simply
11 because of the support that you just noted, that it's a
12 higher level of support as compared to BIAX. Is that
13 reasonable? Is that a correct interpretation? This may be
14 a post-conference question?

15 MR. GERRISH: Yeah. I think this is something
16 we'd like to address in the post-conference.

17 MR. BOYLAND: Thank you.

18 MR. GERRISH: I'm a little worried that it could
19 get into confidential information.

20 MR. BOYLAND: Thank you, I appreciate that.
21 Again, I don't want to make an assumption.

22 MR. GERRISH: Yeah. We'll definitely get into
23 that in the post-conference.

24 MR. BOYLAND: Thank you. One additional
25 question. Your testimony suggests that product mix did

1 change somewhat during the period, going from Type 1 to Type
2 2 and then maybe back down. Is that correct, that during
3 the period the profile of the product mix did not remain
4 constant, that it did change?

5 MR. GEE: Bryan Gee with Tensar. That's my
6 experience, but I will readily admit it's qualitative, based
7 on discussions with our sales people and our distributors.
8 We try to get a view to the market, but I don't have
9 comprehensive data that would say it went one way or the
10 other. That's just transactionally I saw that happening.

11 MR. BOYLAND: Okay, thank you. I guess from my
12 standpoint, I look at an average value, and if the profile
13 didn't change, I think we could look at prices being the
14 primary factor. But based on your testimony, when I do look
15 at the average sales value during the period, is it
16 reasonable to assume what I'm seeing are changes in the
17 price as opposed to changes in product mix?

18 MR. LAWRENCE: Mike Lawrence, Tensar. You can
19 absolutely assume that, yeah, and you'll have the detail to
20 see that in the post-conference as well.

21 MR. BOYLAND: Okay, thank you. And I guess with
22 respect to price itself, and again not getting into any of
23 the BPI, but there seems to be a correlation between the
24 average raw material cost and the price. It was not strong,
25 but at least there seemed to be -- during the full year

1 period, there seemed to be a connection.

2 Is that typical in this industry, that you would
3 see changes in price matching changes in raw material?

4 MR. LAWRENCE: I mean there's -- Mike Lawrence,
5 Tensar. I believe in the 2012 through '14 it was actually
6 the opposite. Price was going up and resin price was going
7 down significantly in product. So maybe in '15 it was, you
8 know, more of a match, right, where they were going down
9 together.

10 MR. BOYLAND: And this may actually get to one of
11 the questions I had as a follow-up, company-specific. So I
12 don't want to get too into that. But part of the problem is
13 interpreting the trend based on the information that was
14 reported. If the company maybe could look at that specific
15 question that I had regarding the components of COGS.

16 MR. GERRISH: This is Jeff Gerrish from Tensar.
17 We'll -- we can provide information on this in the
18 post-conference brief. But just to follow-up on what Mike
19 was saying, I mean in the 2012 to 2014 period, the trends
20 were exactly the opposite. The polypropylene prices were
21 going up, where the prices for biaxial and for geogrid were
22 going down dramatically.

23 So you would expect obviously the other trend to
24 occur, but that was not the case at all. So there was no
25 correlation between the two.

1 MR. BOYLAND: And again I'm looking at the
2 average sales value and not specific to the pricing
3 information. So there may be a little bit of a difference
4 in that sense. With respect to the capacity expansion,
5 could you describe to what extent that was specific to
6 biaxial product? My impression is that it was exclusively
7 related to BIAX. Is that correct?

8 MR. GERRISH: This is Jeff Gerrish for Tensar. I
9 can start. There was capacity expansion for BIAX. There
10 was also capacity expansion for TriAx as well at that time.
11 So it did cover both products. I don't know Bryan if you
12 want to add anything more to that.

13 MR. GEE: Just about how specific on the
14 equipment do you want to get?

15 MR. GERRISH: Yeah, to the extent, you know,
16 we'll -- you know, we can address that for --

17 MR. BOYLAND: I appreciate that. Part of it is
18 that, you know, you report a specific amount for capital
19 expenditures and to the extent it is specific or it's an
20 allocation, you know, it would be useful to understand that.

21 MR. GERRISH: Okay.

22 (Pause.)

23 MR. BOYLAND: And again, not getting anything
24 specific, but you talked about shutdowns during the period,
25 also an increase in inventory. The financial results that

1 I'm looking at, nothing jumps out at me in terms of large
2 non-recurring items. Could you discuss to what extent those
3 shutdowns are directly or indirectly reflected in the
4 financial results?

5 MR. GERRISH: I think there again, I think we'd
6 like to be able to address that in the post-conference
7 brief.

8 MR. BOYLAND: Thank you, and I guess another
9 issue specific to the inventory, because I'm not seeing
10 anything that jumps out at me, could the company confirm now
11 or in the post-conference the extent to which you recognized
12 any inventory write-downs from the valuation during the
13 period?

14 MR. GERRISH: I think there again we'd like to
15 address that in the post-conference brief, yeah.

16 MR. BOYLAND: Thank you.

17 MR. GERRISH: Thank you.

18 MR. BOYLAND: In terms of when the company
19 obviously realized it was going off patent and some of the
20 testimony indicated that there were plans to deal with this,
21 was that primarily moving to private label? I mean was that
22 the main strategy or was there any other plan or -- I mean I
23 realize efficiencies sort of building those in to able to
24 reduce the price. But what other strategies were applied?

25 MR. GERRISH: Yeah. This is Jeff Gerrish for

1 Tensor. Yeah, I mean I think a couple of things to keep in
2 mind with respect to the expiration of the patent. Even
3 before the patent came off the product, Tensar didn't have
4 an unrestrained ability to price these products at whatever
5 it wanted to.

6 There were other alternatives to using biaxial
7 integral geogrid. Of course, you can use more aggregate.
8 You can do chemical stabilization treatments. You could
9 have used woven or knitted products potentially as an
10 alternative. So that restrained Tensar's ability to price
11 this product. It wasn't like a pharmaceutical company that
12 has a prescription drug under patent and they can charge
13 whatever they want for the product.

14 In addition, before the product came off patent,
15 Tensar did take steps to reduce the price, to get it to a
16 competitive level at the, you know, in anticipation of the
17 product coming off patent. You know, the product had come
18 off patent in other markets. It had come off patent, you
19 know, in Europe, for instance, in Canada prior to this and
20 they knew what the pricing was based on, you know, a fairly
21 traded regular competitive market.

22 So that's where -- that's what they did. They
23 brought the price down to that level in anticipation of what
24 they knew was going to be additional competition in the
25 market. As you mentioned, you know, throughout the Period

1 of Investigation they've continued to try to make their --

2 They were already the most efficient and lowest
3 cost producer. They've made efforts to become even more
4 efficient over that period, because they have tried
5 everything they could to try to match these ridiculously low
6 Chinese prices. And obviously, you know, they've suffered
7 enormously as a result of that, as shown by the huge decline
8 in their operating income and then the operating loss in the
9 interim period.

10 MR. LAWRENCE: Yeah, and Mike Lawrence. Just one
11 other comment. We had seen it come off patent in other
12 markets, so we knew that, you know, the trend and kind of
13 the impact and we're ready for it. Typically, you know,
14 three months, six months later, the market's back to normal,
15 you know. So that was 2012.

16 What we've seen in 2013, 2014, 2015, you know,
17 continues the trend down to numbers that are just hard to
18 fathom and extremely destructive to our business.

19 MR. BOYLAND: Thank you. This is sort of with
20 respect to the sales process itself. My impression is that
21 the distributors actually take title to the product. This
22 is in a consignment arrangement. Is that correct?

23 MR. WITT: Cary Witt, GeoSolutions. Yeah, that's
24 absolutely correct. We bring it into our inventory. Many
25 times, sometimes we ship direct to job sites. But we take

1 them and ship them.

2 MR. BOYLAND: Okay, and is it also correct to
3 interpret that most of the sales are made based on an actual
4 ^^^^ I mean an actual contractor that has a job that
5 they've, you know, settled on and this is -- they want to
6 buy from you, I mean as opposed to you building up inventory
7 yourself in anticipation? Or is it a mix?

8 MR. WITT: It's usually, you know, there's a
9 project that has a predetermined need. You know, geogrids
10 are designed in on the front end of a project rather than
11 just sort of showing up one day. A contractor says I think
12 I'll go buy some geogrid. There's a need for it that's
13 built into a project.

14 MR. BOYLAND: Gotcha, okay.

15 MR. LAWRENCE: Sorry, Mike Lawrence. I think
16 part of the question was, you know, do you have an inventory
17 as well of product that you keep at your level, right?

18 MR. WITT: Oh absolutely.

19 MR. BOYLAND: That's true. I mean it's not just
20 simply, you know, we have a contract for X and --

21 MR. WITT: Right. I have six locations BIAX and
22 TX at all of those.

23 MR. BOYLAND: Okay, and that's your inventory?

24 MR. WITT: Exactly.

25 MR. BOYLAND: Okay, and is that true for the

1 other distributors?

2 MR. BROOKS: Excuse me, Dave Brooks with ACF.

3 Yes, we have quite a, you know, 15 locations. We have grid
4 at all of our locations. The construction industry turns
5 pretty quickly. So we have to have an inventory that a
6 contractor will come, pick up and utilize. There are large
7 projects which are maybe a little more planned, and you can
8 plan the shipping of those.

9 So a large DOT project, building a large road
10 maybe a significant quantity and that might be, as Cary
11 said, shipped direct. But most of the business is turned
12 pretty quickly. A contractor will call, come in. I think
13 something on the order of 70-80 percent of our business
14 turns in a day. So you have to have inventory. We have
15 title, have inventory, collect from customers, all of those
16 things.

17 MR. BOYLAND: Okay, thank you.

18 MR. COLEMAN: Mike Coleman, Coleman-Moore. So do
19 we. We have two locations and we stock up a significant
20 amount of both TriAx and BIAX.

21 MR. BOYLAND: Okay, thank you. Thank you very
22 much. Just one final question, and your testimony pretty
23 much said this, and I thought it was sort of striking, at
24 least in terms of the reported information that, you know,
25 there did seem to be a pretty distinct correlation between

1 the volume and the changes in price.

2 But it did sound like in some instances, at least
3 with respect to Canada, you did have a decline in volume
4 simply because that part of the market declined. In 2014, I
5 believe, that was sort of the beginning of that part of the
6 cycle.

7 MR. LAWRENCE: Sorry. So Mike Lawrence, Tensar.
8 We serve, you know, many, many channels. We've talked a lot
9 about roadways here, you know. But you know, we have, you
10 know, channels, marine channels. We have mining channels,
11 oil and gas, petrochemical, parking lots, commercial
12 buildings, residential streets. Obviously federal roads,
13 walls, slopes. All these markets take our product.

14 So in any given year, you know, a market's up, a
15 market's down. I mean it happens on a regular basis. The
16 good news, you know, for our industry is that that market
17 over those many years that we're talking about has been
18 continually up year after year in total and that's the great
19 news, you know, even though some parts are up and some are
20 down on a regular basis.

21 MR. BOYLAND: Okay, thank you, and I guess that's
22 a fair point. I'm looking at a total number, the volume
23 reported in each period for your company, and part of the
24 question was simply to get a handle on what part of that
25 decline was simply a market issue. So it sounds like you're

1 saying yeah, some of it may have been but not the majority?

2 MR. LAWRENCE: Yeah. Overall, there's no market
3 decline, which is the great news for us, right. One's down
4 but many are up and with the forward-looking, we see our
5 market being very attractive just because, you know, the
6 federal highway bill has passed. That was good for the
7 industry. But all of the fundamentals in the U.S. market
8 are quite strong.

9 MR. GERRISH: Yeah, and just to be clear, just to
10 follow up on the very last point, Jeff Gerrish for Tensar,
11 you know, that's the key here is the U.S. market has
12 remained strong throughout this period, and in fact has been
13 growing. Yet Tensar's shipments in the U.S. market declined
14 dramatically over the 2012-2014 period.

15 There was a, you know, some uptick in the interim
16 2015 period, but that was only because they slashed their
17 prices even further to try to regain some of the market
18 share which they really weren't able to do much.

19 MR. BOYLAND: And that actually was the part that
20 I was -- you basically confirmed that question which I had
21 and I was going to struggle to ask. But that -- you're
22 confirming that in fact that change in volume was largely
23 price-driven entirely?

24 MR. GERRISH: Absolutely, absolutely. And you
25 know, what came at a catastrophic cost to the company,

1 because of course they had a loss in that period. It's just
2 not sustainable.

3 MR. BOYLAND: Okay. Thank you for your
4 testimony. I have no further questions.

5 MR. ANDERSON: Okay. Thank you Mr. Boyland, and
6 now Ms. Catalano.

7 MS. CATALANO: Well last but not least, the
8 scientist is here to ask questions. So I was listening to
9 everyone talk about the difference between the BIAx and the
10 TriAx product, and the company would have two separate
11 patents filed, I'm presuming, with two separate patent
12 numbers that were awarded at very different dates. It's
13 quite an accomplishment for any group of scientists or
14 engineers in any company to have a patent.

15 So the Patent Office has decided that there would
16 be two different products and two different patents issued.
17 Could you speak a little bit about what was the difference
18 from what the Patent Office said and why you were awarded a
19 patent for BIAx versus TriAx? I mean were you competing
20 with yourselves, to outdo yourselves so you could get
21 another patent? So I'll leave that open.

22 MR. GEE: Bryan Gee with Tensar. I have a
23 limited ability to address what the Patent Office said,
24 because I came to the company after both of those patents
25 were issued to us. But to your comment about competing with

1 ourselves, absolutely. We were looking for the next thing
2 that -- the next improvement to the product that would allow
3 us to continue to differentiate ourselves.

4 MR. GERRISH: I think we can, you know, address
5 more about that in post-conference brief as well.

6 MS. CATALANO: Sure, and that would be helpful,
7 because we're trying to make an argument here that these two
8 products are distinguished, and I would assume that the
9 patent language was different and separate.

10 MR. GERRISH: Sure.

11 MS. CATALANO: Okay. My next question is about
12 -- you mentioned that you were trying to change the
13 philosophy of the world from a performance specification
14 versus a material specification, and hope that the world
15 would move towards a performance specification. I applaud
16 that effort. I think it can't be easy to do that.

17 Could you talk about what some of the performance
18 specifications would be?

19 MR. GEE: Sure. Bryan Gee with Tensar. The
20 most succinct way that I can put this is that we were
21 attempting to get the market to value the product based on
22 what it does instead of what it is. So if we drill into the
23 specifics, Tensar believed for several years, for many
24 years, based on some of the early research on biaxial
25 geogrids, that certain material properties correlated with

1 performance in a road.

2 What we learned as we developed TriAx was that
3 those correlations were not independent of geometry. If you
4 change the geometry, the correlations disappeared. So there
5 are specific measures which, you know, we could provide you
6 as to what were written into the specifications, because we
7 believed they correlated to performance.

