

APPEARANCES: (cont'd.)

In Support of the Imposition of Antidumping Duties:

On behalf of Sunkist Growers, Inc.:

FRANK BRAGG, Vice President, Sunkist Growers, Inc.
ERIC LARSON, Leader of Sales and Marketing,
Sunkist Growers, Inc.
BARBARA RATCHFORD, Leader of Finance, Sunkist
Growers, Inc.
WILLIAM BORGERS, President, Ventura Coastal, LLC
AMY WARLICK, Economist, Barnes, Richardson &
Colburn

MATTHEW T. MCGRATH, Esquire
STEPHEN W. BROPHY, Esquire
Barnes, Richardson & Colburn
Washington, D.C.

In Opposition to the Imposition of Antidumping Duties:

On behalf of The Coca Cola Company:

DAN CASPER, Strategic Global Procurement Manager,
The Coca Cola Company

MATTHEW J. CLARK, Esquire
NANCY A. NOONAN, Esquire
Arent Fox, PLLC
Washington, D.C.

On behalf of Eastcoast Flavors, Inc.:

MICHAEL D. BRADLEY, Professor, Department of
Economics, The George Washington University

FREDERICK L. IKENSON, Esquire
EDWARD J. FARRELL, Esquire
ROBERTA KIENAST DAGHIR, Esquire
Blank Rome, LLP
Washington, D.C.

I N D E X

	PAGE
OPENING STATEMENT OF MATTHEW T. MCGRATH, ESQUIRE, BARNES, RICHARDSON & COLBURN	6
OPENING STATEMENT OF MATTHEW J. CLARK, ESQUIRE, ARENT FOX, PLLC	8
STATEMENT OF MATTHEW T. MCGRATH, ESQUIRE, BARNES, RICHARDSON & COLBURN	10
STATEMENT OF FRANK BRAGG, VICE PRESIDENT, SUNKIST GROWERS, INC.	14
STATEMENT OF ERIC LARSON, LEADER OF SALES AND MARKETING, SUNKIST GROWERS, INC.	20
STATEMENT OF WILLIAM BORGERS, PRESIDENT, VENTURA COASTAL, LLC	26
STATEMENT OF AMY WARLICK, ECONOMIST, BARNES, RICHARDSON & COLBURN	28
STATEMENT OF MICHAEL D. BRADLEY, PROFESSOR, DEPARTMENT OF ECONOMICS, THE GEORGE WASHINGTON UNIVERSITY	108
STATEMENT OF MATTHEW J. CLARK, ESQUIRE, ARENT FOX, PLLC	108
STATEMENT OF EDWARD J. FARRELL, ESQUIRE, BLANK ROME, LLP	108
STATEMENT OF DAN CASPER, STRATEGIC GLOBAL PROCUREMENT MANAGER, THE COCA COLA COMPANY	121

I N D E X

	PAGE
CLOSING STATEMENT OF MATTHEW T. MCGRATH, ESQUIRE, BARNES, RICHARDSON & COLBURN	197
CLOSING STATEMENT OF MATTHEW J. CLARK, ESQUIRE, ARENT FOX, PLLC	200

1 (No response.)

2 MR. CARPENTER: If not, welcome, Mr.
3 McGrath. Please proceed with your opening statement.

4 MR. MCGRATH: Thank you, Mr. Chairman. Good
5 morning. My name is Matt McGrath of the firm Barnes,
6 Richardson & Colburn, and I'm appearing today on
7 behalf of the Petitioner, Sunkist Growers, Inc., which
8 is one of the world's best known marketers of citrus
9 fruit and processed citrus products.

10 Sunkist, along with Ventura Coastal, who is
11 also appearing today in support of the petition,
12 constitute almost the entire U.S. lemon juice
13 industry. This is an industry with which you have
14 some familiarity since the Commission did look at it
15 not too long ago in connection with the GSP petition
16 and found that duty free treatment would likely have
17 negative ramifications for the industry.

18 The lemon juice business is facing a
19 difficult challenge at this time due to unprecedented
20 growth of foreign supplies, declining profitability,
21 depressed prices and excessive inventory buildup.
22 There's simply too much juice in the world market, and
23 it has been sold at less than cost in the United
24 States by foreign producers whose only major markets
25 are in processed products with very little alternative

1 in fresh fruit markets.

2 Now, because Sunkist accounts for the vast
3 majority of domestic juice production, we'll only be
4 able to discuss limited financial and sales data, but
5 we will discuss trends in pricing as specifically as
6 possible.

7 You'll hear today about the background of
8 the industry's growth in the subject countries, its
9 direct impact on U.S. producers about the demand by
10 global buyers for the co-product, lemon oil, and how
11 that's helped to encourage overproduction of lemons
12 that will plague the juice market well into the
13 future.

14 You'll also hear about how juice prices have
15 fallen to half of what they used to be, a price
16 decline of a magnitude you seldom see. The price cuts
17 have now pushed the company into the red and have
18 forced it to have to reconsider this business.

19 As noted in the petition, an Argentine
20 industry official commented on the situation for *Food*
21 *News* in 2005, "Last year we faced the lowest
22 international lemon juice prices in a long time. They
23 were extremely low, and that was mainly Argentina's
24 fault because we produced too much juice concentrate
25 and we flooded the market."

1 That's a more direct characterization of the
2 market than we can offer. We will show what the
3 effects of that have been for the U.S. industry and
4 the threat for the future if the continuing clearance
5 pricing is not halted.

6 Thank you.

7 MR. CARPENTER: Thank you, Mr. McGrath.

8 Mr. Clark?

9 MR. CLARK: For the record, my name is
10 Matthew Clark of Arent Fox appearing today as counsel
11 for The Coca Cola Company.

12 Coca Cola Company is an interested party in
13 its capacity as a major purchaser of lemon juice in
14 the United States. The Coca Cola Company, through its
15 affiliate in Mexico, is also a foreign producer of
16 lemon juice.

17 Our testimony today will be in many
18 unfortunate respects somewhat constrained for the
19 reasons Mr. McGrath alluded to; that so much of the
20 information here pertains to what is really fairly
21 characterized as a monopolistic domestic industry, so
22 much of the information that we would like to discuss
23 we're not able to discuss, and that includes,
24 unfortunately, material components of Sunkist's
25 various lost sales allegations which are so heavily

1 bracketed that to the extent they might even, for
2 example, pertain to my client I'm not at liberty to
3 discuss it with my client.

4 Nevertheless, we will be providing testimony
5 today. Our testimony will begin with Professor
6 Michael Bradley of George Washington University.
7 Professor Bradley will be describing to you an
8 analytical framework in which we think this case must
9 be analyzed.

10 Based on our research, this case presents a
11 profile that is unique, one that you have actually not
12 looked at before. It's certainly true there's no
13 shortage of cases involving raw and processed
14 agricultural products, but there is certainly a
15 shortage of cases that present the facts that this
16 case presents for a Petitioner like Sunkist. Dr.
17 Bradley is going to talk about that structure and the
18 structure of the lemon growing and processing industry
19 in the United States.

