

UNITED STATES INTERNATIONAL TRADE COMMISSION

In the Matter of:)
) Investigation Nos.:
 LEMON JUICE FROM ARGENTINA) 731-TA-1105-1106 (Review)
 AND MEXICO)

Pages: 1 through 254

Place: Washington, D.C.

Date: May 16, 2013

HERITAGE REPORTING CORPORATION

Official Reporters

1220 L Street, N.W., Suite 600

Washington, D.C. 20005

(202) 628-4888

contracts@hrccourtreporters.com

THE UNITED STATES INTERNATIONAL TRADE COMMISSION

In the Matter of:)
) Investigation Nos.:
 LEMON JUICE FROM ARGENTINA) 731-TA-1105-1106 (Review)
 AND MEXICO)

Thursday,
 May 16, 2013

U.S. International
 Main Hearing Room
 Trade Commission
 500 E Street, S.W.
 Washington, D.C.

The hearing commenced, pursuant to notice, at 9:32 a.m., before the Commissioners of the United States International Trade Commission, the Honorable IRVING A. WILLIAMSON, Chairman, presiding.

APPEARANCES:

On behalf of the U.S. International Trade Commission:

Commissioners:

IRVING A. WILLIAMSON, CHAIRMAN
 DANIEL R. PEARSON, COMMISSIONER
 SHARA L. ARANOFF, COMMISSIONER
 DEAN A. PINKERT, COMMISSIONER
 DAVID S. JOHANSON, COMMISSIONER
 MEREDITH M. BROADBENT, COMMISSIONER

Staff:

BILL BISHOP, Supervisory Hearings and
 Information Officer
 SHARON BELLAMY, Hearings and Meetings
 Assistant
 MIKAYLA KELLEY, Intern

APPEARANCES: (Cont'd)

Staff:

AMY SHERMAN, Investigator
 KATHERINE BALDWIN, International Trade Analyst
 AMELIA PREECE, Economist
 MARY KLIR, Accountant/Auditor
 CHARLES ST. CHARLES, Attorney
 ELIZABETH HAINES, Supervisory Investigator

In Support of the Continuation of Antidumping Duties:

On behalf of Ventura Coastal, LLC
 and Sunkist Growers, Inc.:

WILLIAM BORGERS, Chief Executive Officer,
 Ventura Coastal, LLC
 BARBARA RATCHFORD, Director, Production
 Scheduling and Planning, Ventura Coastal LLC
 MICHAEL J. WOOTTON, Senior Vice President,
 Sunkist Growers, Inc.
 AMY WARLICK, Economist, Barnes, Richardson
 & Colburn, LLP

MATTHEW T. MCGRATH, Esquire
 STEPHEN W. BROPHY, Esquire
 Barnes, Richardson & Colburn, LLP
 Washington, D.C.
 Of Counsel

In Opposition to the Continuation of
 Antidumping Duties:

On behalf of The Coca-Cola Company and
 The Coca-Cola Export Corporation,
 Mexico Branch ("TCCC"):

JIM HARRISBERGER, North American Director, TCCC
 JASON MAXFIELD, Procurement Manager, Odwalla

MATTHEW J. CLARK, Esquire
 NANCY A. NOONAN, Esquire
 Arent Fox LLP
 Washington, D.C.
 Of Counsel

APPEARANCES: (Cont'd)

In Opposition to the Continuation of
Antidumping Duties:

On behalf of Citromax, S.A.C.I., S.A. Miguel,
and Citrusvil S.A.:

SUZY NOLAN, Vice President, Commercial
Operations, Citromax, S.A.C.I.

CHRISTOPHER DUNN, Esquire
Curtis, Mallett-Prevost, Colt & Mosle LLP
Washington, D.C.
Of Counsel

On behalf of Procimart SA de CV and
The Citrus Team Company (collectively, "Procimart"):

FEDERICO MARTINEZ, President and General Manager,
Procimart

MARK P. LUNN, Esquire
DANIEL MORRIS, Esquire
Dentons US LLP
Washington, D.C.
Of Counsel

I N D E X

	PAGE
OPENING STATEMENT OF MATTHEW T. MCGRATH, ESQUIRE, BARNES, RICHARDSON & COLBURN, LLP, WASHINGTON, D.C., OF COUNSEL	6
OPENING STATEMENT OF CHRISTOPHER DUNN, ESQUIRE, CURTIS, MALLET-PREVOST, COLT & MOSLE LLP, WASHINGTON, D.C., OF COUNSEL	11
TESTIMONY OF MICHAEL J. WOOTTON, SENIOR VICE PRESIDENT, SUNKIST GROWERS, INC.	16
TESTIMONY OF WILLIAM BORGERS, CHIEF EXECUTIVE OFFICER, VENTURA COASTAL, LLC	22
TESTIMONY OF AMY WARLICK, ECONOMIST, BARNES, RICHARDSON & COLBURN, LLP, WASHINGTON, D.C.	30
TESTIMONY OF JIM HARRISBERGER, NORTH AMERICAN DIRECTOR, TCCC	138
TESTIMONY OF SUZY NOLAN, VICE PRESIDENT, COMMERCIAL OPERATIONS, CITROMAX, S.A.C.I.	147
TESTIMONY OF MARK P. LUNN, ESQUIRE, DENTONS US LLP, WASHINGTON, D.C., OF COUNSEL	154
TESTIMONY OF FEDERICO MARTINEZ, PRESIDENT AND GENERAL MANAGER, PROCIMART	155
CLOSING STATEMENT OF MATTHEW T. MCGRATH, ESQUIRE, BARNES, RICHARDSON & COLBURN, LLP, WASHINGTON, D.C., OF COUNSEL	237
CLOSING STATEMENT OF MARK P. LUNN, ESQUIRE, DENTONS US LLP, WASHINGTON, D.C., OF COUNSEL	249

P R O C E E D I N G S

(9:32 a.m.)

1
2
3 CHAIRMAN WILLIAMSON: Good morning. On
4 behalf of the U.S. International Trade Commission, I
5 welcome you to this hearing on Investigation Nos.
6 731-TA-1105-1106 (Review), involving Lemon Juice from
7 Argentina and Mexico.

8 The purpose of these five year review
9 investigations is to determine whether termination of
10 the suspended investigations on lemon juice from
11 Argentina and Mexico would be likely to lead to
12 continuation or recurrence of material injury within a
13 reasonably foreseeable time.

14 Schedules setting forth the presentation of
15 this hearing, notices of investigation and transcript
16 order forms are available at the public distribution
17 table. All prepared testimony should be given to the
18 secretary. Please do not place testimony directly on
19 the public distribution table. All witnesses must be
20 sworn in by the secretary before presenting testimony.

21 I understand that parties are aware of the
22 time allocations. Any questions regarding the time
23 allocations should be directed to the secretary.

24 Speakers are reminded not to refer in their
25 remarks or answers to questions to business

1 proprietary information.

2 Please speak clearly into the microphone and
3 state your name for the record for the benefit of the
4 court reporter.

5 If you will be submitting documents that
6 contain information you wish classified as business
7 confidential, your request should comply with
8 Commission Rule 201.6.

9 Mr. Secretary, are there any preliminary
10 matters?

11 MR. BISHOP: Mr. Chairman, I would note that
12 all witnesses for today's hearing have been sworn.
13 There are no other preliminary matters.

14 CHAIRMAN WILLIAMSON: Okay. Very well.
15 Let's begin with opening remarks.

16 MR. BISHOP: Opening remarks on behalf of
17 those in support of continuation of the orders will be
18 by Matthew T. McGrath, Barnes, Richardson & Colburn.

19 CHAIRMAN WILLIAMSON: Welcome, Mr. McGrath.
20 You may begin when ready.

21 MR. MCGRATH: Good morning, Mr. Chairman and
22 members of the Commission. It's a pleasure to be here
23 again. I am Matt McGrath of Barnes, Richardson &
24 Colburn appearing on behalf of the Petitioners Sunkist
25 Growers, and its joint venture partner Ventura

1 Coastal.

2 At the time of the original investigation
3 these two entities were operating separately, Sunkist
4 as a cooperative owned by Lemon Growers, and Ventura
5 Coastal as a corporate entity which was purchasing
6 lemons for processing from independent growers.
7 They're now producing and selling lemon juice and
8 lemon oil as a joint enterprise.

9 In 2006 you reached a preliminary
10 determination of a reasonable indication of injury.
11 The Commerce Department then preliminarily ruled that
12 imports from Argentina and Mexico were sold in the
13 U.S. at margins ranging from 85 to 205 percent.

14 They entered into agreements at that point
15 with exporters from both countries to the U.S.
16 suspending the investigation on the condition that
17 they would submit annual data to calculate their
18 normal values based on their actual cost of production
19 and sales data to confirm that they had been selling
20 above those individual normal values during the
21 period.

22 So at the outset of this review, unlike in
23 many sunset reviews, we're looking not simply at
24 whether high antidumping duties have restrained
25 imports and how -- that is always a question -- we're

1 also looking at the effects of a different kind of
2 fair value discipline at the outset that does not have
3 the restraining impact of entry deposits up front and
4 potential retrospective additional duties after the
5 fact.

6 We're looking at whether the revocation of
7 that discipline based on normal values is likely to
8 cause injury or result in injury within a reasonably
9 foreseeable period.

10 The positive impact of the suspension
11 agreements is undeniable, even if tenuous. Prices for
12 lemon juice in the U.S. increased substantially,
13 unsurprisingly, by roughly the amounts of the
14 preliminary dumping margins.

15 Now you're asked to project what may happen
16 if the agreements are revoked. We believe that the
17 experience in the underlying period of investigation
18 and in the last two years in this period demonstrates
19 revocation would be harmful.

20 Since the original investigation, lemon
21 juice production in subject countries has increased
22 and inventories in subject countries have reached
23 threatening levels. You noted in 2006 that these
24 inventories can only be held for a very limited time,
25 a year or less. That is still true, and the clock is

1 now ticking.

2 Subject imports have already increased over
3 the last two years and have increased their market
4 share to more than half of U.S. consumption. This is
5 a very major presence in the market. Your staff finds
6 no material growth in U.S. demand. It's basically
7 flat.

8 In the last six quarters that we're looking
9 at here there was both consistent underselling and
10 declining prices of concentrate, indicating price
11 depression. The probability of negative price effects
12 of revocation is clear, we believe.

13 In 2006 you found that market share was
14 gained by subject imports at the expense of domestic
15 processors and this has occurred again in 2012. You
16 also found that U.S. inventories rose as a share of
17 total imports, or total shipments, and that has risen
18 again in 2012.

19 Importantly, in 2011 and '12 there hasn't
20 been a lot of talk of lost sales, but there will be
21 some today. Sunkist lost a significant amount of
22 volume to lower priced Argentine sales that will cost
23 a great deal to get back at much lower prices.

24 There's no doubt that the industry's
25 financial performance has improved since 2007. That

1 is the intent of antidumping relief. However, a
2 cooperative business structure, like Sunkist, requires
3 a different evaluation than the Commission usually
4 applies when looking at industrial products.

5 Respondents have made much of allegedly high
6 operating margins but the vast majority of the
7 industry, which is Sunkist, has not reported any cost
8 of fruit in their financials. This tremendously
9 distorts the financial picture you're looking at.
10 That's in accordance with the Commission's standard
11 questionnaire. As you've encountered in the past, a
12 co-op looks at profitability differently from other
13 industries. You did state in 2006 that profits are
14 only one of the relevant economic factors the
15 Commission is required to consider.

16 We'll present testimony today on why you
17 should consider the most recent consolidated joint
18 venture financial data as most representative of the
19 industry's returns. Regardless of how you measure
20 profitability, it will decline rapidly if price
21 discipline is eliminated because sales are now made on
22 short-term or spot sales basis.

23 Finally, you should continue to cumulate
24 imports of concentrate of NFC and -- I'm sorry --
25 cumulating imports of NFC and concentrate from both

1 countries, from Mexico and Argentina, and we will
2 address that issue as well.

3 In closing this beginning statement, we ask
4 that you find that revocation of the suspension
5 agreement will likely lead to the occurrence of
6 material injury within a reasonably foreseeable period
7 of time. Thank you very much.

8 CHAIRMAN WILLIAMSON: Thank you.

9 MR. BISHOP: Opening remarks on behalf of
10 those in opposition to continuation of the orders will
11 be by Christopher Dunn, Curtis, Mallett-Prevost, Colt
12 & Mosle.

13 CHAIRMAN WILLIAMSON: Welcome, Mr. Dunn.
14 You may begin when you're ready.

15 MR. DUNN: My name is Christopher Dunn, the
16 law firm of Curtis, Mallett-Prevost, Colt & Mosle, on
17 behalf of Respondents.

18 The Commission has before it today a very
19 unusual case for a number of reasons.

20 First, the Commission has never previously
21 made a final determination of injury in this case, so
22 in a sense, it's examining the question of material
23 injury for the first time. That rarely happens.

24 Second, the Commission is confronting a case
25 where the suspension agreements have not in any way

1 impeded subject imports from coming into the country.

2 Imports of Argentine and Mexican juice have not
3 merely increased in volume since the signing of the
4 suspension agreements, in some years there were more
5 than twice the preinvestigation levels. This is also
6 very unlike most cases considered by the Commission
7 where the suspension agreements or dumping orders
8 normally constrict subject imports substantially.

9 Third, the profitability of the U.S.
10 industry in this case shows levels rarely seen by the
11 Commission. The domestic industry has enjoyed these
12 levels of profitability despite the fact that subject
13 imports have increased significantly.

14 The domestic industry's profitability in
15 fact has nothing to do with imports and everything to
16 do with the protected market it enjoys for not from
17 concentrate juice, a product that Argentina cannot
18 even make and that Petitioners can sell at premium
19 prices.

20 These three factors make certain conclusions
21 quite clear. To begin with, the situation that the
22 Commission confronted in the original preliminary
23 investigation is very different from what exists
24 today.

25 When we came before you seven, six and a

1 half years ago, the market was dominated at that time
2 by the bankruptcy of a large U.S. lemon juice producer
3 named Citrico which had badly managed its inventory.

4 The bankruptcy proceeding meant that this
5 inventory had to be disposed of as soon as possible at
6 any price, causing market prices to bottom. That
7 inventory has long since disappeared and prices have
8 increased substantially from preinvestigation levels.

9 In 2006 we said this would happen, and it has.

10 I would like to emphasize that it was the
11 Citrico inventory that created the reasonable
12 indication of injury found by the Commission in the
13 original preliminary investigation. It was not, as
14 Petitioners maintain, subject imports. Thus, ending
15 the suspension agreements with the subject countries
16 will have no adverse consequences on the domestic
17 industry.

18 In fact, the record in this case and the
19 testimony you will hear today demonstrates that the
20 agreements have had no impact on either the quantity
21 of lemon juice entering the U.S. from subject
22 countries or the prices charged by importers from
23 Argentina and Mexico.

24 Even if subject imports were to increase as
25 a result of terminating the agreements, there's no

1 reason to believe that increased imports would result
2 in injury to the domestic industry.

3 There is, of course, no likelihood that
4 imports will increase at all, but for other reasons.
5 Crops in European countries are down substantially,
6 crops in both Mexico and Argentina are down, meaning
7 that Argentina at least will probably have to draw
8 down its supplies of orange juice simply to meet
9 historical demands in Europe and Asia. There simply
10 won't be sufficient supplies of juice for subject
11 countries to increase their exports to the U.S. in the
12 foreseeable future.

13 To make it short, you will see this
14 afternoon there simply is no reason to continue the
15 suspension agreements in this case, and we ask that
16 they be terminated. Thank you.

17 MR. BISHOP: Would the first panel, those in
18 support of continuation of the antidumping duty
19 orders, please come forward and be seated.

20 CHAIRMAN WILLIAMSON: Welcome, to the panel.

21 Mr. McGrath, you may begin when you're
22 ready.

23 MR. MCGRATH: Thank you, Mr. Chairman. I'm
24 just making sure I don't spill more water. I've
25 already done that once. Once again, it's a pleasure

1 to be here.

2 Our panel today, our experts in the
3 industry, and now represent the entire industry,
4 we'll, rather than offering any additional
5 introductory comments, except to observe that, perhaps
6 that it's quite understandable that Mr. Dunn is
7 confusing orange juice and lemon juice. We both
8 worked on the same case.

9 What they have in common is that they're
10 called juice, but there are significant -- very
11 significant -- differences between the two industries
12 and between the profiles, the performance, all of the
13 data that's connected with those two industries, and
14 we'll be reviewing a lot of that here today.

15 Our first witness is Mr. Michael Wootton who
16 is the former senior vice president of Sunkist
17 Growers. He was here six years ago when we testified.

18 Sunkist was operating differently at that time,
19 separately, not in the joint venture that it's now in.

20 He'll be followed by Mr. William Borgers who
21 was, who did appear also as the head of Ventura
22 Coastal. He is now the senior officer, the chief
23 executive officer, of the joint venture which
24 consolidates all of the Sunkist production operations
25 with the Ventura Coastal operations. He will be

1 testifying on the business, the markets. He's got
2 many years in the business and he's probably one of
3 the most authoritative people in the lemon processing
4 industry.

5 He will be followed by Amy Warlick, our
6 economist, who's going to talk about some of the
7 international dynamics of the foreign industries that
8 are involved and the markets. Then I'll conclude with
9 a few comments.

10 Also here to respond to questions and
11 testify, as necessary, Barbara Ratchford. Barbara
12 used to be with the processing arm of Sunkist Growers.

13 She is now director of production scheduling and
14 planning at Ventura Coastal, the joint venture
15 operation.

16 So I'll just turn it over to Mr. Borgers,
17 or, I'm sorry, Mr. Wootton.

18 MR. WOOTTON: Thank you. Thanks, Matt.

19 Mr. Chairman, members of the Commission, my
20 name is Michael Wootton and for the past 16 years I've
21 served as senior vice president for Sunkist Growers.

22 As you may know, Sunkist Growers is a 120
23 year old agricultural marketing cooperative. We're
24 owned by our 4,000 citrus growers in California and
25 Arizona. The average size of their family farms is

1 approximately 40 acres, so they are truly small
2 farmers.

3 Sunkist Grower members account for most of
4 the lemons grown in the United States, the majority of
5 which are destined for the fresh market. Lemons that
6 either do not meet the cosmetic standards for fresh
7 market sale or the surplus for fresh market demand
8 will be sent for processing into juice, oils and other
9 byproducts.

10 Under Sunkist's cooperative three party
11 structure, citrus growers join a packing house that
12 exclusively packs for Sunkist. Essentially, under
13 this agreement the grower dedicates all fruit from
14 certain acreage to be handled by a Sunkist packing
15 house, which is then in turn marketed by Sunkist or
16 sent for processing.

17 Sunkist and other U.S. processors make two
18 main products from lemons, namely juice and oil. In
19 2008, Sunkist consolidated our lemon processing
20 operations, closing our older processing plant in
21 Ontario, California, moving the equipment and many of
22 our employees to our newer facility in Tipton. This
23 improved efficiency by having lemon and orange
24 processing co-located.

25 In February 2012, Sunkist entered into a

1 joint venture with another U.S. fruit processor,
2 Ventura Coastal. The purpose of this joint venture is
3 to create efficiencies and deliver better per ton
4 returns for our cooperative grower/owners who, prior
5 to the JV, were often not able to get their actual
6 costs covered by the returns from juice and oil sales.

7 Under the new structure Sunkist Grower
8 members are paid soon after fruit delivery based on
9 market value, and subsequently receive a dividend from
10 Sunkist's share of any profits on the sale of lemon
11 products.

12 Prior to the original investigation the
13 expansion of lemon groves in both Argentina and Mexico
14 was encouraged by soft drink manufacturers who
15 forecast expanded demand for lemon oil. In addition,
16 the World Bank provided low interest loans for
17 Argentina's expansion in anticipation of this
18 increased global demand for lemon oil.

19 The projected demand for lemon oil resulted
20 in overproduction of lemon juice, and during the four
21 years prior to the suspension agreements, the U.S.
22 market was flooded with an oversupply of lemon juice
23 from Argentina and Mexico at very low prices.

24 At that time Sunkist lost significant
25 business and was forced to cut prices in order to

1 maintain the balance. Its production and shipments
2 were falling. Inventories were rising to historic
3 levels. Storage capacity limitations forced us to
4 reduce prices significantly and extend payment terms
5 to our customers in order to survive. The production
6 of lemon juice had become so unprofitable that Sunkist
7 would probably not have continued processing lemons if
8 disposal did not present serious environmental issues.

9 Since the imposition of the suspension
10 agreements in 2007, lemon juice prices have increased
11 significantly and the returns to our growers from
12 lemon juice have correspondingly increased. However,
13 as you will hear, income to growers was still
14 insufficient to cover their costs during this period.

15 U.S. production of lemons has been flat
16 since at least 2005. While U.S. bearing acreage has
17 declined and weather events have impacted crop size in
18 certain years, yields, that is tons per acre, have
19 increased and overall production of lemons in the
20 United States has remained steady.

21 While U.S. production has been steady,
22 production in Argentina and Mexico have continued to
23 increase. Argentina is the largest producer of lemons
24 in the world, and unlike the U.S., their growers are
25 focused on sales of fruit to the processing industries

1 instead of the fresh fruit market.

2 Argentina produced a record lemon crop in
3 2011 of 1.6 million metric tons of lemons. The 2012
4 crop was smaller, but still significant, and we
5 project that the 2013 crop will be larger than the
6 2012 crop, at approximately 1.5 million metric tons.

7 The ability of the Argentine industry to
8 sell all of these lemons on the fresh market is
9 limited due to the phytosanitary restrictions in the
10 United States, China and elsewhere. Argentina's
11 exports of fresh lemons fell by 28 percent between
12 2007 and 2012, which in part is also due to the
13 dramatic increase in lemon production in Turkey for
14 the EU and Russian markets, markets that Argentina
15 focuses on.

16 This decline in exports of fresh lemons has
17 resulted in an increasing share of Argentina's lemon
18 production being processed into lemon juice. Between
19 crop years 2006/'07 and 2011/'12, an average of 73
20 percent of the country's lemon crop was used for
21 processing, and it is projected that Argentina will
22 process 79 percent of its 2013 crop.

23 Our market intelligence indicates that the
24 large crops and increasing production of lemon juice
25 in Argentina has resulted in the accumulation of large

1 inventories and that processors in Argentina are very
2 concerned about the situation.

3 Demand has declined, particularly in their
4 largest market in Europe, and they are looking for an
5 outlet for these inventories. The situation will
6 become even more urgent as Argentina gets deeper into
7 its 2013 season, which began in April and will
8 continue through early fall.

9 The likely outlet for this excess production
10 and inventories is the United States, a large market,
11 relatively stable demand. Without the suspension
12 agreement to set a floor in their prices, Argentine
13 processors will dump these inventories on the U.S.
14 market at extremely low prices which will negate
15 everything Sunkist and Ventura Coastal have tried to
16 accomplish over the past five years to create an
17 efficient and profitable U.S. industry.

18 Finally, while Argentina is obviously the
19 larger threat, Mexico cannot be ignored. Their
20 production of lemons is also growing. The majority of
21 these lemons are sent for processing, and the United
22 States is their most important market. They are also
23 increasing the volume of fresh lemons into the U.S.
24 market.

25 We respectfully urge the Commission to keep

1 the order in place, and at the appropriate time, we'll
2 be pleased to answer any questions. Thank you, Mr.
3 Chairman.

4 MR. MCGRATH: Mr. Borgers?

5 MR. BORGERS: Good morning, Mr. Chairman and
6 members of the Commission. My name is Bill Borgers.
7 I'm the president of Ventura Coastal, LLC, a citrus
8 processing company headquartered in Ventura,
9 California. I've been with Ventura for 31 years, an
10 owner of the company for 26 years, and the company's
11 president for almost eight years now. I'm the CEO of
12 Ventura Coastal, LLC, the joint venture between
13 Ventura and Sunkist, which became effective on
14 February 1, 2012.

15 The joint venture processes lemons which it
16 purchases from Sunkist and other independent growers
17 and buys on the cash market and converts into lemon
18 juice, lemon oil, and various lemon byproducts.

19 The joint venture operates two processing
20 plants in Visalia, California, and in Tipton,
21 California, and a storage and distribution center in
22 Ventura, California. Ventura Coastal used to operate
23 in Indio, California, but we were forced to close that
24 plant in 2003, at least partially due to the low lemon
25 juice prices caused by unfairly priced imports.

1 Ventura Coastal produces two main products
2 from lemons, juice and oil. Historically, about half
3 the revenue comes from the juice side and half the
4 revenue comes from oil.

5 Lemon juice is used primarily in the
6 beverage industry where it's sold in the form of
7 lemonade or bottled lemon juice. Lemon oil, on the
8 other hand, is primarily used as a flavoring
9 ingredient in the carbonated beverages and some
10 nonfood consumer products. Lemon oil is a very potent
11 flavor ingredient, unlike lemon juice. Therefore,
12 their applications are totally separate and they're
13 not readily interchangeable.

14 Lemon juice is made in both concentrated and
15 not from concentrate forms. The extraction and
16 manufacturing processes are identical until the point
17 where juice is diverted either to an evaporator for
18 concentration or to pasteurization oil reduction for
19 not from concentrate.

20 Concentrated lemon juice may be used in
21 lemonade or reconstituted form as lemon juice sold to
22 the consumer. NFC is generally used in premium lemon
23 beverages and lemonades which advertise a more fresh,
24 natural taste and have a higher percentage of lemon
25 juice. Since there's no minimum required juice in

1 lemon beverages, a beverage producer can control costs
2 by either switching to cheaper bulk concentrate or by
3 decreasing the overall percentage of the juice in its
4 product.

5 Ventura produces lemon concentrate in both
6 cloudy and clear forms depending on the demands on the
7 customer. The difference between cloudy and clear is
8 the amount of natural suspended pulp and cloud
9 content, which can be filtered out to achieve a more
10 transparent appearance. Both products are used
11 primarily in the beverage industry. Clarified juice
12 goes into shelf-staple product typically packaged in
13 clear bottles, and cloudy juice goes into refrigerated
14 product packed in opaque packages.

15 I note that while lemon oil is not part of
16 this investigation, in order for a lemon processing
17 operation to be profitable, the operation must be
18 profitable with respect to its combined lemon oil and
19 juice sales. In some cases, the low price of one co-
20 product may need to be offset by a higher price for
21 the other co-product in order for the operation to be
22 profitable.

23 As I testified five years ago, Ventura
24 experienced ever-worsening lemon juice profit margins
25 through 2005 when it decided that it had to change its

1 business strategy.

2 In the face of unfair competition from
3 subject imports, Ventura decided that it simply could
4 not compete with the imports from Argentina and Mexico
5 based on price. Instead of lowering our prices to a
6 level where we couldn't recover cost, we abandoned
7 most of the market.

8 Mainly, we put our emphasis on the sale of
9 value added lemon juice products such as ultra low
10 pulp and clarified lemon juice where the margins are
11 higher, but the customers are fewer and there's less
12 overall volume available. While we were able to
13 retain some customers using this strategy, we lost
14 many others.

15 Furthermore, while we were able to make
16 profit on our sale of the value added product, our
17 overall shipment of lemon juice declined by
18 approximately two-thirds and our inventories more than
19 doubled.

20 After the imposition of the suspension
21 agreements in 2007 prices increased significantly,
22 sales volume increased, its profitability increased,
23 and our pay prices to our growers increased
24 significantly.

25 Sunkist prices also increased, although

1 Sunkist still had certain long-term contracts to major
2 customers at the beginning of the period that were
3 entered into prior to the suspension agreements and
4 reflected pre-suspension agreement price levels. It
5 was only after these significant contracts expired
6 that Sunkist was able to gain the full benefits of the
7 suspension agreements.

8 I would note one thing regarding the
9 calculation of profitability for Sunkist and the
10 combined industry. As Mr. Wootton has stated, Sunkist
11 is a cooperative. I note that as a result of this
12 structure the questionnaire required that Sunkist not
13 report any cost for lemons in their cost, in their
14 cogs. This of course results in significantly
15 overstated profitability for Sunkist during the period
16 2007 through February 2012. These figures should not
17 be taken at face value. A cooperative like Sunkist
18 must evaluate its profitability based on whether its
19 return to growers cover at least a portion of their
20 costs.

21 During the period 2007 through 2011 the
22 average Sunkist return to growers from the sale of
23 lemon-processed products averaged less than half of
24 the cost of picking the fruit from the tree. This
25 does not represent a high profit, it represents a loss

1 on sales.

2 The closest the record comes to presenting a
3 true profitability figure for the U.S. industry is
4 2012, which includes only one month prior to the
5 formation of the joint venture.

6 However the Commission calculates the
7 current profitability of the U.S. industry, and
8 however high that number appears to be, the Commission
9 should not take this to mean the industry is immune
10 from injury.

11 Today, sales in this industry are made
12 mainly on the basis of short-term contracts, with the
13 balance of sales made on a spot basis. The joint
14 venture does not currently have any long-term
15 contracts for the sale of lemon juice, and I do not
16 believe the Respondents have either.

17 In addition, the peak sales period for lemon
18 juice in the United States is the same as the
19 Argentine processing season. As a result of this,
20 price levels in this industry can change quickly and
21 dramatically and last year's profits can turn into
22 this year's losses.

23 As Mike testified, today we're extremely
24 concerned by the size of the industry in Argentina and
25 the size of their current inventories. Argentine

1 exports to Europe have declined as demand in Europe
2 has declined. Projections indicate that the recession
3 in Europe will persist into the foreseeable future and
4 that demand for lemon juice in that market will remain
5 low.

6 As a result, Argentine exports have already
7 shifted some of this volume to the United States at
8 lower prices, and the price of Mexican lemon juice has
9 followed the Argentina even lower. The only thing
10 preventing Argentine exporters from increasing their
11 exports to the United States even more and at even
12 lower prices is the suspension agreement, which
13 requires them to sell lemon juice at fair value and
14 above their cost of production.

15 Ventura and Sunkist compete with imports
16 from Argentina and Mexico for the same customers, and
17 that competition is based on price. There is no
18 significant difference in the quality of lemon juice
19 from Argentina or Mexico and the U.S. lemon juice. We
20 have always competed with Argentina and Mexico for our
21 highest volume cloudy lemon concentrate sales. We
22 have also experienced competition from Argentina on
23 clear lemon juice and from Mexico on not from
24 concentrate, or NFC.

25 We now understand that one Argentine

1 producer has received a normal value from Commerce for
2 the sale of NFC in the United States and we expect
3 even greater competition in that market very soon.

4 The impact of Argentine overproduction is
5 already being felt in the United States. We lost
6 significant volume at major customers in 2012 to lower
7 priced imports from Argentina, and Ventura has had to
8 offer lower prices to other customers in order to keep
9 their business. As a result, my inventories have
10 increased dramatically and have continued to increase
11 since December 31, 2012.

12 Neither Ventura nor Argentine producers can
13 keep lemon juice in inventory indefinitely.
14 Concentrate can generally be kept in inventory from
15 one to two years, and we can only keep bulk not from
16 concentrate in inventory for a week. Furthermore,
17 inventories sell at significant discount as they
18 approach their expiration date after a year in
19 storage.

20 Absent the suspension agreements, the volume
21 of imports from Argentina will increase dramatically
22 at the expense of our market share, and the price-
23 based competition we are currently facing will only
24 intensify. The improvements in the condition of the
25 U.S. industry experienced since the imposition of the

1 suspension agreement will disappear in a matter of
2 months.

3 We respectfully urge the Commission to keep
4 the order in place. I'll be pleased to answer any
5 questions you may have.

6 MR. MCGRATH: Now we'll hear from Mr.
7 Warlick.

8 MS. WARLICK: Good morning, Commissioners
9 and staff. My name is Amy Warlick and I'm an
10 international trade economist with Barnes, Richardson
11 & Colburn.

12 As you've likely surmised by now, the global
13 lemon juice industry is unique and rather complicated.
14 It's complicated because lemon groves were planted in
15 various countries for different reasons.

16 In the United States, lemons are grown for
17 the fresh market, with eliminations from that market
18 becoming available for processing into lemon oil and
19 juice. Sales of oil and juice help U.S. lemon growers
20 recover some of their costs of production.

21 But in Argentina and Mexico the fresh
22 market, although lucrative, is much less significant.

23 In these countries, lemon groves were primarily
24 planted to produce lemons for processing into oil, and
25 consequently, juice. The lemons grown there are not

1 necessarily unsuitable for fresh consumption.

2 Another complicating factor is that the ever
3 rising global demand for lemon oil is the chief driver
4 of lemon processing. Steve will put a -- okay. This
5 chart shows Argentine exports of lemon oil exports to
6 the world which indicates the rising demand. Exhibit
7 1 -- yes. From 2005 to 2011.

8 Lemon oil demand is primarily dictated by
9 global consumption of carbonated soft drinks which
10 continues to climb primarily in Asia and Latin
11 America.

12 Since oil and juice are co-products
13 processed simultaneously from lemons, the higher
14 demand for oil creates overproduction of juice. Lemon
15 juice is highly acidic, and therefore difficult and
16 costly to dispose of when overproduced. It's also
17 expensive to store. In addition, lemon juice is
18 perishable, even when frozen, so it rapidly loses
19 value in inventory.

20 These facts all indicate that the price of
21 lemon juice is highly responsive to oversupply, so
22 when an imbalance in the global demand for oil over
23 juice creates overproduction of juice, that
24 overproduction in turn quickly translates into juice
25 price erosion and injury to U.S. lemon processors and

1 growers.