8 We introduce TriAx. We learned that by testing
9 the product in the ground that it worked better. At the
10 same time when we tested it in the laboratory, we found that
11 those particular measures didn't correlate anymore. So then
12 we had to look for a way to specify the product based on
13 performance after we had spent 20 years specifying it based
14 on material properties.

15 If you're talking about a roadway design, the way
16 to specify based on performance goes back to design
17 methodology. We do primarily two things with both biaxial
18 geogrids and TriAx. Those are either stabilized soft soils,
19 which is the easier application. You have a soil that's too
20 soft to build on, a combination of a geogrid and an
21 aggregate layer gives you a firm surface.

22 In that case, there are some accepted
23 methodologies for how you design, and we try to write a --
24 we would try to write a performance specification that tied
25 to those methodologies. One of them is known as the Drew

1 Hawn method, and one of the specific characteristics of the
2 Drew Hawn method is that it does not include the tensile
3 strength of the material in the methodology.

4 However, an awful lot of material specifications
5 are written around the tensile strength of the material, and
6 Drew Hawn demonstrated that it doesn't correlate to
7 performance. So we would prefer that the specification
8 correlate to how long that unsurfaced road, because that's
9 what we're talking about here, no asphalt, how long that
10 would last.

11 Now the higher end application that we sell these
12 products in and primarily sell TriAx into is optimization of
13 flexible pavements. In that case, you would write a
14 performance specification if you could around the number of
15 equivalent single axle loads that could be carried by that
16 pavement, the number of -- the amount of traffic that could
17 be carried by it, as opposed to some particular material
18 quality of the geogrid.

19 That design methodology is evolving very quickly.
20 Ashtoe is about to introduce or has recently introduced and
21 they're continuing to push forward even a more advanced
22 methodology for flexible pavements, where the material
23 properties simply don't suffice to enter the method.

24 So what we spend a lot of time and money doing is
25 trying to educate the market, to understand that what

1 matters is what the product does within that mechanically
2 stabilized layer, that aggregate layer, to make it stiffer
3 and make it perform differently, and that creates different
4 design inputs to the Ashtoe equations. We want the
5 specifications to be written that way.

6 Unfortunately, a lot of them are still written
7 around tensile strength or aperture stability, modular or
8 some other property that can be measured in a lab.

9 MR. GERRISH: And because the specifications are
10 written that way, obviously they don't allow for the use of
11 TriAx. So that's why you cannot use TriAx in those states
12 where those specifications are in place, and I think that
13 goes to at a least of couple of different factors that you
14 look at in the like product analysis.

15 MS. CATALANO: Sure. So my next question has to
16 do with the thinking about the comparison between your
17 product and the Chinese product, and I understand that
18 they're made of polypropylene primarily, and have you seen
19 any differences in your product and the product imported
20 from China? Are they using less polypropylene in order to
21 cut costs? Are they stretching it differently so the
22 tensile strength is not the same, or the performance
23 characteristics are not the same?

24 MR. GERRISH: I can start. Jeff Gerrish for
25 Tensar. These products are being marketed and sold as

1 equivalents to Tensar merchandise. It's complete knockoffs,
2 and with the only difference being that they are
3 lower-priced. So yeah, they're certainly being sold that
4 way as completely identical products, one for one and they
5 are --

6 You know, they're being, you know, the Type 1 and
7 Type 2 and the square grids are all being marketed and sold
8 as identical products.

9 MS. CATALANO: But is it your opinion that the
10 performance characteristics are the same?

11 MR. LAWRENCE: So Mike Lawrence, Tensar. You
12 know, our opinion really is interesting to us, and the
13 problem is, you know, our contractors and customers down at
14 the end of the line get a piece of paper saying it does
15 this, and you know, that's a specification that's equivalent
16 to the specification that we have and the price is the ruler
17 and that's how it works.

18 So we'd obviously like to think that we have, you
19 know, great products. But you know, if it says it meets the
20 spec, people believe it meets the spec and that's all we can
21 say. We don't make the products.

22 MS. CATALANO: I understand.

23 MR. GEE: Bryan Gee with Tensar. Just to go back
24 to what I was saying in the previous answer. Most of the
25 specifications for BIAx are material property. So how you

1 get to that material property doesn't really matter. In
2 general, strength is going to be proportional to plastic.
3 So it's pretty tough to take plastic out in a given
4 configuration.

5 But they're not really sold based on what they
6 do. So we can't really render an opinion. There isn't any
7 testing on the Chinese product or there's very little. So
8 we can't really render an opinion on the performance of
9 their products and often unfortunately the market defines
10 performance as what's the strength based on the material
11 property sheet.

12 MS. CATALANO: Thank you. So I'm going to
13 imagine that I'm about to build a highway, and I've got some
14 choices in front of me. I can go with geogrids, I can maybe
15 just use aggregate and asphalt, or maybe I can use woven or
16 knitted product, or maybe I am going to go with chemical
17 stabilization.

18 Could you walk me through, and maybe some of the
19 distributors can help with this question, how does one make
20 a choice with whether they're going to with biaxial or
21 chemical stabilization, and what percentage of the people
22 that you talk with decide on biaxial rather than chemical
23 stabilization or woven or knitted?

24 MR. WITT: So Cary Witt, GeoSolutions. So I'm a
25 geotechnical engineer, so I design pavements as well. So if

1 I'm going to make that decision, I might look at all the
2 available options. So there may be, you know, one thing
3 that leads me to a particular product. If it's a particular
4 type of clay, maybe chemical stabilization's effective.

5 Geogrids have proven to be very cost effective.
6 So I think the choice of sort of BIAX from TriAX becomes
7 then what you're trying to accomplish. I think what Tensar
8 are offering with the triaxial grid is a higher level of
9 performance. So it comes down to the economics of that.

10 With the TriAx geogrid, for instance, you could
11 create a pavement section that's more cost effective,
12 thinner and therefore more cost effective.

13 MS. CATALANO: And let's say you had 100
14 customers walk through the door. What percentage of them
15 would choose say, BIAX, TriAx, Tensar, and what percentage
16 of them might choose, you know, we don't want this. We want
17 chemical stabilization or more aggregate.

18 MR. WITT: Yeah. It depends a lot on the part of
19 the country that you're in, I think. In Texas, we've tried
20 very hard to promote the virtues of geogrid reinforcing
21 aggregate and therefore making it stronger. So you know, we
22 don't own the market by any means. In Texas, chemical
23 stabilization is very prominent. So that they probably
24 still have 80 percent of the market and perhaps we have 20
25 percent, something of that nature.

1 MS. CATALANO: Thank you. That's all the
2 questions I have.

3 MR. ANDERSON: Sorry, Mr. Brooks. Did you want
4 to follow up on that question?

5 MR. BROOKS: I was only going to add a little
6 bit, but I think the first thing, it depends on the project.
7 Obviously in the public world, the first place the engineer
8 goes is to the DOT specifications, and that's what drives a
9 lot of that design into the particular type of pavement
10 section.

11 Private market's a little more open, and so
12 theirs is now more, I want to say value-oriented. What can
13 I do to perform at the cheapest possible price. So there
14 it's dependent on area of the country, what types of
15 aggregate is chemical stabilization would even work? Is it
16 a paved or an unpaved road? Is it a parking lot or is it a
17 road that will see a lot of use.

18 So there, you now look at a lot of options and,
19 you know, in our -- we try to offer a whole host of options.
20 It might be geotech styles, might be geogrid, might be other
21 products that -- and then they can make the decision based
22 on value that they sell. But so large public jobs, which is
23 a pretty significant portion of geogrid sales, are kind of
24 dictated by the DOT's. Private market now, there's a little
25 more room.

1 MS. CATALANO: Thank you.

2 MR. ANDERSON: Okay, thank you Ms. Catalano. I
3 believe my colleagues might have a few follow-up questions,
4 so I'll turn --

5 MS. VIRAY-FUNG: Yes. This is Nataline
6 Viray-Fung. Mr. Witt, I actually want to follow up. You
7 touched on something I want to ask about. You said that
8 there's regional differences in whether or not BIAx or TriAx
9 are used? Could you or perhaps any of the other
10 distributors or Mr. Lawrence or Mr. Gee speak to that?

11 MR. WITT: Yeah. It sort of depends a bit on
12 what I call the maturity of the market. So us distributors,
13 with the assistance of the Tensar technical sales reps and
14 what-not, are trying to push the market toward a sort of a
15 higher level of performance.

16 So we are trying to trend the market toward
17 triaxial grid because, you know, it's ultimately about
18 performance and the value of that performance. TriAx can
19 provide a higher level of performance at less cost.

20 MS. VIRAY-FUNG: Mr. Coleman, Mr. Brooks, do
21 either of you have anything to add?

22 MR. COLEMAN: I'll concur with Cary, and I think
23 you'll see in those regions where you have a licensed Tensar
24 distributor, you'll see probably more market penetration
25 with the TriAx versus other markets. We all spend a lot of

1 time, like Dave talked about earlier, and a lot of effort
2 and a lot of money and resources in getting out into the
3 engineering communities and trying to show them the benefits
4 and run through these calculations and show them what's
5 available to them out there.

6 There's an inherent cost in that, and the
7 distributors that they're licensed and do that, that's where
8 you'll see probably more TriAx than BIAX.

9 MS. VIRAY-FUNG: Okay. Within these regions
10 where you are licensed to distribute, are you seeing finer
11 differences, more fine-grained detail, you know, say higher
12 elevation or you mentioned clay?

13 MR. COLEMAN: Well one thing like in my region,
14 Iowa has a really lot of limestone. That's a great
15 aggregate to use with the geosynthetic. The problem is
16 having a high supply means the cost per inch is substantial,
17 but it's not as substantial say in some other areas, where
18 there is no aggregate.

19 So for me to change something or develop a TriAx
20 spec or something, sometimes in some areas unless the haul
21 for the trucks to bring the aggregate to the job site is
22 over ten miles, that cost savings kind of goes down versus
23 that performance.

24 So in other areas of the country, it's way more
25 substantial than some other areas. So where your raw

1 materials come from and costs definitely when you change
2 that section makes a difference.

3 MS. VIRAY-FUNG: Sure, sure. Mr. Lawrence, Mr.
4 Gee, are there regions of the country that do not use TriAx?

5 MR. GEE: Bryan Gee with Tensar. I wouldn't say
6 there are regions that don't use either BIAX or TriAx, but
7 to the regional question and actually to the previous
8 question, the first indicator as to what decision you should
9 make on what to use is how much does your rock cost?

10 And you will see in areas where there are no
11 quarries, the value proposition of a geogrid is
12 significantly better than in areas where rock is plentiful,
13 as Mike just said, where the cost of rock is lower. It only
14 makes sense. You're displacing rock with a geosynthetic.
15 So that's the primary driver of the regional differences.

16 MS. VIRAY-FUNG: Okay, and I apologize if this
17 was addressed earlier. I just wanted to make sure that you
18 covered it in your post-conference briefs. You had
19 mentioned earlier that TriAx has services that BIAX doesn't.

20 Could you please speak to that? You might have
21 addressed it a little bit with Cindy, but I'm not entirely
22 too sure. And then could you also provide an example of a
23 spec that excludes TriAx? Thank you.

24 MR. ANDERSON: Okay, thank you. I'm going to
25 look to my left to see if there are any further -- okay.

1 Mr. Boyland.

2 MR. BOYLAND: I did mean to ask this before. In
3 the post-conference, could you identify the division
4 specifically within Tensar that's responsible for BIAX, and
5 how -- what other products are covered by that division, and
6 if it's a geographic versus product line division, etcetera?
7 Thank you.

8 MR. GERRISH: Jeff Gerrish for Tensar. Yes,
9 we'll address that in the post-conference brief.

10 MR. BOYLAND: Thank you very much.

11 MR. ANDERSON: Any further questions? Okay. I
12 want to thank you very much for your testimony. I've been
13 -- my colleagues have done a fantastic job, as I've been
14 crossing off all my questions. I did have three very quick
15 ones if you'll indulge just for a few minutes.

16 Two of them have to do with the end market, and
17 maybe this is for the distributors. But I wondered if you
18 could just say a little bit about the size, relative size of
19 the market where there is a specification and the geogrid
20 product is bound, that you can sell it bound by that
21 specification, versus a market, whether it's a private
22 market or whatever, where you have -- your customer is
23 entertaining something other than geogrid?

24 And particularly some type of product that's not
25 the scope of this study. For example, it could be welded or

1 it could be some other type of product. Can you give us a
2 relative sense of the size outside of this specified, you
3 know, public works type of market?

4 MR. BROOKS: Well, I'll start. A lot of the -- I
5 mean its primary application in road-building means that the
6 pretty substantial use of this product is going to be in
7 road work, which is directed by DOTs. So that's a -- a lot
8 of the product is sold very large projects for contractor
9 building a road or road widening, whatever those might be.
10 So I don't know that I have a percentage for you, but it's
11 the majority of the grid sold is in that kind of a world.

12 The private jobs, unless you're talking about
13 something, maybe a public-private partnership, which is
14 still dictated by DOT specifications. So a private job
15 typically is going to be smaller, a housing development, a
16 commercial center, a shopping center that they're putting in
17 a pavement.

18 So that's probably more of the projects, but a
19 smaller order volume if that makes sense. I'm sure it's
20 exactly what you're asking, but I think the percentage of
21 business in the public world is more, in my opinion.
22 There's more orders, lesser quantity in the private world.

23 MR. ANDERSON: Any other observations or
24 comments?

25 MR. WITT: Cary Witt, GeoSolutions. I'll add a

1 bit to that I guess. The DOT market, the public market,
2 they work from sort of historical background, you know. If
3 they've used geogrid Day 1, they continue that for a very
4 long period of time. Of course, it all started with biaxial
5 grid.

6 So in Texas, the specification is clearly a
7 biaxial grid, and they're pretty much bound to that. They
8 can't sort of think outside of that box very easily. It's
9 hard to take them beyond that. In the private market, the
10 geotechnical community can be a little more progressive.

11 So they tend to look at the newer technologies
12 and have the ability, you know, look at sort of past usage
13 and look toward how do I maximize benefit for my clients.
14 So private projects typically trend toward TriAx in Texas
15 and toward BIAX on the agency side, if that helps.

16 MR. ANDERSON: Okay, thank you for those
17 comments.

18 MR. GERRISH: Actually, if I could just add, Jeff
19 Gerrish for Tensar.

20 MR. ANDERSON: Yeah sure.

21 MR. GERRISH: Again you know, and this just I
22 think is following up on a point that was just made, you
23 know, again in these -- there are already state
24 specifications which very clearly say that only a biaxial
25 integral geogrid product can be used.