20 Our second witness will be Mr. Dan Casper.
21 He is the strategic global procurement manager for
22 citrus for The Coca Cola Company. Mr. Casper is going
23 to describe for you the nature and operation of the
24 lemon juice market in the United States, the
25 purchasing practices and patterns for The Coca Cola

1 Company, who we purchase from, why we purchase, what
2 our history and experience has been with the Sunkist
3 Company as a supplier and with foreign producers.

4 I will speak briefly to what we consider to
5 be one of the critical issues here, which is the need
6 for the Commission to not accept, as it seems to be
7 accepting, the proposition that the only entity to be
8 analyzed here is a small component of Sunkist Growers,
9 Inc., and, after all, Sunkist Growers, Inc., is the
10 Petitioner here.

11 They are trying very hard to make sure that
12 you look only into their version of the domestic
13 industry. We feel that under the circumstances you
14 must look at the totality of the Sunkist operation,
15 which means you must bring the growers into this
16 analysis.

17 Our testimony will speak to all of these
18 issues today. Thank you.

19 MR. CARPENTER: Thank you, Mr. Clark.

20 Mr. McGrath, would you please bring your
21 panel forward at this time?

22 MR. MCGRATH: Thank you, Mr. Chairman. Once
23 again, I'm Matt McGrath of Barnes, Richardson &
24 Colburn. Also, my colleague, Stephen Brophy, of
25 Barnes Richardson accompanies me today.

1 First I would like to introduce our
2 witnesses in the order of their appearance and offer a
3 few introductory comments on some legal issues that
4 commonly arise and likely are to be asked, so I want
5 to at least give you the initial framework to
6 consider.

7 First, on my left, our first witness will be
8 Mr. Frank Bragg, the vice president of Sunkist's
9 Citrus Juice and Oils business. He'll describe the
10 Sunkist co-op, the products that are involved and the
11 company's recent business performance.

12 Next, on my right, will be Eric Larson,
13 leader of Sales and Marketing for Citrus Juice and
14 Oils, and he'll discuss pricing in the market,
15 competition from Argentina and Mexico, also the
16 financial condition of the company and the effect of
17 dumping on investment and labor.

18 The third witness will be Mr. William
19 Borgers. He's the president of Ventura Coastal,
20 another processor of lemon juice. He'll testify how
21 the subject imports have affected his business.

22 Ms. Barbara Ratchford is also with us today.
23 She's the leader of Finance for Citrus Juice and Oils.
24 She'll be available to respond to questions, but not
25 providing direct testimony.

1 Then the last witness will be our economist,
2 Amy Warlick, who will discuss the development of the
3 foreign industries, global market and pricing trends
4 and other issues.

5 Finally, also with us today is Mr. Mike
6 Wooten. He's the vice president for Corporate
7 Relations for Sunkist in Sherman Oaks. He'll be
8 available if you would like him to answer questions as
9 well.

10 Now, at the outset I'd like to briefly
11 summarize our positions on some of the main legal
12 issues, and then we'll just turn to the witnesses one-
13 by-one.

14 First, we represent only the industry which
15 extracts juice from lemons and converts them into
16 lemon juice. As with respect to the orange juice
17 industry which you looked at, we do not argue that
18 reprocessing, reconstituting, blending or packaging or
19 later processing of lemon juice products or beverages
20 that contain lemon juice is part of the relevant
21 domestic industry. Those activities are performed by
22 our customers.

23 Second, as in orange juice, we submit that
24 concentrated lemon juice and not-from-concentrated
25 lemon juice are the same like product for legal

1 purposes here and produced by that industry in bulk
2 form for further processing. Concentrate and NFC are
3 used in interchangeable ways, as Mr. Bragg will
4 testify.

5 Third, it's our position that organic and
6 nonorganic juice is the same like product. You've
7 looked at that in other cases, including Orange Juice.
8 We have no different position than what's been laid
9 out in the past.

10 Fourth, it is our position that lemon juice
11 and lemon oil are not the same like product, and they
12 are not in the same industry that produces the like
13 product. As you will hear, they share a common raw
14 material in their production process, but they are
15 produced differently. They have different
16 characteristics. They're seen differently by
17 customers, different pricing structures, all very
18 different.

19 Fifth, unlike the Orange Juice case, legally
20 our position is, and I think that it's required by the
21 lemon growers, lemon growers in the United States are
22 not part of the domestic industry producing the like
23 product.

24 I see that Coke is likely to be focusing on
25 growers as being a major consideration in this kind of

1 case, but I don't think that they will be arguing that
2 under the law growers are part of the domestic
3 industry producing like product because the provisions
4 in the law don't permit it.

5 Most U.S. lemons are directed to the fresh
6 fruit market, and the juice and the oil producers
7 consume fruit which does not meet the fresh fruit
8 standards. We'll talk some more about that.

9 Sixth, we submit that the imports from
10 Argentina and Mexico should be cumulated in your
11 consideration. They compete in the same mostly
12 commodity-type markets with the domestic juice and
13 with each other, and the conditions are there for
14 cumulating.

15 I'll be happy to respond to those questions
16 and others on legal issues as we proceed, but I want
17 to turn now to Mr. Bragg.

18 MR. BRAGG: Thank you. Good morning. My
19 name is Frank Bragg. I'm the vice president of the
20 Citrus Juice and Oils business unit for Sunkist
21 Growers. I've been with Sunkist about four years.
22 Prior to joining Sunkist I was the president of Moana
23 Loa Macadamia Nut Company.

24 I've had about 30 years of international
25 trade experience. I've received a congressional

1 Distinguished Service Award for promoting export
2 trade. That was about 20 years ago, so I've been very
3 active in making sure that we are as a country very
4 committed to international trade.

5 We are here on a very serious matter when it
6 comes to Sunkist and our lemon growers. We've had a
7 situation where over the last four year we've been
8 flooded in the U.S. market with a massive oversupply
9 of product coming in from Argentina and Mexico.

10 Sunkist and a few small processors used to
11 produce and sell lemon juice and oil on a pricing
12 basis that was more closely tied to supply and demand,
13 but when a global purchaser of both juice and oil
14 encouraged massive plantings in both Argentina and
15 Mexico those lemon groves were put in in the 1990s.
16 We've seen at the end of the 1990s a huge increase in
17 supply of juice coming into this market. This juice
18 has been sold at disastrously low prices.

19 First let me explain how Sunkist works.
20 Sunkist is a 113-year-old grower-owned cooperative, so
21 the growers own us. We have 6,000 members in
22 California and Arizona, and we're also a processor of
23 lemon juice with about 100 employees at our Ontario,
24 California, plant.

25 Under Sunkist's cooperative structure, the

1 fruit growers join a packinghouse that is affiliated
2 with Sunkist. Essentially under this arrangement the
3 grower dedicates all fruit from certain acreage to be
4 handled by a Sunkist packinghouse, which is then in
5 turn sold by Sunkist Marketing and Sales Group.

6 As far as lemon juice operations are
7 concerned, Sunkist pays the growers on a pool basis.
8 The grower is paid about half of the expected return
9 at 180 days and the balance at the end of the pool.
10 Due to the very low prices of lemon juice caused by
11 dumped imports, the amount we pay our members is less
12 than the growing, harvesting and processing cost for
13 those lemons.

14 This background is important since even
15 though the growers of the lemons may not constitute
16 part of the affected domestic lemon industry under
17 dumping laws, they have been and will continue to be
18 adversely impacted by dumped foreign juice that
19 undercuts their overall returns.