2 Another complicating issue in this industry,
3 hence, in this investigation, is the historical
4 structure of most of the U.S. lemon juice industry as
5 an agricultural cooperative. Until February 2012 when
6 Sunkist and Ventura Coastal established joint venture,
7 Sunkist operated as a cooperative and not a
8 corporation.

9 As a cooperative, Sunkist did not pay for
10 the lemons they processed so the cost of raw materials
11 does not include their fundamental raw material,
12 lemons. Instead, all proceeds from the sale of the
13 lemon juice were distributed by the cooperative back
14 to its patron growers who used those funds to help
15 cover the multitude of costs associated with growing,
16 harvesting, and transporting their lemons to market.

17 Much has, and will be, said by Respondents
18 about the profitability of the U.S. lemon juice
19 industry but I trust that the Commission understands
20 that they're looking at only half the equation. If
21 this industry was really as profitable as it appears
22 when lemon costs are not considered, then none of us
23 would be here today defending these suspension
24 agreements.

25 Instead, lemon growers must receive

1 distributions from lemon juice, lemon oil, and fresh
2 lemons that together will cover their rising costs.
3 However, due to the definitions of domestic industry
4 and like product in this review, these grower costs
5 have not been requested. That does not mean that the
6 cooperative goal of recovering these costs should be
7 ignored and the distributions to growers merely
8 understood as profits.

9 The Commission has recognized the need to
10 examine cooperatives separately from corporations and
11 to develop an appropriate analytical methodology. All
12 of that said, the U.S. lemon juice industry's
13 financial performance has improved significantly since
14 the implementation of the suspension agreements.

15 At least until 2010, their production and
16 shipments were up and their inventories were down.
17 Also, they're employing more workers to work more
18 hours and their productivity was up as well. These
19 improvements have clearly resulted from the recovery
20 in the price of lemon juice to levels that covered a
21 greater portion of both the lemon processors' and the
22 lemon growers' costs. However, that improvement is
23 largely contingent on the maintenance of stable
24 prices.

25 Over the past two years we've seen some

1 price erosion due to sustained high levels of imports
2 in 2011 and 2012 stemming from the overproduction of
3 lemon juice, particularly in Argentina.

4 U.S. prices of frozen concentrated lemon
5 juice peaked in late 2010 and 2011, as can be observed
6 in Sunkist's and Ventura's product one and two pricing
7 data. However, when U.S. imports from Argentina
8 spiked, the import unit values of imports from both
9 Argentina and Mexico fell between 23 and 56 percent
10 between 2010 and 2012.

11 These increased imports at lower prices in
12 turn caused a swift loss of U.S. market share for U.S.
13 producers to shares even lower than those experienced
14 during the initial period of investigation.

15 Petitioner understands that the U.S.
16 industry does not satisfy all U.S. lemon juice demand
17 and import supplies play a role in the U.S. market,
18 but we need to ensure that that role is complimentary
19 and not destructive.

20 Imports should enter the United States
21 because they're demanded by the U.S. lemon juice
22 market. They should not enter because fast growing
23 global lemon oil demand necessitates the
24 overproduction of lemon juice in Argentina and Mexico
25 and creates a glut of distressed lemon juice

1 inventories in the global market which are looking for
2 an outlet. This is exactly what led to the
3 liquidation of Citrico's inventories during the
4 initial period of investigation, and aside from the
5 suspension agreements, there's nothing that would
6 prevent this from occurring again.

7 Mr. Dunn remarked that the Citrico debacle
8 was caused by bad management. Citrico's liquidation
9 did not result from bad management, but it was a
10 symptom of an underlying problem of overproduction
11 that became destructive. The suspension agreements
12 have helped to discourage these destructive imports
13 without inhibiting the beneficial imports, and that is
14 precisely why we ask the Commission to maintain the
15 suspension agreements.

16 Like all agricultural products, there are
17 boom years, bust years and many in between. Looking
18 at individual years can cloud the big picture.
19 However, the capacity of a lemon industry can be
20 approximated by its dedicated acreage and number of
21 lemon trees.

22 The Argentine industry has continued to
23 expand both its acreage and its tree count throughout
24 the period of review. In addition, they produced a
25 record crop in 2011 and anticipates in 2013 another

1 very large crop, with the second largest Argentine
2 processing volume ever. The vast amount of Argentine
3 lemon juice about to be processed will join the
4 already large inventories of Argentine juice, and that
5 juice will weigh down global prices as it searches for
6 a market.

7 Respondents will tell you that that excess
8 juice will be exported to the EU to satisfy EU demand
9 in the wake of Spain's short 2012/'13 crop. However,
10 EU lemon and lemon juice consumption are both down on
11 the whole because of the EU recession which has
12 dampened restaurant and beverage sales.

13 During the period of review, EU import data
14 show rapidly declining imports of both fresh lemons
15 and lemon juice from Argentina. At the same time,
16 U.S. import data show rapidly increasing imports of
17 lemon juice from Argentina. It's only logical to
18 conclude that Argentine juice has been diverted away
19 from the EU market and into the U.S. market, so we are
20 not at all confident that the current large stocks of
21 excess Argentine juice will be exported to the EU.
22 Recent trade patterns suggest that they'll be exported
23 to the United States, where prices are already on the
24 down swing.

25 Few lemon industry data are available on the

1 Mexican industry. Exhibit 9 shows what little we've
2 been able to extract from USDA's GAIN reports. It
3 would appear from these data that Mexico is now able
4 to produce nearly 147,000 metric tons of lemons per
5 year and process well over one million gallons of
6 lemon juice at 400 GPL. This, as well as the data on
7 the record, indicate that after its rapid expansion
8 during the initial period of investigation, Mexico's
9 capacity is still growing.

10 Mexico has also proven its ability to
11 produce NFC for sale in the United States. However,
12 NFC represents only about 10 percent of U.S. lemon
13 juice imports from Mexico.

14 It is the cumulative effect of high volumes
15 of U.S. lemon juice imports from Mexico starting in
16 2010 and from Argentina starting in 2011, in addition
17 to the building of inventories in Argentine and
18 Mexican juice during these years, which caused U.S.
19 prices to begin their down slide in 2012 and the
20 domestic industry to build inventories and lose its
21 fragile market share. While Sunkist/Ventura has very
22 recently succeeded in winning back a significant lost
23 customer, it's been forced to do so by reducing its
24 prices to mere Argentine levels.

25 Respondents have suggested that the U.S.

1 lemon industry is shrinking and has lost market share
2 because it doesn't have enough lemons. While the
3 frost of 20, excuse me, 2007 was quite damaging to
4 U.S. lemon production, the damage was only temporary.

5 U.S. production has recovered nicely since then,
6 producing robust lemon crops throughout the period of
7 review.

8 There was some frost damage to the smaller
9 Arizona crop during 2011/'12, but ERS estimates a full
10 recovery for Arizona with the 2012/'13 crop. While
11 the U.S. lemon crop is susceptible to various citrus
12 diseases, the California and Arizona lemon growing
13 regions do not have severe disease problems such as
14 citrus canker or greening.

15 As U.S. demand for fresh lemons has recently
16 recovered following the U.S. economic downturn, there
17 has been a greater portion of the U.S. crop sold
18 fresh. However, that's not the reason why U.S. lemon
19 juice shipments have declined in recent years. U.S.
20 lemon juice shipments have slowed down because lemon
21 juice prices have declined and U.S. processors are
22 reticent to sell at such low prices, so instead,
23 they've held back significant volumes in inventory,
24 hoping for restored prices in the near future.

25 Industries that do not have enough product

1 to sell do not have burdensome inventories.
2 Industries facing the threat of high import volumes at
3 low prices have burdensome inventories.

4 That will conclude my remarks. Thank you
5 for your attention. I'd be happy to answer any
6 questions you may have.

7 MR. MCGRATH: Thank you to our witnesses. I
8 would like to offer some concluding remarks here
9 concerning the issue of cumulation. Since cumulation
10 is discretionary in sunset reviews, I know that that's
11 generally an issue.

12 We did cover the issues I think pretty
13 thoroughly in our brief, but just to summarize, the
14 first question on that, that you faced on statutorily
15 is whether any subject country of these two would be
16 precluded from cumulation in your review because of
17 the issue of having no discernable effect if it were
18 excluded.

19 I think we've covered the data in
20 demonstrating, mostly it's confidential, but the size
21 of the two industries are not the same. Clearly,
22 Argentina is much larger, but Mexico is not
23 insignificant. It is a recognizable producer of
24 lemons, its exclusion from coverage would have a
25 discernable impact, and it should remain cumulated.

1 The factors that you generally do look at,
2 whether there's a reasonable overlap of competition, I
3 think they all fall down in favor of including both of
4 these countries and continuing to cumulate.

5 The issue of fungibility of product, the
6 concentrate and the NFC are fungible. The staff
7 report indicates that responses from customers look at
8 them as interchangeable. They are present in the same
9 geographic markets at the same time. There's very
10 little doubt about that.

11 There are common, or similar, channels of
12 distribution, one major difference of course being
13 that a portion of the product imported from Mexico is
14 directly imported by Coca Cola for their use, which is
15 one of the reasons why you don't have a lot of price
16 comparisons with respect to NFC. There are no
17 importer prices to report in many years.

18 As Mr. Borgers has testified, he sells to
19 Coca Cola. Coca Cola certainly buys NFC from Mexico.
20 Coca Cola also buys -- I'm not picking on Coca Cola -
21 - lots of purchasers buy lemon juice from all three
22 suppliers, the U.S., Argentina, Mexico, in competition
23 with each other. If you look at the customer lists
24 that were provided, I think you see significant
25 overlap. And they're simultaneously present in the

1 market.

2 We find that there's really no significant
3 difference in the conditions of competition, other
4 than some slight difference in the processing seasons
5 and the growing seasons between the different
6 countries, but they do overlap.

7 The product is not immediately disposed of,
8 especially if it's concentrated, so the availability
9 of the concentrate, of the juice, is pretty much
10 coincident among all there of the countries.

11 So the condition of competition we don't
12 think is sufficiently different to make a finding of
13 decumulation, so we would urge you to make that
14 discretionary decision in this case to continue to
15 cumulate them. They're both significant suppliers.
16 The conditions of their growth, and growth of product
17 availability, growth of inventories, they're all,
18 they're both similar and should continue to be
19 assessed together.

20 So, with that, we'll close our direct
21 presentation, and we're all available for questions.

22 CHAIRMAN WILLIAMSON: Thank you very much.

23 I want to express our appreciation to the
24 panel for taking time from their businesses to come
25 across the country to testify this morning.

1 This morning we will begin our questioning
2 with Commissioner Pearson.

3 COMMISSIONER PEARSON: Thank you, Mr.
4 Chairman.

5 My welcome to all of you. I have had the
6 opportunity some years ago to see a lemon packing
7 facility in Ventura County and it was quite
8 interesting. This was fresh fruit and not processing,
9 but at least I've had the pleasure of being in a
10 warehouse that smells very good with fresh lemons.

11 Mr. McGrath, let me start with you. It's a
12 little bit unusual for me but I'm troubled by a legal
13 issue and I want to begin by raising that. I
14 participated in the preliminary determination in this
15 case in the fall of 2006 and on the basis of that
16 preliminary record I was comfortable enough with one
17 eye on American Land voting affirmative, okay? So we
18 had a unanimous affirmative Commission.

19 Then, before we could get to a final
20 determination, of course the suspension order went
21 into effect, and so to this date a final determination
22 has not been made. What guidance does the statute
23 provide us in this situation? My question is whether
24 we shouldn't now be making that final determination
25 rather than reviewing to see whether there would be

1 continuation or recurrence of material injury on a
2 finding that we never made. It's not unimportant in
3 my way of thinking. Sometimes I benefit from not
4 having training in the law because I can ask these
5 questions, in all sincerity, trying to understand it.

6 If we do this as a review, we of course
7 would use a counterfactual analysis and we would try
8 to ask ourselves what would happen if an order was
9 revoked? If we do this as an original final
10 determination, we would use a different standard and
11 we would look over the record at what had happened in
12 trends in volume, price and impact. I think if we
13 analyze this record in one way we might make a
14 different determination than if we did it in another
15 way.

16 So I'm interested in what you can tell me
17 about this basic question. I can assure you that
18 we've had some communications with the General
19 Counsel's Office and that issue is not yet resolved to
20 my satisfaction. So tell me what you could.

21 MR. MCGRATH: Thank you for that very
22 interesting first question. It is something of a
23 conundrum; however, it can be overanalyzed.

24 The statute requires that you conduct a
25 sunset review of orders and suspension agreements and

1 says specifically with respect to either orders or
2 suspension agreements whether the revocation is likely
3 to lead to continuation or recurrence of injury, so at
4 the time that the statute was written they clearly
5 intended this to apply to suspension agreements, with
6 the understanding that you may never have had a final
7 injury determination.

8 But we also believe that the finding of a
9 reasonable indication of injury is a finding. It's
10 not as if there's been no finding. There has been an
11 evaluation of the data presented at the outset.
12 There's been a finding that there is a reasonable
13 indication of injury.

14 Our view is that given the mandate of the
15 statute that you have to conduct this, your options
16 are two. One is simply treat it as if there was a
17 finding of injury because you had a preliminary
18 determination and do what the statute says, do a
19 counterfactual review and determine whether or not
20 revocation is likely to lead to injury.

21 The other option is to simply make a finding
22 that there is no way to fulfill the statutory mandate
23 because there was never an original finding of injury,
24 and therefore the sunset review should be terminated
25 and the suspension agreement should remain in effect.

1 I vastly prefer that option, actually, but I don't
2 think that's something that the statute really
3 anticipates.

4 I think the statute does anticipate that you
5 do make a finding as if there were a decision since
6 there would have to be a preliminary determination at
7 any time before a suspension agreement could be
8 entered into with the Commerce Department.

9 So I don't know that it's as deeply
10 troubling as it might appear to those who are looking
11 for perfect logic in the structure of the statute. I
12 think you should simply approach this as the usual way
13 that you do. There's an order in effect or a
14 suspension agreement in effect. It's anticipated by
15 the statute that they be treated the same and that you
16 find whether there would be continuation or recurrence
17 of injury.

18 I don't think they're asking you in the
19 statute, they're clearly not asking you in the statute
20 to find whether there is current injury. The two
21 words recurrence or continuation offer both as
22 options, but they're, you're not to be applying a
23 standard to find whether there is actual injury.

24 COMMISSIONER PEARSON: Now, and if I think
25 that I would have voted in the negative on final in

1 2007, and if I think there's a reasonable probability
2 that the full Commission would have found in the
3 negative, does that affect my thinking now?

4 MR. MCGRATH: We believe that you should
5 approach this as if there was a finding of injury
6 because there was a preliminary determination. You
7 did not reach the point of being able -- I understand
8 what you're asking. You didn't reach the point of
9 being able to find that there was a final decision on
10 injury, but you also aren't sure how you would have
11 voted in the final.

12 COMMISSIONER PEARSON: But I do recall that
13 I didn't think this was the strongest prelim I'd ever
14 seen, you know?

15 MR. MCGRATH: Well, but it was, there was an
16 injury standard --

17 COMMISSIONER PEARSON: It met the standard,
18 given a little help from American Land is my
19 recollection. Yes.

20 MR. MCGRATH: Okay. Then I would suggest
21 that you terminate the sunset review and let the
22 suspension agreement remain in place. The only other
23 option, really, I think is the one that's anticipated
24 by the statute is to treat this as if there were a
25 finding of injury since there was a preliminary

1 finding of injury -- that's as close as you can come
2 -- and determine whether or not the revocation is
3 going to lead to injury. There's really no other way
4 to approach it.

5 COMMISSIONER PEARSON: You may be familiar
6 with the one other order in effect that is somewhat
7 similar to this involving uranium from Russia which,
8 long before my time here at the Commission, there had
9 been no, only a preliminary finding, order put in,
10 suspension agreement put in place, and then before I
11 got here the Commission had done a first review and
12 basically did what you're suggesting, just following
13 the statute as if we had made a final determination.
14 Then I've twice voted to continue that because it's
15 been in front of us, with the Commission having
16 previously acted in the first review.

17 This is my first time to be in this
18 situation on first review, which is why I'm so
19 concerned about it.

20 MR. MCGRATH: I think the drafters didn't
21 anticipate that specific question, but they did
22 anticipate, obviously, that a suspension agreement
23 could be reviewed by the ITC. If someone had gone
24 back and stopped and thought about it, they might have
25 said that, well, there's only going to be a

1 preliminary, but given the fact that that's how it's
2 structured, I think that that's what you're compelled
3 to do is treat it as if there were a finding of injury
4 and evaluate the situation now.

5 Obviously the results of the suspension
6 agreement had some effect in the industry. We're all
7 going to testify as to what that was.

8 COMMISSIONER PEARSON: Right.

9 MR. MCGRATH: Prices went up, performance
10 went up. So it's difficult to make a decision, you
11 know, an original decision of injury right now. I
12 think that the --

13 COMMISSIONER PEARSON: We've got a record.

14 MR. MCGRATH: We've got a record.

15 COMMISSIONER PEARSON: It allows us to make
16 an injury determination, I think. I mean I don't know
17 whether it's more difficult on a six year record than
18 it would be on a one year record that we normally
19 would.

20 MR. MCGRATH: Well, but you can't make a
21 determination of current injury since the statute
22 requires you to evaluate whether the revocation of the
23 suspension agreement will lead to injury, not whether
24 there's injury right now.

25 COMMISSIONER PEARSON: Which position makes

1 us less vulnerable on appeal? You know, if we do as
2 you are suggesting and just go ahead and make a normal
3 review determination here, could parties on the other
4 side challenge that determination as being incorrect
5 because there was no initial final determination on
6 injury?

7 MR. MCGRATH: I think treating it as I
8 suggested is the only possible way of reading the
9 statute. Parties on the other side could challenge
10 it, and if you treated it otherwise, parties on this
11 side could challenge it as well.

12 COMMISSIONER PEARSON: Yes. How would you
13 assess vulnerability? If we had to make one --

14 MR. MCGRATH: I think it's safer -- in terms
15 of withstanding legal challenge, it's safer for you to
16 treat it as you would a normal sunset review and
17 rather than looking at it as an original injury
18 determination now since that's the way the statute's
19 written and that's more likely to be how it's going to
20 be looked at in a review Court.

21 COMMISSIONER PEARSON: Okay. Well, I thank
22 you very much for engaging in this discussion because
23 it's been on my mind. Thank you.

24 Mr. Chairman, my time has expired.

25 CHAIRMAN WILLIAMSON: Thank you.

1 Commissioner Aranoff?

2 COMMISSIONER ARANOFF: Thank you, Mr.
3 Chairman. Good morning, and welcome to all of the
4 witnesses on this panel.

5 So as you mentioned, Mr. McGrath, in your
6 opening, the Commission has conducted a number of
7 investigations and reviews involving orange juice. I
8 understand that one key difference between orange
9 juice and lemon juice is that the juices for orange
10 juice are grown for that sole purpose, they're not
11 sold in the fresh market, so there's a difference on
12 the front end of the process.

13 I'm more interested in hearing from you
14 about similarities and differences on the back end of
15 the process in terms of how the process is, or how the
16 product is stored and how it's shipped. I've visited
17 the facilities for orange juice where they have those
18 million gallon tanks for the frozen or not from
19 concentrate product. How is the lemon juice industry
20 similar, or different?

21 Also, is the lemon juice that's imported --
22 I know when orange juice comes from Brazil it comes in
23 those ships that are purpose-built to hold entirely
24 orange juice. If you could compare and contrast how
25 lemon juice is shipped.

1 MR. MCGRATH: I'd like to ask Mr. Borgers
2 first to comment -- and I'm happy to comment as well -
3 - since Mr. Borgers also handles the orange juice side
4 of the business.

5 MR. BORGERS: There are significant
6 differences between the transportation logistics on
7 not from concentrate lemon and lemon concentrate as
8 opposed to orange. Essentially, it's a much smaller
9 industry and it hasn't scaled up to the same methods
10 of handling.

11 The primary shipment of lemon concentrate is
12 in drums, essentially, so 55 gallon drums. The vast
13 majority of my sales are done on that basis, and most
14 of the imports arrive in this country in drums.

15 On not from concentrate, because of the
16 water content we ship quite a bit of our not from
17 concentrate in bulk tankers. Those are 5,000 gallon
18 tankers. We produce the juice into 50,000 gallon
19 silos, standardize our batches, and then load our
20 tankers out. That's for our bulk customers who use
21 bigger gallonage.

22 We also have a very significant not from
23 concentrate business in drums where we take the
24 product, drum it off, 45 gallons, freeze it solid, and
25 then freeze it. The customers receive these drums

1 frozen, they temper them, chop them, and use them in
2 their production process.

3 So the imports, the logistics of bringing
4 the imports in, product arrives from Mexico via, I'm
5 aware of it coming in in bulk tankers. I suspect it's
6 also packaged in drums. The not from concentrate that
7 would ship up from Argentina would come in frozen
8 drums because there isn't a scalable system to bring
9 that in in boats because of the size of the holds and
10 the logistics necessary to load that in the ports.

11 So the Argentine lemon industry doesn't have
12 those facilities, where the Brazilian orange juice
13 industry clearly has significant assets to transport
14 juice that way.

15 COMMISSIONER ARANOFF: Just as an aside, you
16 just mentioned not from concentrate product coming in
17 from Argentina, but I had understood from the
18 Respondents' brief that there wasn't any not from
19 concentrate product being made in Argentina and sent
20 to the U.S. Am I incorrect in that understanding?

21 MR. BORGERS: I believe the, at least one
22 producer has asked for a nominal value. So I'm not
23 aware that it has arrived, but we fully anticipate
24 their arrival soon.

25 MR. MCGRATH: Commissioner, the position

1 that's been taken by the Respondents is implying that
2 it's not possible for some reason. That the cost, the
3 scale, the investment is just too great to ever expect
4 Argentina to be able to ship NFC.

5 There's nothing magical or secret about
6 making NFC. They can definitely make it. The
7 question is whether the infrastructure and the
8 investment is there to be able to make it, to freeze
9 it, to ship it -- you say they ship it frozen, right
10 -- and sell it in the United States.

11 There are offsetting expenses in shipping
12 NFC in the other, from the other standpoint. When
13 Ventura needs to ship NFC across the country, it's
14 very expensive to be able to do that, probably more so
15 than shipping NFC over an ocean distance depending on
16 the circumstances. If they had to ship it across the
17 country, it is expensive.

18 So it's not that it's not doable, and
19 apparently, it is being done or else San Miguel would
20 not have requested a normal value to be assigned for
21 NFC.

22 I remember some years ago, I don't know, I
23 forget who all was on the Commission at the time, but
24 it wasn't that long ago that in the orange juice cases
25 the argument was posed that NFC was somehow a

1 protected special market for the United States, that
2 Brazil never posed a threat, and it was simply a
3 matter of logistics and investment. If the value was
4 there, if the price is there -- as Mr. Borgers said,
5 it's a premium product -- the price is there, they
6 will come.

7 COMMISSIONER ARANOFF: Okay. Well, I don't
8 disagree with that argument, but it would be helpful
9 to have some understanding on the record. Just
10 because the technology is known and the market exists,
11 there's still an investment to be made which involves
12 having the funds to make the investment, deciding to
13 make the investment, carrying out the investment, and
14 that takes time. I don't know whether that falls
15 within the reasonably foreseeable future for somebody
16 who hasn't done that yet.

17 So to the extent that the industry in
18 Argentina is already heading down this road -- and
19 I'll ask them this afternoon as well -- you know, it
20 would be helpful to know the extent of the investment
21 that's been made that can result in, you know, product
22 available for shipment to the U.S. within the
23 reasonably foreseeable future as opposed to
24 theoretically someday.

25 MR. BORGERS: The assets that would be

1 required to produce NFC are very similar to those that
2 make concentrate. Instead of sending the juice to an
3 evaporator, one sends it to a pasteurizer. A
4 pasteurizer to pasteurize not from concentrate juice,
5 somewhat less than half a million dollars.

6 You would simply pasteurize the juice and
7 then send it to a drumming line, fill the drums,
8 freeze the drums, put them in a container. The
9 process would be very, very similar to how concentrate
10 is brought to the United States.

11 COMMISSIONER ARANOFF: So everything that
12 you're storing either for shipment or in inventory
13 you're holding in frozen form? You're not holding
14 anything in a 40 degree chilled type of state?

15 MR. BORGERS: That's a very good question.
16 We hold all our concentrates in frozen form. Our not
17 from concentrate, we have refrigerated silos that we
18 maintain at about 34 degrees, and then prior to
19 loading we'll slush that product to chill it
20 additionally.

21 But no, the not from concentrate is held as
22 close to freezing as we can to preserve quality,
23 whereas the concentrate is all kept 100 percent
24 frozen. That's the bulk not from concentrate. Not
25 from concentrate in drums of course is kept frozen.

1 COMMISSIONER ARANOFF: Okay. Let me just
2 ask, why do you keep some frozen and some not frozen?
3 is it something about how the purchasers use it?

4 MR. BORGERS: Ma'am, it freezes like a huge
5 ice cube, so if you freeze that, you'll get the
6 expansion and it will cause damage to the equipment if
7 it's in a bulk tank, right? So we get it as cold as
8 we can but keep at liquid if we're storing in bulk.

9 If we're storing it in a drum, we allow
10 space for the expansion on freezing in the drum and
11 then immediately -- so we short fill the drum, if you
12 will, then send it into a freezer, product expands to
13 fill the drum, and now we have our unit.

14 COMMISSIONER ARANOFF: Okay. So it's a
15 matter of convenience for transportation as opposed to
16 something that the customer needs to receive in one
17 form or the other.

18 MR. BORGERS: It's not only convenience,
19 it's the safety, because if we freeze not from
20 concentrate in anything larger than a drum, a drum of
21 not from concentrate can weigh about 500 pounds, maybe
22 400 to 500 pounds, so as you're handling these units,
23 if it was bigger you'd have quite a mass that you'd be
24 attempting to dump and chop and get into usable form.

25 COMMISSIONER ARANOFF: Okay. Appreciate

1 those answers.

2 MS. WARLICK: Commissioner Aranoff, I just
3 wanted to add one thing. On NFC from Argentina, we do
4 see in the trade data, the official data under the not
5 concentrated heading, which I believe is 2093141, that
6 there are volumes coming from Argentina of a not
7 concentrated product. It's fairly low, but maybe
8 500,000 liters single-strength equivalent a year.
9 Sometimes less.

10 COMMISSIONER ARANOFF: Okay. So that's
11 helpful to know. So I have just a little time left.
12 I want to ask, well, what I hope is a short question.

13 Are there markets outside the United States that are
14 consuming not from concentrate lemon juice in
15 significant quantities or is that a U.S. phenomenon?

16 MR. BORGERS: There are markets. We export
17 product to Canada, we export product into Asia, Japan,
18 and at times Australia and New Zealand.

19 COMMISSIONER ARANOFF: Is the not from
20 concentrate product on principles a lemonade?

21 MR. BORGERS: Yes. Premium lemonade.

22 COMMISSIONER ARANOFF: Is there anything
23 else that it's used for in any significant quantity?

24 MR. BORGERS: Lemon beverages, in total.
25 Perhaps not a simple lemonade. It might go into a

1 product that's perhaps a blend of iced tea and lemon
2 juice. It's used within premium beverage
3 applications. The vast majority would go into premium
4 lemonade, though, by volume.

5 COMMISSIONER ARANOFF: Okay. Thanks very
6 much for those answers.

7 Thank you, Mr. Chairman.

8 CHAIRMAN WILLIAMSON: Thank you.

9 Commissioner Pinkert?

10 COMMISSIONER PINKERT: Thank you, Mr.
11 Chairman, and I thank all of you for being here today
12 to help us to understand these issues.

13 I want to begin, I want to preface my first
14 question with a statement that I understand there is
15 not an effects test under the statute, so our mission,
16 or our determination here is going to be oriented
17 toward what is likely to happen in the future, or in
18 the reasonably foreseeable future, but having said
19 that, I understand your testimony that the suspension
20 agreements have had an impact on the industry's
21 fortunes and so I want to help to, I want to
22 understand what the mechanism, what the economic
23 mechanism has been that has produced this up turn in
24 your fortunes.

25 Is it your testimony that there's been a

1 limitation on supply to the U.S. market? Is it your
2 testimony that there's been an effect on price in the
3 U.S. market? What is the economic mechanism that's
4 generated this up turn in performance for the
5 industry?

6 MR. MCGRATH: Well, let me start with that
7 and maybe turn to Mr. Borgers. The mechanism is
8 clearly different from a dumping order, as I said at
9 the outset, one of the main differences being that a
10 dumping order from most of experience here, an
11 antidumping order, especially with high margins, tends
12 to severely restrict volume for various reasons.

13 One is simply the cost and the risk that's
14 involved, the cost being the up front deposits that
15 importers must put down which they may, or may not,
16 get back, and the risk being the fact that dumping
17 duties are assessed on a retrospective basis after the
18 fact.

19 So you may end up depositing 20 percent
20 rate, hoping that you'll get it back in a review later
21 on, two, three years goes by and the review is
22 completed and the Commerce Department decides to throw
23 out your data and assess the all other rate for the
24 country and it's 80 percent. Suddenly, you've got a
25 bill three years later that in some cases puts people

1 out of business. That tends to restrict volume at the
2 outset for any commodity.

3 In the case of this situation, there are a
4 couple of reasons why there's a different impact here.

5 I'm not going to claim that a suspension agreement
6 alone is the sole reason why there's not a real severe
7 volume impact here, but the suspension agreement
8 approach doesn't assess duties. It's certainly
9 preferred by the foreign producer that's being
10 targeted by the investigation.

11 It allows the producers who sign on to
12 equally have their product evaluated, have their costs
13 evaluated, have a normal value set, basically a floor
14 price, at which they can sell to the United States and
15 be permitted to sell.

16 If there's a demand for it -- and as we said
17 in our testimony, the U.S. does not serve the entire
18 demand in the United States so some imports are needed
19 -- then that product that comes in is not necessarily
20 going to be restrained in volume, but it will be sold
21 at a fair value price so that the U.S. price can rise
22 as well.

23 What we're saying, though, is that the data
24 in this situation that you've assembled are showing
25 that -- and I don't want to downplay the discussion of

1 profitability and profits. There was an improvement
2 there, but we're going to have to talk about that some
3 more because it's not these cartoonishly high numbers
4 that the Respondents are relying on. It has to be
5 evaluated differently.

6 The effects of the order were to make sure
7 that prices were sold, they went up to a level that
8 were fair value, the Petitioners could stay in
9 business and expect to see a profit that was
10 reasonable as a return to their suppliers of fruit
11 that was coming in, the exporters could expect to sell
12 their product to supply that additional demand in the
13 United States at levels that were policed and that
14 were kept even, that were predictable and were not
15 going to result in a penalty three years later that
16 might be three times what they deposited.

17 So the effect on volume of what's coming in,
18 the combination of those two things, the need for some
19 volume and the fact that it's more predictable for the
20 exporter, are very different circumstances here than
21 what you face in a case where there's a dumping duty
22 that's assessed on imports or a deposit assessed on
23 imports and then a duty assessed retrospectively.
24 That's likely to have a much clearer restraint on
25 volume in a different fashion.

1 Perhaps you can explain what you experienced
2 when the suspension agreement went into effect.

3 MR. BORGERS: What we saw is significant
4 change in the market in that not only did the volumes,
5 the accumulation of surplus inventory within the
6 United States stop essentially so the inventory
7 pressure was alleviated, but more importantly, the
8 product coming to the United States was coming at a
9 value that was now reflecting production costs.

10 I would say that the production process
11 within Argentina and Mexico and the United States, the
12 extraction process is very similar. The juices are
13 actually very similar also. So with the suspension
14 agreement, what we saw was the discipline that came
15 in, that that product was reflecting true cost, and
16 our costs, and as such, it closed a void between our
17 costs and what market values were that let us get back
18 to the point where we didn't have negative value on
19 the fruit. That's a powerful concept.

20 Pre-suspension agreement there were years
21 the Sunkist growers were handed a bill for delivering
22 their fruit. We're not talking about the absence of a
23 return, we're talking about a negative return. A
24 bill. So in that situation, obviously the proceeds
25 from the product did not equal the costs. We've seen

1 that reversed.

2 MR. MCGRATH: And if I could just add, this
3 is a situation where, I mean obviously the United
4 States' supply of lemon juice is not, on a volume
5 basis doesn't serve the entire demand for lemon juice
6 in the United States. There's more of a demand than
7 the U.S. produces. We understand that.

8 If the suspension agreement discipline were
9 eliminated, we believe that the product that's coming
10 into the United States, some of it would increase
11 because, as you've seen, there's inventories that have
12 built up. There will be some increase in volume, but
13 the biggest impact is likely to be a decline in price,
14 both for the imports and for the United States.

15 What will happen eventually is less and less
16 of the U.S. supply is going to be served by U.S.
17 producers. That declining price for the continuing
18 higher imports coming from abroad will serve more and
19 more of the fairly steady demand. The market share is
20 going to shift even further.

21 At the time that you lifted this originally,
22 it was maybe 50/50. I think the domestic industry may
23 have had half of the market. This industry now has a
24 lower proportion of the market. Subject imports have
25 gone up, they're more than half of the market, so they

1 have considerable market power, especially for a
2 fungible commodity.

3 Eliminating that discipline on a co-product
4 or a secondary product of what really is coming out of
5 a line that's focused on producing oil more than juice
6 is simply going to make this a disposal market that's
7 much easier to avoid that build up of inventory.