1 So very clearly under those state specs, which
2 you know, represent what needs to be met for the substantial
3 amount of the construction that's being done, you simply
4 cannot use the TriAx product at all.

5 Now you also, of course, have certain states
6 beyond those that separate the two products, treat them as
7 completely different products. If a project is being, you
8 know, has to meet a certain specification, there again it
9 has to be, you know, one or the other. So I mean again,
10 it's very clear sort of how they've treated it.

11 The states in looking at this, you know, have
12 determined that these products either -- either can't be
13 used at all in the TriAx case, or they're to be treated
14 separately under the specifications.

15 MR. ANDERSON: All right, thank you. My next
16 question is about Buy American. Are there any
17 specifications with your customers or in your contracts on
18 bids where there's a Buy America clause, and can you speak
19 to the relative frequency of those?

20 MR. GEE: Bryan Gee with Tensar. At the level
21 that I can see, we have not had the advantage of any of
22 either the Buy America Act or the Buy American Act. We have
23 been told -- I've been told directly by states, state
24 Departments of Transportation that they only apply those
25 Acts to steel, despite the fact that the Acts don't say

1 that.

2 So we have not, to my knowledge, received any
3 relief. We do know that some of our customers, our end
4 customers do prefer an American-made product. But we
5 haven't realized any measurable price difference or
6 competitive advantage based on that to my knowledge.

7 MR. ANDERSON: Okay. The other question has to
8 do with the transition from BIAX to TriAx. It sounds like
9 we heard -- we had a very rich discussion here about the
10 market, the development, the patents, the applications and
11 so forth. Is there any -- is there any sense that the
12 TriAx, even though it's creating -- is it creating a new
13 demand or is it eventually over time, when you get the
14 specifications for TriAx, is it supplanting or replacing
15 what would have been a BIAX application?

16 Right now, you've got a specification. But in
17 the long term, as you develop from BIAX to TriAx, are you
18 creating wholly a new market and a new demand for a product
19 that can't be replaced by anything else, or is there some
20 possible supplanting or replacement, you know, in the future
21 of what would have been a BIAX market?

22 MR. LAWRENCE: Mike Lawrence, Tensar. You know,
23 most roads don't use any improvement of the types that we're
24 talking about. They just use aggregate and build a road,
25 right. I mean the majority of all roads are built that way.

1 So our job as a company is to build better roads that last
2 longer, and we have the technology to do it.

3 It's kind of frustrating that it doesn't often
4 get adopted, and they build a road to last a certain length
5 of time and we could double it, you know, and we know that.
6 But our job is about building better roads. It's about
7 getting innovation and technology out there to improve them.

8 We're going to continue to get products, you
9 know. TriAx, for instance, has that ability to improve
10 roads. BIAX has the ability to, you know, improve roads,
11 chemical stabilization, you know, things that we don't do.
12 All of them have the capability.

13 Our job is to find out where the best value is.
14 Not every market will use the same product. So it's a
15 question that we, you know, we look at quite heavily. It's
16 really our business is about making these roads and paving
17 sections, as we call them, better.

18 But there's not an automatic answer that one's
19 going to replace another. Every road is going to be
20 different and TriAx will be aimed at certain types of roads
21 in certain circumstances where that value's better; BIAX at
22 others.

23 So you know, we'll have another product too
24 hopefully, and that will, you know, even do a better job at
25 a better cost. That's what we continue to strive for.

1 MR. GERRISH: Jeff Gerrish for Tensar. Just to
2 add to that, I think because of the performance, the better
3 performance characteristics of the TriAx product and the
4 better interlocking capabilities that it performs with the
5 triangular geometry and structure and the different rib
6 profile, you know, I think it is going to lead to new
7 markets, because it's going to convince.

8 Because of the performance characteristics, it's
9 going to lead more -- it's going to lead to uses of the
10 geogrids in road construction where it never would have been
11 used before because of these better characteristics. You
12 also have different applications for the biaxial geogrid
13 products that, you know, you can't use TriAx for, and we've
14 talked a little bit about those here today, you know, in the
15 marine mattresses and the wall units as well.

16 So you know, there's going to be different
17 applications for the product. But again I think you're
18 going to lead to, with these better performance
19 characteristics for the TriAx product new markets, because
20 those who would not have otherwise used geogrids are going
21 to use them and you're not going to replace the biaxial
22 product.

23 MR. GEE: Bryan Gee with Tensar. Just to
24 reinforce that a little bit and add to it, we consider -- at
25 this point, our primary competitor is conventional methods.

1 So I would view that as we certainly compete with the
2 imported biaxial integral geogrids. But we're primarily
3 trying to grow the market into conventional methods, as Mike
4 said.

5 There's one specific area that I think represents
6 a great example of a new market that TriAx would create
7 separate from anything else, and that would be in flexible
8 pavement design with mechanistic empirical design that I
9 mentioned briefly in the previous questions.

10 We're the only company that is doing the
11 investment required to integrate a geogrid into mechanistic
12 empirical design methodology for Ashtoe. So there is no
13 other -- that market doesn't exist right now. We're in the
14 process of creating it. Nobody else is making that
15 investment.

16 MR. ANDERSON: Thank you, very helpful. I would
17 just close by encouraging you or ask you in the post-hearing
18 brief, we had a very fulsome discussion about the patent and
19 your experience with two different patents.

20 I think this is more for a post-hearing brief.
21 If you'd care to share in your other markets where the
22 patent has expired, talking about what level of decline in
23 the prices you experienced and what length or duration for
24 the market for your product to reach what you consider to be
25 the market equilibrium post-patent in those other markets.

1 So it might be very helpful for the Commission to
2 understand your experiences there. So with that, we thank
3 you for all your information and a very thorough and
4 responsive answers to our questions and for your testimony.

5 It's been very illuminating and very helpful, and
6 I think at this point we'll take a 20 minute break and let
7 the parties rest a little bit, and we'll convene shortly
8 after -- by the big clock behind you, let's say 12:35. So
9 thank you.

10

11 (Whereupon, a recess was taken to reconvene at
12 12:35 p.m.)

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AFTERNOON SESSION

12:35 p.m.

MS. BELLAMY: Would the room please come to order?

MR. ANDERSON: Welcome to Mr. Baisburd and the panel and I'll turn the time over to start with your testimony now.

MR. BAISBURD: Great. Thank you very much and good afternoon. We're going to quickly get to the panel, but I'd like to take a moment to start at the domestic-like product because that's exactly where the Commission starts every investigation. And because you have to know what the like product is to define the domestic industry and it's the domestic industry that you analyze to determine how they're impacted if at all by the imports that are being investigated.

So I'm going to fall into the trade lawyer trap of talking about steel for just a second. You know, in the oil patch you can't use welded standard pipe to drill a well. You have to use welded OCTG or seamless OCTG. Those products are separate like products, they've long been found to be separate like products and that's not what we're talking about here today. But if you're building a road to that well and you're an engineer and a designer and you're sitting down to design that road and you choose to use a

1 geogrid, you're going to make a choice whether to use a
2 biaxial geogrid or a TriAx product. Those products and that
3 decisionmaking point are interchangeable and they're
4 interchangeable for many reasons, not the least of which is
5 they have similar physical characteristics and uses, they're
6 produced at the same facility, you heard this morning,
7 they're produced on the same production lines with some
8 variation, apparently, as production processes require.
9 Well, if you're making tubular goods -- steel goods, you
10 make some changes in the production line as you're going to
11 different widths and different thicknesses and different
12 types of products as well. Customers perceive these as
13 interchangeable and they're sold in the same channels of
14 distribution as you heard from the distributors this
15 morning.

16 So I just wanted to start briefly with that.
17 You're going to hear a lot more about these products from
18 the panel. And with that I would like to turn it over to
19 John Dowdell, the President of Hanes GEO.

20 STATEMENT OF JOHN DOWDELL

21 MR. DOWDELL: Good afternoon. My name is John
22 Dowdell and as Yohai indicated, I'm President of Hanes GEO
23 components. I've been involved in the geogrid, geosynthetic
24 and erosion control industry for over 20 years. I started
25 with a company that manufactured geosynthetic fabrics that

1 were used in construction projects similar to the ones that
2 we'll be talking about today. For the last decade I've
3 worked for Hanes GEO Components, a distributor of these
4 products and many others that support the industry.

5 I've read the petition, in particular the
6 discussion of like-products and Tensar's claims about how
7 imports have allegedly impacted their operations. And I'd
8 like to start this afternoon with an overview of the geogrid
9 industry because it impacts the way Tensar is trying to
10 define it. And some of this will be a bit redundant from
11 what you've heard this morning. So I'll try to tailor my
12 way around that as best I can.

13 Tensar is trying to define the domestic -- I want
14 to comment on the domestic industry, the role of importers,
15 and the impact of Tensar's own decisions on the market that
16 we compete in today.

17 Biaxial geogrids are primarily used for building
18 in trafficked areas as Tensar laid out, I thought, quite
19 capably earlier today. They're used in paved and unpaved
20 roads, parking lots, railways, airports, port systems, so
21 anywhere basically that there's traffic that will be
22 traveling over a paved or unpaved structure is an
23 opportunity to incorporate geogrids in the design of those
24 products.

25 You'll hear a number of claims, grids are

1 primarily simply designed to hold rock in place. At its
2 simplest form, that's how geogrids are designed. They hold
3 the aggregate in place. There are four critical players in
4 the projects which use geogrids. The first are the owners
5 of the project, so that would be the private entities that
6 pay for it or the public entities that are actually paying
7 for the work to be done. They'll engage a design engineer
8 to come up with a design for the product or the project that
9 they're contemplating. After the design is done, there will
10 typically be lettings for bids to complete the work and at
11 some point there will be the selection of a construction
12 contractor.

13 And then the fourth component of this would be
14 the suppliers that sell and deliver the geogrids to the job
15 sites. And I heard a number of times today that price
16 trumps all. Price is absolutely important. It's not in my
17 experience that price trumps all.

18 Geogrids are a very small percentage of the
19 overall cost of a project. They are overshadowed not only
20 by the other components in the road structure often times,
21 but even something as simple as the labor rates that are
22 being paid for the work crews that are actually out doing
23 the work. The reality is if a distributor in the position
24 I'm at in the chain fails to deliver on time that has
25 significant impact on the contractor and their ability to

1 complete the project on time. They have crews scheduled to
2 be out there at 7 o'clock. If you're not there with your
3 material at 7 o'clock, I don't care what you were selling it
4 at, it's a small component of the price and you're going to
5 lose the opportunity to service that contractor then and in
6 the future.

7 So there's much more to this, in my opinion, than
8 simply who has the best price. Low price is an important
9 component, I certainly acknowledge that.

10 Geogrids were introduced approximately 35 years
11 ago as a way to improve performance while reducing the
12 overall cost to build and maintain a road. A design
13 engineer, as you heard earlier today, can utilize Biaxial
14 geogrids or alternatives such as lime, cement, more rock in
15 the road design. There are competing technologies in place.

16 Our estimate is currently the utilization rates
17 of Biaxial geogrids are extremely low. We feel like it's in
18 the range of about 5 percent if you look at this across the
19 country.

20 Today this committee is focused on the Biaxial
21 geogrids produced by punching and drawing polypropylene
22 sheets in two directions irrespective of their aperture.
23 And I will comment on that just briefly because you will
24 hear us use the term aperture and I think you got a pretty
25 good feel for this at this point. It's simply the shape.

1 We're just saying is it a rectangular shape? It's the shape
2 and the size of the opening. So how much room is there that
3 is actually fitting them. So for the back --

4 [LAUGHTER]

5 MR. DOWDELL: When making the decision regarding
6 whether to use a Biaxial geogrid in a project, the engineer
7 first considers cost. They're looking at what's the most
8 cost effective way to build a road that meets our design
9 parameters. They've been told that we want a road that's
10 going to last 20 years, so they're going to look at all the
11 factors that roll into costs and the relative cost of the
12 grid being one of them. But they're also looking closely at
13 the amount of aggregate, the asphalt and the other materials
14 that will be used and the soil conditions. So all of that
15 comes into play as they're looking at how are we going to go
16 about designing this particular structure.

17 It's common in the industry for projects to
18 contain specifications which can be met either by triangular
19 or rectangular bio -- or geogrids, I should say. For
20 example, in one Oregon DOT project that let in 2014, the
21 Department of Transportation specified that a geogrid could
22 be a triangular, aperture, insar, Triax T, TX5, a
23 rectangular Tensar BIAX1200 a rectangular Teragrid RX1200,
24 all of those on exactly the same projects with the exact
25 same design parameters with no addition changes in terms of

1 materials or any other component of that project. And as
2 part of our post-conference submittal, we can share with you
3 a multitude of projects that have been substituted out from
4 a Triax product to a Biaxial integrated grid with no other
5 design changes. There are a number of examples that any of
6 our panel up here can give to that exact point.

7 In other words, in this particular project, the
8 specifications allowed for triangular aperture grids,
9 rectangular aperture grids on an equal footing.

10 This gets us to the other players, contractors
11 and suppliers. Before June 2012 Tensar had a patent on
12 punched and drawn Biaxial geogrids in the United States.
13 They were then and still are the sole U.S. producer of
14 punched and drawn geogrids. As a result of the patent,
15 pricing for punched and drawn biaxial geogrids was high
16 because Tensar controlled all sales through both its patent
17 and its exclusive and tightly controlled distribution
18 network. We'll talk some, as the day goes on, I'm sure,
19 about the growth in the market that we see -- that we've
20 seen to this point and what we expect to see moving forward
21 in the future. A key component of that growth now is more
22 distributors have access to the product. There are more of
23 us out there trying to get the product specified into the
24 market. We're touching more contractors through that
25 increased channel of distribution.

1 The high-priced Tensar geogrids made alternative
2 non-geogrid designs using other stabilization techniques
3 more competitive. There's a direct correlation to the cost
4 of the grid and how many projects you're going to get it on.

5 Once the patent protection expired for
6 rectangular Biaxial geogrid imports which provided
7 high-quality, cost effective, alternative source of punched
8 and drawn Biaxial geogrids quickly replaced these other
9 design alternatives. So some of our projects are taking
10 product that might have been using lime in the past and now
11 they're able to incorporate geogrid. The market is growing
12 as a result of these products coming to the market.

13 There are other reasons why the market looked for
14 and benefitted from alternative sources of supply for
15 punched and drawn geogrids. First, in 2010, two years
16 before the presence of any imports Tensar clearly told the
17 market that it intended to cease production runs for their
18 traditional rectangular geogrids, that it would remove them
19 from their standard list of products and was adopting the
20 strategy to transition entirely to Triax another patented
21 Tensar product. Basically what the market heard very
22 clearly in written communications was, we're moving our
23 Biaxial production to Triaxial. At the same time they
24 changed their design software to give benefit to the
25 Triaxial products relative to the Biaxial products. The

1 same calculations, the same inputs, different results for
2 the Biaxial products after this occurred.