20 Sunkist Growers members account for most of
21 the lemons grown in the United States, the majority of
22 which are destined for the fresh market. Lemons that
23 do not meet the cosmetic standards for the fresh
24 market or size will be sent to the Ontario plant for
25 processing into juice, oils and various byproducts.

1 There are currently six processors of lemon
2 juice in the United States. Sunkist is by far the
3 largest. The others are Ventura Coastal, VitaPak, Sun
4 Orchard, Perriconi and California Citrus Products.

5 High Country Foods Corporation used to be a
6 processor in the U.S., but they went out of business
7 in 2003. As you will hear from Bill Borgers from
8 Ventura Coastal, they've also suffered damages as a
9 result of many factors, but including dumped juice.
10 They've had to close one of their plants.

11 Sunkist and other U.S. processors make two
12 main products from lemons, juice and oil.
13 Historically about half the revenue comes from the
14 juice side. Half the revenue comes from oil. Lemon
15 juice is primarily used in the beverage industry where
16 it's sold in the form of lemonade or bottled lemon
17 juice.

18 Lemon oil, on the other hand, is primarily
19 used as a flavoring ingredient in carbonated beverages
20 and some nonfood consumer products. Lemon oil is a
21 very potent flavor ingredient, unlike lemon juice.
22 Therefore, their applications are totally separate,
23 and they are not interchangeable.

24 Lemon juice is made with both concentrated
25 and not-from-concentrate forms. The extraction and

1 manufacturing processes are identical until the point
2 where the juice is diverted either to an evaporator or
3 pasteurization. These are the same steps that occur
4 in the production of concentrate and NFC orange juice,
5 which you've reviewed here in the last couple years.

6 Concentrated lemon juice may be used in
7 lemonade or reconstituted form as lemon juice sold to
8 the consumer. NFC is generally used in premium
9 lemonades which advertise a more natural taste and
10 have a higher percentage of lemon juice.

11 Examples of these products are here for your
12 inspection. I'll give you an example. These are two
13 reconstituted lemonade products. This is a premium
14 product with 15 percent juice. This product is a
15 lemonade with about 10 percent juice. This product is
16 reconstituted from concentrate, but it's pure lemon so
17 that's 100 percent lemon juice. You'll see if you
18 look at the labels. They'll indicate the percentage
19 of lemon juice in each of these products.

20 Since there's no minimum required juice
21 level, a beverage producer can control cost by either
22 switching to cheaper bulk concentrate or by decreasing
23 the overall percentage of the juice in its product.
24 In short, concentrate and NFC are the same product.
25 They're just at different concentration levels.

1 Sunkist produces lemon concentrate in both
2 cloudy and clear forms, depending on the demands of
3 the customer. The difference between cloudy and clear
4 is the amount of natural pulp content which can be
5 filtered out to achieve a more transparent appearance.
6 Both products are used in the beverage industry.
7 Clarified juice typically goes into a shelf stable
8 product, where a cloudy juice like what's used in this
9 product will go into a refrigerated product.

10 I joined Sunkist nearly four years ago with
11 one goal in mind: To save a business that was under
12 attack from low-priced imports from Argentina and
13 Mexico. During the past three years we've cut costs,
14 we've improved productivity, we've sold off assets and
15 we've reinvested most of that money back into the
16 plants.

17 We have a loyal and hard-working group of
18 employees, most of which have over 20 years with the
19 company, and they expect us to protect their jobs from
20 unfair competition. However, the price of imports
21 coming in from Argentina and Mexico keeps getting
22 lower and lower, making it very difficult for us to
23 give our people assurances that they're going to get
24 their retirement.

25 We've been forced to cut our prices to

1 maintain some of the business that we've had. We've
2 lost some business simply due to unfairly traded
3 imports. Our production and shipments have been
4 falling, and inventories have been rising to a current
5 historic level.

6 Unless something can be done to assure fair
7 pricing of the largest volume of dumped juice arriving
8 in this market, Sunkist will need to reassess whether
9 it needs to keep this business or shutter it. That's
10 how critical this decision is to us is whether we keep
11 this business going, and we've been at this business
12 for 80 years.

13 Thank you.

14 MR. LARSON: Good morning. My name is Eric
15 Larson. I have been the leader of Sales and Marketing
16 for Sunkist's Citrus Juice and Oils business unit for
17 nearly three years in this capacity, and I've been in
18 all aspects of sales, marketing and procurement in the
19 lemon juice business of Sunkist.

20 I have also traveled to Argentina and
21 visited the processing facilities of two Argentine
22 processors. Prior to my employment with Sunkist, I
23 was employed for nine years at the Sabroso Company, a
24 global supplier of processed fruit and fruit-based
25 products, most recently as their director of Sales and

1 Marketing.

2 In addition, Frank Bragg and I represent
3 Sunkist in the Juice Processors Association, the JPA,
4 and I was a member of the USDA Agricultural Trade
5 Advisory Committee in 2001 through 2004. These
6 experiences have afforded me significant knowledge of
7 the global production and sale of lemon juice.

8 I joined Sunkist's Citrus Juice and Oils
9 business unit in 2004 when the company was seeking to
10 address new challenges in the global market that had
11 already begun to have an impact on sales and returns.
12 The U.S. lemon juice industry was facing low lemon
13 juice prices, a global oversupply of lemon juice and
14 economic turmoil created by the impending bankruptcy
15 and liquidation of Citrico, a lemon juice distributor.

16 We did not know at that time that the
17 planned offshore growth in lemon production would
18 result in juice supplies that far exceeded U.S. demand
19 for some time to come and that foreign processors
20 would simply move that excess supply to the United
21 States at any price. Despite our steadfast efforts
22 and the recognized brand support, we now see that the
23 dumping of lemon juice from Argentina and Mexico poses
24 an insurmountable challenge.

25 While the quality and consistency of Sunkist

1 lemon juice is excellent, lemon juice is largely a
2 commodity product for which price is the most decisive
3 purchasing factor. During the late 1990s, Sunkist
4 received approximately \$8 per gallon at 400 GPL for
5 its lemon juice, while the price of lemons for
6 processing that we were able to give back to our lemon
7 growers was about \$3 per box delivered in to the
8 packinghouse doors.

9 By 2005, imports from Argentina and Mexico
10 had forced Sunkist lemon juice prices down to about \$5
11 per gallon at 400 GPL. That's a long-term price slide
12 of 45 percent. This decline in juice prices
13 eliminated our profits and reduced the revenue that we
14 are able to return to our growers to a level that no
15 longer covers the cost of shipping from the
16 packinghouse to our plants, never mind the cost of
17 growing, harvesting and hauling the lemons from the
18 grove to the packinghouse. Those costs remain
19 uncovered.

20 The production of lemon juice has become so
21 unprofitable that Sunkist would probably not be
22 processing lemons at this time if the disposal of
23 lemons unsuitable for the fresh market did not present
24 environmental disposal issues. Extraction processing
25 is the only viable alternative for the recovery of

1 growers' costs on fruit that is culled from lemons
2 that are deemed acceptable for the fresh market.