8 U.S. lemon growers will probably try to sell
9 more to the fresh market if the price keeps going down
10 and the returns on processing are not sufficient. I
11 think Mr. Borgers probably will find other products to
12 get involved in probably have to get out of lemons.

13 COMMISSIONER PINKERT: Just a quick follow-
14 up. Staying with this period since the investigation,
15 has the demand for the not from concentrate product
16 increased dramatically in the U.S. market?

17 MR. BORGERS: During the review period from
18 the beginning, say that 2006 period, there has been
19 significant pickup in demand, yes. However, what we
20 have noticed is in the last three years the growth
21 rate has slowed, and we have really reached a
22 situation where the demand has more or less plateaued.

23 COMMISSIONER PINKERT: But going back to my
24 original question about the improvement in the
25 fortunes of the industry, is this a significant

1 factor, the increase in demand, albeit perhaps
2 leveling off recently, but since the orders went into
3 effect? I mean the agreements.

4 MR. BORGERS: Yes. I don't want to
5 overemphasize the percentage because to keep this in
6 perspective, over this time period roughly 19 -- the
7 range is 19 to 40 percent of our sales volume is
8 coming out of this product. So from a low of 20
9 percent to a high of 40 percent is the growth of the
10 sales market share.

11 However, the growth in the most recent to
12 the 40 is because the concentrate sales declined. So
13 absolute volume, we've plateaued. But as a percent of
14 our sales, it has gone up as our concentrate sales
15 have declined.

16 COMMISSIONER PINKERT: Thank you. Thank
17 you, Mr. Chairman.

18 CHAIRMAN WILLIAMSON: Thank you.
19 Commissioner Johanson.

20 COMMISSIONER JOHANSON: Yes. Thank you, Mr.
21 Chairman, and I would also like to thank all of the
22 witnesses for appearing here today, and especially Mr.
23 Borgers. I believe you came all the way from
24 California. Is that correct?

25 MR. BORGERS: Yes.

1 COMMISSIONER JOHANSON: And to any of the
2 other witnesses who might have come a long way.

3 Mr. Borgers, are you based in Visalia by
4 chance?

5 MR. BORGERS: No. Our corporate
6 headquarters is in Ventura.

7 COMMISSIONER JOHANSON: Okay. I had the
8 opportunity to visit Visalia many years ago, and I
9 think I toured Terminus Dam, which is on the Kaweah
10 River. Is that close by?

11 MR. BORGERS: Yes, it is.

12 COMMISSIONER JOHANSON: Okay. Anyway, I
13 remember that very well, and I remember going through
14 Orange Cove and Lemon Cove and seeing citrus trees
15 growing on the edge of hills. It was very pretty
16 there. Anyway, that brings back some very good
17 memories. So thank you again for coming all the way
18 out here.

19 My first question deals with lemon oil,
20 which I know figures in the production of lemon juice
21 and fresh lemons as well. What do you all see as the
22 demand trends for lemon oil? And the reason I ask
23 this is because it's my perception, and perhaps this
24 is incorrect, but it's my perception that consumption
25 in soft drinks are leveling off or maybe even

1 declining in the United States.

2 Can any of you please address this issue?

3 MR. McGRATH: I think maybe Amy.

4 MS. WARLICK: Yeah, I can take that. I had
5 that graph up, which had some information from Coke's
6 annual report, and Coke is the world's largest
7 beverage manufacturer. So their data is somewhat
8 representative, and they just show their unit volume
9 case sales of the soft drinks. And we're looking at
10 carbonated for the lemon oil demand because that's
11 where most of the lemon oil is used, and actually very
12 little lemon juice is used in the carbonated soft
13 drinks.

14 And so you can see that while the United
15 States and Europe, their demand -- or let's just say
16 in Coke's case, case sales -- have been increasing
17 very slowly from 2010 to 2011. They actually declined
18 in 2012. But the rest of the world is still drinking
19 a lot of carbonated soft drinks.

20 So from our perspective, we see that segment
21 going down as iced teas and still drinks and juice
22 drinks and energy drinks, that all goes up. But the
23 rest of the world looks very different in terms of
24 carbonated soft drink sales.

25 Brazil is not on here, but, I mean, it's

1 part of Latin America. It's also a very fast-growing
2 market for this. India, very fast growing, and China
3 a huge market and fast growing. So and then you can
4 see in Argentina's exports of the lemon oil how fast
5 that has grown. So there seems to be growing demand
6 well into the future.

7 COMMISSIONER JOHANSON: Okay. I was just
8 thinking -- I know it can be in the U.S. -- as you
9 demonstrate --

10 MS. WARLICK: Yeah.

11 COMMISSIONER JOHANSON: -- production is not
12 increasing of soft drinks. I assume that in the long
13 run, the rest of the world will probably follow U.S.
14 trends, I would think. Maybe I'm wrong there, but I
15 think that would be beyond -- that's probably far off
16 in the future.

17 MS. WARLICK: Well, we have read a lot of
18 the concern is diabetes, obesity in this country.
19 And, you know, the trends are very different when you
20 go to China and India and Brazil.

21 COMMISSIONER JOHANSON: Right, okay.

22 MS. WARLICK: So I don't know how --

23 MR. McGRATH: Commissioner, notwithstanding
24 the 32-ounce cup restrictions here, I think the rest
25 of the world is continuing to grow. This is one of

1 the areas of concern that both Sunkist and Ventura
2 have talked about, is oil demand continues to rise.
3 The main reason that much of the Argentine industry
4 and the Mexican industry even exists is to serve that
5 oil demand for soft drinks from not just
6 intermediaries, but large soft drink manufacturers.

7 The projections from the beverage companies
8 are that other parts of the world, China, India, the
9 continuing growth in soft drink demand there is going
10 to keep oil going. Oil is a necessary coproduct, or
11 juice is a necessary coproduct of oil. If you're
12 making oil to meet that demand, you're going to be
13 making juice.

14 Our juice demand has remained steady over
15 the period that you're looking at. That's creating an
16 imbalance. We've got a demand for oil that's creating
17 too much juice.

18 COMMISSIONER JOHANSON: All right. Thank
19 you for your responses. And on that, I'm going to ask
20 you this question, and perhaps I'll address the
21 Respondents this afternoon as well, as the would have
22 knowledge on this.

23 To your knowledge, what are the differences
24 in how the domestic industry and how the industries in
25 Argentina and Mexico dispose of lemons after

1 processing? I know here in the United States, or
2 perhaps especially in California, there is specific
3 regulations which deal with this.

4 MR. BORGERS: Yeah, certainly. In both
5 Argentina and in Mexico, the peel after the juice and
6 oil is extracted is washed and then chopped into
7 smaller pieces and dried, and eventually pectin is
8 recovered from the peel.

9 In California, the spent peel is actually
10 sold to the dairy cattle. So we go into the food --
11 we sell our spent peel into a food channel for
12 animals. So those processes are different, and there
13 is value derived from the pectin side of the chain.

14 COMMISSIONER JOHANSON: Okay. And what do
15 you do -- if you have excess inventories of lemon
16 juice that is getting old, what do you do with those
17 inventories? Because I'm getting back at the whole
18 issue of disposal of oil product or residues.

19 MR. BORGERS: Well, it's simply not -- it's
20 not possible to dump it. There is no way --

21 COMMISSIONER JOHANSON: It has to enter the
22 market, essentially.

23 MR. BORGERS: It has to enter the market.

24 COMMISSIONER JOHANSON: Okay.

25 MR. BORGERS: If we tried to put that into

1 our wastewater stream, it would knock our wastewater
2 levels way out of specifications, and we'd be outside
3 our permits.

4 COMMISSIONER JOHANSON: Okay. Yeah, I know
5 you're part of California issues with water. The last
6 thing you need to do is make more water unusable.
7 That wouldn't make you very popular. So anyway.

8 MR. McGRATH: If I could add one thing to
9 that, Commissioner.

10 COMMISSIONER JOHANSON: Yes.

11 MR. McGRATH: That's another way in which I
12 think it's reasonable to observe that orange juice and
13 lemon juice have different profiles. Orange juice is
14 a food. Lemon juice and lemon oil, these are
15 coproducts, secondary products, that are food
16 ingredients.

17 Excess orange juice can be moved by movement
18 in price. I'm not misstating it. You can cut a
19 couple of cents off of food product and create some
20 volume movement. Excess food ingredients are very
21 difficult to move by a couple of cents. You need to
22 cut off a lot in order to move a food ingredient if
23 the food ingredient or the food manufacturer doesn't
24 need that ingredient.

25 And that I think is a different competitive

1 situation. There is still fungible products between
2 the imports and the domestic. But being able to get
3 rid of that excess, as you observe, it has got to be
4 removed, disposed of within some reasonably short
5 period of time. It's hard to do by just going a few
6 pennies lower. In some cases, you have to go
7 considerably lower.

8 COMMISSIONER JOHANSON: Well, I thank you
9 for your responses. Do you all have an answer as to
10 why prices have increased so much since 2007? And
11 also, did Citrico's bankruptcy in 2004 suppress prices
12 back in January of 2007?

13 MR. McGRATH: Well, let me start with that,
14 and let me think. We'll have other witnesses.

15 The Citrico bankruptcy, I mean, we heard the
16 same story from Respondents six years ago, that it was
17 all about Citrico. It's a one-off deal. And then
18 this morning I think I heard Mr. Dunn say that Citrico
19 was a U.S. producer. They're not a producer. They
20 were a distributor. They purchased imported product
21 and resold it.

22 They were liquidated in bankruptcy because
23 they had excess inventory, for various reasons. They
24 went into bankruptcy, but they had accumulated excess
25 inventory from around the world. So what I think

1 needs to be recognized is that Citrico is not a cause.
2 They're a symptom of excess inventory and what
3 happens when you have too much.

4 The fact -- you know, I looked back again at
5 the record, and I think Respondents felt that because
6 that excess inventory was sold by bankruptcy
7 liquidators that somehow it wasn't the same thing as
8 import threat to the United States. That's not true.

9 It's import volume that was sold, and, yes, it did
10 have an effect.

11 What it did, it was reflected excess
12 inventory. We're here again today warning that this
13 could happen again. It might not manifest itself in
14 Citrico. It might manifest itself in some other way.

15 But excess inventories will have that impact.

16 COMMISSIONER JOHANSON: Maybe Mr. Borgers
17 has --

18 MR. BORGERS: No. I would strongly support
19 what Matt just said, that essentially when this
20 buildup in inventories needs to be liquidated, those
21 are the things we see. And really, who is doing the
22 selling is not as relevant as the fact that the
23 inventories must be sold because again this is not a
24 product that we can just dispose of.

25 COMMISSIONER JOHANSON: All right. Thank

1 you for your responses. And, Ms. Warlick, were you
2 going to say something? I'm sorry.

3 MS. WARLICK: I'm satisfied with what they
4 have said and what I gave in my testimony.

5 COMMISSIONER JOHANSON: Okay.

6 MS. WARLICK: It's more of a symptom of the
7 problem than -- yeah.

8 COMMISSIONER JOHANSON: All right. Thank
9 you. My time has expired.

10 CHAIRMAN WILLIAMSON: Commissioner
11 Broadbent.

12 COMMISSIONER BROADBENT: Thank you. Welcome
13 to the witnesses. Nice to see you all here today. I
14 wanted to kind of get a specific request down in the
15 record for the posthearing briefs, and would ask that
16 you all provide briefing that discusses the legal
17 authorities to do some precedents in prior Commission
18 determinations that set out the appropriate legal
19 analysis for the Commission's determinations under the
20 circumstances that we're discussing here today. And
21 where the Commission's record -- if we've done this
22 before, if there is any precedent for it.

23 I know Dan mentioned the uranium situation.
24 But I'm just real uncomfortable sort of where we are
25 legally and what kind of a determination we have to

1 make based on the record for us.

2 Could you talk to me a little bit about how
3 suspension agreements actually operate in practice?
4 How do they set the normal value? How often do these
5 prices change? Are they sort of backward, forward-
6 looking? How transparent are they to the folks in the
7 market trying to understand the mechanics of these?

8 MR. McGRATH: I'd like to ask my colleague,
9 Steve Brophy, to respond to that, and then I'll have
10 some additional comments.

11 MR. BROPHY: I think as to how it's
12 calculated, it's similar to a dumping analysis. In
13 dumping, you would calculate -- you have the U.S.
14 price and you have the normal value, and you can't
15 sell in the United States below your normal value. So
16 here they calculate the normal value ahead of time and
17 basically give the Respondents prices based on, you
18 know, is it concentrate, is it NFC, what is the pulp
19 level, and there are different prices for each type of
20 product, and they can't sell below those prices in the
21 United States.

22 It's calculated once a year. Argentina, I
23 believe it's released in December, applies January 1
24 to December 1 of the next year. Mexico is a different
25 fiscal year. I believe it's released in May, and it's

1 effective -- I think it's June 1 or -- yeah, June 1
2 through -- no, sorry, July 1 through June 31st [sic].

3 Mr. Clark will correct if I'm wrong about that.

4 And it's based on largely their cost of
5 production from a prior year as supplied to the
6 following year after it's calculated.

7 MR. McGRATH: If I could also add, this only
8 applies to the specific exporters that have signed on
9 to the suspension agreement. At the beginning, the
10 Commerce Department follows a legal standard to try to
11 cover at least 85 percent of all exports from that
12 country to the United States. That can shift over
13 time, obviously. So there is leakage in a suspension
14 agreement.

15 Those who aren't covered by it can ship
16 unburdened by any kind of floor price to the United
17 States. They can sell at whatever price they want.
18 There is no volume restriction, unlike with a dumping
19 order where there is an all-other rate and the only
20 way out is to get a specific revocation for a specific
21 company.

22 In the case of a suspension agreement, if it
23 falls below 85 percent, as it has once or twice in
24 this case, the Commerce Department goes out and tries
25 to sign up other producers. Now, this poses a problem

1 both for us and for the Respondents, quite frankly.
2 Respondents are trying to abide by the rules and by
3 the agreement, so they're selling at normal values.
4 And other producers who haven't signed on the
5 agreement are selling around the lower prices.

6 It hurts the industry, and it puts the
7 players who are playing the normal value rules at a
8 disadvantage as well. We think that what should be
9 happening now is that additional suppliers should be
10 approached and should be signing onto the agreement as
11 well because the only options are if an insufficient
12 number have signed onto an agreement, and they can't
13 get back to the 85 percent level, I'm not sure exactly
14 what would happen, but the suspension can be lifted
15 and the investigation resumed.

16 So we'd be going back to a point in time
17 back in 2007, I guess, and resuming it from that point
18 going forward, and dumping duties would suddenly be
19 imposed on everybody shipping from those countries.
20 So you'd go from a normal value situation with a floor
21 price to overnight depositing 85, 90, 100 percent
22 deposits on importation. It's not something that
23 certainly the final suppliers want to see. It's not
24 something that the U.S. industry wants to see. It
25 would be disruptive to the market.

1 COMMISSIONER BROADBENT: Mr. McGrath, help
2 me -- how do you sign up other producers? I mean, how
3 do you approach another producer and say, sell at a
4 certain price, and what is the leverage that Commerce
5 has?

6 MR. McGRATH: The leverage that the industry
7 as a whole has -- say we use Argentina as an example
8 -- is that those who are refusing to sign onto the
9 agreement may find themselves locked out of the market
10 by having the resumption of an order and being
11 required to deposit dumping duties. The others would
12 also be required to deposit dumping duties. The
13 larger producers would probably seek to try to recover
14 those duties through the annual review process. But
15 if too many continue to sell around the suspension
16 agreement, the leverage is that they can be completely
17 stopped from selling by the imposition of the -- the
18 re-imposition of the preliminary dumping margin.

19 So the times it has come up, it's the
20 Commerce Department -- it's not us, not the industry,
21 that's reaching out to these people. It's the
22 Commerce Department that has to get them to sign and
23 to get them to agree to participate. And they've been
24 able to get back to the 85 percent with respect to
25 Mexico.

1 I think they've been exploring and trying to
2 get back to the 85 percent on Argentina.

3 COMMISSIONER BROADBENT: I mean, what is the
4 role of the Mexican government and the Argentine
5 government in this process?

6 MR. McGRATH: Well, since the agreement is
7 between the exporter and the U.S. Commerce Department,
8 the foreign governments may help facilitate
9 communications. I'm not sure. Maybe Steve has some
10 comment on that.

11 MR. BROPHY: I mean, maybe they would
12 facilitate communications, but they have no role.
13 They're not signatories to the agreement, unlike some
14 other suspension agreements, where the government -- I
15 think Russia has been a signatory. But in this case,
16 it's just the exporters.

17 COMMISSIONER BROADBENT: Yeah. I was just
18 looking at the list that are in effect, and you've got
19 -- the tomato is one that was just reviewed, carbon
20 steel plate from Ukraine. But you say -- and then the
21 ones on uranium are -- the Russia government is party.

22 MR. BROPHY: I'll have to look at that
23 again. But in this case, yeah, the government is not
24 a signatory. It's not involved directly.

25 COMMISSIONER BROADBENT: Okay. So these are

1 -- basically, these are sort of ad hoc arrangements
2 that Commerce develops, and there is not a lot of
3 rules for how you negotiate a suspension agreement.
4 It's sort of consenting adults come up with something
5 that seems to work with everybody.

6 MR. McGRATH: More or less. I think there
7 are guidelines as to how they would -- they use the
8 basic approach they use in calculating a dumping
9 margin with respect to cost of production. There are
10 some differences actually in this case between the way
11 that that normal value is calculated between Argentina
12 and Mexico. The agreement negotiated with Mexico had
13 a different allocation of fruit cost between products
14 than the agreement negotiated with Argentina.

15 COMMISSIONER BROADBENT: Okay. Sorry for
16 just one second. I had one further question here.

17 Can you all tell me what the domestic
18 industry's approaches to exports -- seeing some of the
19 growth in the export markets out there, how much do
20 you export or how much do you plan to export in the
21 future?

22 MR. BORGERS: Yeah. Geographically, if you
23 look where California is located, we're very well
24 positioned to export into Asia. And because the
25 Japanese market is a beverage market, it's dominated

1 by a packaging form. It's popular to put this into PT
2 bottles and to sell clear beverages.

3 So we focus our energy on the high value-
4 added products and try to market more technical
5 products into those countries, if you will. So, yeah,
6 more sophisticated due to the demands of the packaging
7 systems that they use there.

8 We have a business also for the standard
9 cloudy product, but the primary demand in those
10 markets is for the clarified products, and we do some
11 business of not-from-concentrate exports, but it's
12 primarily clarifieds.

13 COMMISSIONER BROADBENT: Thank you very
14 much.

15 CHAIRMAN WILLIAMSON: Okay. Thank you. Can
16 you sort of address what factors other than weather
17 may contribute to high-crop years for lemons?

18 MR. McGRATH: Maybe -- what factors other
19 than weather contribute to high-crop years? I think
20 I'll defer to Mr. Wootton.

21 MR. WOOTTON: Well, of course, weather is
22 the principal factor impacting crops. But we could
23 also suffer consequence as a result of pests, disease
24 issues, and that type of thing. Certainly weather
25 patterns such as drought would reduce crop size. If

1 you have severe heat, for example, or adverse weather
2 activity at bloom that knocks the bloom off the tree,
3 hail events, that type of thing, that could, you know,
4 significantly affect the amount of fruit that
5 ultimately is going to be produced.

6 When you have a freeze episode, as we
7 experienced I think in 2007 in our desert production
8 areas, that typically carries over for the succeeding
9 season as well because it's going to take a couple of
10 years for the trees to recover. So those are all
11 factors that get into impact of the fruit, and then
12 would also likely affect the quality of the fruit, the
13 bricks, sugar/acid ratios, and that type of thing.

14 CHAIRMAN WILLIAMSON: Okay.

15 MR. McGRATH: And if I could also add, the
16 phytosanitary problems, pest infestations, some issues
17 affecting the fruit itself adversely affect the
18 Argentine crop more than the U.S. This doesn't affect
19 the availability of the product for processing into
20 juice, but it does have an impact on its availability
21 for fresh market sales.

22 So Argentina can't sell as much of its crop
23 to some markets, including the United States, because
24 of those phytosanitary restrictions. And more of its
25 -- the percentage of its crop is going into

1 processing.

2 CHAIRMAN WILLIAMSON: Okay. And I assume
3 that affects its ability to sell fresh lemons in the
4 EU, that they would have similar restrictions that we
5 do. Do you know?

6 MR. McGRATH: I don't think they're
7 restrained with respect to getting into the EU.
8 They're just restrained in selling to the EU right, is
9 the recession. It's had an adverse effect. They have
10 a problem selling fresh lemons here. Where else?

11 MR. WOOTTON: Here and in China. I think
12 they're working to try to overcome that. They've
13 petitioned for market access for their fresh lemons in
14 the United States. But because of things like citrus
15 variegated chlorosis, spreading ACP, HLP issues,
16 canker, citrus black spot, other pest disease-related
17 concerns by the United States, so far they have been
18 precluded from entry.

19 CHAIRMAN WILLIAMSON: Okay. Thank you for
20 those answers.

21 I think Commissioner Johanson asked this.
22 I'm not sure you fully answered the question. To what
23 do you attribute the demand and increase in pricing for
24 lemons during the period of review? We do see prices
25 going up?

1 MR. McGRATH: My initial response to that, I
2 don't want to speak as a non-industry witness, but the
3 price went up, as I said in my opening statement, by a
4 significant amount that was not surprisingly very
5 similar to the initial findings of what the dumping
6 margins were.

7 One of the big reasons for the price
8 increase was there is no a suspension agreement in
9 place where the major suppliers were selling at much
10 higher prices. I fully understand that the
11 Respondent's position is that the price went up
12 because the Citrico liquidation was completed. But
13 our position is that that Citrico liquidation was
14 getting rid of excess inventory. But Mr. Borgers has
15 any other thoughts on that.

16 MR. BORGERS: Well, again, I think what
17 you're seeing in that phenomena is that the pricing
18 for the output came up to reflect the production cost.

19 CHAIRMAN WILLIAMSON: Okay. Thank you. Can
20 you just give us a little bit more background on why
21 Ventura Coastal entered into the joint venture with
22 Sunkist, and explain how the joint venture impacted
23 Ventura's settlement practices, prices, and other
24 relevant factors? And I'm also curious. You
25 mentioned 2012 as maybe being the one year where you

1 could see this fact of not including the cost of
2 producing the fruit that affect the coops was not -- I
3 guess was not a factor. I didn't fully understand
4 that.

5 MR. BORGERS: Well, I'll start with the
6 purpose of why we combined our efforts and formed the
7 JV.

8 CHAIRMAN WILLIAMSON: Yeah.

9 MR. BORGERS: We essentially had very
10 complementary assets in that Sunkist had assets that
11 would lend themselves to the storage of certain types
12 of orange juice and lemon juice. We had production
13 capabilities of different types of products. And when
14 we put the two pieces together, we had a supply of
15 fruit and raw materials that came with the Sunkist
16 side of the equation. We had production assets that
17 technical capabilities in management systems that came
18 from the Ventura side. And when we put the two
19 entities together, what we saw was we could realize
20 additional efficiencies and drive improved returns for
21 the fruit and increase the pay price to the growers.

22 So that was the strategic purpose behind the
23 combination. The way that manifests itself in the
24 2012 numbers is that once the JV was formed, as part
25 of this, we became an at-length purchaser of fruit

1 from the Sunkist growers. So in this case now instead
2 of the fruit value being a residual at the end of the
3 process, there was an established fruit price so the
4 raw material was now being priced into the equation.

5 So the fruit price that we paid for the
6 lemons was reflective of -- is reflective of the
7 market conditions. So now when we look at the 2012
8 results, we see fruit cost included in those results,
9 and that's why our position is that those results
10 indicate the financial kind of going forward
11 perspective on the JV far better than any of the
12 historical combinations because we've been able to
13 combine the operations. We're working on that. But
14 most importantly, we have the cost of the fruit now
15 into the cost of the production of the products.

16 CHAIRMAN WILLIAMSON: Okay, good. That was
17 the first -- is there any -- and we may have to do
18 posthearing any sort of forecast. What do you see
19 being, say, the possibility of this enterprise going
20 forward, given that you're now sort of consolidated to
21 become more efficient. Now, you may have to address
22 that posthearing, but that could be relevant.

23 MR. McGRATH: I think that the joint
24 venture, certainly the intent is to capitalize on
25 those efficiencies --

1 CHAIRMAN WILLIAMSON: Yeah.

2 MR. McGRATH: -- and continue to be
3 profitable going forward. That depends on projections
4 that prices remain at reasonable levels that permit
5 the recovery of costs. When you say recovery of cost,
6 by the way, the time period before 2012, we're not
7 talking about just recovery of the processing and
8 extraction costs. We're talking about the recovery of
9 some portion of the cost of growing that fruit and
10 delivering it as the raw material for all of this
11 process.

12 So what we're suggesting here is that the
13 data that you have on profit is very difficult to
14 allow you to reach some conclusion that, you know, we
15 have an operating margin of X percent because of the
16 fact that a large portion of it -- you have data for
17 two entities throughout the period, Sunkist and
18 Ventura. The combined period is more reflective,
19 which is only 2012, more reflective of actual
20 performance.

21 CHAIRMAN WILLIAMSON: Yeah.

22 MR. McGRATH: And because of the fact that
23 the fruit is costed upfront and a decision is made as
24 to what the value of that fruit should be based on
25 what the output is going to be at the end of the line.

1 The previous years, in terms of figuring out what
2 does this represent, is this profitable or not -- you
3 know, the prices seem to be high, so shouldn't you be
4 making profit?

5 There are a couple of ways of looking at
6 that. We've been struggling on this issue with your
7 staff since the last time we went around on this six
8 years ago. We've tried the approach of simply putting
9 the returns to growers in the slot for cost of inputs.

10 And you don't want to accept that, plus it's somewhat
11 distorted because the return to the grower is not
12 necessarily the same fiscal year as the year that
13 you're looking at in terms of revenues.

14 So you don't want to do that entirely. So
15 we suggested six years ago that the approach that you
16 might want to take is looking at whether the return to
17 the grower, which we do have those numbers, and they
18 are audited every year -- that return to the grower
19 you can look at each year to see whether or not they
20 recovered the cost of their pick and haul, at least.

21 Numbers are available on what the cost of
22 pick and haul is. There are public numbers available
23 on the cost of pick and haul that UC-Davis has done
24 studies. That's one index that you can use that you
25 could take a look at.

1 Another way of doing this might be to take a
2 look at the return to the grower each year in the
3 Sunkist-only financials, and compare them to the fruit
4 cost that's reported by Ventura Coastal. Ventura
5 Coastal was buying lemons throughout that period of
6 time. So that was a market price. So you can compare
7 what the return was to the grower for the Sunkist
8 entity with the market price of the fruit that Ventura
9 Coastal was -- so there are a couple of different
10 approaches, and we're happy to try each one of these
11 to see whether they might meet the needs of doing the
12 evaluation.

13 But as it stands now, the figures on
14 operating margin are just meaningless.

15 CHAIRMAN WILLIAMSON: Okay. Thank you. My
16 time has expired. To the extent posthearing you have
17 some suggestions on what -- now that we have the joint
18 venture, and what does that mean in the next year or
19 two, in the foreseeable future that should be relevant
20 to our evaluation here. That's kind of the bottom
21 line that I'm looking for.

22 Okay. Thank you. Commissioner Pearson.

23 COMMISSIONER PEARSON: Thank you, Mr.
24 Chairman. Mr. McGrath, you had just indicated that
25 you think the operating income figures are relatively

1 meaningless. Can you clarify, please, does that apply
2 both to Sunkist and to Ventura during the part of the
3 period of review in which the firms were operating
4 independently?

5 MR. McGRATH: I think that the figures for
6 Ventura, we were looking at to see if they do
7 accurately reflect what the financial performance
8 might be. I'm not sure that -- as far as I know,
9 they've been -- the products have been allocated
10 between oil and lemon, right?

11 MALE VOICE: Yeah, they are.

12 MR. McGRATH: So that those figures are
13 accurate. For the period leading up to 2012, of
14 course, they only account for 25 percent or less of
15 the industry. But that is -- which is one of the
16 reasons I suggest at least using them as an index to
17 see how that compares to Sunkist in terms of return to
18 growers and the cost of fruit. So that is one
19 measure. I would not suggest measuring the entire
20 performance of the industry just on that.

21 COMMISSIONER PEARSON: Right. I actually
22 thought that our staff must have gotten us fairly good
23 financial data here because as I compare table 3-7 and
24 table 3-8 on pages 3-10 and 11, all of which is
25 confidential, I really don't discern a big difference

1 between the operating income and the bottom line, the
2 operating income year to year between the two firms.
3 They look to me pretty similar, and so I'm thinking,
4 okay, if we've got the results for Sunkist roughly
5 tracking the results for Ventura, maybe our staff have
6 this right. But you think not.

7 MR. McGRATH: Well, we don't. Definitely
8 Ventura was a more profitable enterprise than Sunkist
9 was able to accomplish, for various reasons. And
10 that's one of the reasons why they're now in a joint
11 venture, to improve the performance.

12 I don't think they -- I mean, they track to
13 the extent that they show an increase in the same
14 year. But I think that the numbers from what I'm
15 looking at for Ventura are -- the figures for
16 operating returns for Sunkist during that period are
17 much higher than for Ventura. Ventura does have
18 reasonable operating margins, and that is a basis that
19 you can look at for comparison. But I'd have to check
20 with Mr. Borgers here on whether that's --

21 COMMISSIONER PEARSON: Well, the results
22 that I'm seeing indicate that in most years the
23 returns to Ventura were higher than the returns -- the
24 operating income for Sunkist. And so I'm just not --
25 I'm not following your logic here. I mean, you keep

1 talking about this fruit issue and not paying the
2 cost, but I'm wondering if it's kind of a red herring,
3 or if there is really something there that we should
4 understand.

5 MR. McGRATH: I'm not sure what you're
6 saying. Our operating income is not much higher for
7 Ventura. It's much lower.

8 COMMISSIONER PEARSON: Well, right. But
9 maybe I misheard you. I thought you said that Sunkist
10 was having artificially inflated operating earnings
11 because of not having the fruit in. And yet I look at
12 the --

13 MR. McGRATH: No. I --

14 COMMISSIONER PEARSON: -- operating revenues
15 for Sunkist, and I'm not seeing them in many years
16 higher than the earnings for Ventura.

17 MR. McGRATH: Well, perhaps we need to look
18 at this or define the question a little bit better.
19 I'm not talking about -- I'm talking about the
20 operating income ratios, okay?

21 COMMISSIONER PEARSON: Yeah.

22 MR. McGRATH: And the operating income
23 ratios are showing up as higher for Sunkist, from what
24 I'm looking at here. And the operating income is
25 showing up as much higher. But the cost of goods

1 sold --

2 (Simultaneous discussion.)

3 COMMISSIONER PEARSON: Mr. McGrath, I
4 apologize. I was not looking at the operating income
5 ratio, but rather the value in dollars per gallon of
6 -- operating income expressed in values per dollar --
7 dollars per gallon. The bottom line on tables 3-10 --
8 or tables 3-7 and 3-8.

9 MR. McGRATH: Right. And for -- certainly
10 for the last two years before the joint venture, we're
11 seeing, you know, a much higher figure for operating
12 income in dollars per gallon for Sunkist.

13 COMMISSIONER PEARSON: Right. What does
14 that tell us about the previous three years? I
15 mean --

16 MR. BORGERS: Well, Commissioner, the
17 Sunkist entity prior to the initiation of the
18 suspension agreement had entered into several long-
19 term contracts with customers. So there was also a
20 freeze and a supply interruption in the domestic
21 supply during the early years of the suspension.

22 So if you look, there were extraordinary
23 circumstances in the front years as we kind of
24 normalize. I did not have those contracts in place on
25 the Ventura side. So the Ventura Coastal was able to

1 better adapt early on. That's why I think that the
2 two years prior to the formation of the JV, and then
3 the JV itself, is really where you're going to see
4 numbers start to kind of equalate, and that's where
5 you would see the differences that we're talking
6 about.

7 COMMISSIONER PEARSON: Okay. Well, I think
8 these data are confidential. Since you operate a
9 combined firm now, I suppose you could make them
10 public if you wanted to, but I would leave that to
11 your consideration.

12 A related question. If this issue of fruit
13 value and returns to growers is an issue that we should
14 consider, are you advocating that we expand the
15 domestic industry to include the growers? Because
16 clearly we do that in some agricultural
17 investigations.

18 MR. McGRATH: No, we're not advocating that
19 the growers be included as part of the industry, one
20 of the main reasons being I don't think the statute
21 would permit that. You don't have the conditions here
22 like you did in orange juice to be able to include the
23 growers as part of the industry, nor do you have the
24 database to do that evaluation.

25 But the point we're making with return to

1 the growers is that the major input cost here for this
2 product is obviously lemons. The return to the grower
3 is the goal of the sale of these end products, both of
4 them together, these co-end products, oil and juice.
5 The return to the grower is the goal to maximize that
6 return that helps them recover some of their costs of
7 producing that particular product.

8 So what we're suggesting is that you at
9 least look at the cost that the grower is trying to
10 recover in this secondary product. We all admit that
11 the main product that the growers would like to sell
12 into, the main market is fresh fruit. I think
13 Respondents have said there is a better return on
14 fresh fruit. We've said there is a better return on
15 fresh fruit.