3 Second, Tensar's sole U.S. facility suffered a
4 fire in 2011. Tensar notified the market they would support
5 the U.S. market with equivalent Chinese and U.K. imported
6 products. But for the market, this highlighted the risk of
7 having a sole source, single manufacturing location facility
8 supporting the entire U.S. market.

9 Third, Tensar's exclusive distribution network
10 put other distributors at a severe disadvantage. When
11 trying to bid for a project involving Tensar products, those
12 of us that didn't have direct access to Tensar product were
13 constrained to go to a direct competitor and ask them for
14 pricing on a project. I don't think it takes much
15 imagination to understand how that works out.

16 Looking forward, we are confident we will see
17 growth in the Biaxial geogrid industry. Recently the
18 federal government approved the FAST Act which gives
19 five-year funding for infrastructure projects moving
20 forward. In addition, with the ready availability of
21 nonpatented alternatives, we believe we will continue to see
22 a growing utilization rate of Biaxial geogrids in projects
23 which benefit from their inclusion and design.

24 Thank you for your attention this morn -- or this
25 afternoon. I was wishful thinking there, wasn't I. Thank

1 you for your attention this afternoon. If you have any
2 questions at this time, I'll field them or I'll yield the
3 floor to Mr. Cashatt.

4 STATEMENT OF CLAY CASHATT

5 MR. CASHATT: Thank you, John. Good afternoon.
6 My name is Clay Cashatt and I am the Vice President of Hill
7 Country Site Supply. We are a small, regional,
8 disadvantaged enterprise in Texas that focuses on
9 distributing a wide range of drainage and roadway products.
10 I want to thank you for your time this afternoon.

11 A lot of roads are built in Texas, as you might
12 imagine. So while we may be a small distributor, we know a
13 lot about the geogrid market because the Texas Department of
14 Transportation is the largest state DOT. And as mentioned
15 earlier, is one of the largest, if not the single largest
16 user of geogrid in the United States. So I'm going to cut
17 to the chase. There is absolutely no basis for treating
18 Triax as anything other than what it really is, a biaxial
19 integral geogrid.

20 My understanding is that Triax is constructed of
21 the same polypropylene polymer, manufactured at the same
22 facility by the same crews, it is tested to the same AST and
23 standards and is used in all of the same markets and
24 applications as any other Tensar biaxial product.

25 All punch-drawn biaxial products including one

1 with a triangular aperture or shape, as John mentioned, are
2 also manufactured using the same process, a plastic sheet of
3 whatever thickness is first extruded and then punched and
4 then stretched. It's that sample. The term Biaxial comes
5 from the process of stretching it in two directions for
6 either product.

7 Therefore, TriAx by definition is a Biaxial
8 integral geogrid because it is also stretched in two
9 directions.

10 Triax simply has triangular shapes giving it a
11 different look from other Biaxial products with rectangular
12 or square shapes. A rectangular, square and triangular
13 products may have some different features comparing one to
14 another, at the end of the day they are all punched and
15 drawn biaxial geogrids.

16 Perhaps more importantly Triax and other Biaxial
17 integral geogrids have the exact same uses. An engineer can
18 decide whether they want a geogrid with a triangular shape
19 or a rectangular shape or a square shape. In whichever case
20 the geogrid is still used to build a better road, a better
21 foundation, or other sole structure.

22 In short, every single square yard of Triax that
23 was ever installed could have been a square yard of
24 rectangular or square geogrid. Triax is simply a new way
25 for Tensar to rely on a new patent to try to charge more for

1 its products.

2 Tensorar itself recognizes that geogrids with
3 different shapes are indeed interchangeable. First back in
4 2009 Tensorar began actively promoting Triax as a direct
5 substitute for their existing type one and type two
6 business.

7 Years before any imports arrived Tensorar openly
8 discussed and disclosed their strategy to transition the
9 market from the patented DX products to the newly patented
10 Triax products. In fact, in 2010, they told the market that
11 they would, quote, "Discontinue regular production runs of
12 type two BIAx1200 and would remove it from all standard
13 lists of products." This was two years before any imports.

14 Tensorar also said that it was, quote, "our
15 strategy to transition all of BIAx markets to TriAx." Let
16 me say that again. Tensorar said that it was, quote, "Our
17 strategy to transition all of our BIAx markets to TriAx."

18 It doesn't take a rocket scientist to realize
19 that they're interchangeable. Tensorar continues to reinforce
20 its position. Tensorar's own road software -- design software
21 called SpectraPave allows engineers to run scenarios using
22 triangles or rectangles in both paved and unpaved
23 applications which again show they have identical uses.

24 Finally, on Tensorar's website there's an
25 installation guide. Within that guide there's a single set

1 of installation instructions which cover both triangular and
2 rectangular geogrids which are generically referred to as
3 Tensar geogrids. Clearly the products have the same
4 relevant characteristics and uses if they're installed the
5 exact same way within the same applications and projects in
6 the same structures.

7 In my view Tensar's effort to push the market to
8 Triax another patented, sole-source product hasn't been as
9 successful as they hoped. Rather in our experience the
10 market has welcomed the availability of imported punched and
11 drawn geogrids that has increased competition and expanded
12 -- dramatically expanded the overall market.

13 Many of these projects -- these new projects that
14 have come by include other construction products that tend
15 to be packaged into one quotation from the distributor. So
16 for us as a small distributor to be able to participate on
17 these new projects and to participate in this growing
18 market, we must have a punch, drawn geogrid. Not a Tenex
19 geogrid, it's a different product, a punch, drawn geogrid.
20 And as the only domestic producer, Tensar would not sell to
21 us and currently will not sell to us because of their
22 exclusive distribution arrangements. So it's not our fault.
23 We had no choice but to service our customers and source
24 imports.

25 Ladies and gentlemen, imports is not why we're

1 here today. From my perspective we're here today because of
2 poor management decisions Tensar made for more than a
3 decade. But management is not here today necessarily, it's
4 been a revolving door as of late. I'll highlight these
5 points.

6 Number one, Tensar simply turned their backs on
7 30 years and hundreds of millions of square yards of
8 successful rectangular projects. Several comments were made
9 this morning as John alluded to. Several comments were made
10 by petitioners regarding the price stating that the point of
11 sale, that price is the only factor at the point of sale.
12 That's absurd.

13 Tensar and their distributors offered buyers and
14 specifiers the most recognized brand, the best availability,
15 the widest range or products. They have 30 years of
16 relationships with specifiers and engineers. They put all
17 of us at a disadvantage. But they turned their backs on
18 that BIAX product that was so successful and walked away
19 from it.

20 Second, Tensar incorrectly bet their company on
21 the successful replacement of rectangle or triangles. The
22 comment was made earlier that TexDot does not approve Triax.
23 This is incorrect. Various special specifications, sole
24 sourcing Triax are readily available on line. You can
25 Google it. However, TexDot has allowed for the direct

1 substitution of square product for those triangular projects
2 with zero design change.

3 So Tensar claims that triangles are better than
4 squares and triangles are better than rectangles. But
5 TexDot and countless others they don't agree. They want
6 square product. They want competition. So they are off on
7 the replacement of rectangles with triangles.

8 Third, they chose to degrade their brand
9 integrity by diluting the market with low price,
10 private-label material.

11 Fourth, they stood firm on their exclusive
12 distribution model for branded products forcing distributors
13 like us to look elsewhere.

14 And fifth, they are apparently laden in debt from
15 years of questionable acquisitions, investments, changes in
16 ownership, and continued high overhead relative to other
17 technical, domestic, geosynthetic producers. They struggled
18 to service this debt coupled with the previous points is the
19 real reason why we're here today.

20 Thank you.

21 STATEMENT OF MICHAEL FREY

22 MR. FREY: Good afternoon. My name is Michael
23 Frey. I'm the president of Alliance Geosynthetics. I
24 started in this industry as a contractor building roads. In
25 2009 I made the decision to become a distributor of

1 geosynthetic products. At that time, Tensar had a patent on
2 the punched and drawn geogrids and I was unable to source
3 these products from one of their distributors at a
4 reasonably competitive price.

5 Once the patent expired in June of 2012, I turned
6 to imports in order to offer my customers the Biaxial
7 integral geogrids that they were demands. From my
8 perspective Tensar's exclusive distribution network
9 restricted growth in the overall geogrid market in at least
10 two ways.

11 First, Tensar's distributors tightly controlled
12 access to Tensar's products. This put distributors such as
13 myself at a distinct disadvantage because we were unable to
14 offer similar products at a competitive price.

15 Second, the tight supply inflated prices which in
16 turn limited growth of the geogrid market. Once the patent
17 expired and imports could enter the market they quickly
18 displaced the woven and welded alternatives and created much
19 needed competition in the geogrid markets.

20 The result of this competition is that geogrid
21 prices aligned with supply and demand and the market grew as
22 purchasers realized that there was no longer a single source
23 of punched and drawn geogrids.

24 Our ability to purchase competitively priced
25 geogrids has allowed us to open up markets that were

1 previously off the table for us. For instance, lime
2 treatment is a method of stabilizing weak subgrade soils.
3 Past prices have not allowed BIAX geogrids to easily compete
4 as a direct substitute for lime treatments. That changed
5 when competition arrived. More people are offering geogrids
6 than ever before marketing it to DOTs and other entities
7 and educating engineers of its advantages and capabilities.
8 All suppliers are positioned to take advantage of that is
9 growing opportunity.

10 Tensar is the price leader in this market, based
11 on their 30-year exclusive presence, their significant
12 market share, their brand equity, and their national
13 distribution network, they set the prices and for years
14 Tensar's use of its pricing power limited growth in the
15 market. When they had the patent through mid-2012, they set
16 the price for their Tensar branded Biaxial geogrids so high
17 that it was not widely viewed as an alternative to
18 substitute such as lime, cement, more rock and so forth.

19 In the months before the expiration of the
20 patent, and before imports arrived Tensar aggressively
21 dropped the market price by offering private label, Biaxial
22 geogrid through a company named Syntech. Tensar's early
23 utilization of private-labeled programs significantly
24 devalued the market.

25 Today Tensar continues to compete and direct --

1 compete directly and very effectively against Chinese
2 manufacturers seeking to sell through private label
3 distributors. Since the patent expired, we've seen multiple
4 examples of Tensar and their exclusive distributors leading
5 the market by offering lower prices.

6 Thank you for allowing me to testify before you
7 today. And at this time I welcome any questions the panel
8 may have.

9 MR. ANDERSON: Alright, does that conclude your
10 panel's testimony?

11 MR. BAISBURD: It does, thank you.

12 MR. ANDERSON: Okay, thank you. Thank you to the
13 witnesses. Now we will start with staff questions with Ms.
14 Sherman.

15 MS. SHERMAN: First of all, thank you all for
16 being here today. I appreciate the testimony.

17 I will start with the question on biaxial versus
18 triaxial, and clarifying one thing. You made it clear that
19 you think they are completely interchangeable, but how would
20 you respond to the Petitioners' argument this morning that
21 the TriAx product is not interchangeable because of certain
22 specifications, specifically in the public projects that
23 state that they cannot use a TriAx product in the
24 specifications?

25 MR. DOWDELL: John Dowdell, Geo components. First

1 of all, one of the main reasons that those products are not
2 included is because Tensar has tried to redefine testing
3 protocols for the TriAx product relative to BIAX. That's,
4 in my personal opinion, motivated by the fact they do not
5 want those products to be classified generally in the same
6 classifications as biaxial products. That goes against the
7 entire marketing push that they're making to try to
8 distinguish them from TriAx.

9 What they've tried to do is, as they alluded to,
10 and with some success and in some states, is they've
11 certainly tried to establish a separate category for the
12 triaxial products from the traditional biaxial products in a
13 number of states.

14 And then the hope is that they'll be able to
15 specify a lighter weight grid product in the categories
16 against the traditional grid products. And, you know, the
17 perception that may have been left with the panel is that
18 they're the only ones doing testing in the market. That's
19 far from true. We've spent hundreds of thousands of dollars
20 testing not only products that we do import--and I'll be
21 glad to answer some of the private-label questions later--
22 but not only are we spending hundreds of thousands of
23 dollars in testing of those products, but we're testing them
24 side by side with the triaxial products with independent
25 testing, using industry leaders--PRI, SGI--where we're doing

1 in-ground testing, and actually comparing the performance of
2 the products.

3 And that test data bears out much more similarity
4 than difference between those programs. But to answer your
5 initial and direct question--how is it different?--their
6 goal has not been to qualify like products under those same
7 approval processes. Some states have moved forward with
8 that, and in those states the products are used fully
9 interchangeably. On private projects, we can give you a
10 host of examples where the original project specification
11 either came out as a triaxial product specification and
12 moved to either a square or rectangular aperture product, or
13 came out with a provision of as-equal where those products
14 competed for the jobs on equal footing.

15 Clay, I'll defer to you.

16 MR. CASHATT: Clay Cashatt, Hill Country. I'd
17 like to elaborate. On those reference specifications,
18 welded and knitted and other types of geogrids may not meet
19 as well. In fact, most of the time would not meet those
20 very same specifications that we're referencing. That
21 doesn't change the fact that they're still called geogrid
22 and still used in pavements to help the pavement hold rock.

23 MR. BAISBURD: And if I may, I understand why you
24 asked the question because they raised it this morning, but
25 it's really smoke and mirrors on their part. Because the

1 question is not can they sell TriAx for that particular
2 project, it's where they sell TriAx in the United States, a
3 product that they produce in the United States, they could
4 have sold biaxial. They could have sold either rectangular
5 or square biaxial. It's that every sale of TriAx in the
6 United States could have--is a project that could have been
7 designed with a square or rectangular product.

8 So they themselves are limiting the size of the
9 market for your analysis by artificially creating a dividing
10 line. It's not that TriAx can't sell to that state DOT,
11 it's that where they sell TriAx that is a sale that could
12 have easily been one of their own biaxial--one of their own
13 square or rectangular products.

14 MS. SHERMAN: So are your company's sales of
15 biaxial geogrids competing directly with the TriAx product?

16 MR. CASHATT: Clay Cashatt, Hill Country.
17 Absolutely.

18 MR. DOWDELL: John Dowdell, Hands. Absolutely.

19 MR. FREY: Michael Frey, Alliance Geo.
20 Absolutely.

21 MS. SHERMAN: So even though they said this
22 morning that the TriAx is a price tyer, they would still--
23 your customers would still prefer the TriAx over a biaxial
24 product?

25 MR. DOWDELL: John Dowdell, Hands. Not my

1 customers because I don't have access to that product
2 typically in most of the country.

3 MR. CASHATT: Clay Cashatt, Hill Country. All of
4 my customers prefer competition and prefer the square
5 products when possible.