3 The expansion of lemon groves in both
4 Argentina and Mexico was encouraged by soft drink
5 manufacturers' forecast expanded need of lemon oil and
6 their desire for alternative lemon oil sources. In
7 addition, the World Bank provided low-interest loans
8 for Argentina's expansion in anticipation of this
9 increased global demand for lemon oil.

10 In response, Citrico was created for the
11 express purpose of marketing the nonlemon oil products
12 such as the juice that are co-products to lemon oil.
13 Citrico was not successful in this endeavor, and the
14 unsold juice that was responsive to marketing just
15 accumulated year-after-year in Mexico, Argentina and
16 the U.S.

17 Finally, when Citrico went bankrupt in
18 August 2004 these high inventories of lemon juice
19 needed to be released to make room for the upcoming
20 crop. Not wanting to damage their EU market where the
21 majority of Argentine lemon juice sales are made,
22 Citrusville and other Argentine processors in early
23 2005 began dumping this juice in high concentrations
24 at very low prices in the U.S. market.

25 Imports from Mexico followed suit and

1 increased in volume. In 2005, Sunkist was offered a
2 multiple year agreement of more than one million
3 gallons per year of subject concentrate at the
4 extremely low price of \$1.50 per gallon at 400 GPL.
5 Sunkist turned down this opportunity since the
6 prospect of buying dumped juice runs counter to
7 Sunkist's marketing strategy.

8 Sunkist has always built U.S. market share
9 through the quality of its products and strong product
10 and brand advertising efforts. Argentina and Mexico
11 have bought U.S. market share through sales that are
12 well below their cost of production.

13 As a result, Sunkist has lost large sales to
14 important customers, and we hold large inventories in
15 cold storage. Our own storage capacity limitations
16 have forced us to reduce prices significantly and
17 extend payment terms to our customers in order to
18 survive.

19 However, we cannot continue selling juice at
20 these prices and remain in the business much longer,
21 nor can our smaller competitors here in the U.S. We
22 have seen only minimal returns the last two years and
23 a net loss in the 2005 and current marketing years.
24 I'm not able to get into more specific information
25 about our financial data in this public forum, so our

1 numbers will have to speak for themselves.

2 If we cannot profitably sell lemon juice
3 then we cannot process and sell lemon oil, lemon pulp
4 or any other lemon products. The loss of the entire
5 U.S. lemon processing industry would not only
6 represent several hundred lost jobs, but it would have
7 a highly destabilizing impact on the beverage industry
8 in the United States.

9 Furthermore, such vast quantities of
10 unprocessed lemons are highly acidic and would pose
11 environmental disposal problems. Neutralizing the
12 acid from lemons that would have otherwise been
13 processed into useful and helpful products would be a
14 costly proposition.

15 We are here to ask the Commission to
16 consider the data before you, the high volumes of low-
17 priced imports, the underselling, the use of the U.S.
18 market as a dumping grounds for aged lemon juice
19 inventories and the profound impact all of this has
20 had on Sunkist and other U.S. processors.

21 There is clear threat of future injury as
22 well with the continued growth in Argentine and
23 Mexican production, the lack of growth in lemon juice
24 demand and the continued demand for lemon oil. The
25 loss of this industry will be devastating to Sunkist

1 and its employees.

2 Thank you for your attention, and we'll be
3 pleased to answer any questions.

4 MR. MCGRATH: Mr. Borgers?

5 MR. BORGERS: Good morning, members of the
6 Commission staff. My name is Bill Borgers. I'm the
7 president of Ventura Coastal, a citrus processing
8 company headquartered in Ventura, California.

9 I've been with Ventura for 24 years, an
10 owner of the company for 20 years and the company's
11 president for almost two years now. Ventura Coastal
12 processes lemons, which it buys on the cash market,
13 into lemon juice, lemon oil and various lemon
14 byproducts, including dried lemon peel for pectin.

15 Ventura currently has two processing plants
16 located in Ventura and Visalia, California, employing
17 roughly 100 workers. We used to have a third plant in
18 Indio, California, but were forced to close that plant
19 in 2003 at least partially due to low lemon juice
20 prices caused by unfairly priced imports from
21 Argentina and Mexico.

22 Since our plant closing, the situation in
23 the lemon juice industry has only gotten worse with
24 prices from Argentina and Mexico continuing to
25 decline. Ventura experienced ever-worsening profit

1 margins through 2005 when we decided that we had no
2 choice but to change our business strategy.

3 In the face of unfair competition from
4 subject imports, Ventura decided that it simply could
5 not compete with imports from Argentina and Mexico
6 based on price. Instead of lowering our prices to a
7 level where we couldn't even recover our cost, we
8 abandoned most of the market. Mainly we put our
9 emphasis on the sale of value-added lemon juice
10 products such as ultra low pulp and clarified lemon
11 juice where the margins are higher, but the customers
12 are fewer and there's less volume available.

13 We also tried to maintain some accounts for
14 nonvalue-added products, but in order to compete with
15 import prices we were forced to cut our cost by
16 importing cheap juice from Argentina and Mexico and
17 blending it with our own production. While we've been
18 able to retain some customers using this strategy,
19 we've lost many others.

20 Furthermore, while we've been able to make a
21 profit on our sales on value-added product, our
22 overall shipment of lemon juice has fallen by
23 approximately two-thirds in the last year, and our
24 inventories have more than doubled.

25 Unless imports from Argentina and Mexico are

1 prevented from selling at unfairly traded prices, this
2 situation will only get worse. Without relief from
3 dumped imports, we will be forced to sell our
4 inventory at a substantial loss, further harming the
5 financial condition of my company.

6 Thank you. I'll be happy to answer any
7 questions you might have.

8 MR. MCGRATH: Our final witness is Amy
9 Warlick, our economist.

10 MS. WARLICK: Good morning, members of the
11 Commission staff. My name is Amy Warlick, and I'm an
12 international trade economist with Barnes, Richardson
13 & Colburn.

14 It was not long ago that I sat in this very
15 room presenting to you data on the orange juice
16 industry, a cousin to the lemon juice industry that
17 I'm here to tell you about today.

18 The Orange Juice investigation was so recent
19 that it is useful to examine some of the important
20 similarities and distinctions between the two
21 industries and the two investigations. In both cases,
22 the foreign juice processors are highly concentrated
23 and have tremendous market power. In both cases,
24 major multinational beverage companies account for a
25 large percentage of global purchases.

1 In both cases, recent global output of juice
2 has exceeded global demand and resulted in
3 unprecedented inventory buildup. In both cases, the
4 juice market has traditionally been dominated by
5 concentrate, but with NFC occupying a growing share.
6 In both cases, organic juice is produced by different
7 processors than nonorganic, but is sold for the same
8 end uses as nonorganic juice.

9 However, there are many important
10 differences as well. Firstly, the orange juice
11 industry is much larger than lemon juice. Orange
12 juice is sold on the futures market, and there are a
13 lot of industry data published by government and
14 academic institutions.

15 Lemon juice is a small industry with few
16 published data available. Therefore, we're extremely
17 limited in what we can say in a public forum such as
18 this.

19 Another difference is that juice oranges are
20 grown specifically to be processed with fresh fruit
21 sales being residual. Thus, the value of the oranges
22 is about 80 to 85 percent of the value of domestic
23 orange juice.