16 But we all have to rely on the processed
17 product to help recover costs as well. And we're
18 suggesting that you take a look at that, at least that
19 one element of recovery of costs and returns to the
20 grower. You could choose other elements in recovery
21 of cost as well, but that's one that has constantly
22 been a goal of Sunkist before the joint venture
23 anyway, was to try to recover a profit that returned
24 to the grower at least some portion of their cost of
25 getting that fruit off the tree and into the packing

1 house.

2 COMMISSIONER PEARSON: But at least the
3 industry that is being investigated here is indeed the
4 domestic processing industry. We really should focus
5 on that and try to avoid getting distracted with
6 discussions about the growers, shouldn't we? I mean,
7 that's part of my concern. I have the sense that you
8 keep trying to lead us somewhat offtrack.

9 MR. McGRATH: No. I agree entirely. I'm
10 not asking that you include the grower as part of the
11 evaluation of the industry. All we're doing is giving
12 a suggestion for another way to go about trying to
13 identify what the fruit cost is in the financial
14 status of the processor.

15 I would prefer that you calculate -- what
16 you do have from Sunkist is returns to the grower.
17 You can take that return and calculate a unit cost for
18 the fruit and compare -- or unit cost -- or unit
19 return to the grower per metric ton or per gallon of
20 juice, and compare that to the market rate that
21 Ventura had each year. That's one way to evaluate
22 what their performance is like.

23 COMMISSIONER PEARSON: But don't we tend to
24 look at collapse much the same as we look at tollers
25 and do the analysis that way? So the stuff they put

1 through the plant there and certain revenue on, and
2 that has them as part of the domestic industry and
3 gives us financials that are good -- I mean, isn't
4 this a largely analogous situation?

5 MR. McGRATH: I'm not sure how this compares
6 to the tolling analysis. I know you did that with one
7 coop. I think you may have done that in the
8 preliminary as an alternative evaluation here too.
9 We'll have to address that. Whether the tolling
10 approach is the proper one or not, there is no tolling
11 here. So the situation -- the concern we have is that
12 the financials simply don't reflect the actual cost of
13 this industry, the juice industry, which is a
14 coproduct of oil.

15 COMMISSIONER PEARSON: Okay. Thank you.
16 Mr. Chairman, my time has expired.

17 CHAIRMAN WILLIAMSON: Thank you.
18 Commissioner Aranoff.

19 COMMISSIONER ARANOFF: Thank you, Mr.
20 Chairman. We have an indication in the record that
21 Coca-Cola has indicated that it views the lemon juice
22 market in the U.S. as currently being in a tight
23 supply situation. What do you think they mean by
24 that? Because you all have indicated that there is a
25 great deal of supply currently in the inventory,

1 either in the U.S. or in subject countries. But they
2 didn't make that up. What is about the market that
3 they're describing?

4 MR. BORGERS: Given my current heavy
5 inventory position, I'm a little unsure. I don't -- I
6 can't project what would lead them to say the supply
7 is tight. It's not a situation that --

8 MR. McGRATH: They may be referring
9 primarily to NFC. I saw that same reference as well,
10 and it's certainly not a tight market situation.
11 There is more inventory both here and Argentina and
12 Mexico than there has been in a long time.

13 COMMISSIONER ARANOFF: Now, with respect to
14 NFC, I thought I heard one of you to say this morning
15 that that can only be held for a few weeks before it
16 has to be sold.

17 MR. BORGERS: That's correct. So we
18 continually produce that product. So fortunately,
19 with the volume of lemons and the supply of lemons now
20 being a 12-month supply for the JV, we've got fruit
21 available to produce NFC 12 months of the year. So
22 we're not having any -- we don't have any difficulty
23 producing not-from-concentrate when it's needed. But
24 it is a product that's produced per shipping schedule
25 and per customer demand.

1 COMMISSIONER ARANOFF: How come NFC lemon
2 juice has such a short shelf life when NFC orange
3 juice can stick around for about a year, right?

4 MR. BORGERS: We don't currently have any
5 aseptic tanks configured to store not-from-concentrate
6 lemon juice. And just a quick review: aseptic tanks
7 -- aseptic storage basically means that we're going to
8 sterilize the juice, and then put it into a tank that
9 has also been sterilized. The tanks that we have in
10 our facility are million-gallon tanks. So we would
11 need significant demand that can't be met from fruit
12 receipts before we would commit those assets to store
13 that volume.

14 But there certainly is nothing that says
15 that NFC lemon cannot be stored in the same tanks that
16 NFC orange. You'd merely need to have a system of
17 making sure your lines were clear and you weren't
18 cross-contaminating products, but that's easily
19 achievable.

20 COMMISSIONER ARANOFF: Okay. All right. Do
21 beverage manufacturers hold their own supplies of
22 lemon juice in stock, or do they depend on just-in-
23 time delivery and have very little on hand?

24 MR. BORGERS: That will vary by the customer
25 and their facilities and their arrangements. We have

1 customers that have both types of systems that you're
2 talking about. One of our large customers has storage
3 not only at their facility, but in outside storage
4 also to hold the NFC. There are other customers that
5 we literally will load tankers in time slots to get
6 that juice to the plant in an exact time because the
7 load direct from the tanker.

8 So it really varies by the customer.

9 COMMISSIONER ARANOFF: In the orange juice
10 industry, there was some very sophisticated data
11 available that tracked availability of inventories at
12 various locations on a -- I think it's like a weekly
13 basis, right? Is there anything like that in the
14 lemon juice industry?

15 MR. BORGERS: No. The data you're talking
16 about, I believe, is produced each week by the Florida
17 Department of Citrus. And we don't have a central
18 body in California that monitors lemon data like that.

19 It's symptomatic that it is a much smaller scale
20 industry than the orange juice.

21 COMMISSIONER ARANOFF: Okay. Turning to a
22 slightly different subject, I think one of my
23 colleagues raised this a little bit, but not entirely.
24 In the original investigation, the evidence suggested
25 that disposing of surplus lemons through composting

1 was more expensive than turning them into juice or
2 juice and oil, and that that was the case even if the
3 sale of juice was not profitable due to oversupply.
4 And I wanted to ask whether there are any changes in
5 that now. If you go out, you observe that there are a
6 lot of restaurants and other food service institutions
7 that are composting everything now. So has the
8 availability of facilities or the cost of composting
9 come down to the point that it's an alternative you
10 could consider?

11 MR. BORGERS: Well, I think what that
12 reference was talking about was the scale of the
13 effort that would be required to compost something
14 like this. There are periods -- because we sell our
15 byproduct -- our spent peel to the cattle dairy sheds,
16 there are abilities that at certain times of the year,
17 if there is surplus peel production, the dairy folks
18 will dig pits and store the product within the pits,
19 the spent peel, and then feed that later to their
20 animals as the demand comes up with the time.

21 When you're talking about whole fruit,
22 simply the volume and the scale of this, and then with
23 the acidity of the lemons, I don't think it would be
24 possible to store any significant volume of whole
25 fruit in that same manner. What we're talking about

1 is we'll process 20,000 tons in a month of that, 20-
2 to 25,000 tons, which essentially is a thousand double
3 trailers of fruit. And when you look at the scale of
4 that and the fact that -- you know, just the volume of
5 that material, logistics would be overwhelming to come
6 up with something that you could store that in or
7 dispose of it in without having the acidity leaking
8 into the environment.

9 COMMISSIONER ARANOFF: So you're saying that
10 existing commercial composting facilities are just not
11 large enough.

12 MR. BORGERS: Yes.

13 COMMISSIONER ARANOFF: Okay. Since the
14 Commission's original investigation, have there been
15 any changes in the technology or the cost for
16 disposing of juice in terms of the way that it would
17 have to be treated or neutralized before being put
18 into the wastewater stream? Or is that exactly the
19 same as we had it on our record?

20 MR. BORGERS: There are none that I'm aware
21 of.

22 COMMISSIONER ARANOFF: Okay. Another issue
23 that came up in the orange juice investigation that I
24 just wanted to check on here was the issue of
25 blending, that when the product was prepared, there

1 was blending of juices from different varieties of
2 lemons to achieve certain product profiles, and that
3 could be done either at the bulk stage or sometimes at
4 the stage where it was reconstituted for retail.

5 Is blending something that is performed in
6 the lemon juice industry, or you can just use straight
7 juice from whatever kind of lemons are being harvested
8 at the moment?

9 MR. BORGERS: Well, our fruit supply comes
10 from the packing houses. So the varietal control of
11 the lemons coming from the fields, the loads are
12 coblended there. So I'm not able to segregate
13 varietals of common lemons. We do segregate some
14 specialty lemons like Meyer lemons or certain
15 different types of fruit. But that's less than 1
16 percent of the volume we see. The fruit that comes to
17 our house is commingled, so we don't really designate
18 or track that separately.

19 What we do do in a -- because we produce
20 products at different pulp levels, there may be a time
21 when we would look at producing to a certain
22 specification for a customer, some attribute they
23 desire, say a pulp level or a bricks level or some
24 acidity. We might at that point blend two juices
25 together. But I would tell you that's a very small

1 percentage of what we do. Probably less than 2 or 3
2 percent of our sales are blended. We typically
3 produce the product, put it up, and then ship it to a
4 customer.

5 COMMISSIONER ARANOFF: Okay. How about the
6 reconstitutors who are repackaging the product for
7 retail sale?

8 MR. BORGERS: Yeah. Because of the cost, if
9 it's a reconstituted product, it's coming out of a
10 concentrate product. So they will control the final
11 specification going into the bottle at the point where
12 they reconning it and bottling it. So we have a broad
13 specification for the concentrate. We'll produce
14 concentrate to meet those specifications, and then
15 they'll add the water and reconstitute that back at
16 the point of their bottling facility.

17 COMMISSIONER ARANOFF: Okay. Do your
18 purchasers, particularly the soft drink manufacturers,
19 but you can answer for other purchasers as well -- do
20 they tend to purchase lemon juice from a single
21 supplier, or do they tend to purchase from multiple
22 suppliers?

23 MR. BORGERS: The majority of my customers
24 have multiple suppliers.

25 COMMISSIONER ARANOFF: And do they tend to

1 purchase their lemon juice and lemon oil from the same
2 supplier, or do they handle those transactions
3 entirely separately?

4 MR. BORGERS: That's a good question. It's
5 customer-dependent, and it tends to correlate with the
6 size of the operation. So my large customers would
7 tend to buy those products separately, whereas a
8 smaller manufacturer, a mid-sized beverage
9 manufacturer, would probably add -- they'll purchase a
10 truckload of lemon concentrate and ask you to put two
11 drums of oil on the truck.

12 So as they go down in size and
13 sophistication, they'll typically buy both pieces at
14 the same time. But the large-volume customers will
15 buy them very much separately.

16 COMMISSIONER ARANOFF: Okay. Thank you very
17 much. Thank you, Mr. Chairman.

18 CHAIRMAN WILLIAMSON: Thank you.
19 Commissioner Pinkert.

20 COMMISSIONER PINKERT: Thank you, Mr.
21 Chairman.

22 I understood the testimony about the current
23 level of inventories. But as a general matter, is the
24 supply of lemons that are available for processing
25 severely limited both by alternative uses and other

1 market phenomena?

2 MR. BORGERS: No. I would tell you there is
3 a ready -- there is a supply of processing -- of
4 lemons to process. I don't think those crops are
5 constrained. I'm sorry. I don't think I understand
6 the question.

7 COMMISSIONER PINKERT: Well, you have a
8 supply of fresh fruit. That's one element of the
9 equation. You have alternative uses for that fresh
10 fruit. So as a general matter, do you find that you
11 have a very limited amount of fresh fruit that is
12 available for processing?

13 MR. BORGERS: No, I do not have a limited
14 amount. We process significant volumes of lemons, and
15 with current inventory positions, I don't have
16 problems with fruit supply.

17 MR. McGRATH: Some of the fruit in some
18 years, more of it may go to fresh and less to
19 processing. It depends on -- somewhat on the market
20 dynamics, the prices. There is plenty of fruit
21 available. But in the normal course of going through
22 the process of growing lemons, a certain amount of it
23 is expected to be available to the fresh market at a
24 higher value, and a certain amount of it is normally
25 expected to go into the processing side of the

1 business.

2 There is no limit on the volume.
3 Theoretically, you could take it all for processing.
4 But that would not be efficient for the growers, who
5 are the ones who are producing the raw material.

6 COMMISSIONER PINKERT: Well, I noted in the
7 answers that I just received that one aspect of the
8 answer was given current inventory levels, the supply
9 of fresh fruit for processing is not constrained. I
10 can read that statement a number of different ways.
11 You know, okay, you've got high inventories right now.
12 And so you're not demand a lot of that fresh fruit
13 for processing. Is that what is going on?

14 Under normal inventory conditions, would the
15 supply of fresh fruit for processing be severely
16 constrained?

17 MR. BORGERS: No. I think -- and again, if
18 we go back to the intent of the JV, with Sunkist
19 having a strong market position in the fresh lemon,
20 and with about 60 percent of a normal crop going into
21 the fresh and 40 percent, that fruit supply that
22 became available to the entity is sufficient to meet
23 our demands. And we don't have -- we have our --
24 we're in balance. We have raw materials. We have
25 processing time. We have lines to run those lemons

1 across, and our assets are in balance.

2 Those were part of the efficiencies we were
3 looking for in the JV. If what you're asking about is
4 are there periods where we would like more lemons,
5 yes, there are. But they would be due to
6 extraordinary events. There was a freeze in 2007, and
7 when you have a crop interruption, then of course
8 you're struggling to come up with the volumes.

9 But I'm assuming your question is talking
10 about a normalized crop. And in a normalized crop, I
11 would tell you our assets and our fruit supply are in
12 balance.

13 COMMISSIONER PINKERT: That's helpful. And
14 perhaps you could revisit this, Mr. McGrath, in the
15 posthearing and talk about the situations that have
16 occurred where there has been a shortfall in the
17 supply of fresh fruit for processing.

18 MR. McGRATH: We'd be happy to do that.

19 COMMISSIONER PINKERT: Thank you. Now, in
20 terms of our determination in this case -- and I know
21 there has been some discussion about what the standard
22 is. But assuming that the standard is a normal sunset
23 review standard for the likely events or the likely
24 phenomena that will occur in the event of revocation,
25 what would be the significance of imports from the

1 subject countries that are not covered by the
2 agreements?

3 So there are some producers in Argentina and
4 Mexico that are not covered by the agreements. How
5 should we view those using the normal sunset review
6 standard?

7 MR. McGRATH: I think the shipments that are
8 not currently covered by the sunset review -- I
9 believe the data concerning them are already included
10 in your database, especially on import figures. The
11 only place they're not included is where you're
12 looking specifically at importer questionnaire answers
13 for certain data.

14 But in terms of exports, imports, the public
15 data, they're already included. I think you have to
16 look at them for purposes of this review as being
17 subject imports that could cause injury.

18 At this point, they probably are having
19 slightly more impact than those that are covered by
20 the suspension agreement simply because they're not
21 covered by the suspension agreement. So they're able
22 to sell at lower prices. But their volumes are lower
23 than the ones that are covered by the suspension
24 agreement.

25 I don't think there is any way to really

1 distinguish them for purposes of the evaluation. I
2 think you have to look at all the imports, look at all
3 of the production of exports and imports from the
4 covered countries and evaluate them. Certainly in a
5 vast majority of what is coming from the covered
6 countries is covered by the suspension agreements.

7 The ones that aren't covered by the
8 suspension agreement are obviously able to take
9 advantage of the impact of those agreements by selling
10 at higher prices. But they are able to sell at prices
11 lower than the suspension agreement prices. So they
12 do have some impact. The percentages are not such
13 that I would say that they are causing injury by
14 themselves, but they are having some impact.

15 COMMISSIONER PINKERT: Thank you. And
16 finally, what accounts for the spike in U.S.
17 consumption in 2011?

18 MR. BORGERS: There was a large fast food
19 chain that launched a strawberry lemonade, and we
20 would -- I would describe that demand in the ramp-up
21 for the inventories that were necessary to launch that
22 product is probably the spike that you're seeing.
23 Very difficult to know on an aggregate basis, but it
24 was a significant amount of volume and a significant
25 event. And that ramp-up happened in the first two

1 quarters of 2011.

2 COMMISSIONER PINKERT: Looking to the
3 future, is demand likely to continue to grow
4 significantly as a result of the introduction of new
5 hybrid products, lemon juice and other products,
6 whether it's iced tea or fruit products or, you know,
7 any kind of hybrid product that involves lemon juice?

8 MR. BORGERS: Commissioner, that's a very
9 good question. The disappointing news about that
10 spike-up in demand from 2011 is that much of that
11 product is reentering the market because it wasn't
12 consumed fully. So we see demand for these products
13 as relatively steady. So there is a turnover of
14 products and brands, and in each year there are new
15 product introductions that use lemon. But we haven't
16 seen significant new demand from new product lines
17 that have significantly spiked up demand for lemon
18 juice.

19 It tends to be more of a shift within
20 established markets. So perhaps some concentrate will
21 move to not-from-concentrate, or a line extension will
22 happen, or they'll decide to launch it in a different
23 package, and now instead of packaging it in an opaque
24 package, they'll want to put it in a clear bottle, so
25 they'll switch some of the demand from cloudy product

1 to clarified product. But overall, we haven't seen
2 significant growth.

3 COMMISSIONER PINKERT: Thank you. And with
4 that, I conclude my questions, and I appreciate the
5 testimony today.

6 CHAIRMAN WILLIAMSON: Thank you.
7 Commissioner Johanson.

8 COMMISSIONER JOHANSON: Thank you, Mr.
9 Chairman. My next question is somewhat similar to a
10 question I believe of Commissioner Pinkert.

11 If the suspension agreement -- well, if the
12 suspension agreements were terminated, in what ways
13 would the joint venture help moderate any potential
14 adverse impacts on revenue and profitability of lemon
15 producers or lemon juice producers?

16 MR. BORGERS: Yeah. I think there is -- at
17 the end of the day, the value we can return for the
18 lemons is a function of the value we realize on the
19 sale of products. So if the suspension agreement were
20 lifted and pricing fell, it would certainly impact our
21 fruit returns. What we would do to try to mitigate
22 that is to -- again, we'd look at strategic options
23 similar to the last time, which would be shifting
24 demand to other technical products. Perhaps we'd
25 pursue some regional markets.

1 But the overall ability to mitigate price
2 drops, significant price drops, which we saw the last
3 time would be limited.

4 COMMISSIONER JOHANSON: All right. Thank
5 you for your response.

6 Okay. Mr. McGrath, I believe you stated
7 earlier on, perhaps in your opening statement, that
8 there has been a decline in consumption of lemon
9 juice, in your opinion.

10 MR. McGRATH: Yes. That was our
11 information. There has been a decline I think in
12 juice and fresh because of the -- due to the
13 recession.

14 COMMISSIONER JOHANSON: Is all of that due
15 to the recession? Because I don't -- it seems to me
16 somewhat -- it does not make much sense to me that it
17 would decline that much because of the recession. Do
18 you have any further information on that by chance?

19 MR. McGRATH: We can get some more
20 information about the market there. The point that
21 we're trying to make about Europe -- and again, here
22 is another distinction between this and orange juice.
23 Respondents in orange juice pointed to Europe as
24 being this exploding market, lots of product was being
25 drawn to that market, and so therefore orange juice

1 wasn't threatening the U.S.

2 That's not the case here. I think that they
3 have said that there were plenty of other markets that
4 they're going to sell to. But the European market
5 demand for lemon juice is down due to the recession,
6 and I think that the numbers that Ms. Warlick put up
7 showed that.

8 We'll certainly provide whatever else we
9 can.

10 COMMISSIONER JOHANSON: I'm just kind of
11 curious as to how much the recession has caused that
12 and what other factors might be involved with that,
13 similar to the factors in the United States of -- and
14 this is perhaps something that Ms. Warlick touched
15 upon earlier, but with the decline or leveling of
16 consumption of soft drinks in the United States, if
17 that might be happening in Europe as well, which will
18 have reduced demand for at least lemon oil there.

19 MS. WARLICK: Yeah. The soft drink
20 consumption -- the carbonated soft drink consumption
21 probably wouldn't affect the lemon juice demand much
22 there. From what I know, Spain has had a lower crop
23 in I think the most recent year.

24 COMMISSIONER JOHANSON: Is that due to
25 weather, or do you know what that is?

1 MS. WARLICK: Yeah, I think it is drought-
2 related.

3 COMMISSIONER JOHANSON: Okay.

4 MS. WARLICK: Italy is pretty even. Turkey
5 is lower right now, but Turkey has been increasing its
6 production. So for awhile, Turkey might have been
7 exporting to the EU. They're an EU supplier. But
8 most recently I think they have been affected by the
9 same drought conditions as Spain.

10 Also, South Africa has had a good year.
11 But, you know, those -- some are up, some are down.
12 So they kind of cancel each other out in a way. But
13 they have been importing much less from Argentina. So
14 we would conclude that the EU recession has had quite
15 a bit do with that.

16 Lemon juice is a culinary ingredient, as are
17 lemons. So the lemon imports, EU lemon imports from
18 Argentina, are down as well. And that often is going
19 to be tracking the culinary trade as well as grocery
20 stores. But the lemon juice would be tracking more of
21 the beverage consumption.

22 COMMISSIONER JOHANSON: Okay. Thank you.
23 And do you know, is there a market for organic lemon
24 juice in the United States?

25 MR. BORGERS: There is a market for organic

1 lemon juice.

2 COMMISSIONER JOHANSON: And do you know if a
3 product in Mexico and Argentina are certified?

4 MR. BORGERS: There are producers --

5 COMMISSIONER JOHANSON: Who ship that to the
6 United States?

7 MR. BORGERS: There are producers certified
8 in both the countries -- in both Mexico and Argentina.
9 We also produce organic lemon, but it's a relatively
10 small segment of the overall market for lemon
11 products.

12 COMMISSIONER JOHANSON: Do you have an idea
13 as to about what the percentage is off the top of your
14 head?

15 MR. BORGERS: I do not.

16 COMMISSIONER JOHANSON: Okay, okay.

17 MS. WARLICK: I do see in the manifest data
18 that there are a lot of shipments of organic from
19 Argentina by Citromax's public data.

20 COMMISSIONER JOHANSON: Okay. Thank you.
21 Because in a number of the other agricultural cases we
22 have looked at since I have been here, this has been
23 an issue or organics with the growth in the U.S.
24 market, as far as preference from consumers go.
25 That's why I brought that up.

1 Well, that concludes my questions, and thank
2 you all for appearing here today.

3 CHAIRMAN WILLIAMSON: Commissioner
4 Broadbent.

5 COMMISSIONER BROADBENT: Thank you. I just
6 wanted to get an estimate from you sort of
7 realistically what you think is the maximum amount of
8 volume of lemon juice that the U.S. industry could
9 produce in a given year, given the size of your
10 acreage and your peak production, your experience with
11 peak production volumes.

12 MR. BORGERS: If we look at the last five
13 years and look at kind of the peak crops over those
14 five years, the production of lemon juice, if at all,
15 that went to concentrate would be somewhere around 3-
16 1/2 million gallons.

17 COMMISSIONER BROADBENT: Okay. As I was
18 looking through the staff report, there was some
19 instances where purchasers were unable to receive
20 shipments of lemon juice from suppliers due to I guess
21 some sort of supply constraints. Have you ever not
22 been able to supply lemon juice when it was requested?

23 MR. BORGERS: The instances that you're
24 referring to I believe were generated by a freeze that
25 happened in 2007. We were fortunate enough in the

1 Ventura side of the equation not to have any customers
2 that we interrupted supply on. But it was -- that
3 required quite a bit of planning and foresight. And
4 it's not unusual to have temporary stock-outs after a
5 freeze of that kind of magnitude.

6 COMMISSIONER BROADBENT: Okay. I had a
7 couple of questions on cumulation. As you know, both
8 parties are requesting to be decumulated from each
9 other. And the Mexicans are arguing that sort of
10 different conditions of competition -- Argentina is a
11 large producer of lemon juice compared to Mexico.
12 Argentina is globally diversified in its export
13 shipments compared to Mexico. Mexico has access to
14 the fresh lemon market, where Argentina doesn't.

15 Any comments on the cumulation question that
16 we have to deal with?

17 MR. McGRATH: Commissioner, the similarities
18 and differences, some of those issues we've tried to
19 address as much as possible in our brief. The
20 differences that are being identified are not so great
21 as to justify decumulation. We feel both of them are
22 present in the market. The staff report indicates the
23 fungibility of the product as viewed by the customers.
24 They both provide both types of juice, less of the
25 NFC, of course, from Argentina. But the customers

1 here are buying NFC and concentrate from both
2 countries.

3 The customer lists show an overlap of
4 customers and demand, significant overlap. And the
5 other elements that you look at in terms of overlap of
6 competition are all there. I think that both of them
7 -- even though one of them is smaller than the other,
8 the question of whether or not either one would be
9 precluded from decumulation because there would be no
10 likely discernible impact, I think there would be a
11 likely discernible impact, as we've addressed in our
12 brief, by precluding either one. And so we think that
13 the elements are there and justify cumulation.

14 We understand it's discretionary in a sunset
15 review, and the elements that show that they're both
16 in the market, they're both providing to the same
17 customers are there.

18 The differences in marketing are minor,
19 frankly. A lot of the Mexican product comes to the
20 U.S. directly, to Coca-Cola, for instance. They're
21 not importing it, and it's not being imported and
22 resold to Coca-Cola. But Coca-Cola also buys a lot of
23 product that is imported from the same -- from
24 processors in Argentina. And so we don't think that
25 those differences are sufficient to decumulate.

1 COMMISSIONER BROADBENT: Thank you, Mr.
2 McGrath. I don't think I have any more questions. I
3 thank the witnesses very much.

4 CHAIRMAN WILLIAMSON: Thank you. Just to
5 continue on with the question of cumulation, Mr.
6 Brophy, I think you made reference to a difference in
7 the way the margins would be calculated for Mexico and
8 for Argentina. Does that represent the kind of
9 significance that should be relevant in the cumulation
10 decision?

11 MR. BROPHY: I mean, there is a difference
12 in the way their fruit costs are allocated, but I
13 don't -- if anything, I think that leads to lower
14 lemon juice prices from Mexico and a greater adverse
15 impact. I don't think it's a difference in the
16 condition of competition per se.

17 CHAIRMAN WILLIAMSON: Okay. I was just
18 wondering.

19 MR. McGRATH: If I might, I think it
20 represents a difference in the negotiation of the deal
21 between the exporters and the Commerce Department when
22 it was first set up. It's a difference in how the
23 fruit cost is allocated between oil and juice, and
24 that has an impact basically on the normal value.
25 The result is there is lower normal values for Mexico.

1 But as Steve says, it seems to result
2 because of those lower normal values for Mexico. It
3 makes Mexico even more of a threat.

4 CHAIRMAN WILLIAMSON: Okay. Thank you.
5 Another one of those things that may not be relevant
6 in this case, but posthearing could you look at --
7 let's see, I'm sorry -- table 3-5 on page 3-7, which
8 deals with the workers and all that? And there is
9 significant change between 2011 before and 2012. And
10 I'm just wondering if you'd maybe just posthearing
11 address that. And is there any relevance to our
12 analysis? It may just be because the joint venture
13 got formed. But I just wanted you to take a look at
14 it posthearing and tell us whether there is anything.

15 MR. BROPHY: You're talking about the PRWs
16 between 2011 and 2012?

17 CHAIRMAN WILLIAMSON: Right, yeah.

18 MR. BROPHY: We've actually corrected that
19 with the Commission staff. I don't think we corrected
20 it in time to get it into the staff report, but the
21 2012 number is inaccurate.

22 CHAIRMAN WILLIAMSON: Okay. That makes
23 sense. That took care of that one.

24 Okay. Could you please elaborate on the
25 lost sales you describe in your brief and how you know

1 those sales were lost to Argentine imports? And it
2 may have to be done posthearing, but --

3 MR. McGRATH: We'd be happy to provide the
4 details. We have specific volumes and circumstances.
5 Lost sales information was not part of our
6 questionnaire process, but they were fairly
7 significant, and we have good information that it was
8 Argentine volume that took that volume from Sunkist.
9 So we can give you the details.

10 CHAIRMAN WILLIAMSON: Okay. Thank you.
11 Just to follow up with Commissioner Pinkert,
12 especially about changes in demand for lemon juice.
13 It got a feeling that maybe fads are out there, but
14 they don't seem to change the overall demand. For
15 example, a couple of years ago it looked like
16 everything was lemon-scented and stuff like that. Are
17 those kind of -- shall we say faddish things in taste
18 and how things get marketed, do they have any really
19 impact on your demand?

20 MR. BORGERS: I think that the scale of the
21 launch of the effort in 2011 that created the demand
22 spike really would have defined, had that product sold
23 through, that you get to see the power of a success in
24 that product, what that might have generated, right?
25 But in spite of all that ramp-up and in spite of

1 marketing by very sophisticated food marketers, that
2 product has not succeeded. It has not really changed.

3 And so it seems like there is a certain level of
4 demand for lemon-based products, and they rotate
5 within the different product offerings that are out
6 there, and the lack of the ability of the lemonade
7 product, the frozen lemonade product, and the new
8 product launch to really drive demand was
9 disappointing. And I think it may be somewhat telling
10 of the difficulty of really significantly expanding
11 demand in that category.

12 CHAIRMAN WILLIAMSON: Okay. Thank you.
13 Good.

14 I was wondering if you could explain your
15 rationale for arguing in your brief that competition
16 between subject imports and the domestic product is
17 largely based on price. According to the staff
18 report, price is the third most important factor in
19 purchasing decisions.

20 MR. BORGERS: Well, I can only reflect on my
21 experience when I'm in front of customers. And in
22 that circumstance, assuring -- and both Respondents
23 produce quality products. So let's assume that we
24 have the quality that's required. In today's markets
25 and with today's buyers, my impression is that once

1 the quality is in the rotation, it's all about price.

2 CHAIRMAN WILLIAMSON: Okay. So you've got
3 the quality and you've got the product available.

4 MR. BORGERS: It comes down to price.

5 CHAIRMAN WILLIAMSON: Okay. Thank you.
6 Good. I think with that I have no further questions.
7 Commissioner Pearson. Thank you.

8 COMMISSIONER PEARSON: Thank you, Mr.
9 Chairman. I question for Mr. Borgers and Mr. Wootton.
10 Should we think of the U.S. lemon processing as
11 something that would exist in its own right, or is its
12 fundamental reason for existence to support the fresh
13 fruit business by taking off the market a percentage
14 of the fresh fruit that's not cosmetically appropriate
15 or that's in excess supply? I mean, just untangle for
16 me, if you can, the juice processing business from the
17 fresh fruit business.

18 While you're thinking about it, let me
19 explain that the question is motivated to some degree
20 by our experience years ago with a case involving
21 canned pineapple from Thailand, which was an order
22 that was in support of a business on Maui that was
23 largely a fresh fruit pineapple business, and they ran
24 a canning operation for that percentage of the fruit
25 that cosmetically really couldn't go into the domestic

1 market. And we looked at it and extended the order,
2 and then interestingly, within a year or two after we
3 had done that, they closed down the canning operation
4 anyway because it was somewhat high cost, and it was
5 enough of a distraction from the fresh fruit business,
6 which was their business that, you know, they just
7 closed it.

8 So kind of what I'm asking is, if you had
9 other alternatives for excess lemons, would it make
10 most sense just to close down lemon processing in the
11 United States, given your concerns about the economics
12 and import those products from countries that may have
13 more favorable cost structures?

14 MR. McGRATH: Well, an interesting question.
15 I don't know if there is a but-for kind of analysis
16 that's called for here. But the processing side of
17 the business, I guess, has grown differently between
18 the U.S. and the foreign producers. But what is
19 common between them is that for a lemon crop in any
20 country, some of that crop is necessarily going to be
21 directed to fresh consumption.

22 It's the same lemon, so it's not a different
23 type of lemon. It's not grown solely for that one
24 use. In order for it to be economical, some of it is
25 going to have to go fresh, some of it is going to have

1 to go to the coproduct, the processed coproducts. The
2 two industries probably grew up differently. In the
3 U.S. the oil and juice, certainly there was a demand
4 for them. So it made sense to take the product that
5 wasn't appropriate for fresh sales and have that as an
6 outlet.

7 In the subject countries we're looking at, a
8 lot of the push for growth of the size of those
9 industries was the demand by food processors for
10 ingredients. They wanted some processed ingredients.

11 But in order to justify the size of the grove
12 investment necessary for that, some of that product
13 naturally finds its way into the fresh market.

14 But I think your premise is that perhaps the
15 one industry should just focus on fresh, and then the
16 foreign industries might just focus on the processed
17 because the economics are better for one or the other.

18 What is going to happen is that if the U.S. industry
19 throws out the processed, then that means they're
20 going to have a lot of fruit that's not appropriate
21 that needs to be disposed of somehow.

22 If the foreign industry focuses entirely on
23 processing, then they're going to have, you know, a
24 different economic structure that's -- and they're
25 still going to have fruit to -- excess fruit to

1 dispose of. So I don't know if it's an easy question
2 to answer in those terms.

3 The proposition I suppose is that we should
4 perhaps get rid of doing of processing. And I think
5 we have to just take the simple fact that the industry
6 being what it is, we got to dispose of fruit. And
7 this is an economic way to --

8 COMMISSIONER PEARSON: You actually brought
9 me to -- you brought greater clarity to the question
10 than I was able to manage the first time through.