6 MS. SHERMAN: Okay. Thank you. This question is
7 specifically to Mr. Cashatt. In your testimony you said
8 that--I hope I wrote this correctly--that Tenax Geogrid is a
9 different product. Can you explain more about that?

10 MR. CASHATT: Clay Cashatt, Hill Country.
11 Absolutely. As I understand it, it's an extruded product,
12 not a punch-and-drawn product. So while it's still
13 integral, meaning that it's not a welded or knitted
14 junction, the plastic runs through the node, the node is the
15 junction between the ribs, but the process of manufacturing
16 it is quite a bit different. It's distributed through a die
17 process versus punching a sheet and stretching the sheet.
18 It's extruded through a die first and then stretched, as I
19 understand it.

20 MS. SHERMAN: You don't believe that--they're not
21 producing or selling any of the integral geogrids on the
22 market? Is it the woven, or is that a different product?

23 MR. CASHATT: So, no, woven product is just like
24 it sounds. It's weaving a yarn one over another, as you
25 would weave any other fabric or textile, but you weave it

1 into a product that creates openings. And then you coat
2 that. It's a different product than what we're talking
3 about with Tenax. Tenax is an integral product by
4 definition, but its properties are different. And most
5 importantly, the market views it as different. And that's
6 substantiated by their limited number of distributors who
7 are willing to carry their product, because it is different
8 and perceived different by the engineering community and
9 specifiers.

10 MS. SHERMAN: Okay. So it sounds like it is a
11 biaxial integral product as defined the scope, but you're
12 saying it doesn't compete with the imported product or with
13 Tensar's product?

14 MR. CASHATT: If you were to ask them, I think
15 they would say that they compete. In my mind, we don't see--
16 -in my market, we see zero Tenax in the marketplace. I
17 don't know of a single distributor that carries their
18 product. They don't seem to have an interest in the market
19 that's necessitated to compete.

20 By definition, it is an integral product. But in
21 my testimony I was specific that we need a punch-drawn
22 product, which is not Tenax.

23 MS. SHERMAN: Thank you. Are there differences in
24 the way that the product is produced in China versus how
25 it's produced in the United States? Do you know? Is it the

1 same process, manufacturing process?

2 MR. FREY: I can speak to that. I was in China.
3 I visited three manufacturing facilities in roughly
4 September of 2014. And, yeah, I've seen the process. And
5 from what I understand, the process is the same in China. I
6 have not personally been in Tensar's plant myself to see
7 their process so I can't speak to that, but the process I've
8 seen in China is the process that was described to you
9 today: take raw plastic, extrude it into a sheet, punch the
10 sheet, stretch the sheet in two different directions, make
11 it into a roll.

12 MS. SHERMAN: Thank you. And then my final two
13 questions are the same ones I asked the panel this morning,
14 seeing if we can find some more information about the
15 industry in China, exactly how big it is. Do any of you
16 know who the big players are, and exactly how big the market
17 is in China, the capacity in China?

18 MR. DOWDELL: John Dowdell from Hands. And I
19 don't know the answer to that question directly, but since
20 I've got the floor I'm going to take it a totally different
21 direction for just a second. Our team travels extensively
22 across the world. We're a subsidiary of Leggett & Platt.
23 Leggett & Platt has a global logistics group that assists us
24 in identifying potential suppliers.

25 I knows of five manufacturers that are located in

1 China. Now there may be a number of companies that are
2 trying to market for those, and one of those five is Tensar,
3 so--for outside of Tensar. There are three main players
4 that serve as that market. One was TMP. Another is a
5 company called Bosty. And then there's a company called
6 Ichang. And I may have butchered that name a little bit.
7 We don't do business with them.

8 But the bottom line is, it's not 75 producers out
9 there manufacturing geogrid. The team from Tensar has
10 manufacturing facilities in the area. They know better.
11 There are five that I know of.

12 And to answer your other question that was asked
13 earlier today, we're aware of a manufacturer, as well, in
14 Greece manufacturing in Poland, and manufacturing in Russia
15 beyond that for subsequent use.

16 MR. BAISBURD: Yohai Baisburd on behalf of the
17 respondents, and we can supplement that information in our
18 post-conference brief, too.

19 MS. SHERMAN: Great. Thank you. I have no
20 further questions. Thank you.

21 MS. VIRAY-FUNG: I have a few follow-up questions.
22 You were saying TMP was one of the bigger manufacturers in
23 China? I thought I heard somebody referring to Tiyan. Is
24 that the same company as TMP?

25 MR. DOWDELL: It is.

1 MS. VIRAY-FUNG: Okay. Thank you.

2 Going back, Mr. Cashatt, to this Tenax
3 discussion, does Tenax--it was a little unclear to me--does
4 Tenax meet DOT specifications?

5 MR. CASHATT: They do meet the tech DOT
6 specification. I can't speak for other DOT.

7 MS. VIRAY-FUNG: So the same ones that would--the
8 same specifications that BIAX meet?

9 MR. CASHATT: The square products, correct. Yes.

10 MS. VIRAY-FUNG: Okay. Do you know if Texas DOT
11 includes or excludes TriAx?

12 MR. CASHATT: They do not as a standard
13 specification, but there are numerous special specifications
14 and projects where they have either installed TriAx or
15 specified TriAx in the past. So they're aware of the
16 product, and they're aware of its use as an application.

17 What they do not liken to is sole-sourcing the
18 product, and they do not liken to separating the product in
19 its own class. So there was some effort several years ago
20 to modify the existing specification to include TriAx.
21 Tensar tried to achieve that through separate columns or
22 classes--in other words, Type I-A, Type II, and then Type
23 III and Type IV for TriAx to try to differentiate that, and
24 it fell dead. So that's where we are today.

25 MS. VIRAY-FUNG: Okay. You had mentioned that

1 Texas DOT is the largest consumer --

2 MR. CASHATT: So I've been told.

3 MS. VIRAY-FUNG: Does anybody on the panel have a
4 sense of who else, what regions are the larger consumers of
5 biaxial geogrids?

6 MR. DOWDELL: John Dowdell for Hands. The market
7 in California, in Oregon, the Pacific Northwest, is also
8 very strong. We see geogrid used across the country.
9 Oklahoma. The Carolinas. Basically pretty much anywhere we
10 compete there is a market, and it tends to follow the
11 infrastructure of construction spending where we see the
12 most opportunity.

13 MS. VIRAY-FUNG: Okay. Thank you. I have no more
14 questions.

15 MR. ANDERSON: Okay. Thank you. Ms. Cohen?

16 MS. COHEN: Good afternoon. We appreciate the
17 short presentation this afternoon so we can get straight to
18 questions, and lunch.

19 (Laughter.)

20 MS. COHEN: Let me ask some questions about the
21 private labels. Do any of the distributors here sell
22 private labels?

23 MR. DOWDELL: John Dowdell for Hands. We do.

24 MS. COHEN: Okay, the other?

25 MR. CASHATT: Clay Cashatt, Hill Country. Is your

1 question private label from Tensar, or just private label in
2 general?

3 MS. COHEN: Private label in general.

4 MR. CASHATT: We do.

5 MR. FREY: Michael Frey, Alliance Geo, and we
6 private label as well, yes.

7 MS. COHEN: Okay, so is all of the Chinese product
8 sold under a private label of an importer?

9 MR. DOWDELL: John Dowdell for Hands. No, not all
10 of it is sold through a private label. I would say--and
11 this is truly an estimate--my estimate would be the vast
12 majority of it is. But, for example, Bosty manufactures a
13 high end of product called E-Grid, and it's all sold under
14 Bosty's label. And I'm sure there are instances where other
15 Chinese grid are sold under their own in-house labels.

16 MS. COHEN: Okay. And so all of you deal with
17 private label. And can you source from different Chinese
18 manufacturers for the private label? Or do you source from
19 one manufacturer?

20 MR. DOWDELL: John Dowdell, Hands. I'll take the
21 lead on this because we buy from three different suppliers
22 under our private label program. And in each of those
23 instances we do extensive testing on their products prior to
24 executing any Pos with them. We've visited all their
25 facilities, looked at their in-house testing protocols and

1 procedures, and have ongoing testing procedures in place to
2 ensure the quality of the products.

3 I mentioned earlier we've done a lot of
4 side-by-side testing both in-ground and in lab conditions.
5 My experience on that is, the question was asked earlier are
6 they a lighter weight product, consistently the test data
7 that we have is they're about 5 percent heavier. Their
8 performance is extremely good. We've had no issues of
9 complaints at all, and no quality issues related to the
10 products we're sourcing.

11 We're very careful about product channeling, the
12 specific projects for example within our inventory system.
13 It's all called teragrid. But we're able to track from the
14 manufacturer to the job site, where we've purchased the
15 goods, and we don't co-mingle products on the same project.
16 Because there can be minor differences in things like
17 aperture size. And when I say "minor," it's probably
18 something you wouldn't necessarily identify with the naked
19 eye, but there can be minor differences with after size. So
20 we're very meticulous about ensuring that we're channeling
21 the product from one supplier to one project.

22 In our specification guides, if you look on our
23 website and look at our specifications for a 1200 series
24 grid, what you'll find on that specification sheet is the
25 lowest common denominator for each of the product

1 attributes.

2 So if its tensile strength and we're buying from
3 three groups, it's the lowest tensile strength. And we go
4 down the line like that so that we know if we go off of
5 standard specifications, a standard specification sheet,
6 that we're over supplying the product relative to what's on
7 the website.

8 You get to a project that may require a design
9 engineer to sign off. And a good example of that would be a
10 product--a project that's been specified originally as a
11 TX-1.040, and they agree that they--I should say TriAx
12 1.440, and they agree that will accept alternatives, well
13 that engineer is going to want to see the specific
14 specification sheet of the product that you're going to
15 supply.

16 At that point, we go right to the manufacturer's
17 specification sheet, have that submitted and signed off on,
18 and for that project we ensure that that's the product that
19 goes.

20 MS. COHEN: 1 And do you also source from Tensar?

21 MR. DOWDELL: We do. Which makes this kind of
22 awkward, doesn't it.

23 (Laughter.)

24 MS. COHEN: And for the other companies?

25 MR. CASHATT: Clay Cashatt, Hill Country. No, we

1 do not.

2 MS. COHEN: And do you have multiple Chinese
3 suppliers?

4 MR. CASHATT: Currently we have one.

5 MS. COHEN: Okay.

6 MR. FREY: Michael Frey, Alliance Geo. We have
7 sourced from three different Chinese suppliers. We do not
8 currently source from Tensar.

9 MS. COHEN: And do you have the same--do you keep
10 the inventory separate for the different suppliers?

11 MR. FREY: Yes, we do.

12 MR. BAISBURD: May I?

13 MS. COHEN: Yes.

14 MR. BAISBURD: Yohai Baisburd for the Respondents.
15 If I could address something that came up this morning about
16 level of trade--

17 MS. COHEN: Yes.

18 MR. BAISBURD: --and the private label, there's
19 direct competition in that space.

20 And it's completely distortive not to have a
21 full analysis of all the direct competition in the United
22 States market. I mean, that's traditionally what the
23 Commission does.

24 And, you know, Respondent counsel would love to
25 exclude all their low-priced sales but, guess what, like

1 that's not what we do. That's not how the system works.

2 So I think that it's critical that the Commission
3 have a complete data set to address kind of all aspects, and
4 at every level at which competition occurs between U.S.
5 produced product and the subject imports.

6 MS. COHEN: So how are we getting, say for Hands,
7 how are we getting the best apples-to-apples pricing when
8 we're having Hands importing directly and selling, reporting
9 your sales prices for Chinese product, but Tensar is
10 reporting their prices to Hands? Is that an
11 apples-to-apples comparison?

12 What's the best way to get at that?

13 MR. BAISBURD: So the Commission's questionnaire
14 asks both the U.S. industry and importers to provide their
15 pricing data for the products that are defined by the
16 Commission. I mean, that is the standard approach. And
17 there is, at this stage of where we're at, that's what
18 everyone should be doing.

19 And I think that there is, to the extent that
20 there is direct competition in the market, it's with respect
21 to all the sales. So what do I mean by that? There's also
22 multi layers of distribution channels that, as you heard,
23 Tensar sells through exclusive distribution at the primary
24 level, and then may or may not sell through sub distributors
25 down as they go deeper down the chain.

1 But at the end of the day, what the analysis is
2 is the price at which Tensar sold to the first unrelated
3 customer in the United States. And that's the data that the
4 Commission always gathers from my experience.

5 MS. COHEN: Okay. Go ahead.

6 MR. BAISBURD: I might add one thing. It's a
7 business decision. You produce the product. You choose how
8 you want to get the brand equity of your marketing, and sell
9 it as Tensar. Or you choose to sell it in the private label
10 fashion at a reduced price. But at the end of the day, it's
11 the producer who is making that decision.

12 And that's why we gather the data in the
13 aggregate, because you're looking at their complete
14 operations and comparing it to the complete operations of
15 the imports.

16 And so if they made a business decision to try to
17 sell it in a certain channel versus another, that's on them.
18 Because at the end of the day, the production run, as I
19 understand it, is the same.

20 I mean, I don't think we've heard anything that
21 there's any difference in quality, or size, or approach.
22 And I'd like the industry, obviously, experts to speak. I
23 don't want to speak for that.

24 But if they're making a decision to sell it that
25 way, maybe--I mean there could be any number of reasons why

1 they would like to increase sales at a low price at any
2 given point in time to generate more revenue, generate more
3 cash flow, generate more sales in a particular instance, and
4 that's their decision.

5 That's not driven by the import price, or the
6 presence of imports. They can sell it as Tensar, or they
7 can sell it through private label. And I think gathering
8 all the data in the aggregate as the Commission always does,
9 from my experience, is the proper way to do the analysis.

10 MS. COHEN: Did you have a comment?

11 MR. DOWDELL: I had one, because another aspect
12 that came up earlier during the questions that stuck with me
13 was the effort to distinguish the channel of market
14 differently from private label and branded products, and
15 what I heard was basically well if it's private label, it's
16 going to a totally different channel of market. It's going
17 through subdistribution, and in my experience that is not
18 the case.

19 The vast majority of what we sell goes directly
20 to a contractor. It's put on a flatbed truck with a moffut
21 on the back that includes a group of not only grid but
22 likely other products that are going out to that work site,
23 and it's delivered to a construction site.

24 We do sell to some distributors as well, but the
25 majority of our business goes directly to contractors.

1 Where we do sell to subdistributors, it's typically a small
2 operation that doesn't have the ability to hold a full line
3 of inventory products, and they prefer to buy from someone
4 that's regionally located, that the next day can send them
5 something to replenish their inventory.

6 It will include grids, silk fence, geotextile
7 fabrics and other products. But there are companies that do
8 sell primarily through subdistribution. Carthage Mills was
9 on the list. Carthage Mills would be a company that in my
10 opinion probably sells the majority of what they do through
11 other distributors. They're not going to be geared up to
12 service that market.