24 In contrast, lemons grown in the United
25 States are primarily intended for the fresh market,

1 while eliminations from that market, generally
2 somewhere around 40 percent of the crop, are
3 processed. Processing is an important secondary
4 source for the recovery of the growers' costs.
5 Therefore, the value of the lemons is a small
6 percentage of the value of the lemon juice.

7 For this and other reasons, U.S. orange
8 growers are legally part of the domestic industry
9 producing orange juice, while U.S. lemon growers are
10 not legally part of the lemon juice industry.

11 In the orange juice industry, oil is a
12 byproduct of orange juice production. While sales of
13 orange oil help to offset orange processing costs, you
14 don't have to produce orange oil in order to make
15 orange juice processing profitable.

16 With respect to lemon juice, oil and juice
17 are extracted from lemons simultaneously. They are
18 co-products, each independently important in
19 offsetting the cost of producing the other.

20 The U.S. lemon juice industry, which I've
21 just differentiated from orange juice, has experienced
22 injurious dumping of subject merchandise and is
23 threatened with further injury.

24 Chart 1, which I hope you all can see from
25 where you are, illustrates the extent of import

1 penetration by subject merchandise. The U.S.
2 industry's share of consumption has fallen from about
3 47 percent to 41 percent, while the share of imports
4 of subject merchandise has grown from 45 percent to 50
5 percent over the last three years.

6 This reduction in U.S. market share is not
7 the result of declining U.S. lemon production. While
8 the acreage of lemon groves in California and Arizona
9 have declined somewhat over the last five years,
10 state-of-the-art cultural methods have allowed lemon
11 yields per acre to grow considerably, causing overall
12 U.S. lemon production to continue to rise as shown in
13 Charts 2 and 3.

14 Steve, back up to Chart 2. I just want to
15 point out here that the zigzag yield, there's a black
16 line running through it. That's the trend line. The
17 bars are bearing acreage. It's a little bit confusing
18 there, and then on to Chart 3 showing lemon production
19 increasing just, you know, slightly, up and down
20 fluctuations just based on weather.

21 While bumper U.S. crops have historically
22 led to increased domestic availability of lemons for
23 processing -- for instance in crop years '00-'01 and
24 '02-'03 -- even short crop years have not caused
25 supply issues. Chart 4 demonstrates that imports are

1 not responding to short U.S. lemon crops.

2 Our two smallest crops during the past nine
3 years, '01-'02 and '03-'04, did not coincide with
4 higher imports of subject merchandise. Subject
5 merchandise is exported to this country because excess
6 supplies and high inventories abroad push imports in,
7 not because short U.S. supplies pull them in.

8 Excess volumes of lemon juice have been
9 produced in Argentina as the result of over seven
10 years of grove expansion in Argentina. Charts 5, 6
11 and 7 show the extent of expansion in acreage, tree
12 population and lemon production. Some of this
13 expansion was encouraged by low-interest World Bank
14 loans.

15 Very few data are available on the Mexican
16 industry. Our petition contains some important
17 confidential figures. Chart 8 shows what little
18 public information we could glean from research
19 recently conducted by the International Trade
20 Commission and by a private consultant. Obviously
21 Mexican lemon production is sharply on the rise.

22 During the mid to late 1990s, The Coca Cola
23 Company encouraged lemon production in Argentina and
24 Mexico and created Citrico to market nonoil lemon
25 products. Citrico began forming lemon juice purchase

1 agreements with processors in Argentina and Mexico
2 during this period. Over the next five years,
3 increases in lemon production capacity in both
4 Argentina and Mexico led to an abundance of lemons,
5 hence an abundance of lemon juice.

6 In early 2002, Argentina floated its
7 currency, which effectively devalued the Argentine
8 peso by 75 percent, providing a clear incentive for
9 exports. During late summer and early fall 2002,
10 unusually large volumes of Argentine lemon juice
11 entered in bond in the United States, largely in
12 response to this devaluation. During January through
13 March 2003, this juice was withdrawn from bonded
14 storage and entered into the United States for
15 consumption.

16 In April 2003, Coke purchased Unimarc's
17 lemon juice processing assets in Mexico and began
18 processing Mexican lemons for export of juice and oil
19 to the United States. Imports from Mexico rose
20 steadily, and the excess juice in the U.S. market
21 caused Sunkist and other U.S. processors to build
22 costly lemon juice inventories throughout 2003.

23 Then during November '03 through February
24 '04, even larger volumes of Mexican lemon juice
25 entered the United States. This put additional strain

1 on U.S. lemon juice inventories and prices. In the
2 midst of this, Citrico declared bankruptcy in August
3 '04 and liquidated its lemon juice assets, including
4 large volumes of lemon juice held in inventory in
5 Argentina and Mexico. This set the stage for a
6 literal collapse in prices.

7 The average unit values of Argentine lemon
8 juice exported to the United States began a dramatic
9 fall in January '05 as seen in Chart 9. In March '05,
10 *Food News* reported that huge volumes of aged Argentine
11 lemon stocks had been exported to the United States at
12 very low prices. In fact, one Argentine processor was
13 quoting \$250 per metric ton at 400 GPL FOB Argentina
14 for sales to the United States and \$500 per metric
15 ton, same terms, to the EU. Both are low prices, but
16 the price to the U.S. is exceptionally low.

17 Chart 10 illustrates the extent to which
18 Argentine exports to the United States underpriced
19 their exports to all other markets during '05 and '06.
20 By May 2005, the prices of Mexican lemon juice
21 exported to the United States began a dramatic fall as
22 well.

23 Chart 11 shows the average landed duty paid
24 value of U.S. FCLJ imports from Mexico dropping to
25 about eight cents per liter single strength

1 equivalent, which is equal to about \$500 per metric
2 ton at 400 GPL during December 2005.

3 Unwilling to accept the below cost prices
4 forced on the U.S. market by dumped imports, Sunkist
5 has lost many large sales to important customers.
6 Sunkist has continued to accumulate so much lemon
7 juice inventory that, as Chart 12 shows, it is now
8 carrying approximately four times as much lemon juice
9 in inventory as at the end of fiscal '02, which is
10 equivalent to a full year's production.

11 These large inventories are very costly, and
12 Sunkist has on occasion reduced prices and extended
13 payment terms just to move some juice in this
14 depressed market as detailed in Sunkist's
15 questionnaire response. Sunkist's questionnaire
16 response provides evidence of the devastating effects
17 of these prolonged low prices and burdensome
18 inventories.

19 Chart 13 depicts U.S. returns to lemon
20 growers as reported to USDA by the packinghouses for
21 lemons for processing at the level of the packinghouse
22 door. As you can see, these returns have now sunk
23 below zero. This means that the growers are receiving
24 a price delivered into the processing plant that does
25 not even cover the cost of delivery from the

1 packinghouse to the plant and certainly does not cover
2 the cost of growing, harvesting or hauling the lemons
3 to the packinghouse.

4 Sunkist reports that it costs roughly \$12
5 per short ton to haul lemons from nearby packinghouses
6 to their Ontario plant. The International Trade
7 Commission's recent investigation on Fresh Citrus
8 found that the cost of growing, picking and hauling
9 lemons to the packinghouse is \$261 per metric ton,
10 which would be equivalent to \$237 per short ton.
11 However, current returns to growers on lemons for
12 processing often do not exceed the \$12 per short ton
13 packinghouse to plant freight cost.