11 Many industrial businesses have to do waste stream
12 processing. I used to be involved with some of them.

13 And they don't see that as a profit center. It's a
14 cost center, and they try to get the water stream or
15 whatever cleaned up in the lowest cost way. They may
16 well generate some byproducts that they can sell, and
17 they often do. But they don't expect to cover the
18 full cost of the processing. Rather, they're doing
19 that waste stream processing in order to support the
20 basic business, which is where they make their money.

21 Is that how we should see lemon processing?

22 It may or may not make money in the United States as
23 a standalone business, but it is absolutely essential
24 in support of the overall lemon industry in the United
25 States.

1 MR. WOOTTON: Maybe I could try to answer
2 this, at least in part. In the case of Sunkist, I
3 mean, we produce millions of cartons, 38-pound
4 cartons, standard cartons, of lemons a year,
5 principally, as has been noted, for the fresh market.

6 But because of either cosmetic issues with
7 some of that fruit, size issues with some of that
8 fruit, or lack of demand for fresh supply in the
9 marketplace, we have literally tens of millions of
10 cartons of lemons annually that don't go to the fresh
11 market, that go to the processed products market. And
12 it is our mandate as a cooperative to try to capture
13 for our growers value for their fruit, for their
14 production.

15 COMMISSIONER PEARSON: Right. But am I
16 correct to understand from previous testimony that at
17 times they actually capture negative value from the
18 lemons that they provide to be processed? In other
19 words, they have to pay you to take those lemons away.

20 MR. WOOTTON: The cost of pick and haul
21 oftentimes exceeds what the value is returned to the
22 grower. So they have in effect, at least with that
23 part of their crop, a red-ink crop. And so what we
24 try to do is to ensure that through the end use of
25 these processed products, the lemon juice, for

1 example, and lemon oil, that they're going to at least
2 recover some of that cost to them, the cost of
3 cultural production, the cost of pick and haul, and
4 those type of activities.

5 And so we try to -- you know, through
6 channeling it to a processed products facility, try to
7 help recover at least some of those costs.

8 COMMISSIONER PEARSON: Have there been
9 instances when growers have actually had to pay a
10 processor to take the lemons in addition to absorbing
11 the other costs, Mr. Borgers?

12 MR. BORGERS: Yes, Mr. Pearson, there were.
13 However, I would bring a different perspective to
14 this.

15 COMMISSIONER PEARSON: Please. Mine hasn't
16 been very --

17 MR. BORGERS: I'm a food processor. That's
18 the business I'm in. I'm in this business to buy raw
19 materials, convert those to outputs, and sell those
20 outputs profitably and generate returns for my
21 stakeholders.

22 In this instance, these lemon growers happen
23 to be my stakeholders. And so that's essentially who
24 I work for, okay? The objective of this enterprise is
25 to process food and produce products that we sell,

1 obviously generating returns. That's the mission that
2 my company, my employees, my team, and I work on. So
3 that's our perspective that we bring to it.

4 But again, this is a JV that has evolved
5 over the time period of the suspension agreement. So
6 it's a bit difficult to evaluate with hindsight and
7 project that forward. But I want to be very clear
8 that my mission is to purchase and process fruit, turn
9 that into finished goods, and sell that product and
10 generate a return for my stakeholders. That's what I
11 do.

12 MR. McGRATH: If I could also add, it's not
13 just processing a waste stream. The example that you
14 gave initially, it is a secondary quality. I mean,
15 they have to still recover the cost of growing all the
16 fruit, and they don't know it's going to be secondary
17 quality until it gets to the packing house.

18 So that's part of the effort here, is
19 selling a processed product as a secondary use, and
20 because it's secondary quality, but it's still a good
21 input for this particular use. It's not a waste.

22 COMMISSIONER PEARSON: Okay. I couldn't
23 clarify it. I happen to like both lemon juice and
24 lemon oil, as it flavors lots of things, and so I may
25 be sounding a little harsh here when I compare it to

1 an industrial waste stream. But it's just I'm trying
2 to get my arms around this industry in a way that
3 makes sense to me, and I'm not quite there yet.

4 Mr. Chairman, my time has almost expired.

5 CHAIRMAN WILLIAMSON: Commissioner Aranoff?
6 Commissioner Broadbent?

7 COMMISSIONER BROADBENT: Just one more
8 question for the record. Can you all give us or point
9 us in the right direction of data sources that would
10 give us a sense of what external demand your expecting
11 in major markets that consume lemon juice worldwide?

12 MR. McGRATH: I don't know if we have
13 anything available today, but we do -- the company
14 does have projections. Ms. Warlick also has some
15 data.

16 MS. WARLICK: Yeah. There are a few sources
17 we can put in our posthearing brief. I'm thinking
18 about -- *Euro Monitor* does a lot of projections on the
19 demand for carbonated soft drinks and other beverages.

20 COMMISSIONER BROADBENT: Right.

21 MS. WARLICK: Yeah. I can't think of more
22 than that right now off the top -- and *Beverage World*
23 and all of those sorts of journals in that industry.

24 COMMISSIONER BROADBENT: Yeah. I'd just
25 appreciate that.

1 MS. WARLICK: For the culinary side, for
2 lemons, I'm not -- *Food News* is probably -- which is
3 *Agra Europe* as the publisher.

4 COMMISSIONER BROADBENT: Okay. Well, if you
5 could pull that together for this, that would be
6 terrific.

7 MS. WARLICK: Yeah.

8 COMMISSIONER BROADBENT: Thank you very much
9 again.

10 CHAIRMAN WILLIAMSON: Okay. If there are no
11 other questions from commissioners, does staff have --
12 oh, excuse me, Commissioner Pearson.

13 COMMISSIONER PEARSON: Apologies, Mr.
14 Chairman. I have two more, if I can.

15 CHAIRMAN WILLIAMSON: Oh, no. Go ahead.

16 COMMISSIONER PEARSON: I'm curious about the
17 2012 data for U.S. inventories and AUVs. To me, the
18 shift from 2011 to 2012 for those items is
19 counterintuitive. And all or part of that data is
20 confidential, so you can comment if you want, but
21 otherwise for purposes of the posthearing could you
22 explain what is going on there, why we see a change in
23 U.S. inventories that seems inconsistent with the
24 change we observed in U.S. average unit values?

25 MR. McGRATH: One possible answer -- I think

1 we were looking at this the other day -- is a
2 difference in product mix. Average unit values are
3 likely to reflect a difference in the relative volume
4 of sales of NFC and concentrate. The inventory
5 figures are going to be more concentrate, right?

6 MALE VOICE: Yes.

7 COMMISSIONER PEARSON: So I mentioned AUVs.
8 But if one looks at the pricing products, the
9 analysis there, it's not entirely off-point either.
10 So, you know, there is -- as a matter of fact, there
11 might have been more of a price reaction to what I saw
12 as a change in inventory. But it doesn't --

13 MR. McGRATH: Well, we'll take a closer look
14 at it and --

15 COMMISSIONER PEARSON: Okay. And when you
16 do, if you could give some thoughts on whether it
17 might reflect any change in market power of the
18 domestic industry with the consolidation of Sunkist
19 and Ventura, that would be helpful.

20 MR. McGRATH: We'll certainly comment on
21 that. I think we've tried to be as specific as we can
22 here on what the -- and in fact, the public statements
23 from Sunkist and Ventura were an attempt to try to
24 state what the reason was for that, and it wasn't so
25 much --

1 COMMISSIONER PEARSON: I think they're good
2 reasons --

3 (Simultaneous discussion.)

4 MR. McGRATH: It was an attempt to try to --

5 COMMISSIONER PEARSON: I think it makes a
6 lot of sense. You can handle the supply chain for
7 lemons and products more conveniently and effectively,
8 I would think, with a combined operation. So I don't
9 have any problem with that. But I'm just wondering if
10 there are other effects that we are seeing on this
11 record that relate to the consolidation.

12 MR. McGRATH: We'll comment on it.

13 COMMISSIONER PEARSON: Okay. My last
14 question has to do with causation. Normally we would
15 expect -- well, when we see an increase in subject
16 imports, we would lead that effectively to some
17 decline in performance of the domestic industry. And
18 we note that relationship in only one year of the --
19 well, there are five interim -- five periods between
20 years in this record. And the others would suggest
21 lack of causation rather strongly.

22 Can you comment on now or in the
23 posthearing, give it more of an explanation?

24 MR. McGRATH: It depends on the year,
25 actually. We were looking at it. I know that's

1 something Respondents have argued. Correlation does
2 not always equal causation. In many causes, some of
3 the correlations that are being pointed out are either
4 inaccurate or irrelevant.

5 The argument I think you're referring to
6 relies heavily on that profitability data, which we
7 take issue with how that's being interpreted. So we
8 have to look at that.

9 Another issue is that this bulge in imports,
10 certainly 2011, where there was an increase, there was
11 an explanation having to do with a product
12 introduction. But I would just caution that, you
13 know, we'll look at them again, but some of the
14 correlations are really not relevant to causation. I
15 know that the argument is that somehow increase of
16 imports makes your profit go up when the explanation
17 for a change in profit -- and given that we don't
18 accept that profit calculation, but the increase in
19 sales could be product mix because the company sold
20 more NFC in that particular year.

21 So we do have comments on that. We haven't
22 had the chance to do a submission, a counter-
23 submission. We'll try to cover each one of those
24 points.

25 COMMISSIONER PEARSON: Okay. Well --

1 MR. McGRATH: We think that the likelihood
2 of there to be an immediate drop in price is the most
3 important thing to be considering here, and what
4 effect that's going to have.

5 COMMISSIONER PEARSON: Okay. Well, you
6 understand why the causation picture is muddied on
7 this record.

8 MR. McGRATH: Oh, absolutely.

9 COMMISSIONER PEARSON: So any clarification
10 you can provide would be helpful. Mr. Chairman --

11 MR. BORGERS: I'd also add to that that on
12 the early years after the suspension agreement, the
13 Sunkist production was under some longer-term
14 contracts. And so part of what you see in the change
15 is merely the expiration of old contracts and values
16 coming. So it was coincidental that it happened with
17 time.

18 So again, what I would say is this. It's
19 coincidence, and some of the trends you're seeing
20 don't necessarily reflect what the current market
21 blend at that time was. It was merely the expiration
22 of the older contracts that allowed things to kind of
23 normalize over the time.

24 COMMISSIONER PEARSON: Okay, fair enough.
25 That's a perfectly plausible explanation, so tell us

1 what you can in the posthearing.

2 Mr. Chairman, with that I believe I have no
3 further questions. Thank you.

4 CHAIRMAN WILLIAMSON: No other commissioner
5 has further questions. Does staff have any questions
6 for this panel?

7 MS. HAINES: Elizabeth Haines, Office of
8 Investigations. Staff has no questions.

9 CHAIRMAN WILLIAMSON: Okay. Do those in
10 opposition to continuation of the suspension agreement
11 have any questions for this panel?

12 (No response.)

13 CHAIRMAN WILLIAMSON: Okay. And with that,
14 it seems like it would be an appropriate time to take
15 a lunch break. So we will reconvene at 1:35. Just a
16 reminder to everyone that this room will not be
17 secure, so if you have business proprietary or
18 confidential information, be sure to take it with you.
19 And with that, we'll see everyone at 1:35. Thank you.

20 (Whereupon, at 12:31 p.m., the hearing in
21 the above-entitled matter was recessed, to reconvene
22 at 1:35 p.m. this same day, Thursday, May 16, 2013.)

23 //

24 //

25 //

26

1 the juice business.

2 My responsibilities for Coca-Cola include
3 purchasing juice for Coca-Cola, including lemon juice;
4 overseeing the purchase of both concentrate and not-
5 from-concentrate lemon juice from all sources,
6 domestic, Mexican, Argentina, and other sources;
7 maintaining -- and this is key -- maintaining a
8 reliable source of supply to support the production
9 and marketing of our products, including our very
10 successful Simply Lemonade NFC product that was just
11 being introduced when the suspension agreements were
12 signed, and also our Minute Maid Lemonade from
13 concentrate business, which is also very, very
14 successful.

15 But once again -- and I thought you focused
16 this morning about the NFC business. We basically
17 built that business from ground zero, well, 2006-2007,
18 to probably the most successful lemon product in the
19 U.S. right now, and it's an NFC product.

20 What is Coca-Cola's role in the marketplace?

21 We're the largest consumer of lemon products,
22 including juice, in the world. We are probably the
23 largest consumer of all the companies in this room.
24 So, I mean, we would like to see a win-win come out of
25 this, whether it's with Ventura-Sunkist in the joint

1 venture, or it's with Argentina, whether it's with
2 Mexico. I think in all cases we've probably given
3 more revenue than any other single company. So to us,
4 we need to get this settled, and hopefully settled so
5 that it makes it a win-win for everybody.

6 We have billion dollar brands in the U.S.,
7 and the main two that you've heard of are Minute Maid
8 and Simply in the Simply Lemonade brand. Beyond that,
9 we have a marquee brand, that's why Jason Maxfield is
10 here with Odwalla. To most people's surprise, we've
11 owned Odwalla for 11 years. And the procurement of
12 Odwalla reports through me. And it happens to be, oh,
13 about 20 miles from the Ventura plant or the Ventura-
14 Sunkist plant. So he has given us a lot of good
15 inputs on what is going on.

16 Also, our continued innovation of our
17 products such as introducing not-from-concentrate
18 lemonade through the Simply Lemonade products -- and
19 we've added new products: Simply Lemonade with
20 blueberries, Simply Lemonade with mango, and so far
21 everything has been very successful.

22 But the key to that is it's basically over
23 90 percent lemon, and you just put a little blueberry
24 or a little mango, and it gives it that extra key
25 flavor, and it's marketed. It's all marketing.

1 We are the largest supplier of food service
2 lemon juice in the world, including McDonald's,
3 Wendy's, Darden, and others. So not only do we -- and
4 you'll see our label on these products in McDonald's.

5 It says Minute Maid, Minute Maid Lemonade. You'll
6 see at Darden's. You'll see it at Wendy's. And that
7 makes us the largest customer of Ventura Coastal that
8 you heard from -- as you heard from earlier today.

9 In my opinion, the termination of the
10 suspension agreements on lemon juice from Argentina
11 and Mexico will not lead to continuation or recurrence
12 of material injury to the domestic industry. There
13 are three points I would like to make today that form
14 the basis of my opinion.

15 First, from Coca-Cola's perspective, Ventura
16 Coastal-Sunkist Growers are the only real source of
17 lemon juice in the United States, and they cannot and
18 have not been able to supply all the needs of the
19 United States. They stated that this morning. They
20 said they cannot meet all the U.S. needs. So it's
21 kind of interesting. So we do need a foreign source,
22 okay?

23 Second, Ventura produces a premium not-from-
24 concentrate lemon juice product, which insulates it
25 from import competition.

1 Third, the joint venture between Sunkist
2 Growers and Ventura has created a cost-efficient
3 processing facility for the growers, which has given
4 the growers better returns due to more efficient
5 operations, as both Sunkist and Ventura confirmed this
6 morning.

7 First I'd like to build on the point about
8 that Ventura Coastal-Sunkist Growers are the only real
9 source of lemon juice in the United States, and they
10 cannot and never have been able to supply all the
11 needs. We're the largest purchaser of lemon juice in
12 the U.S. The amount of lemon juice produced in the
13 U.S. is limited by the amount of fresh lemons
14 available for processing.

15 If Sunkist Growers could sell all the lemons
16 on the fresh market, it would. It wouldn't put one
17 into the secondary market. The fresh market yields
18 the greatest return for the growers. Lemon juice is a
19 byproduct of its fresh lemon business, as Mr. Pearson
20 asked about this morning. I mean, that's the fact. I
21 mean, if they could sell everything fresh, they would.
22 I mean, that's where the money is made.

23 Lemons, like all agricultural products, are
24 subject to the vagaries of weather, pest, and
25 competition for land use. The supply of whole lemons

1 and demand for them greatly impact production of lemon
2 juice. If lemon juice growers have a bad season due
3 to weather, freeze, storms, they will not be able to
4 meet the supply commitments to us, and we will not be
5 able to supply our customers.

6 So we need a second source. We need a third
7 source because the one thing our brand -- it has to be
8 on the shelf. It has to be at Walmart. It has to be
9 at McDonald's. It has to be at Darden.

10 Second, Ventura produces a premium not-from-
11 concentrate lemon juice product that insulates it from
12 import from competition. Coca-Cola's need for not-
13 from-concentrate lemon juice increased dramatically
14 over the period of the review due to the success of
15 the Simply Lemonade. In 2006, I believe we bought
16 zero at the beginning of the year, zero lemon NFC.
17 Now we buy significant amounts. We've bought up to
18 over 6 million gallons recently in one year.

19 Prior to the joint venture last February,
20 Sunkist would not meet 100 percent of our needs for
21 the not-from-concentrate lemon juice necessary to
22 support the Simply brand. And as a matter of fact,
23 Mr. Borgers knows this because about three or four
24 years ago, we went to Ventura and told him we needed
25 more NFC, and he spent -- and I don't know the exact

1 numbers. I'm going to say upwards of a million
2 dollars to put some equipment in to supply Coca-Cola
3 lemon NFC. So now he's doing the same.

4 Since the joint venture, Mr. Borgers has
5 said he will supply 100 percent of our needs.
6 Unfortunately, we found out this February -- and it
7 gets very, very involved. We have got to let our
8 marketing team know by like the middle of the summer
9 for next year's season because you've got to build
10 everything.

11 But prior to this year, Sunkist could not
12 meet 100 percent of our needs. And because of that,
13 we had to push back the growth of the Simply Lemonade
14 NFC products.

15 And once again, Coca-Cola relies on Ventura
16 Coastal for the vast majority of its not-from-
17 concentrate purchases. And Ventura produces a premium
18 not-from-concentrate product, and Coca-Cola pays a
19 premium for that juice.

20 Mexican producers can only produce not-from-
21 concentrate juice for a short time period, and it's
22 outside of the window of our needs. Our needs -- 80
23 percent of our lemonade or lemon needs of NFC are
24 between Memorial and Labor Day. The product we would
25 get from Mexico comes in in September. So we have

1 very, very little need for that. I mean, it's a good
2 off-season product, but it doesn't meet our needs
3 when, you know, 80 percent of our sales are during the
4 summer.

5 Argentina producers, listen to this, cannot
6 produce not-from-concentrate lemon juice that meets
7 the Simply product specification. So, I mean, I'm
8 sure they're selling to someone in the U.S., but it's
9 not us, and we're the major NFC producer -- or
10 consumer in the U.S.

11 Third, the joint venture between Sunkist
12 Growers and Ventura has created a cost-efficient
13 processing facility for the growers, which has given
14 the growers better returns due to more efficient
15 operations. Between the growers that Ventura always
16 purchase from and the members of the Sunkist Growers
17 coop, Ventura Coastal now processes in excess of 90
18 percent of all the lemons in the United States, which
19 allows the processing plant to run more efficiently
20 instead of dividing it into two separate processing
21 plants. And Mr. Borgers has done a very good job of
22 finding those efficiencies, and those efficiencies, a
23 good share of them are being passed back to the
24 growers.

25 The higher quality not-from-concentrate

1 juice is sold at a premium price to Coca-Cola. That
2 allows higher returns to Ventura Coastal and the
3 growers. The decision to form the joint venture had
4 nothing to do with the suspension agreements.

5 Conclusion. We greatly value our
6 relationship with Ventura Coastal, from whom we
7 purchase lemon juice, lemon oil, and other products.
8 We rely on Ventura Coastal for its premium not-from-
9 concentrate lemon product. We do not see any risk of
10 material injury to Ventura Coastal if the suspension
11 agreements are terminated because Ventura Coastal
12 simply cannot produce enough lemon juice to satisfy
13 the U.S. demand, so purchasers must look to imports.

14 Also, Ventura Coastal effectively has no
15 competition for not-from-concentrate lemon juice, and
16 will not have any competition for that product in the
17 foreseeable future because the Mexican season is the
18 wrong time, and Argentina cannot meet our product
19 specifications, and will not be able to.

20 The joint venture is a cost-efficient
21 processing facility which has given Ventura and the
22 growers better returns because of more efficient
23 operations. Ventura Coastal sells a premium not-from-
24 concentrate lemon juice product, and since the joint
25 venture, Ventura Coastal has committed to us once

1 again to supply 100 percent of our needs.

2 So in conclusion, the suspension agreements
3 have no effect on these considerations. Termination
4 of the agreements will not cause material injury to
5 Ventura Coastal and the Sunkist Growers. And I look
6 forward to answering any questions the commissioners
7 may have.

8 MS. NOLAN: Good afternoon. My name is Suzy
9 Nolan, Vice President, Commercial Operations, for
10 Citromax, one of the oldest and largest lemon
11 processors in Argentina. Citromax was founded by
12 Jacob Glueck. He was a flavor specialist and the
13 father of our current president, Vivian Glueck, who is
14 unable to attend today due to a religious conflict.

15 In the almost 60 years since its founding,
16 Citromax has become one of the largest processors and
17 exporters of lemon juice in Argentina, accounting for,
18 we believe, about 15 percent of Argentina's worldwide
19 exports of lemon juice. We also have an affiliated
20 importing company in New York, East Coast Flavors. So
21 we believe we understand the American lemon juice
22 market as well as anyone in the country.

23 I have worked for Citromax as vice president
24 of commercial operations for the past year and a half.

25 I also served as the U.S. agent for Citromax for 2003

1 to 2005, and for San Miguel from 1998 to 2002. So I
2 was in the industry when this case was originally
3 brought.

4 Let me begin by saying that the market
5 situation today is very different from what it was
6 back then. At the time the case was brought, a large
7 amount of inventory was being held in the U.S. by a
8 marketing company called Citrico, a company
9 incidentally that Sunkist was part of.

10 Citrico managed its inventory very poorly,
11 and ultimately ended up in bankruptcy. That meant its
12 inventory had to be sold off as quickly as possible at
13 almost any price. The result of this poor management
14 was that prices plummeted. But that situation no
15 longer exists.

16 The Citrico inventory was completely worked
17 off by the middle of 2008, causing prices to rise back
18 to their normal levels, and that's where prices are
19 today.

20 Let me now turn to the supply and demand
21 situation we face today. As the Commission is aware,
22 Argentina is the world's largest producer of lemons
23 and lemon products, and the largest exporter of lemon
24 juice to the United States. Argentina's presence in
25 the U.S. market is often larger than that of the U.S.

1 industry, although the exact percentages vary from
2 year to year depending on relative sizes of the U.S.
3 and Argentine crops.

4 Argentina's lemon juice industry is
5 dominated by four or five large industrial producers
6 who commonly account for three-quarters or more of
7 total production. The remainder of the industry
8 consists of a number of rather small processors.

9 As vice president of commercial operations
10 for Citromax, I am required to assess the level of
11 lemon juice production in the United States,
12 Argentina, Mexico, and other lemon-producing
13 countries. This provides us with an idea of likely
14 supplies available for sale to the U.S. market, and
15 provides data for our contract negotiations with our
16 customers.

17 Every six months, I produce an estimate of
18 the quantities of lemons likely to be processed in the
19 major producing countries known as *The Lemon Update*.
20 This report is widely circulated throughout the
21 industry, both juice and essential oils, and is relied
22 on heavily by our customers, including Coca-Cola. A
23 copy of my recent report has already been submitted to
24 the Commission. I believe *The Lemon Update* to be a
25 very accurate projection of the amount of lemons

1 processed, and therefore the amount of lemon juice
2 likely to be available on world markets.

3 My projections show that the total world
4 availability of lemons for processing in 2013 will be
5 about 1.66 million metric tons of lemons, which
6 equates to about 19.33 million gallons of juice. This
7 is the drop of 150,000 metric tons, or between 1-1/2
8 and 2 million gallons of juice from 2012. This is a 6
9 to 7 percent decrease. So from 2012 to 2013, a 6 to 7
10 percent decrease.

11 Perhaps more importantly, this represents a
12 drop of more than half a million gallons -- half a
13 million tons of lemons or over 6 million gallons of
14 juice when compared to 2011, which is a 22 percent
15 decrease.

16 The reduction in world supply will keep
17 lemon juices stable, if not firmer, throughout the
18 world, including the United States. It is my opinion
19 that Argentina's production of lemons in 2013 will
20 also be down from 2012, as persistent dry weather in
21 the growing region, such as Tucumán and Salta, is
22 likely to suppress lemon production, and more
23 importantly reduce yields. I believe that Argentina's
24 production will be down by more than half a million
25 gallons of juice from 2012.

1 The production of lemon juice both worldwide
2 and in Argentina in 2013 represents an even more
3 drastic drop in supply when compared to 2011. As the
4 Commission probably knows, 2011 was an extraordinary
5 crop year for Argentina, with ideal weather conditions
6 prevailing after a poor crop in 2010.

7 Argentine production of lemons for
8 processing in 2011 was over 1.23 million metric tons,
9 equivalent to 14.3 gallons of juice. In contrast, my
10 projection of Argentine production in 2013 is only
11 950,000 metric tons, equivalent to about 11 million
12 gallons.

13 In other words, Argentine production of
14 juice in 2013 is likely to be down more than 3 million
15 gallons from 2011, a 23 percent reduction. There is
16 simply no chance that Argentina will be able to
17 approach its 2011 production levels this year.

18 The Commission has undoubtedly heard that
19 inventories of lemon juice in Argentina are up
20 substantially, and that these inventory levels of
21 juice will force Argentina to export more juice to the
22 United States. I simply do not believe that to be
23 true. On the contrary, the European market has
24 historically been the destination of more than half of
25 Argentina's exports, in some cases much more than half

1 of Argentina's exports.

2 Argentina's customer relationships in Europe
3 have been painstakingly developed and nurtured over
4 many years and represent a long-term demand base.
5 Neither Citromax nor its Argentine competitors are
6 likely to abandon these relationships merely to ship
7 to the United States market.

8 More significantly, I project production in
9 Italy, Spain, and South Africa to be about 1.7 million
10 gallons lower in 2013 than in 2012. This means that
11 there will be a shortfall in supply in our non-U.S.
12 markets that will have to be met from somewhere.
13 Since I also project Argentine production to be down
14 over half a million gallons this year, the shortfall
15 will not be able to be made up by production from our
16 2013 crop. The only way the shortfall can be made up
17 will be from Argentina's current inventories.

18 Putting together the drop in both Argentine
19 and non-North American production, I believe that
20 Argentina may have to draw up to 2.2 million gallons
21 of juice from its inventory just to make up for the
22 supply shortfall in the rest of the world. In short,
23 I just don't see the Argentine lemon juice industry
24 having a large excess of juice available for shipment
25 to the United States this year.

1 There are other reasons why Argentina won't
2 be increasing exports to the United States in the
3 foreseeable future. First, Argentina's long-term
4 ability to process juice has not changed significantly
5 in recent years since the area of cultivation and a
6 number of lemon-producing trees remain quite stable
7 for the past three years. Although it's not possible
8 to project a crop size for more than a year out
9 because of weather variability, I believe it's
10 extremely unlikely that Argentina will see another
11 crop as big as 2011 for many years to come.

12 Second, the cost of production and
13 transportation have increased significantly in the
14 recent years, meaning that Argentina must charge
15 prices that are as high or higher than those charged
16 by producers from other producing countries. These
17 cost constraints, as well exchange rate restrictions,
18 make it increasingly difficult for Argentina to export
19 to the United States.

20 As a final point I want emphasize that the
21 suspension agreements in this case have not
22 meaningfully restricted Argentina's exports to the
23 United States over the past six years. Although the
24 agreements have significant administrative burdens on
25 Citromax and other Argentine producers to monitor

1 prices and costs and varied by new detail required by
2 the U.S. Department of Commerce, we have been able to
3 sell as much or much juice to the U.S. over the past
4 four years, as we did before the suspension agreements
5 were signed.

6 But the Argentine lemon industry consists of
7 profit-driven companies. We do not receive government
8 subsidies. We cannot afford to sell our lemon
9 products, including juice, at a low cost.

10 Fortunately, the drop in worldwide lemon
11 supplies in 2013 means that we should have stronger
12 pricing this year, permitting us to sell our juice to
13 the United States at a profit. We are not however
14 going to be able to increase our juice exports to the
15 United States significantly in the near future even if
16 the suspension agreements are terminated. Thank you.

17 MR. LUNN: Good afternoon. My name is Mark
18 Lunn with the law firm of Dentons. The Mexican
19 producers support the revocation of these two
20 agreements as to both countries. However, the Mexican
21 producers believes that there are significant
22 differences between the two markets that would allow
23 revocation or decumulation as to Mexico.

24 As the Commission is well aware, the statute
25 says that it shall not cumulatively assess the volume

1 and effects of imports of subject merchandise in a
2 case in which it determines that such imports are
3 likely to have no discernible adverse impact on the
4 domestic industry. We believe that the facts in this
5 case support a finding that termination of the
6 agreement as to Mexico will have no discernible impact
7 on the U.S. industry.

8 With me here today is Mr. Federico Martinez.

9 Mr. Martinez, as I like to say, knows the Mexican
10 lemon industry from the ground up. His family was one
11 of the first commercial producers of lemons in Mexico.

12 He's run and owned the major processor in Mexico,
13 he's a signatory to the suspension agreement, and he's
14 a U.S. importer. There's nothing about the Mexican
15 industry that he doesn't know.

16 He's here today to discuss with you the
17 differences between Mexico and Argentina and why
18 termination of the order or the agreement as to Mexico
19 will have no discernible impact on the U.S. industry.
20 And I'll turn it over to Mr. Martinez.

21 MR. MARTINEZ: Thank you. Good afternoon,
22 Mr. Chairman, members of the Commission, and staff.
23 My name is Federico Martinez. I come from a family
24 that has been growing citrus for three generations.
25 My previous family generation were among the first

1 lemon growers in Mexico in the late '80s. I have 17
2 years of experience in the citrus industry, processing
3 oranges, lemons, limes, and other citrus varieties.
4 But besides being a processor, I am a grower and a
5 packer for the fresh market.

6 If this suspension agreement and the lemon
7 juice case goes away, I do not see how Mexico be of
8 any trade to the U.S. lemon juice industry for three
9 very simple reasons.

10 One, Mexico is a small lemon processing
11 country, irrelevant to the market, and with different
12 industry conditions now in the present than in the
13 past. Two, Mexico is already sending all its lemon
14 juice to the U.S. Three, Mexico is not growing. Let
15 me elaborate on each of these three points.

16 First, I said Mexico is a small irrelevant
17 and with different industry conditions in the present.

18 Let's look at the statistics. Mexico does not appear
19 on the top five producing countries of the world for
20 lemons and depending on the source, sometimes not even
21 in the 10 largest lemon producers in the world.

22 In 2010, when Mexico had its largest lemon
23 crop in history, the prices of lemon juice were at its
24 highest level that I can remember. Our high
25 production had no influence on price. Our largest

1 production was irrelevant to the market.

2 The lemon growing and processing in Mexico
3 is not about lemon oil anymore. Coca-Cola is not
4 promoting new plantations or giving fruit contracts.
5 Now we purchase the lemons we process on the open
6 market, where the highest bidder gets the fruit. To
7 get the highest bidder, we need to maximize all our
8 returns, whether come from oil or juice or any other
9 byproduct.

10 Today, the Mexican lemon growers have also a
11 different alternative to pack and send the lemons to
12 the fresh market. Some growers made that their
13 priority and main business. Let me give you an
14 example. The largest producers of lemons now a days
15 is an American company from California by the name of
16 Paramount. Its main focus is packing for the fresh
17 market. The lemon groves that they now own and
18 dedicate primarily to fresh was in the past contracted
19 with Coca-Cola sending the production to the industry,
20 but nothing more.

21 It is not a surprise to see on the
22 statistics higher percentage of lemons in Mexico are
23 going to the fresh market. In 2000, there was no
24 fresh lemons being packed. I estimate that four years
25 ago about 50 percent of the production in Mexico was

1 going to the fresh market and last year was close to
2 25 percent.

3 My second argument, Mexico is sending very
4 much all its lemon juice to the U.S. already. So we
5 don't have additional juice to send if this case goes
6 away or the suspension agreement.

7 Between Procimart and the plant in Akil, who
8 does all processing for Coke, in Yucatan, I estimate
9 that we have processed every year between 85 to 99
10 percent of the lemons going to the U.S. plants. And
11 from that, around 95 percent of the juice obtained
12 have been sent to the U.S. every year. So we have
13 already been sending pretty much all the juice to the
14 U.S.

15 December is the month of the year when we
16 have the highest inventory of lemon juice because it
17 is the end of our lemon season that normally runs from
18 August, September, until December. Normally, we do
19 not carry inventories of lemon juice into the
20 following season, which means that by every August,
21 all of our lemon juice has been sold. That was the
22 case since we had started to process lemons on our own
23 account.

24 Third and last argument, Mexico is not
25 growing. Just look at the statistics. In the past

1 four years, we have produced hundred thousand tons,
2 plus, minus twenty five percent of various accounts
3 from the weather conditions. Acreage has been stable
4 as well. Although we have seen in Tamaulipas, the
5 main producing state in Mexico, small new plantations,
6 which are limited by the availability of land with
7 water. And the production from these two plantations
8 have and will be upset by the decrease of production
9 from Yucatan.

10 About two years ago, our company looked at
11 building a new plant in the Yucatan area. But we
12 backed up from this project when we found out that the
13 growers in that region, mainly three, were not
14 interested in investing on the gross and had already
15 started to abandon growth or part of them.