13 But that's not the rule. The rule would be much
14 more aligned with what Haynes is doing, with what Hill
15 Country Site Supply is doing, and I can tell you we're
16 competing directly with the Tensar distribution team to
17 contract direct sales.

18 MS. COHEN: So you're both purchasing from them
19 and competing, and competing with them?

20 MR. DOWDELL: We are. I was at the start of the
21 day anyway.

22 (Laughter.)

23 MS. COHEN: Well, at the risk of -- can you tell
24 me when you're deciding from who to purchase for your
25 private label, what factors you look at? Obviously price

1 would be one --

2 MR. DOWDELL: Price is a factor but you know,
3 frankly, without getting too far into the confidential
4 aspect of this, price is not the only aspect that we look
5 at.

6 We have -- we have paid more for domestically
7 available goods because we look at things like the working
8 capital availability, the ready access to inventory. I mean
9 there are factors beyond the price aspect of it that come
10 into play.

11 MR. BAISBURD: This is Yohai Baisburd for the
12 Respondents. We will supplement that on the post-conference
13 brief too.

14 MS. COHEN: Okay, and I had asked this morning
15 about whether the U.S. producer sales are contract or spot.
16 Is that -- do you agree with their characterization of the
17 contracts?

18 MR. DOWDELL: John Dowdell, Hanes. Yes, it's --
19 the vast majority of it is spot or job by job. You'll be
20 bidding on one construction project and you're -- that's the
21 PO that you'll receive related to that one construction
22 project. It may go in one load, it may go in multiple loads
23 over an extended period of time.

24 MS. COHEN: So that would be your -- for your
25 sales?

1 MR. DOWDELL: That's for our sales.

2 MS. COHEN: And for your --

3 MR. DOWDELL: And our purchases are also spot.

4 MS. COHEN: So the Petitioner showed us this
5 morning the big decline in prices in interim periods. To
6 what do you attribute the decline in prices?

7 MR. BAISBURD: Yohai Baisburd again. I just
8 want to preface this for a second because it's -- well,
9 first it's confidential information so the Respondents won't
10 be privy to that. Two, we don't know how that market was
11 defined for purposes of the comparison.

12 I suspect it was defined by excluding TriAx. I
13 mean in fact not, I suspect. It obviously was defined by
14 excluding TriAx, and so that's not the market that they
15 compete in. I mean they compete in the geogrid market and
16 that's their knowledge of pricing.

17 MS. COHEN: So maybe I should ask more what is,
18 you know, for the distributors here, what has been your
19 experience? What has been the trend in prices over the
20 period and do prices exhibit a large decline over that
21 interim period?

22 MR. CASHATT: Thank you. Clay Cashatt, Hill
23 Country Site Supply. Prior to the patent expiration, which
24 was in May, May 31st I believe, 2012, about six or seven
25 months prior to that, whenever they first -- the first

1 private label agreement as I understand it was the Syntec.

2 From that point forward, seven months prior to
3 the patent, there was a pretty aggressive suppression of
4 pricing that Tensar instituted through Syntec, and it was of
5 the general understanding and as I was told actually, that
6 that was in an effort to flood the market with inventory to
7 distributors like myself who did purchase from Syntec via
8 Tensar, so that it would discourage imports.

9 After the patent, actually there was a
10 suppression in pricing and I attribute that mainly as a
11 jockeying of producers with distributors, and then a
12 jockeying of distributors to end users in this new-found
13 competition, right. Up until for the last 30 years, there
14 was by and large one manufacturer and one set of exclusive
15 distributors who controlled that punch drawn market.

16 After the patent, there was an increase in
17 competition. So everybody thought everybody could sell to
18 everybody, right. So there was a natural suppression of
19 pricing because of that competition. It took about 18
20 months to kind of flood that out and we figured out who our
21 customers were and who we're going to buy from and likewise
22 others, and it pretty well stabilized, in our opinion, up
23 until about 2014.

24 If there's been any decline since then, I think
25 you could maybe look at polypropylene prices and oil price

1 has contributed to that. But it pretty well stabilized, in
2 our opinion, back in 2014.

3 MS. COHEN: So you don't see a major decline
4 over the last three quarters?

5 MR. CASHATT: I wouldn't call it major. I would
6 call it expected. But and if you pull in the TriAx into the
7 biaxial market, which is what it should be, there's still a
8 very high price per pound. I know we're looking at price
9 per square yards here. But if you put it as a price per
10 pound, it hasn't been nearly as affected as you might
11 believe.

12 MS. COHEN: Well, for a given product say, for a
13 given specification --

14 MR. CASHATT: Right. I was talking about the
15 product as a whole, integral biaxial geogrids.

16 MS. COHEN: Right, right, because we -- that's
17 why we have our pricing product, so we can look at specific
18 pricing trends and not have a products mix issue.

19 MR. DOWDELL: John Dowdell with Hanes. I'll
20 comment on that in a couple of ways. First of all, it was
21 not a straight price decision that led our organization to
22 make a decision that we needed to have an import position as
23 it related to biaxial grids.

24 It was equally as important to us to recognize
25 that Tensar's strategy truly was and was clearly stated in

1 three separate industry-wide letters that I'm sure will be
2 submitted by counsel, that their goal was to replace biaxial
3 sales with triaxial products.

4 So they set up a private label distribution
5 agreement with Syntec and said hey, come and buy your
6 biaxial products from us. Now from a strategic perspective,
7 if you're running a business as a distributor and they're
8 also in the same breath telling you but we're not going to
9 sell you TriAx. You can't have access to the product we're
10 going to try every way we can to push the market to, but buy
11 the other stuff from us.

12 It wouldn't have mattered what the relative
13 price was. We were compelled to take a position with
14 imports because the overarching strategic direction of the
15 supplier was to move away from the products they were
16 offering to sell us. It's as simple as that from a
17 strategic perspective.

18 Now to your direct question about well what's
19 happened with the individual products? They've gone down.
20 The pricing has gone down on those individual products, and
21 I'm certain that the individual product data will bear that
22 out. I don't know to what percent. I'd be glad to tell you
23 if I really felt like I knew, but you'll have access to that
24 information.

25 A key component of that though is likewise on a

1 global basis, prices for those products have went down.
2 This isn't a U.S. phenomenon. During the same period of
3 time, resin produced in North America, the resin
4 manufacturers that make polypropylene, their margins have
5 went from about 19 cents a pound to 35 cents a pound,
6 all-time record highs for resin. That's driven by
7 automotive demand and a number of other factors.

8 That's not what's happened in the world. The
9 rest of the world, the resin market has continued to
10 decline, in line with prices of oil and gas, which is what
11 you would typically expect within the industry. So there
12 are factors far beyond a nefarious attempt by the Chinese
13 manufacturers to suppress the market that's at play here.
14 What's at play is global economics.

15 MS. COHEN: Are there other non-subject sources?
16 We've heard there's no imports into the market. But are
17 there other foreign producers out there that you've looked
18 at?

19 MR. DOWDELL: There are. There's a producer in
20 Poland that we've visited and that manufactures a good
21 product. Frankly the only reason we haven't brought product
22 in from them is they're sold out in their market, because we
23 would have liked to have had a little more flexibility in
24 that regard, just because of, you know, the fact that we
25 don't like to have all of our eggs in one basket.

1 MR. BOYLAND: Yohai Baisburd. As was mentioned
2 earlier, Tensar produces in the UK.

3 MS. COHEN: Right.

4 (Pause.)

5 MS. COHEN: I believe that is all I have right
6 now. Thank you.

7 MR. ANDERSON: Thank you, Ms. Cohen. Mr.
8 Boyland.

9 MR. BOYLAND: Good afternoon. Thank you for
10 your testimony. I just had one question, Mr. Dowdell.
11 Dowdell?

12 MR. DOWDELL: Dowdell.

13 MR. BOYLAND: Dowdell. You were discussing
14 working capital and my impression was that the availability
15 of U.S. produced geogrids would allow you to buy; your
16 inventory would turn over quicker; it would be more
17 available; you'd have less money tied up in inventory per
18 se, as opposed to the Chinese product?

19 MR. DOWDELL: Yes sir.

20 MR. BOYLAND: Could you maybe just discuss that,
21 how I mean what's the lead time on the Chinese product?

22 MR. DOWDELL: Okay. John Dowdell, Hanes.
23 Typically, it's going to run a minimum of eight weeks for
24 product by the time you get a PO in, get it to port, get it
25 to our shores and clear test them. So we typically plan on

1 somewhere around the three month time frame.

2 Now embedded in your question is another aspect
3 that I think it's important for you to understand, is the
4 construction season is very cyclical based on weather. So
5 it's not unusual at all and it's not unique by the way to
6 the geogrid aspects of our business. We do this with other
7 aspects of our business as well.

8 We take very strong inventory positions in the
9 late first quarter. Typically, we like to go ahead and get
10 stocked up on goods that are being imported, because if you
11 don't have it while the construction season's going on, it
12 really is literally on a regional basis day to day weather
13 when a project can be completed, and then you miss that
14 opportunity.

15 So you'll actually, if you looked at the details
16 of our organization, you'll see our inventory spiking
17 typically during the off season getting ready for the
18 season, because we can't wait eight weeks or twelve weeks
19 for a product to come in in season.

20 MR. BOYLAND: And I guess I would interpret that
21 to mean that to the extent you're relying more on imported
22 versus U.S., your money would be tied up that much longer?

23 MR. DOWDELL: Yes sir. That's what makes it
24 attractive in many instances for us to buy domestically, is
25 because it's -- it is a much quicker turn of our inventory.

1 And you know, we're a corporate organization. At the end of
2 the day, we're evaluated on that as well.

3 MR. BOYLAND: Okay. Thank you for your
4 testimony. I have no further questions.

5 MR. ANDERSON: Okay, thank you Mr. Boyland. Ms.
6 Catalano.

7 MS. CATALANO: I'd like to talk about
8 polypropylene, and where do you get your polypropylene most
9 of the time? So you're going to get it from China. Are
10 they producing it in China?

11 MR. DOWDELL: John Dowdell for Hanes. Now to be
12 clear, we don't buy polypropylene chip at all. We're going
13 to be buying -- we're going to be buying materials that are
14 made out of it. So the grid products made out of chipped
15 polypropylene. So it's not -- it's not a purchase that we
16 would be making.

17 There are a number of large companies, Reliance
18 would be a good example, I believe domestically you've got
19 probably Formosa, Shell that manufacture polypropylene.
20 Those would be purchases that the manufacturers would be
21 making, and they're typically going to be made within the
22 regions that the manufacturing facility is.

23 It's much more efficient to handle those goods
24 on rail cars than it is through individual totes or bulk and
25 flexible intermediate bulk containers. So it's very much a

1 regional market for the manufacturers that supply the grid
2 and fabric manufacturers for polypropylene products.

3 MS. CATALANO: And do any of you ever use
4 anything except polypropylene? Do you use any different
5 polymers?

6 MR. BAISBURD: Yohai Baisburd for the
7 Respondent. So they purchase the finished goods, the
8 geogoods.

9 MS. CATALANO: Were they all made of
10 polypropylene?

11 MR. BAISBURD: They're all made of
12 polypropylene.

13 MS. CATALANO: As far as you know?

14 MR. BAISBURD: As far as I know.

15 MR. CASHATT: Clay Cashatt, Hill Country. For
16 the purposes of a punch drawn product, which is what we're
17 discussing today predominantly, it is all polypropylene,
18 yes. But there are other geogrids for retaining walls or
19 other structures that are made of polyesters, fiberglass,
20 other polymers as well.

21 MS. CATALANO: And do those polyester products
22 compete in the same markets as the polypropylene products
23 that you have?

24 MR. CASHATT: For the retaining wall businesses
25 and those businesses, yes. But it's not a traditional

1 "biaxial" product. In other words, the retaining -- I think
2 that Tensar alluded this morning that a uniaxial product
3 behaves in one direction. So a wall that's trying to fall
4 over pulls in that direction.

5 A roadway acts in multiple directions, which is
6 what a square or triangular product provides reinforcement
7 for in all directions. So in that market, prior to that
8 patent expiration yes is the answer to your question, that
9 polyesters, woven and knitted, coated, welded, all the
10 different array of products, did compete.

11 But after the patent expiration, when the
12 distributors were allowed to source punched and drawn
13 products, the market dictated that those products were not
14 relevant anymore. So they do not compete mainly because
15 they're not stocked and distributed by the distributors at
16 the different regional levels.

17 MS. CATALANO: Thank you. And I'm going to ask
18 a similar question that I asked before. Let's say I'm going
19 to build a highway and I want to come in and I want to ask
20 your expertise on should I go with the bioaxial geogrid;
21 should I go with more asphalt and aggregate; should I go
22 with chemical stabilization?

23 Could you kind of paint a picture of what it's
24 like to have a customer come to you, and how many of those
25 -- what percentage of the customers that come to you choose

1 biaxial geogrids as opposed to some of these other methods
2 like chemical stabilization? What has been your experience?

3 MR. CASHATT: Clay Cashatt, Hill Country. Thank
4 you. The overall experience is that, and we agree with the
5 Petitioners, that the vast majority of the market is
6 controlled or uses chemical stabilizations, more rock, other
7 methods other than geogrid. So there's lots of room to
8 grow, right.

9 So when a customer of ours, which would be a
10 contractor, comes to us and asks us to help them design a
11 roadway or modify a roadway or what have you, typically
12 there's an engineer involved that we will work with to
13 discuss the different options.

14 That engineer might use lime, cement, flat ash.
15 They might increase the thickness of the rock, the asphalt
16 as we've all discussed before. But they could also use any
17 of the geogrids we've been talking today. So with a
18 triangular product, there's different strengths. The one
19 I'm holding here is the lowest grade strength, VTX-130S, and
20 there's four other products stronger than this, 140, 5,
21 TX-160 and TX-7.

22 So they offer five different products with
23 varying strengths. That engineer would take this product
24 and what Tensar advertises for this product and combine it
25 with rock to produce a pavement. They would then take this

1 product, which also has varying strengths. There's weak
2 products and there's extremely strong products. The weaker
3 the product the more rock you need.

4 So a strong product of this can easily replace a
5 weak product of this and vice-versa. So they would take the
6 cost-benefit analysis of this combined with the rock and the
7 asphalt and the soil and everything else that a geotechnical
8 engineer looks at, and determine which one is the most
9 beneficial to their owner, who's ultimately who they're
10 responsible and answer to.

11 MS. CATALANO: Thank you. So would you agree
12 with what was said this morning, that it's about -- I heard
13 the estimate of 80-20, meaning 80 percent of the market is
14 other than BIAx-TriAx, and 20 percent of the market, at
15 least in Texas, is BIAx?