14 Long-term supplier agreements that are well
15 known industry-wide indicate that Mexican and
16 Argentine lemon juice production are expected to grow.
17 The fact that lemon oil prices are now increasing will
18 only contribute to the increase in juice production.

19 In addition, if the phytosanitary ban on
20 fresh lemons that the EU has been threatening
21 Argentina with over the past few years is actually
22 implemented, those fresh lemons locked out of the EU
23 would likely be processed and exported to the United
24 States. This would only confound the overwhelming
25 inventory situation Sunkist is faced with today.

1 In the handout of this presentation, which I
2 hope you all have -- if you don't, there are plenty of
3 copies there -- you'll find a Chart 14, which is just
4 a timeline that organizes and recaps the events that
5 I've just described.

6 Thank you for your attention. This
7 concludes my comments, and I'll be happy to answer any
8 questions you may have.

9 MR. MCGRATH: Thank you, Mr. Chairman. I
10 think that concludes our direct testimony.

11 We did bring some refreshment here today. I
12 think it's almost a tradition now if juice is involved
13 we have to bring something you can all drink. Don't
14 drink the Real Lemon juice unless you really, really
15 like lemon juice flavor.

16 If you do have a chance, we invite you to
17 take a look just to see the distinctions. For almost
18 every lemonade product you buy out there you can find
19 different levels of juice, unlike orange juice, which
20 has to be 100 percent juice by product identity
21 standards.

22 One of the differences that is important is
23 the content of juice that's in it. There's a lot less
24 lemon juice in a lemonade than there is orange juice
25 in orange juice. Orange juice is 100 percent. Other

1 elements can be added.

2 The cost of producing those different types
3 of lemon juice can really be controlled by calibrating
4 the either blends or amount of juice that's in it.

5 We're all available for your questions now.
6 Thank you.

7 MR. CARPENTER: Thank you, Mr. McGrath, and
8 thank you, panel, for your presentations.

9 We'll turn now to the staff questions and
10 begin with Jim McClure, the investigator.

11 MR. MCCLURE: Jim McClure, Office of
12 Investigations.

13 I am going to limit my questions at this
14 point until the rest of the staff has had a chance at
15 you, but I do want to ask or understand a little bit
16 more about the environmental disposal issues. It sort
17 of ties with Citrico's collapse and, as you indicate
18 or suggest, that they were selling at distressed
19 prices or something there too.

20 Does the environmental requirement -- I
21 mean, you cannot dispose of the lemons any way other
22 than by processing? Doesn't that somewhat drive your
23 ability to react to prices?

24 MR. LARSON: Our division, we looked at one
25 of our options was closing the business, and what we

1 have looked at is that this is the least cost
2 alternative.

3 The other options would be essentially with
4 our peel now after the juice is extracted we sell to
5 cattle feed, but there are not enough cattle that can
6 consume and utilize lemon peel, so we would end up we
7 would have to be dumping that in landfills. It's not
8 a viable alternative to send fruit that direction.

9 MR. MCCLURE: But you can dump in landfills?
10 Is that what I understand?

11 MR. LARSON: Yes. It's the quantity that's
12 the issue.

13 MR. MCCLURE: The quantity is the issue.

14 MR. LARSON: Yes. You can dump in there,
15 but disposal issues are -- it is an issue, yes.

16 MS. WARLICK: Eric, what about the juice, in
17 addition to the peel?

18 MR. MCCLURE: Yes.

19 MR. LARSON: If you don't extract? If you
20 just send the whole fruit through the --

21 MR. MCCLURE: Right.

22 MS. WARLICK: After you've extracted the
23 lemon juice.

24 MR. BRAGG: To dispose of the juice?

25 MS. WARLICK: Yes.

1 MR. MCCLURE: Yes.

2 MR. BRAGG: Well, we have just installed a
3 modern wastewater treatment facility. I can't imagine
4 one that would be large enough to handle the volume of
5 juice. That was a \$7 million project.

6 I would have to say probably to build a
7 wastewater system to handle juice -- good Lord. It
8 would be a \$150 million investment or something like
9 that just to handle the juice disposal, well beyond
10 our ability. My business is not even near that much
11 in annual sales.

12 MR. MCCLURE: Are there state regs,
13 environmental regs, in addition to the federal?

14 MR. BRAGG: Yes. I guess the best way to
15 say that is we're in the worst air district and water
16 district in the country, so we have both local
17 district requirements, state district requirements and
18 federal district requirements.

19 MR. MCCLURE: Okay. Thank you. I think
20 I'll pass on to my colleagues at this juncture.

21 MR. CARPENTER: Robin Turner, the attorney
22 advisor?

23 MS. TURNER: Good morning. I have a number
24 of questions, and I'm going to start off at the
25 beginning with actually like product, which is where

1 of course we start off with.

2 My first question, I understand that you
3 have proposed a finding of single like product that
4 includes all forms and doesn't include lemon oil. Is
5 that correct?

6 MR. MCGRATH: Yes, that's correct.

7 MS. TURNER: Okay. Now, in terms of that I
8 guess I'd like to know a little bit more of an
9 understanding about the production process here.

10 That's something that, please, I'm not just
11 asking Matthew. Anybody else, please chime in who
12 knows something about the process.

13 First of all, do the producers in Argentina
14 and Mexico use the same production processing?

15 MR. LARSON: Yes, they do. There's two
16 primary technologies. There's Brown and FMC. It's
17 the same extraction technology as orange juice.

18 MS. TURNER: Okay. Actually, why don't you
19 describe that just a little bit?

20 MR. LARSON: The two differences in them?

21 MS. TURNER: Yes, please.

22 MR. LARSON: Okay.

23 MS. TURNER: For us who don't know this and
24 haven't done orange juice as well.

25 MR. LARSON: I will try and give you a

1 simple version of it.

2 The Brown extraction technology, and, Frank,
3 you can help if I need it, but first it will go across
4 a series of we'll call them rollers with thousands of
5 needles on them, you know, little pins that will go,
6 and that will extract the oil out.

7 Then when it goes into the Brown extractor
8 it'll essentially slice the fruit in half. Kind of
9 like your old, homemade reamer, it will ream the juice
10 out of it, so you'll have that.

11 The FMC extractor will take the fruit, and
12 it will put them in these cups. Essentially the fruit
13 is in here, and a tube will go up into the fruit. It
14 will squeeze down, and it will extract the juice
15 through the tube and extract the juice out there. The
16 oil will come out on the opposite side of it, so
17 you'll have some separation of the juice and the oil
18 there.

19 MR. BRAGG: We use the FMC process for our
20 lemons. We use the Brown process for our orange
21 processing.

22 MR. LARSON: During the POI we've used both
23 Brown and FMC.

24 MS. TURNER: For lemon juice?

25 MR. LARSON: For lemon juice production.

1 MS. TURNER: Okay. It sounded like, and
2 maybe I'm wrong, but in the first process you can
3 actually produce the juice without producing the oil?

4 MR. LARSON: I think you would have some
5 quality issues because you would be getting more oil
6 into your juice than usually is acceptable in a
7 customer's specification. It would give you some off
8 flavors.