16 Also, we have the big threat of greening, a
17 deadly disease without cure that affect citrus, that
18 was first detected in Mexico about three years ago,
19 that most probable will decrease productivity in
20 Mexico, as it has done on every place where this
21 disease has appeared.

22 So for the foreseeable future, we see the
23 production of lemons in Mexico to stay at the same
24 level of 100,000 tons, plus or minus 25 percent, as it
25 has done in the past four years. So for these

1 reasons, if the suspension agreement and the whole
2 lemon juice case goes away, I do not see how Mexico
3 can represent any threat to the lemon juice industry.

4 Thank you.

5 MR. DUNN: That concludes our testimony
6 today, Chairman.

7 CHAIRMAN WILLIAMSON: Thank you. I want to
8 express our appreciation to all the witnesses for
9 coming today, especially those who had to travel a
10 long way, but their presence here is very important to
11 us in these proceedings. This afternoon we'll begin
12 our questioning with Commissioner Aranoff.

13 COMMISSIONER ARANOFF: Thank you, Mr.
14 Chairman. Let me start -- well, thank you all for
15 being here today, I should start with that. I
16 appreciate your willingness to take time away from
17 your businesses and answer our questions.

18 Let me start with the comments that were
19 just being made about greening. I thought I took from
20 the domestic industry's comments this morning that
21 citrus greening was not a problem right now for the
22 lemon industry in the United States. But you're
23 suggesting that it has become a problem in Mexico only
24 in the last year, was that correct?

25 MR. MARTINEZ: Yes. We found the first, the

1 vector about five years ago. Two or three years
2 later, the disease was detected as well. And we are
3 not on that five-year period, which I understand it
4 takes for an infected tree to develop the symptoms.

5 COMMISSIONER ARANOFF: So it has the same
6 effect on trees as it does on orange trees?

7 MR. MARTINEZ: Excuse me?

8 COMMISSIONER ARANOFF: Well, you know, in
9 our orange juice case, we learned a lot about citrus
10 greening and the effects that it's had on orange
11 trees, particularly in Florida and also in Brazil. So
12 I'm just trying to figure out it is the same disease
13 with approximately the same effects.

14 MR. MARTINEZ: Yes, the same disease and we
15 don't know what is going to be the effect that it's
16 going to provoke in Mexico. But if there is going to
17 be any, for sure it's going to be a negative effect in
18 the productivity of the crops that we are already
19 producing.

20 MR. HARRISBERGER: Yeah, I would like to add
21 to that. We do know the orange has been an issue for
22 sure. And we also know the lime industry I won't say
23 has been wiped out in Mexico, but mostly. So we
24 suspect that it will do the same to lemon being a
25 citrus also, but they don't know that for sure.

1 COMMISSIONER ARANOFF: Okay. And I also
2 wanted to clarify, Mr. Martinez, your comment about
3 your December inventory levels. You said December is
4 the end of your processing season and then you said --
5 did you say you dispose of all of those inventories in
6 the normal course before the start of the next
7 processing season?

8 MR. MARTINEZ: Yeah. Normally December is
9 the end of the season, so we normally have
10 inventories. And the highest levels of inventories
11 normally it's at the end of the season, so it's
12 December. For example, this year we still have some
13 inventories at our factory. Most of those inventories
14 have been already committed. And if happened what
15 have happened in the past five years, we will begin
16 the new crop, the new processing season with zero
17 inventories of lemon juice.

18 COMMISSIONER ARANOFF: So just to continue
19 you with you for a moment, Mr. Martinez, you indicated
20 -- I thought I understood you to say that while some
21 of the industry in Mexico was initially the result of
22 efforts by some of the soft drink companies to
23 encourage lemon oil production, that while it was not
24 true of the entire industry, is that how your family's
25 business got its start?

1 MR. MARTINEZ: Yes. We were citrus growers
2 and we were introduced to produce lemons because Coca-
3 Cola was promoting the planting of that variety of
4 lemons. But now a days, we don't sell the fruit to
5 Coca-Cola. Those contracts have expired. And all the
6 contracts in my growing region have expired, so we
7 don't sell fruit to Coca-Cola anymore. Coca-Cola is
8 not promoting new contracts and is not promoting new
9 plantations of lemon anymore.

10 COMMISSIONER ARANOFF: So when you say that
11 the contracts that used to be in effect involve
12 selling the fruit to Coca-Cola, Coca-Cola actually
13 contracted for the lemon crop?

14 MR. MARTINEZ: Yes.

15 COMMISSIONER ARANOFF: So not for the lemon
16 juice?

17 MR. LUNN: Perhaps I can help explain this.
18 The contracts were with the growers. The groves were
19 set up and they agreed to supply 100 percent of the
20 crop for processing. It went to Procimart's facility,
21 but the crop was owned by the Coca-Cola Company and
22 Procimart processed it on a toll basis. There was
23 also another facility in the Yucatan that does
24 something similar. That was the situation in the
25 original investigation. So 100 percent effectively of

1 the commercial lemon crop went for processing.

2 As those contracts started to expire in
3 2005, 2006, Procimart took over the plant. They
4 started buying fruit on their own account. As of now,
5 there's approximately one or two contracts that are
6 still in existence in the Yucatan. In his area there
7 are no more contracts. He's buying fruit on the open
8 market and processing it.

9 MS. NOONAN: And this is Nancy Noonan. If I
10 may add, so the Coca-Cola Export Corporation, Mexico
11 branch, is wrapping up these last few contracts with
12 growers, but they are still a toll processor for just
13 those last few contracts. So that's why you saw the
14 Coca-Cola Company also participating as a foreign
15 producer and exporter, but those are going to be
16 ending, you know, within the next couple of years.

17 COMMISSIONER ARANOFF: Okay. If I looked at
18 the industry in Argentina, would its origins be the
19 same, that they were producing fruit under contract,
20 or is there a different background story?

21 MS. NOLAN: Are you referring to the past
22 years or the whole industry or -- I mean, in the whole
23 of production of Argentina, as I understand it, there
24 are some contracts with certain processors, not all of
25 them, only selected one, and the details of it, I

1 would have to leave to somebody else.

2 COMMISSIONER ARANOFF: Did producers in
3 Argentina get into the business at the behest of soft
4 drink manufacturers or was there always lemon
5 production in Argentina?

6 MS. NOLAN: There's been lemon production in
7 Argentina since the 1950s. So, I mean --

8 MS. NOONAN: If I may add, Commissioner,
9 certainly, you know, five-and-a-half, six years ago
10 when this case was getting started, the Coca-Cola
11 Company was not any sort of producer in Argentina.

12 MR. DUNN: Commissioner Aranoff, I don't
13 know for the entire industry, but as far as I know
14 Coca-Cola was not responsible for the Argentina
15 industry to the extent it was in Mexico, if at all. I
16 know certainly for Citromax, that they were not
17 started at the behest of or with the -- at the urging
18 of Coca-Cola.

19 COMMISSIONER ARANOFF: Okay. Well, with
20 respect to the industry in Argentina, because the
21 argument that you made today and in your brief has
22 been that, you know, you have regular customers in
23 Europe and Asia who you're committed to supplying.
24 And I want to get some more detail about that either
25 today or if it's confidential, in the posthearing, the

1 extent to which those customer relationships are
2 contractual and actually call for regular volumes from
3 year to year or some -- normally in a sunset review
4 like this one where the Commission is faced with an
5 argument that volumes are committed to customers in
6 other countries, we look for some kind of evidence
7 that makes it really clear that some fairly specific
8 volumes are committed to some fairly specific
9 customers year after year, either through contracts or
10 through shipping data that shows very regular sales of
11 the same types of volumes to the same customers.

12 So I don't know if that's on the record
13 already or that's something you can put on the record,
14 but in general, I think we found that to be
15 considerably more persuasive than a generalized
16 statement that there are other customers out there.

17 MR. DUNN: Commissioner Aranoff, we don't
18 have -- as we stated in our briefs, we don't have long
19 multi-year contracts. The contracts are shorter term.

20 And I don't think that I would be able to get from my
21 clients lists of their customers and how much they
22 ship to each customer over the past six years. What I
23 can tell you is that they have exported a large
24 amount, more than half of their juice to Argentina
25 throughout the period, every single year of the

1 review, and that those -- and Suzy may be able to add
2 on this, those are long-term customer relationships
3 that they have. But I can't give you long-term multi-
4 year contracts.

5 COMMISSIONER ARANOFF: I understand that.
6 Well, if you can persuade your client to show its
7 customers they've been shipping to on a regular basis,
8 it's going to help their case. You know, you've read
9 enough of our sunset reviews to know that the more
10 concrete you can be about third-country customers and
11 what they're getting and how consistently they're
12 getting it, the more persuasive is the argument that
13 volume is committed elsewhere and is not likely to be
14 redirected to the U.S. So it's in their interest to
15 see what they can provide.

16 I've run a little over my time now, so I'll
17 turn it back to the Chairman. Thanks.

18 CHAIRMAN WILLIAMSON: Commissioner Pinkert?

19 COMMISSIONER PINKERT: Thank you, Mr.
20 Chairman, and I join my colleagues in thanking all of
21 you for being here today and taking time out to answer
22 our questions.

23 I apologize that my first question is a
24 legal question. I will have questions for the
25 business people on the panel. But I wanted to ask Mr.

1 Dunn, Mr. Clark, and perhaps others on the panel,
2 should we consider in this review whether we think the
3 investigation would have gone affirmative had there
4 been a final determination in the investigation?

5 MR. CLARK: For the record, Matt Clark of
6 Arent Fox, counsel for the Coca-Cola Company.
7 Commissioner Pinkert, I'd like to answer your question
8 in a slightly different fashion than you've phrased
9 it, if I may.

10 COMMISSIONER PINKERT: If you can answer my
11 question, then you can rephrase it.

12 MR. CLARK: All right. So the answer to
13 your question is under the statute, we don't take the
14 view that you need to make an independent
15 determination of what you would have done six-and-a-
16 half years ago and then compare that to what should
17 happen now had you made a certain decision six-and-a-
18 half years ago. Instead the framework here is a
19 little bit different.

20 As you know under the statute, there are two
21 types of suspension agreements. There are suspension
22 agreements that are designed specifically to eliminate
23 injurious effect. Then there are suspension
24 agreements that are designed to eliminate sales at
25 less than fair value. In both instances, there is

1 also an option for continuation of a case to a final
2 injury determination.

3 What type of suspension agreement do we have
4 here? Here, we have a price undertaking agreement.
5 We do not have an agreement that calls for the
6 elimination of injurious effect. It is not structured
7 for that purpose.

8 So in the normal sunset context, what was
9 referred to earlier as the counter-factual called for
10 under the statute and in the statement of
11 administrative action, you don't have a counter-
12 factual to lean against, to counter. There was no
13 continuation of the case to an injury final and you
14 don't have by operation of law an agreement to
15 eliminate injurious effect.

16 So the question is how do you conduct your
17 analysis. Our view, in contrast to the argument you
18 heard earlier, is this is very much an approach that
19 is akin to making a final determination now on the
20 very full record you have, looking at the five years
21 of data that you have collected. So instead of
22 imagining what you might have done had either -- had
23 there been on suspension agreement or had there been
24 continuation following the signing of the suspension
25 agreement, you make an independent decision now

1 because you don't have a factual predicate to counter
2 for the counter-factual analysis.

3 You're not doing this type of typical
4 analysis, what would happen had we made a
5 determination. You didn't because you couldn't. So
6 now you're making that determination now and you're
7 making it in a manner that we view as being much
8 closer to a final determination, the final
9 determination that was not made. I hope I answered
10 both your question and I managed to sneak in my
11 alternate rephrase.

12 COMMISSIONER PINKERT: All good in that
13 respect. Mr. Dunn, do you have anything to add?

14 MR. DUNN: Commissioner Pinkert, I couldn't
15 have said it better.

16 COMMISSIONER PINKERT: All right. Then I'll
17 proceed to less of a legal type of a question. Ms.
18 Nolan, you were talking about the inventories in
19 Argentina and whether they might be coming to the
20 United States. And in that discussion, you talked
21 about the commitments to Europe and to supply Europe
22 from that production. What I'm wondering is whether
23 you have any testimony about the buoyancy of demand in
24 Europe given current economic conditions over there?

25 MS. NOLAN: I think the demand in Europe is

1 affected by many things. I think obviously the
2 recession is one. There are also other factors, for
3 example, there are some very large users that buy
4 juice on most of the continents. And so if an event
5 takes place that puts a ripple into their needs, then
6 perhaps it affects global demand in lemon juice. And
7 I think that there are other product formulations in
8 Europe that may ebb and flow with other juice
9 concentrates, because a lot of lemon juice concentrate
10 in Europe is used as an acidulant in juice blends.

11 So while demand might be down in Europe
12 overall in the household, in terms of drinking juice,
13 that's one factor. And then the other factor would be
14 if a formulation utilizes different juice concentrates
15 of varying acidities, based on the prices of those,
16 you may need more or less lemon juice concentrate. I
17 think that has been a factor over the last I know 12
18 to 18 months.

19 COMMISSIONER PINKERT: Is anybody on the
20 panel, either here or in the posthearing, able to give
21 us projections for EU demand in the reasonably
22 foreseeable future?

23 MR. HARRISBERGER: We can work with
24 Argentina on it because we're one of the largest
25 customers in Europe, meaning Coca-Cola. So, I mean,

1 we'll work on that for you, for the EU; correct?

2 COMMISSIONER PINKERT: For the EU.

3 MR. HARRISBERGER: Yes.

4 COMMISSIONER PINKERT: Thank you. This next
5 question perhaps may require some economic analysis in
6 the posthearing. But as you know, we heard this
7 morning from Petitioners that in their view the
8 suspension agreement has had a substantial positive
9 impact on their profitability, and I know that you
10 disagree with that. But given that there's a
11 particular trend in profitability that happens to
12 coincide with the existence of the suspension
13 agreements, how are we able to sort out cause and
14 effect?

15 MR. HARRISBERGER: We believe there were two
16 major developments that affected California. One was
17 the combination of Ventura and Sunkist, very efficient
18 operations. And they said it themselves. They said,
19 we were asking growers for money at the end of the
20 year and now we're returning funds to growers. So
21 that by itself is one major item.

22 The other major item is the NFC. I believe
23 Mr. Borgers said up to 40 percent of his product goes
24 to NFC now. Six years ago I think he said zero. And
25 if we understand and he can supply us, it will

1 probably be 60 percent of his product. As I remember,
2 40. He'd have to correct me if I'm wrong. But up to
3 50 to 60 percent of his product could be going to NFC
4 next year once we get with their marketing team and
5 that's a product that didn't exist.

6 And the major item there is simply lemonade.
7 As he has said, since we put that in the market,
8 others have followed and that's fine. But, we
9 continue to be the major supplier of that. And there
10 are major suppliers.

11 So we believe those are the two major
12 positive effects for the growers, Sunkist growers.

13 MR. CLARK: One other consideration that you
14 heard reference to and then I'll put this all together
15 temporally. There was discussion earlier around the
16 bankruptcy of Citrico International, which was
17 discussed very heavily at the time of the Commission's
18 preliminary conference. We never did get to have a
19 final hearing. But if you were to go back in your
20 records and look to see what the prices were, had we
21 gone into that hearing what you would see is prices
22 for lemon juice had recovered very materially within
23 the handful of months in which the Citrico inventory
24 was burned off. So the price performance, had there
25 been a final hearing, would have been very different

1 than was the circumstance at the preliminary
2 conference.

3 Shortly after the time when there would have
4 been that final hearing is when the suspension
5 agreement is signed. And the Coca-Cola company is
6 just beginning to introduce Simply Lemonade. Simply
7 Lemonade is not just a premium NFC product, but we pay
8 a premium price for the NFC juice that goes into it.

9 The success of that brand, the demise of the
10 Citrico inventory, the restoration of prices, Simply
11 Lemon comes into the marketplace. And then as you
12 move to the end of this period, we have the creation
13 of Ventura Coastal, which we know because of the
14 efficiency of that operation relative to the two that
15 had existed before, has increased returns.

16 The other evidence of this that you can see,
17 and we can go into greater detail posthearing, if you
18 look at the performance of the Department of Commerce
19 review process for normal values, one part of it is to
20 set normal value every year, but the other part of it
21 is to confirm compliance with the prior year's normal
22 values. We, as Coca-Cola Export Corporation, have
23 participated in that exercise every year and we will
24 detail it for you. We have easily exceeded by large
25 amounts the normal values.

1 So while it is understandable that
2 Petitioner or the domestic industry would characterize
3 the normal values as a floor, in fact no one is
4 standing on that floor. The market has moved far
5 beyond it and that is really the result of demand has
6 been created in large part, though not exclusively by
7 Coca-Cola with the success of Minute Maid, which is a
8 concentrate-based product, and Simply Lemonade, which
9 is an NFC-based product, that by the way did not exist
10 when this case began.

11 MR. DUNN: Commissioner Pinkert --

12 COMMISSIONER PINKERT: Thank you.

13 MR. DUNN: -- I'd like to add one other
14 thing to that and that is look at the prices. The
15 Petitioners have all morning did a long dance about
16 their profitability and why you shouldn't accept the
17 numbers that they've given you for profitability. But
18 they agree on -- even at that level, they agree that
19 the profits are a lot better than they were before the
20 investigation.

21 Amazingly if you thought that imports were
22 the cause of that profitability, you would think that
23 you would have reduced imports. But you have in fact
24 substantially higher imports since the suspension
25 agreement went into effect and, as Matt has said, at

1 prices that are well above normal values. So that it
2 is not the imports. There appears to be no
3 relationship there. Something else caused those
4 prices to rise, not the suspension agreements. And I
5 think Matt's statement that the most likely cause
6 would be the working off the Citrico inventory and
7 returning to normal price levels is probably the best
8 answer.

9 COMMISSIONER PINKERT: Thank you, very much.
10 As I said this morning, I recognize that there's not
11 an effect's test under the statute. But nevertheless,
12 the argument is being made that the suspension
13 agreements have had this positive impact on the
14 domestic industry and I think it's worthwhile for us
15 to explore what the mechanism for that might be or
16 might not be. So I appreciate those answers and I
17 would encourage you to give us any additional detail
18 on that, that you can in the posthearing. Thank you
19 very much. Thank you, Mr. Chairman.

20 CHAIRMAN WILLIAMSON: Sure. Commissioner
21 Johanson?

22 COMMISSIONER JOHANSON: Thank you, Mr.
23 Chairman. I would also like to thank all the
24 witnesses for appearing here today. My first question
25 is for Mr. Horrisberger and you mentioned that

1 Argentina cannot provide NSF that meets your
2 specifications, Coca-Cola's specifications. Why is
3 that the case and could they meet those specifications
4 at some point in time?

5 MR. HARRISBERGER: I will address it in the
6 posthearing brief, but the answer is not.

7 COMMISSIONER JOHANSON: They cannot?

8 MR. HARRISBERGER: Cannot.

9 COMMISSIONER JOHANSON: And you don't see it
10 happening in the future?

11 MR. HARRISBERGER: And we'll address it in
12 the posthearing brief.

13 COMMISSIONER JOHANSON: Oh, I understand,
14 okay.

15 MR. HARRISBERGER: Yeah, the answer is they
16 cannot.

17 COMMISSIONER JOHANSON: Okay, thank you.
18 And this is also a question for Mr. Harrisberger. Why
19 can't U.S. lemon juice producers satisfy all the
20 demand in the U.S. market? Is it simply reasons --
21 can they not expand production?

22 MR. HARRISBERGER: If they expand
23 production, it would be for the fresh market. I mean
24 they last thing they want to sell to is to Ventura
25 Coastal. I don't think they appreciate me saying

1 that. But the growers get significantly higher
2 returns from the fresh market. They're a byproduct.
3 I mean Jason could give you better the numbers. I
4 mean, I don't know the exact numbers, but if they had
5 a choice, they wouldn't sell it. They're only selling
6 what they can't go to fresh. And at least for the
7 time period I know, there has not been enough
8 byproduct supplied by Sunkist and Ventura to meet U.S.
9 needs. It has required imports and it has required
10 imports above the floor.

11 Now one would assume that would continue in
12 the future and if you have a weather event for sure.
13 I mean if you have a freeze, we'll need more imports
14 to supply -- to keep ourselves on the shelf. And we
15 cannot afford not to be on the shelf. Once again, we
16 need McDonald's. We need Darden. We need Walmart. I
17 mean, we need our customers. So, I mean, that's our
18 driver and there's enough in the U.S. at present.

19 COMMISSIONER JOHANSON: Yes, Mr. Maxfield?

20 MR. MAXFIELD: Yeah. The reason they won't
21 be producing more is, like I said, the grower
22 primarily is for the fresh market. So growers are
23 sending about 30 percent of their products to Ventura
24 Coastal, but 90 to 95 percent of their income is
25 actually coming from the fresh market. So it's an

1 extremely small portion of a grower's returns that are
2 coming from the product side of the business and even
3 at the highest levels that lemons ever got to. It may
4 return a little money to the ranch, but it would never
5 -- never support a farm --

6 COMMISSIONER JOHANSON: Okay.

7 MR. MAXFIELD: -- land costs and farming
8 costs in California.

9 COMMISSIONER JOHANSON: All right. Thank
10 you for your response. And this is something that I
11 don't think has been addressed today and that is what
12 drives demand for fresh lemons? Do you all know the
13 increase in consumption of those products? Or do
14 producers in the U.S. simply produce as much as they
15 can and they are purchased?

16 MR. HARRISBERGER: I think you'd have to
17 address that to Sunkist.

18 COMMISSIONER JOHANSON: I understand, okay.

19 MR. HARRISBERGER: And I can help you maybe
20 on Coca-Cola products, but probably not --

21 COMMISSIONER JOHANSON: If I thought of this
22 question this morning, I would have asked it, but I
23 did not. So I apologize to you all in that area.

24 And this might have been addressed in the
25 staff report and I apologize if it has, but there's

1 quite a bit of information that we have had to go
2 through. And this is probably best answered by Mr.
3 Horrisberger. Are there non-U.S. NFC suppliers that
4 are available to you besides Mexico, outside of the
5 United States?

6 MR. HARRISBERGER: No. And Mexico, once
7 again, basically we sell 80 to 90 percent of our
8 product between the holidays, Labor and -- Memorial
9 and Labor Day, let's get it the right way, and Mexico
10 comes in, in September. So we have very little need,
11 if any need. And once again, it goes into these
12 tanks. I mean we spend \$100 million on tanks. The
13 same tanks that you saw that were painted orange are
14 the same tanks that -- although you think there's
15 orange in them, there's lemon in them at different
16 times.

17 So it's the exact same characteristics of
18 the orange. But rather than coming from central
19 Florida, it's coming from the central valley of
20 California and it's there within a week. And then
21 it's stored aseptically. It could be up to a year.
22 We'd prefer not doing that. But it's the same
23 characteristics. We have the same investment as we
24 do.

25 And once again, as we've done in orange, the

1 growers have to make money. As I said last time I was
2 here in the orange, we just announced a two billion
3 dollar investment in the orange groves in Florida. I
4 mean we're committed to this business and the growers
5 in California have got to make money. I mean we do no
6 good -- I mean, we've got to make money. Sunkist has
7 got to make money. Ventura has to make money. And
8 the growers all have to make money. Otherwise, we
9 won't be in the business.

10 COMMISSIONER JOHANSON: All right, thank
11 you. And this next question is perhaps best answered
12 by Ms. Nolan and this is a very simple question. And
13 I think I already know the answer, but I figured I'd
14 ask you anyway. Are there export taxes on lemon juice
15 that is sent out of Argentina, as far as you are
16 aware?

17 MS. NOLAN: An export tax?

18 COMMISSIONER JOHANSON: Right.

19 MS. NOLAN: I believe there is.

20 COMMISSIONER JOHANSON: Do you know what
21 that is and if so, could you provide that to us? Or
22 if you know now, you can tell us. That would be
23 great. If you don't --

24 MR. DUNN: We don't know, Commissioner
25 Johanson, exactly what it is, but we'll find out.

1 COMMISSIONER JOHANSON: Okay. That's been a
2 big issue at other commodities and I think Mr. Pearson
3 is probably more familiar at export taxes in Argentina
4 than I am. But it's been a big issue at least with
5 the export of processed -- certain processed products
6 from Argentina. The part that comes to mind for me is
7 soy oil. So if you could check on that, I would
8 appreciate it.

9 And this is also another question regarding
10 Argentina and this is -- there's a sentence in the
11 Curtis Mallet joint Respondent's brief, which states
12 that Argentina's main markets outside of the United
13 States -- I'm sorry, Argentina's main markets are
14 outside of the United States and they account for a
15 majority of Argentina's exports throughout the period
16 of review. So most exports from Argentina are going
17 to places other than the United States. Could that
18 not be attributable to a larger -- at least some
19 extent to the suspension agreement, the fact that
20 Argentina exports primarily to countries other than
21 the United States?

22 MR. DUNN: I don't believe that to be the
23 case. I haven't really looked at it. Those are
24 customer relationships that are built up over time.
25 And as far as I know, that was -- the Argentines have

1 been in that, in those markets for a long period of
2 time and they didn't say, oh, gee, we can't sell to
3 the U.S., let's sell to Europe. By the way, they can
4 and have sold to the U.S., so that hasn't been a
5 problem. I think it's really a question of they're a
6 global supplier and they've always wanted to be and
7 have long had those third-country markets.

8 COMMISSIONER JOHANSON: Does anybody happen
9 to know what exports to the United States were
10 percentage-wise compared to exports in other countries
11 prior to the suspension agreement from Argentina?

12 MR. DUNN: I don't know, but I should be
13 able to find out.

14 COMMISSIONER JOHANSON: If you could look at
15 that, I'd appreciate it for the posthearing brief. I
16 think that would be helpful.

17 And my next question regards transportation
18 costs. And Mr. Martinez, I assume the most orange
19 juice or perhaps all orange juice that ship from
20 Mexico comes via land, via trucks, or rail. I think
21 the staff report might have addressed this to some
22 extent. Could you address this, please?

23 MR. MARTINEZ: On orange juice?

24 COMMISSIONER JOHANSON: Well, I'm sorry,
25 most lemon juice.

1 MR. MARTINEZ: On lemon juice.

2 COMMISSIONER JOHANSON: I apologize.

3 MR. MARTINEZ: Yeah. Most of lemon juice is
4 sent on drums.

5 COMMISSIONER JOHANSON: In trucks?

6 MR. MARTINEZ: In trucks.

7 COMMISSIONER JOHANSON: Okay.

8 MR. MARTINEZ: Refrigerated trucks or frozen
9 trucks, yes.

10 COMMISSIONER JOHANSON: And once again of
11 course lemon juice that comes from Argentina comes via
12 ship. Do you all know the relative costs of shipping
13 from Mexico as opposed to Argentina? Because
14 sometimes I've been very surprised since I've been on
15 the Commission is the very low cost of shipping via
16 sea, as opposed to over land.

17 MR. HARRISBERGER: I can make -- I'd like to
18 comment. I at least know for California, via truck,
19 whether drums to Florida, as compared to Argentina
20 versus vessel, it's more expensive to send a truck per
21 ton product from California to Florida, than it is
22 from Argentina versus vessel. I know that for sure.
23 And it's significantly cheaper to vessel out of
24 Argentina.

25 It's offset, and I don't know the exact duty

1 amount, by more than the duty. So the cost of freight
2 is higher, but the cost of duty is out of Argentina,
3 as compared -- there is no duty out of California. So
4 it's a very complicated formula and I think we can
5 address most of that in the brief.

6 COMMISSIONER JOHANSON: All right. I
7 appreciate it.

8 MR. DUNN: Commissioner Johanson?

9 COMMISSIONER JOHANSON: Yes?

10 MR. DUNN: I just wanted to add on that.
11 Argentina, the producers are located a long way away
12 from the port, so their juice has to be transported by
13 truck.

14 COMMISSIONER JOHANSON: It can't come down
15 the river --

16 MR. DUNN: No.

17 COMMISSIONER JOHANSON: -- like the Parana
18 or the Rio De Plata?

19 MR. DUNN: No. It comes by truck. It's one
20 of the reasons, by the way, why it's impractical for
21 them to produce NFC because they would have to ship in
22 frozen containers to the port and that's quite
23 expensive as you heard this morning.

24 COMMISSIONER JOHANSON: Okay, thank you. I
25 appreciate that. And I'm going to ask one more

1 question. My time is about done. And this is a
2 question for Mr. Martinez. I thank you for coming a
3 long way today. I thank the witnesses this morning
4 for coming from California and you probably came --
5 probably may even further than they did. So thank you
6 for appearing here today before us.

7 I have a very basic question for you.
8 Mexico produces little in the way of fresh lemons from
9 what I understand, as opposed to the United States and
10 Argentina. Why is that the case? Why is most used
11 for processing?

12 MR. MARTINEZ: Well, it used to be all for
13 processing because all the groves that were planted --

14 COMMISSIONER JOHANSON: Specifically for
15 production or orange -- lemon juice for Coca-Cola,
16 correct?

17 MR. MARTINEZ: Yes.

18 COMMISSIONER JOHANSON: Okay.

19 MR. MARTINEZ: But once the contract expire,
20 the grower had the alternative to look at the fresh
21 market and that's being shifting on that direction.
22 That's why it has -- I believe that has been growing
23 and last year accounted for almost one quarter of the
24 total production in Mexico lemons went into the fresh
25 market.

1 COMMISSIONER JOHANSON: Do you see that
2 growing, the percentage going to fresh as opposed to
3 processing?

4 MR. MARTINEZ: Probably will continue, not
5 at the same speed.

6 COMMISSIONER JOHANSON: Okay, thank you.
7 Thank you all for --

8 MR. HARRISBERGER: I'd like to make one
9 comment.

10 COMMISSIONER JOHANSON: Oh, yes, Mr.
11 Harrisberger?

12 MR. HARRISBERGER: Basically all of the
13 lemon contracts that Coca-Cola entered into Mexico,
14 and we probably -- I wouldn't say 100 percent, but
15 close, it was for the oil.

16 COMMISSIONER JOHANSON: Okay.

17 MR. HARRISBERGER: So it was oil, not -- I
18 mean the juice was a byproduct of the oil in that
19 case.

20 COMMISSIONER JOHANSON: Right.

21 MR. HARRISBERGER: But, yeah, I don't know
22 if 100 percent, but we were probably close to 95 to
23 100 percent of the groves in Mexico were planted for
24 Coca-Cola for oil.

25 COMMISSIONER JOHANSON: All right, thank

1 you.

2 CHAIRMAN WILLIAMSON: Commissioner
3 Broadbent?

4 COMMISSIONER BROADBENT: Thank you, Mr.
5 Chairman. I wanted to -- I appreciated Mr. Clark's
6 perspective on the legal determination that we're
7 making here in this case and I just wanted to
8 reiterate what I said to the earlier panel, that in
9 the posthearing briefing, if you could provide with a
10 thorough discussion of all the legal authorities and
11 precedence and prior Commission determinations, that
12 will give the context in which to make this legal
13 analysis for the circumstances that are presented
14 here. That would be very helpful.

15 I wanted to know sort of what -- this is
16 probably for Mr. Dunn and Mr. Lunn, the counsel from
17 Mexico, and then Mr. Dunn. Is that right, Mr. Lunn
18 and Mr. Dunn? Okay.

19 MR. DUNN: We make a great dance team.

20 COMMISSIONER BROADBENT: What benefits do
21 your countries get from the suspension agreement at
22 this point, or your clients? Anything? And why did
23 you agree to it to begin with?

24 MR. DUNN: Well, strange to say, I was just
25 answering that question to a reporter at the break.

1 And the reason that you sign a suspension agreement is
2 that you don't have to pay dumping duties or estimated
3 dumping duties. If you sell above -- you've got a
4 normal value in these agreements. If you sell above
5 that, the juice enters into the United States. So no
6 money goes to Uncle Sam. You keep it in your pocket.

7 And that's a very attractive option.

8 COMMISSIONER BROADBENT: Okay.

9 MR. LUNN: If I could add, going back to --
10 I helped negotiate the agreements. I guess the reason
11 they were signed was the basic tenet, that business is
12 like predictability. And at the time we signed the
13 agreement, we felt like we had a strong argument here
14 at the Commission, at least in the case of the Coca-
15 Cola Company. On the Commerce side, we were in a
16 situation where depending on the accounting that was
17 done for the final margin, we could end up with either
18 a zero margin or 146 percent. So it was kind of a big
19 rolling of the dice that was involved. So at the time
20 when we were offered the suspension agreement by the
21 Department of Commerce, considering all the factors,
22 we decided, in consultation with our clients, to sign
23 the agreement. That's why we did it then.

24 In terms of what Mexico gets from it now, I
25 would say nothing, other than they -- Ms. Nolan

1 mentioned, it's a large administrative burden. They
2 have been able to sell above the normal values.
3 Hundred percent of the juices is coming to the United
4 States anyway. So, I mean, I guess if the choice is a
5 dumping order or not a dumping order, there's certain
6 benefits to it because it is predictable. And since
7 they've always been able to sell above the normal
8 values, it hasn't been restricted. So there's a
9 certain benefit to that. If the choice is no dumping
10 order or no suspension agreement, they would be much
11 happier with no suspension agreement.

12 COMMISSIONER BROADBENT: Well, can't you say
13 that it's done its purpose and it's time to not
14 participate anymore?