16 MR. CASHATT: I would agree that Texas is more
17 friendly to geogrid than chemical stabilization. I don't
18 have the numbers to support that. I wouldn't refute that.
19 I would say that that's a fair estimate.

20 MS. CATALANO: That's a fair estimate.

21 MR. CASHATT: But every day that 80 percent goes
22 down, because the 20 percent is going up, all right, because
23 we're all out there with the same message, and this is very
24 important to understand. Prior to the patent, we had our
25 product made out of woven coated polyester. They may have

1 had a knitted product. They may have had a tenax product
2 and we were all -- and yeah Tensar, everybody's telling the
3 engineer that our product's the best, right. Their product
4 -- well ours is the best.

5 The engineers just -- they didn't want to have
6 anything to do with any of us. Get out of the office. I'm
7 going to use the lime, because I know how lime works, and
8 you know what, and all the lime guys told us exactly how to
9 use it, right. Get out of the office.

10 Now that the patent has expired and we've all
11 consolidated around the same technology, there is one clear
12 message that these products work, and the engineers are
13 starting to believe us and starting to use them more instead
14 of chemical stabilization. The only outlier is that
15 triangles are magically better than squares, okay. That's
16 the only different message out in the market today.

17 But outside of that one message from one company
18 and their distributors, it is one unified message, and
19 that's what's growing the market.

20 MS. CATALANO: Thank you.

21 MR. DOWDELL: If I may, John Dowdell for Hanes.
22 I'd like to follow up on that. I do think that the Texas
23 market is much more progressive with their use of grids than
24 industries in general, and you know, if you look across the
25 entire market, I think it would be a stretch to say five

1 percent of the applications where a grid would benefit the
2 substructure are being used. It's got a very low
3 penetration rate today.

4 MS. CATALANO: Thank you. That's very helpful.
5 I want to continue on with a question for you, John. You
6 spoke about how you do testing for products that come from
7 the suppliers in China. Could you talk about what some of
8 that testing involves? What are you looking for?

9 MR. DOWDELL: Certainly. First of all, we've
10 done in ground testing, where we hired a third party testing
11 institute, a company called TRI, to basically plant sections
12 or install sections of geogrid around a track, where they
13 then came and literally run vehicles over it.

14 We talked about single axle passes. Well that's
15 exactly what we did. We literally buried grid in a track
16 and drove a truck around it repeatedly to exhaustion, and
17 throughout that process continually measured the rut depths
18 that were occurring for the different grids.

19 Through that, we were able to basically evaluate
20 the various grid offers in terms of their performance as it
21 relates to the number of times that it would take to
22 basically fail the product. From that as well, you're able
23 to look at some in-ground damage that's done to the product
24 as it's put in place and compact it as well.

25 So a lot of what we were doing is just

1 evaluating how grid performs in real world circumstances, to
2 measure its failure point in terms of the number of times a
3 single axle could pass. There was a high correlation,
4 irrespective of the aperture shape of the product, to the
5 weight of the product and its performance. Heavier product
6 tends to just give you a better support.

7 In addition to that, we do ongoing lab testing
8 for things like the tensile strength that the products have,
9 and things as minute as the aperture size. Some of the
10 states have very specific specifications about how big the
11 aperture size would be. So we're doing things of that
12 nature on a routine basis.

13 MS. CATALANO: And are these products that you
14 are testing, are those exclusively the Chinese suppliers, or
15 are these also the BIAX and TriAx products from Tensar?

16 MR. DOWDELL: All the above.

17 MS. CATALANO: Thank you.

18 MR. DOWDELL: Certainly.

19 MS. CATALANO: No further questions.

20 MR. ANDERSON: Okay, thank you Ms. Catalano. I
21 look to my right to see if there are follow up questions
22 from staff, and to my left. Okay, Ms. Cohen.

23 MS. COHEN: Just a quick question. Do your
24 customers know whether the products they are buying are
25 domestic or Chinese? Do they ask that question? Is that

1 something that the contractors are aware of?

2 MR. DOWDELL: John Dowdell for Hanes. I can't
3 think of an instance where I've been asked.

4 MR. FREY: Michael Frey, Alliance Geo. I have
5 not been asked specifically the product that I sell them is
6 American or import. I have been asked during a submittal
7 process to get RGO grid-approved on certain projects,
8 whether it was American or an import.

9 Specifically, I can think of some FAA projects
10 that I was asked the question, because there wasn't -- they
11 have a Buy America type clause in their specification and I
12 have been excluded from selling several of those projects
13 because of not having an American-made product.

14 MR. DOWDELL: And I'd like to build on Mike's
15 comment there. John Dowdell with Hanes. There are
16 exceptions. I mean military projects, rail projects.
17 Typically in those instances, there is a Buy American
18 requirement that is actively enforced.

19 So as I think through this, there are instances
20 where we could point to, that yes that was a factor.

21 MS. COHEN: Okay. But the road projects
22 generally --

23 MR. DOWDELL: Typically not, typically not. Now
24 we may turn in a submittal sheet that has it. A lot of the
25 DOTs, if you have a private label program, which we're

1 listed private label, many of the DOTs require a disclosure
2 of the manufacturer at that level.

3 So you're giving direct manufacturing detail at
4 that point, and if that's the case, then in those states
5 whatever we've submitted, that's what we sell.

6 MS. COHEN: Okay, thank you.

7 MR. CASHATT: Clay Cashatt, Hill Country. By
8 and large we're not asked. I can think of one recent
9 project and it was sizeable. It was about 270,000 square
10 yards. That's a large project by anybody's estimation. It
11 was actually originally specified tracks through the state
12 of Texas through the Department of Transportation.

13 The contractor then submitted a square product
14 from us as an equivalent, direct equivalent no change, and
15 that was granted. And then they did ask us directly where
16 are you getting your geogrid and is it going in the spec?
17 They had clearly been coached or scared into thinking that
18 it was not good product.

19 Luckily the state of Texas, because they have
20 the resources, they actually sample material from every
21 project, from every lot. You have to deliver it to the job
22 site. The state inspector takes a sample, sends it to
23 Austin to the laboratory, and their own laboratory
24 technicians test it for compliance and we easily pass and
25 alleviate those concerns.

1 But because of availability, he was very
2 concerned, because we told him about the lead time that was
3 required, as John alluded to earlier. He was concerned that
4 if he awarded the contract to us and we didn't fulfill the
5 quality needs of their state, that he wouldn't be able to
6 source the material anywhere else. So that was the only
7 time we were ever asked that question.

8 MR. DOWDELL: John Dowdell, Hanes. Bobby, my
9 associate here, made a good point. One other thing you
10 might want to know though is on all of our labels, it lists
11 the country of origin. So it's readily available. I mean
12 it's visibly available there, that it was manufactured in
13 China or the US of A.

14 MS. COHEN: Okay. So since you --

15 MR. DOWDELL: They don't ask for it there.

16 MS. COHEN: Right. So you might be sourcing the
17 same Type 1, Type 2 from different -- from Tensar and from
18 China, right?

19 MR. DOWDELL: We definitely would be doing that,
20 but not to the same project.

21 MS. COHEN: And not for the same project, okay.
22 Thank you.

23 MR. DOWDELL: Certainly.

24 MR. ANDERSON: I just want to follow up with a
25 couple of quick questions, and thank you all for your

1 testimony and answering our questions. I appreciate that
2 maybe in the post-hearing brief, you're going to talk a
3 little bit more about the industry in China. You mentioned
4 that you have a different view on how many producers are in
5 China and what they're making and so forth.

6 So I appreciate more documentation or
7 elaboration on that in the post-hearing brief. But I would
8 ask if when you're doing that, if you could just add your
9 knowledge or your understanding of what the market is in
10 China, what the domestic demand has been like during the
11 Period of Investigation in China for these products, if you
12 could add that.

13 The other question I had was Mr. Dowdell, you
14 gave us a picture of a little bit different than what the
15 first panel had talked about, in that in some of these
16 specifications, that you're allowed to choose multiple types
17 of products, and it's not exclusive to one product. So you
18 know, the idea of the sole sourcing issue.

19 Do you have any idea of how many projects or
20 the, you know, relative share of the projects where you have
21 multiple options for technology or for products, as opposed
22 to one where it specifically says a geogrid of this type?

23 MR. DOWDELL: John Dowdell, Hanes. I don't is
24 the short answer. I'm not sure percentage-wise how many
25 instances that's the case. But I think it's important that

1 the panel understand that many projects are done with a
2 specific engineer's review and approval.

3 So it's not uncommon at all for a state project
4 to roll forward without relying on the qualified products
5 list. They may very well utilize a special provision, as
6 Clay mentioned earlier, to get the product in as specified.
7 In all instances virtually, there's a clause on the back end
8 of those standards, those specifications that says "or
9 equivalent, with engineer's approval."

10 So it's very often the case that the
11 distributors and the contractors frankly. A lot of times
12 it's the contractor that drives this for us. It's not
13 actually us going into the design engineer and saying hey,
14 could you change this to this product. A lot of times it's
15 the contractor that's going in and says you know, I've had
16 good experience with this product. I'd like you to evaluate
17 it in your design, and that's how that's really transpiring.
18 Now Clay, do you have anything that you would like to add to
19 that?

20 MR. CASHATT: Clay Cashatt, Hill Country. I
21 think you've covered it well.

22 MR. ANDERSON: Is that fairly common then, that
23 the "or equivalent" is exercised?

24 MR. DOWDELL: Yes, the short answer is yes.
25 It's fairly common that the "or equivalent" is exercised.

1 It's always a harder sell. It's much easier to be
2 originally designed in. But a lot of that will actually
3 happen before the bid's finalized. A lot of times the
4 engineer will put out their letting with the bid request,
5 and there will be an "or equivalent."

6 The contractor's going in with either a totally
7 revised design alternative or with another product on a
8 specific line item, and trying to get that signed off before
9 the bid ever happens. As much of this happens at the
10 contractor level as it does at the distribution level by
11 far.

12 MR. CASHATT: Clay Cashatt, Hill Country. I
13 will elaborate. This is -- in the industry it's commonly
14 called flipping a specification. Whether it's originally
15 specified lime and you're flipping it to geogrid or if it's
16 the lime guys taking geogrid and flipping it to lime, right.

17
18 You can readily go to an engineer with standard
19 pavement design methodologies and talk to the engineer and
20 convince the engineer and the owner that why your product or
21 technology or industry's technology, for that matter, is the
22 preferred choice, right.

23 So it's very common for a geotextile
24 manufacturer who doesn't represent any of these products to
25 try to flip a grid specification to geotextile or geocell or

1 cement or flax. So they're all interchangeable one to
2 another. They all do the same job. They make the road last
3 better or last longer or stronger, whichever is the case.
4 That's the intent of all of these products.

5 MR. BAISBURD: Yohai Baisburd again. And just
6 to clarify one point, it's not just flipping, if you will,
7 between different types of alternatives. It's also within
8 geogrids. It's going from Type 1 to Type 2 or from a
9 particular type of Type 2 to a different particular type of
10 Type 2, or going from TriAx to Type 2 or vice-versa.

11 I mean it's -- they're designers. They're
12 designing something and they're making choices as they're
13 making their design, and there's a continuum of options
14 available to them, especially with respect to biaxial
15 geogrids.

16 MR. ANDERSON: Thank you for that response, and
17 then my last comment or request is we heard a lot about
18 creating market demand. You had more access to product
19 during the POI and that you created this demand with
20 additional product coming into the market.

21 The Petitioners in their brief have highlighted
22 the level of subject imports relative to consumption, and I
23 assume the panel agrees that demand has been going up in the
24 last couple of years for this product. So if in your
25 post-conference brief, you could specifically address some

1 of the data and calculations that they made on import market
2 share relative to demand, and comment on that part of the
3 argument they're making there, that would be extremely
4 helpful.

5 MR. BAISBURD: Yohai Baisburd. Absolutely.
6 We'd be happy to take care of that in the post-conference
7 brief. But I think you also have just your own experiences
8 in the marketplace, if he has one, that talk about how you
9 see demand over the POI.

10 MR. FREY: Yeah. Michael Frey, Alliance Geo.
11 Yeah, I've seen demand for the product rise as the amount of
12 people that can promote the product and educate engineers
13 and specifiers about the product has risen.

14 I've also seen, as I stated in my testimony and
15 we'll submit some specific examples in our post-conference,
16 of the price of geogrid allowing us to compete with
17 substitutes that are more traditional, such as more rock or
18 lime or some sort of chemical stabilization.

19 Certainly, the pricing has helped our ability to
20 open up those markets to the use of more readily used
21 geogrid than they would before so --

22 MR. ANDERSON: Okay, thank you. Thank you very
23 much. With that, I think we've exhausted our questions. I
24 appreciate your patience and it's been very helpful, and I
25 appreciate all the detail and your being here today. We

1 will now turn to closing arguments by each party. Thank you
2 very much.

3 MR. GERRISH: Just in case you forgot who I
4 was.

5 MR. ANDERSON: Mr. Gerrish, please proceed
6 when you're ready.

7 CLOSING REMARKS OF JEFFREY GERRISH

8 MR. GERRISH: Thank you. Jeff Gerrish for
9 Tensar Corporation. First let me thank you very much for
10 all of your hard work on this case and your patience here
11 today. The biaxial integral geogrid industry in the United
12 States is in crisis, as a direct result of the surge in
13 unfairly traded imports from China.

14 The question before you is whether there is a
15 reasonable indication that the domestic industry is
16 materially injured or threatened with material injury by
17 reason of the subject imports. The answer is a resounding
18 yes. It is clear that Respondents simply have no
19 explanation for what has happened to this industry over the
20 Period of Investigation.

21 Their focus is on what happened in 2011 or
22 early 2012, and they have no explanation for what has
23 happened since. Consider some of the claims they have made
24 this afternoon. Respondents claim that the surge of Chinese
25 imports was simply a natural consequence of the product

1 coming off patent.

2 But as you heard this morning, this is not a
3 situation where product was placed too high coming off
4 patent, and the price simply came down to normal levels.
5 This is a situation where the Chinese have ravaged and
6 destroyed the market with dumped and subsidized prices that
7 are not sustainable. We are almost four years out from the
8 expiration of the patent, and the prices keep going lower
9 and lower and lower.

10 Anything related to the expiration of the
11 patent is long since over. If this is a simple matter of
12 more competition, why haven't other U.S. or non-Chinese
13 producers entered the market? Because they know that they
14 cannot survive at these prices that the Chinese are
15 charging.

16 Respondents claim that Tensar was not willing
17 to sell to them and they had to seek an alternative source
18 of supply. They also claim that there is no other U.S.
19 producer, so they had to source the product from the
20 Chinese. Again, there is no support in the facts for any of
21 these claims.