9 MS. TURNER: And that's because -- I guess
10 maybe I didn't understand -- the needles have
11 basically extracted the oil?

12 MR. LARSON: Correct.

13 MS. TURNER: And so if you just didn't do
14 that some of that oil from the peel would actually get
15 into the juice?

16 MR. LARSON: Correct.

17 MR. BRAGG: Yes. The oils in part, they're
18 again a very powerful -- both orange, all citrus oils,
19 very powerful flavoring.

20 Well, you can imagine if you're trying to
21 make a premium juice if those oils go into the juice
22 it's going to make it a very bitter juice to drink so
23 it's important to extract the oil at the same time
24 that you're extracting juice.

25 If you want a high quality specialty orange

1 juice, since it's 100 percent juice, to make a high
2 quality juice you need to control the oil content that
3 gets into the juice.

4 MS. TURNER: Okay. What about conversely?
5 Can you produce the oil and not have any effect on the
6 oil without producing the juice?

7 MR. LARSON: You would have disposal issues
8 then.

9 MR. BRAGG: Yes.

10 MS. TURNER: Well, the disposal issues that
11 you've indicated are a volume issue because you
12 wouldn't have produced the juice yet. You'd really
13 just have fruit without the peel or with the peel sort
14 of -- that can be dumped in landfills, but in fact
15 there are issues with the amount of volume of it?

16 MR. BRAGG: Let me answer this one. This is
17 something I've approached both of these companies
18 with.

19 Today there is no separation process between
20 juice and oil. It is because of the dumped product
21 and the juices, orange juice that's now finally a good
22 market. The lemon juice market is a horrible market.
23 We're losing money.

24 I guess can you guys build a separate oil
25 extraction system, and again we'll worry about

1 disposing of the lemons second as a secondary
2 consideration. I don't think that we'll ever get away
3 from completely eliminating the juice component as
4 part of that, but to help with this situation can we
5 stop that? It's a very technical question, and these
6 companies are working to come up with an answer to
7 that.

8 If nothing happens here, we've got to come
9 up with a better answer. We've been searching for
10 that. I think the answer is we don't have one.
11 Neither do the two major citrus extraction technology
12 companies today to be able to do what you're asking.

13 MS. TURNER: I'm getting actually a little
14 ahead of the questioning I was going to ask, but you
15 basically led into the fact.

16 So when you've got demand for lemon juice or
17 demand for lemon oil, which one is actually
18 controlling? You're going to produce both, so you're
19 going to have supply of both.

20 MR. BRAGG: Right.

21 MS. TURNER: Which one controls how much you
22 process of fresh lemons into --

23 MR. BRAGG: Neither. You process it all.
24 When you get the lemon, you get both product streams.
25 You get oil, and you get juice.

1 Like in any manufacturing process, it's all
2 about yield. You get as high a yield as you can out
3 of both to be efficient so your costs go down on final
4 products that you produce.

5 The game is once you start that extraction
6 process to get as high a yield of both out of that so
7 you can sell them on the other side.

8 MS. TURNER: Okay. Go back a step.

9 MR. BRAGG: Yes.

10 MS. TURNER: Before you start the extraction
11 process, the fact is you've got lemons. You've
12 produced lemons.

13 Now, is it the lemons themselves, the fresh
14 lemons and not being able to sell them in the market
15 that is what is making the decision as to whether you
16 start processing those lemons, or is it demand for
17 lemon juice that is making you decide to process a
18 certain amount of lemons, or is it demand for lemon
19 oil?

20 MR. BRAGG: Okay. All lemons go through a
21 packing operation in California and Arizona. From our
22 packinghouses, the product is about 40 percent on
23 average that doesn't make a size or a cosmetic grade
24 standard for the fresh then is sent to make juice.

25 MS. TURNER: So the amount of juice you're

1 going to produce in any year and/or oil by fact that
2 you produce both from it has to do with how many
3 lemons you've produced that don't meet the quality
4 standards for the fresh? It's not the demand of the
5 lemon juice market?

6 MR. BRAGG: I think it's fair to say that,
7 yes. Correct.

8 MR. MCGRATH: I think one of the points and
9 distinctions we're trying to make here is that had
10 been the traditional approach to these markets for
11 some time.

12 As with an orange, all of the fruit that's
13 harvested gets dealt with somehow. It either goes to
14 the fresh market, or the stuff that doesn't meet the
15 standards goes to the processed market. The stuff
16 that goes to the processed side, all of it gets
17 processed.

18 That's the way things had happened for some
19 time. In recent years with the buildup of foreign
20 industries, what we've seen, and that's Sunkist's
21 experience in the U.S. market. What we've seen with
22 the foreign industries is situations in which there
23 are long-term commitments to produce X number of
24 pounds of oil and to supply a certain amount of oil to
25 customers at a certain price.

1 That I guess is where you're headed with
2 demand. Is there demand of one driving the amount
3 that's produced of the other? In that case, with that
4 commitment being looked at down the road the supplier
5 is undoubtedly going to be making the other product to
6 recover as much cost as possible because they're made
7 on the same line. They're done at the same time.

8 Whether the foreign producers have the same
9 sorts of concerns about, you know, the environmental
10 implications of dumping the juice, that's a different
11 question. We're looking at it from the standpoint of
12 the U.S. industry and what the drivers are. It's not
13 a particular amount of demand for oil or demand for
14 juice.

15 What they're doing is, as they have
16 traditionally, recovering the costs on those products.
17 What doesn't meet the standards for fresh is being
18 handled in the processed side. The two products are
19 made together.

20 MS. TURNER: Okay. I understand the two
21 products made together. I guess I'm just still
22 grappling a little bit with the issue as to the fact
23 that your lemon juice production is not something that
24 -- you've got commitments obviously to Newman's Own or
25 whatever to produce lemon juice for them. What

1 happens then in a year when you don't have enough
2 lemons that are not good enough to be fresh lemons?
3 Then you don't have enough juice. I guess that's the
4 question.

5 I'm sure you've got or I imagine you've got
6 contractual arrangements for both Real Lemon and
7 Newman's Own and others that you're required to
8 produce lemon juice for. Foreign imports aside, I'm
9 just saying in terms of your business if you're trying
10 to meet those contracts demand for lemon juice doesn't
11 play a part in actually how much you process of fresh
12 lemons?

13 MR. BRAGG: I'm going to turn that around.
14 Probably 30 years ago the California/Arizona lemon
15 growers had probably 90 percent of the world's lemons.
16 We were always in balance with the supply and demand
17 of the juice market in the U.S.

18 It wasn't until the last 20 years with the
19 growth of the lemon trees for not the fresh market,
20 but the juice market. Not juice, but really oil.
21 That was the main component that they were getting.

22 We've always had, and you look at the charts
23 that you've seen. We've always had more demand in the
24 U.S. than we produced in juice and oil in California
25 and Arizona so it didn't matter at some points that

1 there were some imports always going to come into the
2 country. We expected that we would have a domestic
3 market that would consume all of the juice and oil we
4 produced in California and Arizona.

5 It's only to the point in the last four
6 years where the market went upside-down, and there's
7 more juice that's flooded into this market that
8 creates not a home for the juice that's being produced
9 in Argentina and Mexico. It's just coming into the
10 market and going at any price.