15 MR. LUNN: Do you mean not participate in
16 the --

17 COMMISSIONER BROADBENT: In the suspension
18 agreement.

19 MR. LUNN: No, because at that point the
20 dumping order would go into effect.

21 MR. CLARK: Just to --

22 COMMISSIONER BROADBENT: Yeah.

23 MR. CLARK: Just offer one comment. There
24 is the opportunity for the signatories to terminate
25 the agreement, to say that signatories believe that

1 the agreement has outlived its utility. They can
2 terminate the agreement at that moment in time. The
3 original investigation that was suspended would snap
4 back into existence. The Department of Commerce would
5 be confronted with a dilemma because the agreement was
6 signed the even of when their final determination was
7 due to be released. So they would very quickly have
8 to dust that off and issue it.

9 Mark is correct, that's certainly with
10 respect to the Coca-Cola Export Corporation and
11 Mexico. The margins were -- we were either not going
12 to be participating in a final determination or we
13 were going to be. We're very much of the view that we
14 would have gotten a de minimis result. So that's what
15 was being sacrificed, along with the opportunity to
16 have an argument at that moment in time as to whether
17 the domestic industry was being injured.

18 We do have that opportunity. The agreement
19 could be terminated. And then we would be back here
20 in very short order having exactly the discussion that
21 we are having now, which loops back into the earlier
22 discussion of what is your analytical framework.

23 COMMISSIONER BROADBENT: Right. That's
24 helpful. How have the prices behaved under this
25 current suspension agreement? Can you give me kind of

1 history of how prices have gone in the market based on
2 the regulation of this agreement?

3 MS. NOONAN: Nancy Noonan. From the
4 perspective of the Coca-Cola Company, and we'll
5 provide this posthearing, but you can see that
6 actually our normal values have been set within a very
7 small range of each other. They've changed very
8 little from year to year and yet our actual reported
9 selling prices to the U.S. Department of Commerce have
10 been significantly higher because the market has been
11 so much higher.

12 COMMISSIONER BROADBENT: Okay. And then so
13 we can get maybe a time series of the normal value
14 prices, that would be very helpful.

15 MS. NOONAN: Sure. We'd be happy to do
16 that. And as I think was mentioned earlier today by
17 the Petitioner's counsel, the normal value process is
18 set using costs. So, they look at what your costs
19 were for a 12-month period. They add in some profit
20 and direct selling expenses and all sorts of extra
21 stuff. And then that's what they use to set the new
22 normal value that would be in effect for the next
23 year. So, again, at least from our perspective in
24 Mexico, the costs have actually been very much the
25 same year to year; a slight increase, but nothing

1 dramatic and yet the prices have gone up
2 significantly.

3 COMMISSIONER BROADBENT: Okay. What can you
4 tell me, this would be to any other witnesses, what
5 the behavior of the non-subject imports have been over
6 the period of review?

7 MR. HARRISBERGER: We'll have to address
8 that. I do not -- at least for the last three or four
9 years, we haven't had any non-subject imports into the
10 U.S. I mean, there might have been something I
11 missed, but nothing of any size, who ought to address
12 it then, because I don't know the answer.

13 COMMISSIONER BROADBENT: Okay, all right,
14 good. I had a question, an extra question for Ms.
15 Nolan from Argentina. We had something in our staff
16 report talking about -- and I couldn't place this, so
17 I'm sorry for the vagueness of this question -- but a
18 connection between plantings for sugar and ethanol in
19 Argentina and citrus. Are you aware of any link there
20 where some of the ethanol plan -- I mean some of the
21 sugar plantings for ethanol may be converted to more
22 citrus plantings?

23 MS. NOLAN: I'm not aware of the current
24 situation, but many times with the ebb and flow of
25 demand and supply, when growers become disgruntled,

1 no, I'm going to take out the trees and put in sugar
2 cane, and then when sugar cane goes bad, I'm going to
3 take out the sugar cane and put lemon trees. But at
4 the moment, I haven't heard that.

5 MR. HARRISBERGER: I'd like to address that
6 because in Brazil, on the orange business, that's
7 exactly what happened. About I'm going to say a third
8 to 40 percent of the groves in the San Paulo area have
9 switched to sugar cane. And believe it or not, it
10 ends up -- it worked out well because they go to areas
11 where you can control greening. So that has been a
12 phenomena in Brazil with the orange business. I'm not
13 aware of it in Argentina, but it's been huge in
14 Brazil.

15 MR. DUNN: I just wanted to point out that
16 that's -- changing those things is a long-term
17 decision. When you decide to -- if one were to decide
18 to tear up their sugar cane plantings and plan lemon
19 trees, it's going to be five years before that comes
20 into production. If you do the reverse, you can go to
21 sugar pretty quickly, but you give up the remaining
22 productive life that you had on those trees. So it's
23 -- you have to -- it's not something that you just - -
24 it's easier to go from lemon to sugar planting, than
25 it is to go from sugar to lemon planting. But either

1 way, you have long-term consequences that you have to
2 consider. It doesn't happen over night.

3 COMMISSIONER BROADBENT: So it really takes
4 five years to go from sugar to lemon groves?

5 MR. DUNN: well, you have to plant the
6 trees. It's five years before the trees reach a
7 really productive stage. They're planted, but they're
8 not productive.

9 COMMISSIONER BROADBENT: Okay. Then just
10 one more quick question here. For Argentina and
11 Mexico representatives, are there regulations
12 regarding lemon juice disposal that similar to those
13 in the United States? How do they govern that in
14 Mexico and Argentina?

15 MR. MARTINEZ: I'm not very familiar with
16 what the laws are here in the U.S. But in Mexico, I
17 know that we cannot do it because of the acidity
18 levels. So I would imagine that has the same type of
19 negative impact and the same reasons. But I'm not
20 familiar with the laws either way.

21 MS. NOLAN: In the case of Argentina, it's
22 also prohibited. In fact just this last year for our
23 own production we've installed an Anaerobic Digester
24 simply for the wastewater treatment.

25 I think as someone mentioned before, if you

1 were to try to put lemon juice even to your Anaerobic
2 Digester, it would be a disaster because it's a
3 delicate balance of waste.

4 So disposing of lemon juice in Argentina or
5 the United States, you would really have to find
6 someone that can dispose of it properly. It can't
7 simply be put to a river or put into a yard or
8 something like that.

9 I wanted to follow up on your previous
10 question.

11 Within our operations we have, we're from
12 seed to bed. So some of our trees are in a greenhouse
13 for two years before they're even planted. So when
14 you talk about the conversion from sugar or back and
15 forth, a tree, we have some of them two years before
16 they're even planted and then they need to be about
17 five years before they're producing any sort of
18 productive level.

19 COMMISSIONER BROADBENT: Thank you, I
20 appreciate that.

21 CHAIRMAN WILLIAMSON: Thank you.

22 Mr. Horrisberger, you mentioned that a few
23 of the contracts in Mexico were mainly for the oil. I
24 was wondering, what do you do with the juice since you
25 can't dispose of it? How would you factor that into

1 the --

2 MR. HARRISBERGER: I don't know the exact
3 yields back then. In the last five years there's very
4 few contracts left. We were buying the juice, I'm
5 sure, well, Export Corporation out of Mexico was, I
6 assume, importing into the U.S., is that correct?

7 MS. NOONAN: Yes. Let me follow up on that.

8 The company had contracts with growers to
9 take possession of the entire whole fruit. Then they
10 paid a total processor to process that fruit into
11 lemon oil and lemon juice, but still retained
12 possession of the lemon oil and lemon juice, which
13 then the Coca-Cola Company was selling into the United
14 States, most of it to itself, to Coca-Cola North
15 America, but some of it to unaffiliated customers.

16 CHAIRMAN WILLIAMSON: You wanted the oil,
17 you were dealing with the juice as --

18 MS. NOONAN: Of course the oil is very
19 important to the company, but the company is an
20 innovative company that's going to make money wherever
21 it can, and it developed these products to use the
22 lemon juice.

23 MR. HARRISBERGER: To me it's the same as
24 Sunkist. Sunkist, one of their by-products was the
25 juice. Same difference in my mind. We were

1 interested in the oil, the by-product was the juice.

2 CHAIRMAN WILLIAMSON: -- ingenuity.

3 MR. CLARK: Mr. Chairman, in an environment
4 where, as Mr. Horrisberger said earlier, the domestic
5 industry has never been able to supply 100 percent of
6 the demand for lemon juice. So for the small amount
7 of juice that came out of the quite modest sized
8 industry in Mexico, that could easily come into the
9 U.S. market as other imports did.

10 CHAIRMAN WILLIAMSON: Okay.

11 Going back to the situation, Mr.
12 Horrisberger, the situation in Mexico, I don't know if
13 you can now or in your posthearing, but why did you
14 get out of the long term contracts? What was the
15 motivation for that?

16 MR. HARRISBERGER: We'll have to address it
17 because, as Mr. Borgers said, that's another part of
18 our business. I could guess, but I don't know for
19 sure. We'll address it in the posthearing.

20 CHAIRMAN WILLIAMSON: Thank you.

21 Mr. Martinez, you mentioned I think
22 production in Yucatan. And I think you mentioned
23 another area that was also important for lemon
24 production for you. Where is that?

25 MR. MARTINEZ: The northeast of Mexico,

1 south from Texas. That's where Tamaulipas state is,
2 and that's actually the largest growing lemon region
3 in Mexico. That's probably where 80-85 percent of the
4 lemons are grown.

5 CHAIRMAN WILLIAMSON: Thank you. I've bene
6 in the Yucatan and I saw all those citrus groves, so I
7 thought it was down there. I understand now why it's
8 also coming by truck too. Thank you.

9 Mr. Horrisberger, you had talked about you
10 were going to give posthearing reasons why you don't
11 expect any nonconcentrated juice to come from
12 Argentina. Also in addressing that, address the
13 question of whether would investment make a
14 difference. And I guess what I'm asking, I think the
15 trade in orange juice, there has been growing trade in
16 the nonconcentrate from Brazil I believe. That's
17 because people have made the investment to get it
18 here.

19 MR. HARRISBERGER: Yes.

20 CHAIRMAN WILLIAMSON: So in addressing that
21 question of --

22 MR. HARRISBERGER: It's a specification
23 reason. We'll address it in the brief.

24 CHAIRMAN WILLIAMSON: Thank you.

25 MS. NOONAN: Commissioner, one thing we

1 might be able to add right now though, the orange
2 juice is just a much, much bigger market than lemon
3 juice. I think that's going to answer some of your
4 investment questions.

5 MR. DUNN: Commissioner Williamson, I just
6 wanted to point out, the Petitioners this morning made
7 a big presentation about one Argentine company, San
8 Miguel, getting a normal value for their juice. For
9 their not from concentrate juice.

10 That is something that the Commerce
11 Department pretty much for the asking. They have a
12 percentage add-on. So if you have a normal value for
13 Product X, they add on a percent, so that will be your
14 normal value for not from concentrate.

15 That doesn't mean that they produce it.
16 They don't. I have been told by all three companies
17 that I represent, and that includes San Miguel, they
18 don't produce it, they are not building the facilities
19 to produce it, and in addition, you have -- It's not
20 just building a pasteurizer. you have to be able to
21 transport it. As I said, it's a long way from the
22 state of Tucumán in Argentina to Buenos Aires. That's
23 very expensive transportation. And the market, as
24 Nancy stated, the market for lemon juice is not big
25 enough to justify what was done in Brazil which was to

1 create tankers, aseptic tankers, because the product
2 has to be kept aseptically if it's not from
3 concentrate, to build. They don't have the commitment
4 to build aseptic tankers, and there are no aseptic
5 tankers to transport lemon juice from Argentina.

6 is it theoretically possible for them to do
7 so? Yes. The market cost situation, transport cost
8 situation, doesn't make sense for them.

9 CHAIRMAN WILLIAMSON: I understand the
10 special infrastructure you have to move orange juice
11 around, and you don't have those volumes for lemon
12 juice. So are we talking about, like the shipments to
13 Europe, are they going in the same boats that maybe
14 soy beans or beef or other stuff is going in? Because
15 you're putting it in the containers. Or is there a
16 special infrastructure for moving lemon juice around?

17 MS. NOLAN: Are we talking about the
18 infrastructure for NFC then?

19 CHAIRMAN WILLIAMSON: No I've switched to
20 just lemon juice.

21 MS. NOLAN: So we're on concentrate.

22 CHAIRMAN WILLIAMSON: Right. Sorry, we're
23 on concentrate. Correct.

24 MS. NOLAN: The vast majority of concentrate
25 is shipped in 20 to 40 foot reefer containers in 55

1 gallon drums to the major ports around the world.

2 CHAIRMAN WILLIAMSON: So that's --

3 MS. NOLAN: The same as beef would be or --

4 CHAIRMAN WILLIAMSON: As opposed to orange
5 juice which I guess, then it goes specialized vessels?

6 MS. NOLAN: Some of it still goes that same
7 way. But they have built these huge ships which
8 again, going back to the scale between orange and
9 lemon, I'd have to get out my calculator but to fill
10 one of those tankers with lemon, it would take some
11 doing.

12 CHAIRMAN WILLIAMSON: I hear you. Enough on
13 that subject. I get the answer.

14 This morning those in favor of continuation
15 pointed out that price is really the key thing because
16 the quality and availability was pretty much the same
17 from all three areas of supply. You talked about
18 selling above the normal value. But I was wondering
19 if you could address posthearing, if you take a look
20 at our pricing data and what does that say about the
21 nature of the competition between the domestic and the
22 imported product? That raises some different
23 questions, that has some different implications and I
24 don't think that question has been addressed. So I
25 appreciate that.

1 I don't think anybody's talked about today,
2 and I'd also ask those in favor of continuation to
3 address this, the question of non-subject imports and
4 what role, if any, do they play in this market.

5 I think you hadn't been bringing it in, but
6 I assume there must be other folks somewhere and
7 there's been no discussion about what, how we should
8 factor those imports into --

9 MR. HARRISBERGER: I'm not so sure there's
10 been any non-subject imports and basis saying that
11 there might have been some from Italy recently for a
12 different reason.

13 I don't think there's been much, if any, for
14 the last five years.

15 MR. DUNN: Commissioner Williamson, you're
16 talking about NFC specifically?

17 CHAIRMAN WILLIAMSON: No, I'm talking about
18 the subject product.

19 MR. LUNN: Are you talking about non-subject
20 countries or --

21 CHAIRMAN WILLIAMSON: Yes.

22 MR. LUNN: -- nonsignatories to the
23 agreement?

24 CHAIRMAN WILLIAMSON: Non-subject countries.

25 MR. LUNN: Okay.

1 CHAIRMAN WILLIAMSON: you can address it
2 posthearing.

3 MR. DUNN: You have the data on the imports
4 from non-subject countries of all lemon juice, and
5 they're not insignificant.

6 CHAIRMAN WILLIAMSON: So what do you make of
7 that? How do you factor that into our consideration?

8 MR. DUNN: In fact what we said in the brief
9 was you can look to some extent and see that Argentina
10 has, in particular, a lot of their competition has
11 been with the non-subject countries more than with the
12 domestics.

13 CHAIRMAN WILLIAMSON: Thank you.

14 My time has expired. Commissioner Pearson?

15 COMMISSIONER PEARSON: Thank you, Mr.
16 Chairman.

17 Allow me to also offer my welcome to your
18 panel. One of the great things about being last in
19 the questioning order is you can learn a lot by
20 listening to the other questions and answers. So
21 allow me just to follow up with a couple of
22 clarifications.

23 Are U.S. imports of lemon juice best
24 understood to result from demand/pull pressures in the
25 U.S. market? Or is it more supply/push pressures in

1 foreign markets? Or both.

2 MR. HARRISBERGER: I would say it's demand.

3 If they don't have a customer it doesn't do any good
4 to bring it to the U.S.

5 COMMISSIONER PEARSON: So we don't see a
6 situation, unlike some commodity products, where
7 you'll have vessels arriving in U.S. ports with
8 product unsold, you put it on the dock and then figure
9 out later how to sell it. That is not the case with
10 lemon juice?

11 MR. HARRISBERGER: They'd have to speak to
12 that.

13 MR. MARTINEZ: In my case it's very much
14 about demand. If I don't see the possibility to find
15 a customer for my products, I just simply don't have
16 to buy lemons, to process them.

17 COMMISSIONER PEARSON: With Argentine
18 product, does it happen occasionally that a vessel
19 will end up in Rotterdam or the Port of New York or
20 whatever, with unsold lemon juice?

21 MS. NOLAN: I would say that in general most
22 companies have a small volume in a warehouse for
23 customers that never put in a contract. There are
24 small customers that buy 40 drums or one container. I
25 think there are many processors that have an account

1 at X Warehouse and will have some product there.

2 But as a general rule to ship mass volumes
3 to one destination, no.

4 COMMISSIONER PEARSON: So any product that
5 would be in a warehouse in the United States still
6 owned by an Argentine producer would be in that
7 position with the expectation that it would be moved
8 into the marketplace to existing customers in the near
9 future. It wouldn't be sitting there for months
10 waiting for a buyer.

11 MS. NOLAN: Right. For us, we might make
12 the decision to move product into the U.S. that we
13 have for a customer under contract, but not move a
14 massive volume in unsold. No.

15 COMMISSIONER PEARSON: Mr. Dunn?

16 MR. DUNN: Just to add to that. I was
17 speaking a while back with the President of Citromax
18 who told me that virtually all of what they sell is
19 committed to a, in the United States, it's certainly
20 committed to a customer. Most of the time they
21 deliver straight to the customer or the customer picks
22 up at the dock, whatever. A small amount of time the
23 stuff will be put into the warehouse, but that is
24 generally committed to the customer. The customer
25 says I want that, I just can't take it right now.

1 Have it available for me when I call. But that's not
2 a significant quantity of juice.

3 COMMISSIONER PEARSON: So the U.S. market is
4 not currently set up to accommodate some rogue
5 shipment of a large quantity of lemon juice that would
6 then have to be moved into the marketplace? We just
7 haven't seen that happen. It's not something we
8 should worry about in the context of this
9 investigation, is that correct?

10 MR. DUNN: No. And once again, to
11 distinguish from the famous orange juice case, none of
12 these companies has tank farms in the United States
13 where they can store large quantities of juice.

14 COMMISSIONER PEARSON: And there's on
15 futures market for lemon juice?

16 MR. DUNN: Not that I know of.

17 COMMISSIONER PEARSON: I don't either, but
18 if there was one, someone would no.

19 MR. HARRISBERGER: The answer is no. There
20 is apple and there is orange.

21 COMMISSIONER PEARSON: Thank you.

22 Would I be correct to understand that from
23 your point of view the marketplace has almost moved
24 entirely beyond the Suspension Agreement such that
25 there's been enough growth in demand that there are

1 neither price effects nor volume effects from the
2 suspension agreements?

3 MR. CLARK: We'd answer that question in the
4 affirmative. It's not that the market has moved
5 beyond the suspension agreement. From essentially the
6 moment it was signed the suspension agreement was
7 irrelevant to what was developing in the marketplace.

8 The marketplace had already turned so the suspension
9 agreement has not had any bite, except as clients are
10 wont to remind us, the lawyers do sometimes bite
11 rather deeply. That's the only consideration that has
12 really been visited on our clients from the suspension
13 agreement.

14 COMMISSIONER PEARSON: You've testified in
15 recent minutes about administrative and regulatory
16 costs of living with the suspension agreements, but
17 that's just kind of a cost of doing business that's on
18 the side and it's not really having an effect on the
19 volume or price of trade that happens --

20 MR. CLARK: The cost of doing business under
21 the suspension agreement each year is the process of
22 requesting and then obtaining normal value as part of
23 that. We also demonstrate compliance with the prior
24 year's normal value. that is the extent of the
25 compliance cost. Depending on the particular year

1 you're in, the Department of Commerce will conduct on-
2 site verification as they would in the context of a
3 normal dumping review or dumping investigation.

4 That's the other component of the compliance cost.

5 So you have an internal cost. The company
6 staff who already have full time jobs have to prepare
7 questionnaire responses. They're subject to
8 verification. We've been verified and the
9 verifications are all clean as you've seen on the
10 record. Then we get the normal values for the
11 following year. But those normal values have not had
12 a restraining effect on the ability to sell as the
13 record demonstrates.

14 COMMISSIONER PEARSON: So that is one of the
15 key issues in your fundamental argument that these
16 suspension agreements could be revoked and there in
17 essence would be no effect in the marketplace, or no
18 noticeable effect. Is that -- I'm putting words into
19 your mouth. don't let me do that.

20 MR. CLARK: That's certainly the view of the
21 Coca-Cola Company as the single largest purchaser in
22 the United States and in the world.

23 COMMISSIONER PEARSON: Mr. Lunn?

24 MR. LUNN: I just wanted to add to that and
25 correct something that was said this morning.

1 The Coca-Cola Company suspension agreement
2 does have some unique aspects to it, but in terms of
3 Procimart which is the largest exporter of lemon juice
4 to the United States now, theirs is essentially
5 exactly the same as the Argentinians. It's the
6 allocation of --

7 First off, it's a fully loaded cost of
8 production including the fruit cost. They look at
9 what they're paying for fruit on the open market. We
10 allocate that fruit cost across all the different
11 products they produce. It's exactly the way that I
12 believe Ventura is doing it now. Sunkist didn't
13 previously. So it is a fully loaded cost of
14 production.

15 This morning you heard some things that said
16 that the Mexican normal values were artificially low.

17 Now that is no longer the case for the majority of
18 the exports from Mexico.

19 COMMISSIONER PEARSON: I have a question
20 then, both for Mr. Martinez and Ms. Nolan.

21 In the event that you are not finding
22 sufficient customers to purchase lemon juice, would
23 you make the decision then not to buy lemons and to
24 cut back production in the plant? I think you
25 commented on that earlier, Mr. Martinez.

1 MR. MARTINEZ: Yes. That has to do a lot I
2 think with the way we like to do business in our
3 company. We try to forecast the sales, make
4 contracts, and based on that go out and keep certain
5 volume, processors in volume of fruit. We sometimes
6 process additional volumes that we expect that could
7 be sold during the rest of the year. That would be in
8 accordance with what I mentioned. We have never
9 carried inventories over the next season, working with
10 that strategy.

11 COMMISSIONER PEARSON: Ms. Nolan, a similar
12 situation in Argentina or somewhat different?

13 MS. NOLAN: What we would do in a situation
14 where there was slack demand, we would only process
15 the lemons from our own groves. We're also a grower.
16 So in that case we would have to work with people
17 that we have long term fruit contracts with and we
18 definitely wouldn't buy any fruit on the open market.

19 COMMISSIONER PEARSON: And in that instance
20 the disposal problem for surplus lemons would be
21 mitigated because those lemons would be staying out at
22 or near the groves where they were grown? I don't
23 know whether that situation ever exists, but the fruit
24 would never be brought together in a single place
25 because it wouldn't be harvested and brought to a

1 processor. Is that correct?

2 MS. NOLAN: Right. Some would drop to the
3 ground. It wouldn't be an ideal situation because it
4 is quite acidic, but that does cover a very large
5 area. It's one of the largest growing regions in the
6 world. It wouldn't be a big compost, as I think we
7 were discussing before.

8 COMMISSIONER PEARSON: How would you know if
9 you were building up too much inventory? What would
10 be the signals to your company that you needed to
11 think about cutting back on production?

12 MS. NOLAN: For us, for example the season
13 just started. We would take a look at our carry-over
14 from the previous year if that existed, and try to
15 make some determination about all of the customers
16 that we serve year in and year out, what we thought
17 their needs would be, and try to make a plan
18 accordingly. But for us, you have to proceed with
19 caution. You wouldn't want to just process and
20 process and process without -- That's where you get
21 into trouble.

22 COMMISSIONER PEARSON: My time has expired.
23 Any further comment, Mr. Martinez? Or have we said
24 enough about this?

25 MR. MARTINEZ: In our case since we started

1 to sell lemon juice in 2008, we have found a
2 relatively good demand in the U.S., so we have not
3 faced much, that type of trouble.

4 COMMISSIONER PEARSON: Thank you both very
5 much.

6 CHAIRMAN WILLIAMSON: Thank you.

7 Commissioner Aranoff?

8 COMMISSIONER ARANOFF: I think I just have a
9 few follow-ups

10 One of my colleagues asked a number of
11 questions about NFCGs in Argentina and I know there's
12 been some commitment to respond posthearing, so I'm
13 just going to add some questions to the request to
14 make sure, because we can't follow up if we're getting
15 the responses in the posthearing. I want to make sure
16 that the responses cover everything we want to know.

17 I'd like to have in the record what
18 countries other than the United States, Mexico, and
19 possibly whatever we're going to hear about Argentina,
20 are currently producing not from concentrate in the
21 same sort of relative sense of the sizes of those
22 production relative to what's produced in the U.S.

23 MR. HARRISBERGER: Is that Coca-Cola you're
24 talking about?

25 COMMISSIONER ARANOFF: For the whole market.

1 What countries there are that are producing not from
2 concentrate lemon juice.

3 MR. HARRISBERGER: I don't know if that's
4 available, because we don't know who else in the world
5 makes it necessarily. I mean I can speak for Coca-
6 Cola.

7 COMMISSIONER ARANOFF: Please speak for
8 whatever knowledge you have.

9 MR. HARRISBERGER: We have two. Mexico and
10 California, the U.S. No NFC anywhere else in the
11 world.

12 COMMISSIONER ARANOFF: I'd like to get as
13 much information as anyone can provide about whether
14 or not it's produced in other countries and
15 approximately how much.

16 MS. NOLAN: I just wanted to add, I'm not
17 exactly sure of the size but it would be relatively
18 easy to figure out. There is some processed in both
19 Italy and Spain, but it's for their regional markets.
20 But in any case we can find out pretty easily how
21 much is processed there.

22 COMMISSIONER ARANOFF: That would be very
23 helpful.

24 That kind of answers my next question which
25 was also asked this morning which was whether there

1 were any significant uses of not from concentrate
2 juice outside of North America, and it sounds like
3 there is. I think this morning they said yes in
4 Europe and yes in Asia as well. I think that's what I
5 heard this morning. So that sounds like that's
6 consistent with your experience.

7 Then Mr. Dunn, you indicated that the
8 Argentine producers that you represent have all told
9 you that they are not making any NFC juice, lemon
10 juice, right now and apparently don't have any
11 intention to do so. But we do have information on the
12 record that someone is shipping NFC juice from
13 Argentina to the United States. So if there's any
14 information that anyone on either panel would like to
15 submit to help us figure out who's making that and
16 who's buying it, that would be helpful.

17 MR. DUNN: We'll do what we can. I would
18 just point out, Commissioner Aranoff, that the
19 quantities were so small that the Petitioners advanced
20 this morning, that that can be accounted for by simple
21 errors.

22 I don't know that it is, I'm not saying that
23 it is, I'm just saying it could very well be.

24 COMMISSIONER ARANOFF: Fair enough.

25 Some of my colleagues have touched on this,

1 but just to round this out for the record. The
2 evidence that we have suggests that suppliers in
3 Argentina and Mexico who are not signatories to the
4 suspension agreement are increasing their exports to
5 the U.S. perhaps beyond the coverage, the relative
6 coverage levels that were provided for in the
7 suspension agreement.

8 My question to you is for the companies that
9 have signed the suspension agreement. How are those
10 exports to the U.S. affecting your own companies'
11 products, sales and prices in the U.S. market?

12 MS. NOLAN: For us, there are various tiers
13 of customers in the United States and all over the
14 world. Our experience so far has been that the very
15 strong branded products, those buyers are more likely
16 to stick with their long-term supplier base, be it
17 Citromax or whoever the other suppliers might be. I
18 think for a lot of those buyers this suspension
19 agreement is difficult for them to understand.

20 That being said, they realize that we're in
21 a difficult position and have been supporting us at
22 the few times where the price approaches the NV. But
23 for most of the time prices are such that everybody's
24 been able to sell at a price well above the NV.

25 I think there also have been instances where

1 some of the suppliers in Argentina that aren't
2 traditionally shipping goods here, perhaps they have
3 made some inroads with customers that aren't so
4 focused on long-term relationships and partnerships
5 and history together.

6 To say that they have had no impact would be
7 not right. Have they had a huge impact so far? Not
8 so far.

9 COMMISSIONER ARANOFF: Thank you.

10 Did you want to add anything from the
11 perspective of the Mexican industry?

12 MR. MARTINEZ: I might just say that we
13 normally don't encounter competition from other
14 Mexican suppliers on lemon juice. That tells me there
15 are not that many competitors or processors processing
16 lemons in Mexico and sending it to the United states.

17 COMMISSIONER ARANOFF: Thank you very much.

18 I think that was all of my questions. I do
19 want to thank the panel for all your answers.

20 Thanks, Mr. Chairman.

21 CHAIRMAN WILLIAMSON: Commissioner Pinkert?

22 COMMISSIONER PINKERT: Thank you, Mr.
23 Chairman. I just have a few follow-up questions.

24 Commissioner Aranoff just elicited
25 information about the factual circumstances

1 surrounding the non-signatory producers from the
2 subject countries. But the question, going back to my
3 very first question about what sort of legal analysis
4 are we supposed to be doing here? How do the
5 nonsignatories fit into the framework that you
6 elucidated, Mr. Clark, at the beginning of the
7 discussion?

8 MR. CLARK: If you take the structure that I
9 described, in a situation like the one we're in where
10 there was no continuation after the suspension
11 agreement so we never had a final injury
12 determination.

13 What the suspension agreement represents is
14 the Department of Commerce's final determination.
15 That's the thing that did not go forward.

16 Your final determination did not go forward
17 because there was no Commerce final. That's the
18 statutory structure.

19 The legal consequence of that is that the
20 nonsignatories, at least my view, is the non-signatory
21 companies are non-subject producers. They would be
22 the equivalent of producers had Commerce gone final
23 and issued negative determinations as to those
24 producers.

25 COMMISSIONER PINKERT: Let me get a

1 clarification on that. Couldn't those nonsignatories
2 become part of the suspension agreement at some point?

3 MR. CLARK: Yes, they could. Just as you
4 could have a situation where, let's imagine a dumping
5 order goes into effect and somebody begins to ship.
6 They would be subject to the order and they would
7 eventually get their own margins.

8 In a situation such as this, the
9 determination was made by the signatories to the
10 agreement which includes the Department of Commerce,
11 that they had sufficient signatories to eliminate
12 sales at less than fair value. There is the
13 opportunity for others to join or to be asked to join
14 the agreements, but there have been no such requests
15 made.

16 COMMISSIONER PINKERT: But your view that so
17 long as they have not actually become signatories to
18 the agreement, that they should be treated as
19 equivalent to non-subject producers.

20 MR. CLARK: With respect to the question of
21 subject imports that can cause relevant material
22 injury under your analysis.

23 If we imagine that you are doing the
24 equivalent of a final determination, that's what these
25 imports would resemble because they are not subject to

1 the final action by the Department of Commerce which
2 in this instance is the suspension agreement.

3 The alternative structure is that you would
4 say we analyze the totality of the subject imports and
5 what the signatories represent are simply the
6 individual producers who were scrutinized. That would
7 be the alternative formulation.

8 But I think if you reflect on the structure
9 of the statute and what the suspension agreement
10 represents, and there's always the opportunity and you
11 will find I think historically, not that there are
12 many suspension agreements but a large number of them
13 have covered 100 percent of exports, you would have a
14 different situation.

15 So the query is really if we have suspension
16 agreements at 100 percent of exports, 90 percent or 85
17 for purposes of your analysis, are all three of those
18 scenarios identical? I submit that they are not
19 identical.

20 COMMISSIONER PINKERT: Mr. Lunn, I see you
21 looking rather puzzled.

22 MR. LUNN: No, not puzzled.

23 I think you would have to think about what
24 we're considering here which is termination of the
25 agreement or continuation of the agreement. I think

1 within that analysis you have to assume that the non-
2 signatory companies will be there.

3 So if you terminate the agreement, they will
4 have no impact on the whole thing. They were there,
5 they're going to be there.

6 When you look at the analysis, what happens
7 when you terminate the suspension agreement? The
8 nonsignatories, it will have no impact on them. So as
9 Matt said, effectively they become non-subject
10 imports.

11 COMMISSIONER PINKERT: I would ask both
12 sides to comment on that issue if you have anything
13 additional. I did ask a similar question of the
14 earlier panel, but if you have anything to add to
15 this, whether it's legal precedent or some other
16 reflections on this issue for the posthearing, I think
17 that would be helpful. Thank you.

18 Does the fact that Sunkist operates as a
19 cooperative result in questions about how to consider
20 their cost structure?

21 MR. HARRISBERGER: It seems to, to them.

22 COMMISSIONER PINKERT: Please elaborate.

23 MR. HARRISBERGER: I do have an accounting
24 degree way back when and I couldn't figure out what
25 was going on as an outsider, so I really don't

1 understand.

2 They should address it and I don't
3 understand how they were doing the accounting.

4 I do understand that a coop accounts
5 differently, but it sounds like they had no cost of
6 goods sold for something that Mexico's required to
7 have a cost of goods sold. That's the way I look at
8 it, but I don't understand.

9 MR. LUNN: My understanding is that they've
10 excluded the value of lemons in their cost of goods
11 sold when they calculated the profit for juice, which
12 is an acceptable by-product approach. It was the
13 approach that the Coca-Cola Company used in the
14 original investigation.

15 So I believe, from what I heard this
16 morning, I am of the opinion they want it both ways.
17 They want to limit the subject merchandise to lemon
18 juice, but they really want you to go out and look at
19 the lemon growers and see what their total return is
20 and their profitability. And I don't believe the
21 statute allows you to do that. I think if you're
22 going to look at lemon juice you need to look at the
23 profit as the company reports it on their books for
24 lemon juice.