22 First, Tensar clearly has sold to these
23 companies. They said as much. Second, like many companies,
24 Tensar has a group of exclusive distributors for its
25 products. This allows Tensar to regulate the marketing and

1 sale and distribution of its products. There's no evidence
2 that Tensar somehow couldn't or wouldn't meet demand in the
3 market at any point.

4 In fact, Tensar had available capacity to meet
5 all demand for BIAx throughout the Period of Investigation.
6 It also certainly doesn't provide a license for the Chinese
7 to flood the market with dumped and subsidized product. If
8 this was just a matter of more people being able to buy
9 BIAx, well that doesn't -- it doesn't explain why the market
10 hasn't grown to accommodate everyone, why they had to take
11 market share away from U.S. producers of this product, and
12 that's exactly what has happened. Market share has
13 plummeted for Tensar over this period.

14 Respondents claim that Tensar is no longer
15 interested in bioaxial integral geogrid, and instead is
16 focused on the TriAx product. I think that we heard that
17 Tensar has turned its back on BIAx. However, once again the
18 facts tell a very different story. All you have to do is
19 look at the data on the record. The data plainly show
20 Tensar's strong commitment to the biaxial integral geogrid
21 market.

22 In the testimony you've heard from both Tensar
23 and its distributors simply confirms that. Tensar has been
24 selling TriAx in this market for several years now, and they
25 continue to make a substantial amount and sell a substantial

1 amount of BIAX product. They certainly have not replaced
2 BIAX with TriAx.

3 I think we heard here this afternoon that the
4 price of biaxial integral geogrid fell because of declining
5 raw material costs, declining polypropylene prices. The
6 evidence shows directly to the contrary. Polypropylene
7 costs actually increased from 2012 to 2014. At the same
8 time the prices for biaxial integral geogrid dropped
9 significantly.

10 There was a decline in polypropylene costs in
11 2015, but despite these falling costs in 2015 and despite
12 demand for biaxial integral geogrids being strong and
13 growing, Tensar still suffered an operating loss. Why?
14 Because in an effort to maintain production, Tensar was
15 forced to cut its prices to unsustainably low levels to try
16 to match the dumped and subsidized Chinese prices. Clearly,
17 prices fell much more than costs in 2015.

18 Another claim you've heard here today is that
19 TriAx should be considered part of the same like product as
20 biaxial integral geogrid and included in this case. The
21 record before you, including the testimony you heard today,
22 demonstrates very clearly that you should find biaxial
23 integral geogrid to be a distinct like product, based on the
24 factors you typically consider in the like product analysis.

25 Just to summarize some of the key facts before

1 you, TriAx has a completely different geometry than biaxial
2 integral geogrids, and has significantly different physical
3 and mechanical properties and performance characteristics.
4 This fact has been recognized by independent experts and
5 Tensor of course has a patent on TriAx.

6 Now we've heard this afternoon that geogrid is
7 designed to hold rock in place. Well again, the different
8 characteristics of this product show very clearly that TriAx
9 has a much greater ability, much greater interlocking
10 ability to hold rock in place. It's a very different
11 product. This is not just a product that looks different.
12 It is different in its physical and mechanical properties.

13 These two products are not interchangeable.
14 For example, many state specifications either do not allow
15 the use of TriAx at all, or classify it in a separate
16 category from biaxial integral geogrids. There are also
17 differences in the applications for the two products. At a
18 minimum, you would have to make significant engineering
19 design changes to use one product in the same general end
20 use as another.

21 There are differences in the machinery and
22 production processes for the two products. As we heard,
23 there was differences in polypropylene sheet that can be
24 used for one product versus the other. Polypropylene sheet
25 is specifically dedicated to one product and cannot be used

1 for the other product. They have differences in their width
2 and in their thickness.

3 You also have to significantly retool the
4 punch press to make one product versus the other. In
5 addition, TriAx requires the installation of special and
6 expensive tensioning equipment and beveled rollers for the
7 stretching line. Once again, there are differences,
8 significant differences in the production processes.

9 TriAx and biaxial integral geogrids are sold
10 and marketed differently. Biaxial integral geogrids are
11 provided through private label arrangements. TriAx is not.
12 In addition, TriAx is under patent and is only available
13 from Tensar. Tensar also provides a whole range of support
14 and services for TriAx that are not available for biaxial
15 integral geogrids.

16 Customers perceive the products to be
17 distinct, as evidenced by the different specifications and
18 requirements issued with respect to the two products.
19 Biaxial integral geogrids are also displayed and marketed
20 separately from TriAx in company brochures, websites,
21 technical guidelines and other materials. Finally, TriAx is
22 priced significantly higher than biaxial integral geogrids.

23

24 These facts plainly show that there are
25 significant differences between TriAx and biaxial integral

1 geogrid and that TriAx should not be considered part of the
2 like product. As all these examples demonstrate,
3 Respondents have failed to explain or even adequately
4 address the record before you.

5 The fact of the matter is the record here
6 tells a simple and compelling story. Much of the key
7 evidence is undisputed, and all of it adds up to the fact
8 that subject imports have caused material injury to the
9 domestic industry. The volume of subject imports is
10 significant, both on an absolute basis and relative to
11 domestic consumption and production.

12 The imports were massive and they increased
13 over the Period of Investigation. Chinese imports almost
14 doubled their market share over the Period of Investigation,
15 stealing market share away from the U.S. industry. As a
16 result, the U.S. industry was not able to take advantage of
17 the strong demand in the U.S. market.

18 In fact, the flood of Chinese imports into
19 this market in the first three quarters of 2015 was so
20 significant that it approached Tensar's total production for
21 the subject product for all markets. These imports have had
22 significant price effects, depressing and suppressing prices
23 for biaxial integral geogrid.

24 U.S. prices dropped significantly from 2012 to
25 2014. The price collapse accelerated in 2015 as Tensar was

1 forced to slash prices to maintain production. Even then,
2 unfairly traded Chinese imports continued to surge into the
3 U.S. in ever-increasing volumes.

4 The data collected by the Commission provides
5 clear evidence of under-selling by the subject imports,
6 which have contributed to the depression and suppression of
7 U.S. prices. Not surprisingly, the impact on the domestic
8 industry has been dramatic and it has been devastating.
9 From 2012 to 2014, all the key financial indicators fell
10 dramatically, as the domestic industry suffered from the
11 onslaught of Chinese imports.

12 Production, shipments, capacity utilization,
13 hours worked and wages paid all declined. You had layoffs
14 and shutdowns. Profits declined precipitously over the same
15 period and Tensar suffered an operating loss in the first
16 three quarters of 2015. The only way to stop this harm is
17 to reach an affirmative determination in this case.

18 Chinese producers have the means and motive to
19 increase shipments of biaxial integral geogrid to the United
20 States. The massive surge of imports that occurred in the
21 Period of Investigation shows what the Chinese are capable
22 of, and they will have even more of an incentive to ship to
23 this market, given the slowdown in their own economy.

24 In the absence of trade relief, the import
25 surge that has already done so much harm will continue and

1 the results will be catastrophic. This is an industry that
2 has done everything right. They did all the work to create
3 and develop this product and to create the market for it in
4 the United States.

5 Don't let the Chinese come in with their
6 dumped and subsidized imports and cheat and take all that
7 way from them. We urge the Commission to effectively
8 enforce the trade laws and to reach an affirmative
9 determination. Thank you.

10 MR. ANDERSON: Thank you Mr. Gerrish.

11 CLOSING REMARKS OF YOHAI BAISBURD

12 MR. BAISBURD: Since we have to stick to
13 public information and we all know the statutory analysis
14 and factors all stay away from using adjectives, and just
15 going through stuff that we all know that you'll consider,
16 we'll go into great detail in our post-conference brief.

17 I just want to talk about two important
18 things, the like product and the way that Tensar competes
19 with Tensar. It's so fundamental that the Commission just
20 defines the like product first, and everything else flows
21 from that. It's twice now that Mr. Gerrish had gone well
22 into his presentations without addressing how the like
23 product should be defined.

24 So we all know what the statutory factors are.
25 I'll just touch on a few points. There are a few things

1 that don't define the like product. Standing alone, a
2 patent does not define a like product, and you'll see in our
3 brief when we talk about the patent. This patent actually
4 shows why the TriAx product is a biaxially oriented integral
5 geogrid.

6 So the patent supports that it's part of the
7 continuum of biaxial integral geogrids that Tensar has
8 produced for 30 years.

9 Another thing that doesn't define like product
10 is the fact that a producer has to make some changes on a
11 production line in order to produce either a different grade
12 or a different size of a product. If that defined like
13 product, every steel case that this Commission looked at
14 would have hundreds, if not more, of different like
15 products.

16 What you did hear this morning is that the
17 products are produced at the same facility. You heard this
18 morning they're produced on the same production lines. I'm
19 pretty sure I understood this morning it being said that the
20 expansion in 2012 had as much to do with TriAx as it did to
21 BIAX because those production lines can be used to do both.
22 I think it's warranted to ask maybe follow-up questions to
23 Petitioner, to clarify that notion.

24 What else do we know? Well, we know that
25 Tensar tells people install it the same way in the ground

1 when you produce a road. I mean if you're going to put,
2 install it the same way and you're going to use it in the
3 same place, it seems to me that that's an interchangeable
4 product.

5 So once you define the like product the right
6 way, I think it's clear that there's a continuum here, and
7 there's no clear dividing line.

8 Now how does Tensar compete with Tensar?
9 Well, they do it at least two ways, the first with TriAx. I
10 apologize. We actually have copies of the letters. We
11 meant to hand them out and I'm happy to do so now or we'll
12 just include it with our brief either way.

13 But you know they clearly said in letters in
14 2009 and 2010 that their strategy was to move the entire
15 biaxial market, all their biaxial markets to TriAx. That's
16 what they said. We're not making it up. We're not saying
17 that's what happened; we're saying that's what they tried to
18 do and they failed. The market pushed back. The market
19 said we're not going to let you go from a patented product,
20 the biaxials at the time, to a new patented product, TriAx,
21 and everything that that entails in terms of sole sourcing,
22 you know, higher pricing, etcetera.

23 The market was getting accustomed to the
24 square and rectangular products and wanted access to the
25 square and rectangular products.

1 So is Tensar still producing square and
2 rectangular products? Absolutely, and we're not saying
3 otherwise. But what they did tell the market is we have the
4 strategy to abandon it, and that was a really loud signal to
5 the market, and the market naturally looked for alternatives
6 when they could, when the patent on those squares and
7 rectangles came off.

8 So is that a relevant condition of
9 competition? Yeah, I think it is and I think that their
10 preference for TriAx is, you know, is to today, because I'm
11 pretty sure, and I didn't write the exact quote that we
12 heard this morning, that all things being equal, they'd
13 rather sell TriAx than biaxial.

14 There's as much competition between Tensar
15 biaxial and Tensar TriAx as there is between Tensar biaxial
16 and imported biaxial. They're choosing where to put their
17 efforts, and this notion that they haven't kind of really
18 wanted to push the market to TriAx is also confusing,
19 because we also hear that they're fully supporting TriAx but
20 not biaxial.

21 So they've gone to the market with decades of
22 support, engineering support, marketing literature, testing,
23 fully supporting BIAX and trying to expand that market, and
24 once they had a new patented product to pivot to, they've
25 shifted that support, according to what they said this

1 morning and this afternoon, to their efforts to improve
2 their sales of TriAx.

3 Now I think I heard one of their distributors
4 also say that the market is comprised of both BIAX and
5 TriAx. So to varying degrees and pretty significantly I
6 would say, but we can look at the data to know precisely,
7 TriAx is an important player in the U.S. market. I don't
8 think that's saying anything that surprises anyone, and
9 those are sales that could otherwise have been a rectangular
10 or square product.

11 The other area in which they compete with
12 themselves is private label. It's product that they produce
13 in the United States, they sell it in the United States, and
14 they choose at what price that they sell those products. I
15 mean again, it's their own decision-making as to whether to
16 sell something that comes off their machine on the private
17 label market or under their brand as Tensar.

18 They have a delta in their pricing, but that
19 again is something that they drive, not the imports, that
20 decision to switch between the two. So the only thought I
21 would leave you with is that every square yard of TriAx that
22 they sold during the POI was a square yard that could have
23 been laid in biaxial, and I think that that says it all.

24 Once the like product is properly defined,
25 everything else flows from that. The picture that was

1 painted this morning through charts and adjectives as to
2 what the situation is of the domestic industry is --

3 I guess I can say it's fundamentally
4 different, if you define the like product as sales of both
5 biaxial and triaxial, which we think is the proper way and
6 once the full record is developed before the Commission,
7 we're confident that there's no reasonable indication of
8 threat, of material injury or threat of material injury by
9 reason of the Chinese imports. Thank you.

10 MR. ANDERSON: Thank you, Mr. Baisburd. So on
11 behalf of the Commission and the staff here, I'd like to
12 thank all the participants for the information and coming
13 here today, and counsel for helping us gain a better
14 understanding of this product and this market and the
15 factors of competition. It's been very illuminating and
16 very helpful.

17 Just a couple of notes on the investigation
18 here. The deadlines for submissions of corrections to the
19 transcript or post-conference briefs is Monday, February
20 8th, and if your briefs contain business proprietary
21 information, a public version is due on Tuesday, February
22 9th.

23 The Commission has tentatively scheduled its
24 vote on this investigation or these investigations for
25 Friday, February 26th, and it will report its determinations

1 to the Secretary of Commerce on Monday, February 29th, and
2 the Commission's opinions will be transmitted on Monday,
3 March 7th.

4 So with that, again I thank all of you for
5 being here and this conference is adjourned.

6 (Whereupon, at 2:17 p.m., the hearing was
7 adjourned.)

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CERTIFICATE OF REPORTER

TITLE: In The Matter Of: Certain Biaxial Integral Geogrid Products from China

INVESTIGATION NOS.: 701-TA-554 and 731-TA-1309

HEARING DATE: 2-3-16

LOCATION: Washington, D.C.

NATURE OF HEARING: Preliminary

I hereby certify that the foregoing/attached transcript is a true, correct and complete record of the above-referenced proceeding(s) of the U.S. International Trade Commission.

DATE: 2-3-16

SIGNED: Mark A. Jagan
Signature of the Contractor or the
Authorized Contractor's Representative

I hereby certify that I am not the Court Reporter and that I have proofread the above-referenced transcript of the proceedings of the U.S. International Trade Commission, against the aforementioned Court Reporter's notes and recordings, for accuracy in transcription in the spelling, hyphenation, punctuation and speaker identification and did not make any changes of a substantive nature. The foregoing/attached transcript is a true, correct and complete transcription of the proceedings.

SIGNED: Gregory Johnson
Signature of Proofreader

I hereby certify that I reported the above-referenced proceedings of the U.S. International Trade Commission and caused to be prepared from my tapes and notes of the proceedings a true, correct and complete verbatim recording of the proceedings.

SIGNED: Gaynell Catherine
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