25 COMMISSIONER PINKERT: I would just ask you

1 to, not to change your answer to that question, Mr.
2 Lunn, but to include in your answer either here or in
3 the posthearing, an analysis of how we should look at
4 that cost question if we determine that these are co-
5 products.

6 MR. LUNN: We will do that in our
7 posthearing brief.

8 COMMISSIONER PINKERT: Thank you.
9 Anybody else?

10 MR. CLARK: Just one quick comment. We'll
11 do the same thing, but let me analogize to a co-
12 operative agriculture case that you did look at which
13 was the production of sugar.

14 We had in the United States, among beet
15 sugar producers there were several cooperatives, the
16 largest one is up in the Red River Valley in
17 Minnesota. The analysis that was done there when you
18 undertook an examination was to include the complete
19 production stream. There are some by-products that
20 come out of the production even of beet sugar. But
21 when you look at the primary product, the sugar, you
22 did trace it all the way back to the returns to the
23 growers. But the product we were looking at is the
24 product for which the co-operative was created. It
25 was created for the production of granular sugar.

1 Why was the Sunkist cooperative created? It
2 was created for the production of whole fresh fruit.

3 What you happen to be looking at here in
4 this instance is a by-product that emerges from the
5 production of the fresh fruit.

6 Lemon juice is not a co-product of fresh
7 fruit. It's a by-product. It is part of the disposal
8 of the lemons that don't qualify for the primary
9 product. As Mark correctly described, standard GAAP
10 accounting would assign that a realizable value of
11 zero. It is a by-product and you simply credit to the
12 main product accounts all the revenue that comes.

13 So what Sunkist has reported in fact is the
14 way that you would have and you did account in some
15 other coop cases where you're looking at the primary
16 product and the revenue that got returned to those
17 growers who were growing for the primary purpose was
18 reduced by the amount of revenue that came from the
19 by-products.

20 COMMISSIONER PINKERT: Just to clarify my
21 question. When I asked you to consider how we should
22 do this cost accounting in the event that we
23 determined that these are co-products, I was referring
24 to lemon oil and lemon juice as the potential co-
25 products. Just to be clear.

1 MR. CLARK: That's what I imagined. Looking
2 to be clear, to say from an accounting standpoint, I
3 believe that when you're talking about the Sunkist
4 cooperative, there is not a by-product, there is not a
5 co-product relationship between the reason for the
6 cooperative, the fresh fruit, and any of pulp, peel,
7 juice, oil or other products that emerge from the
8 lemon. Those things are all by-products. Although
9 one of them, in the case of oil, may be particularly
10 desirable and expensive, nevertheless, the cooperative
11 exists for the fresh fruit. That's really the
12 distinction.

13 COMMISSIONER PINKERT: Thank you.

14 With that, I have no further questions
15 unless there's another comment on that issue on the
16 panel. No?

17 Thank you very much.

18 Thank you, Mr. Chairman.

19 CHAIRMAN WILLIAMSON: Commissioner Johanson?

20 COMMISSIONER JOHANSON: Mr. Chairman, I have
21 no further questions.

22 CHAIRMAN WILLIAMSON: Commissioner
23 Broadbent?

24 COMMISSIONER BROADBENT: I just want to
25 thank the panel. I really appreciated your questions

1 and your thoughtful answers.

2 CHAIRMAN WILLIAMSON: No further questions?

3 COMMISSIONER BROADBENT: No.

4 CHAIRMAN WILLIAMSON: Thank you.

5 Witnesses this morning, I guess from the
6 situation in Mexico and the U.S., I think one of the
7 reasons why you have a cooperative is you say to
8 maintain the standards of the primary product. I
9 assume there's a market for lemons. And one reason
10 that you have the product that you can make lemon
11 juice out of, because you can't sell those lemons.

12 I don't know whether there's any kind of
13 sort of formula. Does someone say maybe 10 percent or
14 20 percent of the lemons that you grow are probably
15 not going to meet the standard. I was wondering if
16 anyone wanted to address that question. Those in
17 favor of continuation could address it posthearing if
18 you want.

19 I don't know what the situation is in
20 Argentina and Mexico regarding --

21 MR. HARRISBERGER: Sunkist should probably
22 address that.

23 CHAIRMAN WILLIAMSON: That's why I offered
24 them to do it posthearing.

25 MS. NOLAN: In Argentina, for example, and I

1 think for the United States as well, it matters how
2 the weather is year to year. That's a big factor.

3 For our calculations, in Argentina, you can
4 pretty much say that no more than 25 to 30 percent
5 maximum would ever go to the fresh market. There are
6 other factors involved in that, but in terms of
7 quality and so forth, no more than that will go.

8 CHAIRMAN WILLIAMSON: So quality is the
9 primary driver but there are other factors.

10 MS. NOLAN: Quality and demand. We have a
11 completely different market. We're supplying a market
12 where there's a lot of competition. But in terms of
13 quality, it usually comes at a -- when we start the
14 season in March through May or early June is our
15 window for fresh. And that goes primarily to Eastern
16 Europe and some to Asia and so forth. But no more
17 than 25 to 30 percent of the entire crop will go.

18 In the case of California, I know that Jason
19 said that 70 percent, but I think some years it can be
20 as high as 90 percent of the California crop can go to
21 the fresh market. But obviously it varies from year
22 to year based on demand, demand in the markets that
23 Sunkist serves and also the weather.

24 I'm not sure there's an exact formula but we
25 can take a look at that and see if there's any --

1 CHAIRMAN WILLIAMSON: I assume that it might
2 vary, but the quality if the first thing.

3 MS. NOLAN: Yes.

4 CHAIRMAN WILLIAMSON: One of the biggest
5 ones.

6 MS. NOLAN: The size and the quality. Yeah.

7 MR. LUNN: I would just add for Mexico, this
8 is sort of an evolving thing because ten years ago
9 none of it went to the fresh market. Now, in the last
10 five years, that has been growing. Packing houses have
11 bene put up. They didn't have the infrastructure when
12 they first could export to the United States. They
13 didn't have the infrastructure to do it. That
14 infrastructure is being put in place now. We're at
15 close to 25 percent goes to the fresh market. But
16 that's, as I said, an evolving or growing market.

17 CHAIRMAN WILLIAMSON: Are you anticipating
18 as infrastructure develops it may be a higher
19 percentage of that would go to fresh? I know there
20 are other variables like demand and all that.

21 MR. MARTINEZ: There might be a little bit
22 spare capacity for packing. Not much. And in Mexico
23 because of the limited history I think the other
24 factor has been that a certain point the prices that
25 the industry pays might be better, so the growers

1 decide to stop doing their producing the fruit on the
2 fresh market and send it to the industry.

3 CHAIRMAN WILLIAMSON: Thank you for that.
4 It hadn't been addressed.

5 I think that's all my questions.

6 Mr. Pearson?

7 COMMISSIONER PEARSON: Thank you, Mr.
8 Chairman.

9 Mr. Horrisberger, would Coca-Cola in the
10 United States prefer to have a single source supplier
11 of lemon juice? Or is this a product for which it
12 would be easier to manage the risks if you had
13 multiple suppliers?

14 MR. HARRISBERGER: I do not -- This is my
15 believe and I've expounded on the people who work for
16 me, we cannot afford to be single source for any
17 product. They could have something happen. Their
18 plant could burn down. That's the first issue.
19 That's the easy issue. We've seen that happen.

20 There could be a weather concern like in
21 Florida when the hurricanes went vice versa and versa
22 vice which basically shut the whole orange juice
23 industry down there for about a month.

24 So we cannot afford to single source. Now
25 that doesn't mean we don't have a major supplier of 80

1 to 90 percent of our product from a single source. In
2 fact it's probably more with Ventura with NFC and they
3 know that.

4 But if something was to happen, their plant
5 burned down, we have another source that can formulate
6 a response, because it isn't good for either of us. I
7 would not like to be single sourced in any product.

8 COMMISSIONER PEARSON: That's basically a
9 matter of corporate philosophy and risk management in
10 an uncertain world?

11 MR. HARRISBERGER: It's a philosophy that
12 we've implanted in the U.S. so I guess it's corporate.

13 COMMISSIONER PEARSON: As a practical matter
14 then, with there being more or less just one supplier
15 in the United States for lemon juice, particularly the
16 not from concentrate lemon juice, you need to have
17 some off-shore supply in order to have a second
18 supplier or a third supplier.

19 MR. HARRISBERGER: And we do. The second
20 one is Mexico. It's a very small percentage. We
21 bring it in and we store it in the tanks. We make
22 sure we have it there in case there was an
23 interruption from Sunkist. Then as we build up
24 Sunkist we bring that down slightly But it's less
25 than ten percent of our total needs.

1 But we do have it there because during the
2 off season that ten percent could get us through for
3 two or three months. During the season it would get
4 us through for a week maybe.

5 But yes, that's the exact reason we have a
6 second supplier. And it's not price, either.

7 COMMISSIONER PEARSON: I just wanted to ask
8 that. I know some companies in some industries have
9 been comfortable with single source supply arrangement
10 and I wasn't sure whether that would apply here.

11 MR. HARRISBERGER: We like a large supplier
12 because Coke is difficult to do business with because
13 of our requirements, our specifications, our social
14 audits, our compliance audits, and you can go on and
15 on and on and on. So once we find someone who does a
16 good job for us we want to continue to do that because
17 of the cost of doing business with us.

18 COMMISSIONER PEARSON: Thank you.

19 Mr. Martinez, Mr. Lunn, I have a question
20 that I think you could help with regarding the
21 production of lemons in Mexico.

22 We have some conflicting information on the
23 record. In our staff report, page 4-13, and this
24 relies on data from a Mexican government agency SIAP.
25 We have an estimate of 78,000 metric tons of lemon

1 production capacity in Mexico, about half of which
2 would be in Yucatan, about one third in Tamaulipas,
3 and about one-sixth in San Luis Potosi.

4 But then the domestic industry has put on
5 the record USDA's GAIN report for Mexico which shows
6 as much as 142,000 metric tons of lemon growing
7 capacity, more than half of which is in Tamaulipas.
8 Somewhere around 80,000 metric tons.

9 Which of these figures sounds reasonable to
10 you, if either? And you can comment now and maybe
11 clarify in the posthearing because I'm sure you have
12 better knowledge of the industry in Mexico than what
13 we have on the record currently.

14 MR. MARTINEZ: That's a good question. Most
15 of the confusion, I think, comes from the fact that in
16 Mexico the limes are called limon, which means lemon.

17 So when someone in Mexico exports limes or lime
18 juice, they write it in Spanish limon. If you
19 translate that, it's lemon.

20 So I think a big part of the confusion comes
21 from that.

22 But I have to agree that most of the
23 production in Mexico comes from Tamaulipas. And the
24 north part of San Luis Potosi which I would consider
25 the same region. And only about 15 percent of the

1 production is grown in Yucatan.

2 In Yucatan grows limes. So I would think
3 that that's one of the reasons why the volume might be
4 inflated on that part. In Tamaulipas, we don't
5 produce limes, only lemons. So the number from
6 Tamaulipas and San Luis I think is more accurate.

7 MR. DUNN: Commissioner Pearson, just to add
8 to that. We had a footnote in our brief on this.
9 When we were looking at supply, overall supply area,
10 acreage and so forth, we did not include Mexico on
11 acreage and trees because the GAIN report for Mexico
12 says specifically lemon/lime. And it's our
13 information that anywhere between 85 and 90 percent of
14 the growth, of growing in Mexico is limes.

15 COMMISSIONER PEARSON: Perhaps for the
16 posthearing if you could give us your best estimate of
17 lemon, not lime, production in Mexico and what the
18 trends might be. I think you indicated there's some
19 growth in Tamaulipas and probably not growth in the
20 Yucatan. So just to help us understand what the
21 Mexican market might look like over the reasonably
22 foreseeable future.

23 MR. MARTINEZ: Yes. As I said earlier
24 today, what we see is the production levels are going
25 to stay stable and they have been averaging 100,000

1 tons plus/minus 25 percent on the past four years, and
2 that is the same volume that we see for the coming
3 years. We foresee some production shifting from
4 Yucatan to Tamaulipas, but always maintaining those
5 same levels of production.

6 COMMISSIONER PEARSON: Thank you very much.

7 Mr. Lunn, if you wish to put any
8 clarification on in the posthearing, go ahead and do
9 that. If there are data sources that we don't now
10 have.

11 I appreciate very much the comments of Mr.
12 Martinez.

13 With that, Mr. Chairman, I believe I have no
14 further questions. So allow me to thank very much the
15 afternoon panel for your patience in answering all our
16 questions. It's been good to have you here.

17 CHAIRMAN WILLIAMSON: thank you.

18 Does any other Commissioner have questions?

19 I just have one. It was partly addressed
20 before, but maybe just to make sure. I was wondering
21 how do you respond to the domestic industry's argument
22 that their financial performance is overstated since
23 Sunkist does not include the cost of lemons?

24 I assume the answer, from I've heard, is
25 that's because that's the proper accounting way to do

1 it, but --

2 MR. DUNN: Commissioner Williamson, there
3 are some interesting -- One is always put in a
4 difficult position when one side or another backs away
5 from its own data and says you can't rely on that.

6 But leaving that aside, I think you need to
7 look at a couple of things.

8 First of all, I would presume that they used
9 the same methodology in the preliminary investigation
10 back in 2006-2007 that they use now. Or at least up
11 until 2012.

12 The profits, as they say, have increased.
13 They've increased significantly since before then. So
14 there's no doubt that they're very profitable.

15 In addition, I can't obviously discuss the
16 number, but if you look, they say well, you can't rely
17 on any of our numbers except for 2012. Look at what
18 their profitability was in 2012. That's a profit
19 level that the Commission doesn't often see.

20 It's one thing to say the profits are
21 exaggerated. Okay, maybe I'll give them that. But
22 you don't get to the point of saying that they're not
23 making a good living over the past several years.

24 CHAIRMAN WILLIAMSON: Does anyone else have
25 anything to add to that?

1 Okay.

2 Thank you, with that I have no further
3 questions and no other Commissioner does.

4 Does staff have any questions for this
5 panel?

6 MS. HAINES: Elizabeth Haines. Staff has no
7 questions.

8 CHAIRMAN WILLIAMSON: Do those in favor of
9 continuation have any questions for this panel?

10 MR. McGRATH: No questions, Mr. Chairman.

11 CHAIRMAN WILLIAMSON: With that I guess it's
12 time for closing statements.

13 Those in support of continuation have 24
14 minutes for direct and 5 for closing for a total of 29
15 minutes.

16 Those who oppose the continuation have 30
17 minutes from direct and 5 for closing, a total of 35
18 minutes.

19 Our custom is usually to combine those
20 times, so I assume that's okay here.

21 I just want to thank this panel for your
22 testimony. We appreciate particularly those who have
23 had to travel a long ways to come here. We will ask
24 you to step back and then we'll have our closing
25 statements.

1 (Pause.)

2 CHAIRMAN WILLIAMSON: Mr. McGrath, you can
3 begin when you're ready.

4 MR. McGRATH: Thank you, Mr. Chairman, and
5 thanks to all for taking a long, hard look at this
6 unique market, this unique situation. Thanks to the
7 staff for the work that they did in not only
8 collecting the data but trying to analyze a very
9 unusual industry. We will continue to try to struggle
10 with them and you to find the right way to evaluate
11 this and to look at what the profit level, what the
12 returns are for this industry.

13 We have certainly two different kinds of
14 enterprises who have now combined together into a
15 hybrid enterprise. There are ways to evaluate that
16 which are better.

17 I just want to clear up that a couple of
18 times I think I just heard characterizations of what
19 we were saying this morning as don't use our data.
20 We're not saying don't use our data. We submitted our
21 data as it's kept. We're asking that it be evaluated
22 in a different manner than the way it's been laid out
23 which fits into a format under the structure that you
24 usually use to evaluate these things and we're asking
25 that you use a different format.

1 There are a few points that we'd like to
2 review and rebut in a couple of instances.

3 First I'd like Mr. Borgers to comment on a
4 few issues having to do with NFC.

5 MR. BORGERS: Thank you.

6 I'd like to just clarify as far as the
7 volume of NFC, in my normal processing year with a
8 normalized crop, my existing level of sales to NFC is
9 18.2 percent by volume. By volume of all the gallons
10 I produce. This year approximately 18.2 percent will
11 go to NFC.

12 By sales, if concentrate sales fall and NFC
13 sales stay constant, then as a percentage of sales
14 volume you would see that go up, but by production
15 volume my range of production volume is currently
16 about 18.2 percent by volume, and with different
17 growth scenarios that we've looked at, that number in
18 future crops could rise to approximately double that
19 with some of the growth opportunities that may be in
20 that beverage. But that's the range of the current,
21 is 18 percent and we would see that rising to a
22 potential of 36 percent by volume.

23 The second clarification I'd like to make on
24 NFC is that while there certainly are very efficient
25 large-scale transportation logistics to transport NFC

1 juice products that we see in the orange arena, i.e.
2 the aseptic transportation, aseptic tankers, aseptic
3 tanks to receive this and import. The transportation
4 of NFC lemon juice can be as simple as putting five
5 gallon into a pail, putting that pail in the freezer,
6 loading that pail into a container and shipping it up
7 to the United States. Be it a pail or a drum.
8 There's really no difference between transporting
9 frozen single strength lemon juice and frozen
10 concentrated lemon juice.

11 So we can look at this industry on a scale
12 basis but there are certainly ample opportunities to
13 sell and transport NFC lemon in drums. We have a
14 significant business volume now where we do ship NFC
15 in drum units.

16 MR. McGRATH: In keeping with the NFC theme
17 for a moment, I noticed that Mr. Horrisberger had
18 indicated actually two things that sounded somewhat
19 inconsistent but I think reveal the market better than
20 we possibly could. That is he is certainly trying to
21 project that Sunkist, the joint venture, is insulated
22 from being harmed by having 100 percent of the
23 commitment of Coke to buy NFC.

24 At the same time he's saying that the, quite
25 reasonably, that the Coke policy is not to have single

1 source commitment and to have as many additional
2 suppliers as possible. He described what the Mexico
3 supply is there for.

4 But the gist of what he's saying is long
5 term, even short term, a company like Coke can't
6 afford to be relying entirely on Sunkist.

7 Mr. Borgers is well aware of the fact that
8 it doesn't take as much to produce and ship NFC from
9 Argentina as was being described. It does cost
10 something to freeze it and to ship it, but there's no
11 need for giant tank ships, there's no need for big
12 aseptic storage units. It can be frozen and shipped
13 in that fashion. It's not a specialized kind of
14 container ship that moves the product.

15 I think as was also pointed out, and
16 Commissioner Johanson observed, that the cost of
17 shipping from Argentina is cheaper than the cost of
18 trucking across the United States. It was actually
19 Mr. Horrisberger who pointed that out, and I think you
20 admitted that that's what you had found as well.

21 Another issue that I wanted to mention was
22 with respect to the -- We had noted in our briefs and
23 this morning that a lot of the development of the
24 global industry that is now producing juice was
25 started and continues to be focused very heavily on

1 production of oil.

2 Mr. Horrisberger did mention that, that it
3 was really mostly about oil initially. That the early
4 contracts were for oil. Then I think a little bit
5 later Ms. Noonan pointed out that the contracts
6 originally in Mexico were for oil and juice. And Mr.
7 Horrisberger said the oil is important, juice is a by-
8 product. Then Mr. Clark finished it off by saying
9 that the juice is coming in to meet U.S. demand.

10 So it was a polite pivot, but the point is
11 that oil is the driving force. In order to make oil,
12 you have to make juice. There's going to be juice
13 that's developed with that. We've seen the inventory
14 growth in the market. We've also seen the oil
15 production and demand going up.

16 You didn't really hear very much this
17 afternoon about oil from any of the respondents, with
18 good reason. Because oil is very much of a driving
19 force and Mr. Horrisberger admitted that. Coca-Cola
20 was very active in the industry a decade ago, trying
21 to make sure that it had alternative sources of oil
22 around the world. And they do.

23 I think it's also worth noting that on this
24 question of how to do the evaluation of Sunkist's
25 financials. We have argued that the way it was set up

1 of course reflects no fruit costs. Mr. Horrisberger
2 indicated that well, the Commerce Department requires
3 Mexico to show a cost of fruit. It certainly seems
4 logical that a coop would have to show a cost of fruit
5 as well. Mr. Lunn disagreed with that and said it
6 should be treated as a by-product, no cost, and that's
7 the end of that.

8 I failed to note this morning that the
9 Commerce Department certainly doesn't treat the
10 production and sale of lemon juice as something that
11 has no cost. As a matter of fact it's been a very
12 important element in the determination of what the
13 normal values are. As was noted this afternoon,
14 normal values include all fully absorbed costs. The
15 Commerce Department assigns a cost of fruit based on
16 the reported cost of the individual company.

17 There was a very big difference at the
18 outset, and I apologize if I misstated with respect to
19 Mexico. It was Coca-Cola, or Coca-Cola's entity that
20 benefitted from a fruit cost allocation in the initial
21 suspension agreement that resulted in that company
22 getting a much lower normal value than others. And
23 it's no wonder, as Mr. Clark testified, that nobody is
24 selling at that floor. They're well above that floor.
25 That's because at least initially his client had an

1 extremely low floor based on the benefit of that
2 particular contract.

3 But the point is, those suspension
4 agreements did assign fruit values in calculating
5 normal values for the foreign producers. We think
6 it's incumbent upon the Commission to also assign a
7 fruit value to the U.S. industry when it's evaluating
8 whether or not it's profitable and by how much.

9 We also heard, there has been some
10 disagreement on data and numbers. We tend to rely on
11 the USDA government figures when it comes to reports
12 on foreign production. We understand that others have
13 their own sources of estimates, but the estimate that
14 we heard from Ms. Nolan about the amount of lemon
15 production projected for Argentina for 2013, she is
16 saying that it's going to be down from 2012. The GAIN
17 report says it's going to be up from 2012.

18 Normalcy the Commission accepts the USDA
19 data as the primary source. I would look very closely
20 at the individual company projections and not just
21 assume that that is the most reliable source of
22 information about the crop that's coming.

23 One other -- Did you want to say something
24 about Citrico?

25 MR. BORGERS: We wanted clarify that the

1 Citrico event and the collapse of Citrico as a
2 marketer of lemon, it was said earlier that Citrico
3 was a part of Sunkist. It was not a part of Sunkist.

4 Sunkist was not affiliated with Citrico in any way
5 other than it had an obligation that it entered into
6 through another party that ended up using Citrico to
7 sell some product, but it was not an entity or any
8 affiliation of the Sunkist growers.

9 MR. McGRATH: With that, I would like to
10 summarize.

11 The situation that we're facing here is one
12 in which I think everybody has admitted that the
13 market is on a short-term spot basis. There is a
14 market for a premium product which has been benefitted
15 Sunkist and the joint venture with Ventura Coastal.
16 That is obviously one that can decline rapidly since
17 others are capable of producing the product and
18 capable of shipping it. It's not rocket science, as I
19 said earlier. And since Coca-Cola, the one who's
20 buying it, really wants to have more sources, that's
21 what's likely to happen.

22 Inventories of the concentrate, the bulk
23 commodity product, the non-premium product, are
24 climbing. We've seen that in the records. We've seen
25 declining prices in the last two years. The last six

1 quarters. We've seen increasing oil demand. We've
2 seen foreign lemon production at considerable highs.
3 And once the U.S. returns, the U.S. profit levels are
4 looked at in the proper light of day, I think that you
5 should find that this suspension agreement not only
6 has been effective but the elimination of the
7 suspension agreement is likely to result in price
8 declines and immediate negative effects for the
9 industry.

10 I also want to clarify that we're certainly
11 not trying to take the position that anything that
12 Petitioners are doing is to try to keep volume out of
13 the United States. I don't know how much more I can
14 emphasize, we're concerned about price. We definitely
15 are concerned about what price it's coming in at.
16 There is a demand for juice. That demand can be
17 complementarily filled by domestic producers and by
18 imports. Even if the market share of the domestic
19 producers is continuing to decline, there's still a
20 place for imports being sold at fair value.

21 But we don't agree with the claim that the
22 suspension agreement had no effect on balancing out
23 prices and creating a market that could at least be
24 assuredly counted on to be returning a profit to the
25 processors.

1 We're just simply concerned about having to
2 compete as the only remaining U.S. producer with
3 foreign producers that are focusing on making their
4 profit on other products and really are treating lemon
5 juice as a by-product, just to be sold off, whereas
6 we're treating it as a true co-product.

7 We look at it as being an alternative
8 product not for waste, it's not a waste stream, it's a
9 use of secondary quality input.

10 As I said before, the industry doesn't know
11 how much of the fruit that they're growing is going to
12 be second quality until it gets to the packing house.
13 Perhaps that's a distinction that needs to be made.

14 It is first quality fruit for the processing
15 use, but it's second quality fruit for a grower that's
16 seeking to supply the fresh market.

17 With that, we would like for you to look
18 closely at these figures on profitability. We think
19 that you'll find that there is a threat, especially
20 with the recent decline in prices and the recent
21 increase in inventories in the market, and find in the
22 affirmative.

23 Thank you.

24 CHAIRMAN WILLIAMSON: Thank you.

25 MR. CLARK: Once again for the record, Matt

1 Clark of Arent Fox, counsel for the Coca-Cola Company.

2 I'm just going to address two points in the
3 nature of rebuttal commentary and then Mark will
4 conclude our presentation.

5 First, with respect to Citrico which has
6 been talked about a fair bit. The testimony that Ms.
7 Nolan provided earlier was not that Citrico was part
8 of Sunkist. Citrico's been portrayed here as an
9 entity that was purchasing imported juice and bringing
10 imported juice into the United States. That is an
11 incorrect description.

12 It certainly was purchasing large volumes of
13 imported juice. We also know that it purchased large
14 volumes of lemon juice from Sunkist. So the role that
15 Citrico played as a marketer and broker of juice was
16 to purchase juice from all available sources,
17 inventory that juice, but then because they did not
18 dispose of it in a beneficial manner, they ended up in
19 bankruptcy and there was a fire sale and that entire
20 inventory of juice from all sources including domestic
21 hit the market and had a predictable effect on price
22 because it was disposed of by a bankruptcy liquidator
23 in the space of only a month or two.

24 A second point relating to not from
25 concentrate, the NFC product, and Mr. Borgers'

1 testimony about the level of NFC that is being
2 produced by Ventura Coastal.

3 What he neglected to comment on is the
4 premium, the margin that is earned on NFC. It is our
5 information that the margin, the markup for NFC
6 relative to concentrate is in the neighborhood of 30
7 percent and that is not accounting for the lower cost
8 of production. In the case of NFC you do not have to
9 freeze it. It's chilled, but it doesn't have to be
10 frozen and it doesn't have to be concentrated. So
11 there's no evaporation.

12 So you have a product with a lower cost of
13 production and a substantially higher price. So while
14 it may only represent in the neighborhood of 18
15 percent, but growing, as a volume matter, as a value
16 matter, and therefore as a profit matter, it is a
17 rapidly growing contributor to Ventura's profit and
18 hence one of the reasons you see the performance of
19 the domestic industry's profit over time.

20 Remember, simply lemonade, which is Coca-
21 Cola's NFC product, is created at the time the
22 suspension agreement is created, not in response to
23 the suspension agreement. It's just coincidental in
24 time.

25 Now that premium product is driving the

1 performance of Ventura. It's not just a volume story
2 which is increasing, it is also a premium story. The
3 markup for NFC is substantial and it's costs are
4 lower.

5 Thank you.

6 MR. LUNN: Thank you very much.

7 Again, Mark Lunn from Dentons.

8 Having the last word is a curse and a
9 blessing but I'm going to keep it short.

10 Mr. McGrath talked a lot about the
11 differences between an antidumping order and a
12 suspension agreement. I've had the opportunity to
13 work on almost every suspension agreement that the
14 Department of Commerce has existing right now and I've
15 seen the differences between different suspension
16 agreements. One of the major ones is that the way
17 prices are calculated, if the normal values go above
18 market, you don't ship. If you have a dumping order,
19 you can always ship to the United States. You can
20 incur the dumping duties, and you can always ship. It
21 will not restrict your access to the U.S. market. A
22 suspension agreement will.

23 If the normal value, the reference price
24 that you have is above the market price, you will not
25 ship. I can point to several suspension agreements

1 that are in existence right now where that is exactly
2 the case that we have.

3 That's never been the situation in this
4 case.

5 As Mr. Clark said, the normal values are a
6 floor that nobody's ever stepped on.

7 This agreement has never stopped a gallon of
8 juice from coming into the United States. Therefore
9 it has not caused any prices to go up. There's no
10 reason to believe that this agreement was what caused
11 the prices to go up.

12 You look at the timing of when the prices
13 started to go up. Mr. Clark went through them, and
14 we'll put it in our posthearing brief. It was before
15 what would have been the final determination in this
16 case. Prices were already shooting up and then demand
17 conditions changed and we saw substantial increases in
18 prices. This is not the suspension agreement.

19 The issue before you today is what happens
20 if we get rid of these? Nothing. It's not going to
21 increase -- Mexico has no more juice to send to the
22 United States. It won't have for the foreseeable
23 future.

24 Argentina has multiple markets. They're not
25 going to start flooding the U.S. market with lemon

1 juice and kill the market. It's not in their economic
2 benefit. This will have no effect on it.

3 Second, Mr. McGrath would like you to think
4 that this is 2004 where everything is driven by oil.
5 It is not the case anymore.

6 Yes, during the original investigation 100
7 percent or approximately 100 percent of the fruit in
8 Mexico was dedicated to processing, and it was
9 dedicated for the purpose of obtaining oil. Now Mr.
10 Martinez, Ms. Nolan said the same for Argentina. They
11 look for the demand for those products. What is it?
12 They have a choice. do I want to buy that fruit?
13 What can I sell the juice for? They're going to
14 maximize their return. They always have a choice of
15 going, prices are getting too low, there's no reason
16 for me to be producing this. They don't have to
17 produce to get oil. They have a choice of not
18 producing.

19 When they buy that fruit, in this case it is
20 going to be looking at a co-product analysis. When
21 they buy that fruit they're going to go, what is my
22 return on the oil? What is my return on the juice?
23 Is this profitable? If it is, they'll go ahead and
24 buy it and process the fruit. Otherwise, they won't.

25 That is the market, at least I can speak

1 with authority on the case of Procimart. For years
2 they've been able to do this such that they don't have
3 inventory overhang. They don't have much production
4 anyway, but they don't have any inventory overhang.

5 Mr. Martinez told you today, by May his
6 remaining inventory is basically sold already. By
7 July it's going to be gone. That's the situation we
8 have now. This is no longer 2004. Oil is an
9 important product, but it is not the driving factor.
10 People aren't processing fruit simply to obtain oil
11 and then decide what to do with the juice afterwards.
12 They're no longer in a position to do that. They have
13 to maximize their total returns on all the products
14 that they're going to be using to obtain that.

15 Again, going back to the prices. I'm going
16 to ask, we'll go through this again in the thing.
17 Look at the timing of the prices. During the original
18 investigation prices were low. There's no doubt about
19 that. They didn't dramatically increase when the
20 suspension agreement was signed. They were increasing
21 up to that point. Demand didn't drop off once those
22 suspension agreements were put in place. Prices were
23 much higher, always above the normal value. But
24 demand never dropped off. I think that's a central
25 point that I'd like to leave you with today, and why I

1 believe that termination of these agreements will have
2 no adverse effect on the U.S. industry.

3 Thank you.

4 CHAIRMAN WILLIAMSON: Thank you for the
5 closing statements.

6 Posthearing briefs, statements in response
7 to questions and the requests of the Commission, and
8 corrections to the transcript must be filed by May 28,
9 2013.

10 Closing of the record and final release of
11 the data to parties is June 28, 2013.

12 Final comments are due by July 2, 2013.

13 With that, I want to thank everyone who
14 participated in this hearing. The hearing is now
15 adjourned.

16 (Whereupon, at 4:15 p.m., the hearing in the
17 above-entitled matter was adjourned.)

18 //

19 //

20 //

21 //

22 //

23 //

24 //

25 //

CERTIFICATION OF TRANSCRIPTION

TITLE: Lemon Juice from Argentina and Mexico

INVESTIGATION NO.: 731-TA-1105 and 1106 (Review)

HEARING DATE: May 16, 2013

LOCATION: Washington, D.C.

NATURE OF HEARING: Hearing

I hereby certify that the foregoing/attached transcript is a true, correct and complete record of the above-referenced proceeding(s) of the U.S. International Trade Commission.

DATE: May 16, 2013

SIGNED: LaShonne Robinson
Signature of the Contractor or the
Authorized Contractor's Representative
1220 L Street, N.W. - Suite 600
Washington, D.C. 20005

I hereby certify that I am not the Court Reporter and that I have proofread the above-referenced transcript of the proceeding(s) of the U.S. International Trade Commission, against the aforementioned Court Reporter's notes and recordings, for accuracy in transcription in the spelling, hyphenation, punctuation and speaker-identification, and did not make any changes of a substantive nature. The foregoing/attached transcript is a true, correct and complete transcription of the proceeding(s).

SIGNED: Rebecca McCrary
Signature of Proofreader

I hereby certify that I reported the above-referenced proceeding(s) of the U.S. International Trade Commission and caused to be prepared from my tapes and notes of the proceedings a true, correct and complete verbatim recording of the proceeding(s).

SIGNED: Gabriel Gheorghiu
Signature of Court Reporter