11 We've got warehouses and customers full of
12 inventories, including a year's worth of inventory of
13 our own product. That's the issue. We've never had
14 to worry about this issue about fair pricing until
15 we've seen the last five years of destructive imports
16 coming into this country that we had to worry about
17 the supply and demand.

18 We built this market over 50 years, and it's
19 been destroyed as a result of these guys. We just
20 want to be treated fairly.

21 MS. TURNER: Let me change questions here a
22 little bit and basically ask about another question
23 that has to do with interchangeability.

24 Mr. Bragg, you noted in your testimony that
25 there is no interchangeability. I believe it was on

1 page 3 of your testimony; that there's really no
2 interchangeability because lemon oil is so potent with
3 lemon juice, yet there's also been statements -- they
4 were in the petition; I believe it's actually in this
5 as well -- that both are used in carbonated beverages,
6 that both lemon oil and lemon juice can be used in
7 carbonated beverages.

8 I believe that they're interchangeable. I
9 mean, you use one. You don't use both. When I'm
10 saying both can be used, I'm saying you could use one
11 or the other as a flavoring in carbonated beverages.

12 Go ahead.

13 MS. WARLICK: They are both used in
14 beverages, but not for the same reasons.

15 I don't know if these ones, but you will
16 find in a lot of lemonade that they have lemon juice
17 and lemon oil.

18 MS. TURNER: Okay.

19 MS. WARLICK: If they were truly
20 interchangeable, you'd just use more juice or all
21 lemon oil.

22 You use both because the oil generally
23 imparts more of the fragrances and some flavor, but
24 more of a bitter flavor. It's very strong, very
25 potent. It's half of the story. The other part is

1 just a different type of flavor and the fragrance also
2 used in a lot of cosmetics for that same reason and
3 detergents and things.

4 The lemon juice is really used in much
5 higher quantity in the beverages and for different
6 reasons.

7 MS. TURNER: Just to carry on from that, and
8 thank you for the explanation in terms of the lemon
9 juice.

10 MS. WARLICK: Yes.

11 MS. TURNER: That's very helpful, but in
12 terms of carbonated beverages where in fact you're not
13 necessarily getting a taste that's a lemon taste is
14 why you're using -- I mean, it's not lemonade
15 basically. It's got another taste to it.

16 Is that something that you're using both or
17 that they're interchangeable for?

18 MR. BRAGG: For the most part.

19 MS. TURNER: Let me also explain here. I
20 mean, these sound like stupid questions or things that
21 you don't --

22 MR. BRAGG: No. No.

23 MS. TURNER: We don't understand this. We
24 have absolutely no idea about this. We are just
25 trying to ask questions to get an understanding of

1 this, so that's why these questions seem like why
2 would we ask something like that.

3 MS. WARLICK: They're not. I asked the same
4 ones.

5 MR. BRAGG: Yes. Maybe the best way, and
6 I'll give you an estimate, is that probably 98 percent
7 or better of carbonated beverages will use oil and not
8 a juice.

9 It's such a small -- I think somebody is
10 looking for a label claim that says that it has
11 natural juice in it in order to make that claim. It's
12 more of a marketing issue I think than anything else
13 because the flavor component again delivered by oil is
14 much more powerful, and that's why it's there because
15 it imparts that flavor.

16 If you tried to do the same thing with
17 juice, you're still going to need the oil.

18 MS. TURNER: Okay.

19 MR. BRAGG: So it's going to be there, but
20 these are a very small fraction of the carbonated
21 beverage business.

22 MR. LARSON: I would tend to think that most
23 beverages, carbonated beverages, that would use lemon
24 juice probably have some sort of a lemon --

25 MS. TURNER: Flavor to it?

1 MR. LARSON: -- flavored product, yes.

2 MS. TURNER: Coca-Cola with lemon or with
3 lime or Pepsi. Sorry. I don't mean to say one over
4 the other.

5 MR. LARSON: Yes, whatever it is. I would
6 say somehow it would be something with lemon added to
7 it.

8 MS. TURNER: If we see on the side of a
9 label that it says citric acid, is that potentially
10 something that it's a lemon, or would it have to be
11 classified as actually saying lemon oil or lemon peel?

12 MR. LARSON: I don't know food labeling laws
13 that well.

14 MR. BRAGG: Well, citric acid, yes, is a
15 substitute to try to deliver that obvious citrus
16 flavor, and it's very cheap compared to using juice or
17 oil.

18 MS. TURNER: Okay. That actually was
19 another question I had.

20 I believe, Mr. Larson, you talked about
21 there were other products in addition to, in your
22 testimony. There's lemon juice, lemon oil and lemon
23 peel and other products in processing.

24 MR. LARSON: It would be like lemon aroma,
25 lemon essence oil. They're typically used. You can

1 make like a lemon emulsion where you'll add an aroma,
2 an essence oil, which is all part of the process
3 through the evaporation process.

4 Basically you're making an emulsion type
5 product that you can put into a beverage to enhance
6 it, so you'll see a lemon juice concentrate and
7 natural flavors or something into a lemonade.

8 MS. TURNER: Okay.

9 MR. LARSON: That lemon emulsion is to help
10 enhance the flavor and the fragrance of the product.

11 MS. TURNER: Thank you. Thank you.

12 MR. LARSON: That's what I was meaning.

13 MR. MCGRATH: Further on that, the citric
14 acid I believe is not made in the plant that produces
15 juice and oil, if that's where your question was
16 coming from.

17 MS. TURNER: No. Actually, my question was
18 more reading. Whenever we get one of these cases we
19 try to, and reading it on there when I suspected there
20 maybe should be some lemon in something I just saw
21 citric acid.

22 What products, and this is something I know
23 we've asked in our questionnaires, but if you can just
24 actually give a brief description of whether in fact
25 on your processing plants whether you produce anything

1 other than lemon juice on them, meaning lime juice,
2 grapefruit juice, orange juice, and what kind of
3 transfer? How long does it take, if you do, to shift
4 between one production or the other?

5 MR. LARSON: During the POI, we only ran
6 lemons in Ontario.

7 MR. BRAGG: Yes. Prior to that period,
8 maybe six or seven years ago we ran grapefruit and
9 oranges, but this plant has been converted in the last
10 four years.

11 These were the reinvestment in order to
12 focus on lemons and do it at again the highest
13 possible yield, the most efficiency, because obviously
14 you can see where the prices have gone. We've had to
15 become much more efficient. It's a lemon only
16 processing plant. That's the only thing we do there.

17 MS. TURNER: Mr. Borgers?

18 MR. BORGERS: I'm in a slightly different
19 situation. I have two plants, and we process lemons,
20 oranges and grapefruits at both of our facilities.

21 It's about a four hour clean-up between
22 running one varietal fruit to the other. During that
23 time you're washing down the extraction lines, you're
24 cleaning the evaporators, the concentrators and all
25 the affiliated equipment. It's about a four hour

1 conversion time.

2 MS. TURNER: And you can just do that at any
3 point in time, depending on which crop you have? I
4 mean, you just have the four hours or so changeover,
5 so you go from one to the other on a regular basis?

6 MR. BORGERS: Yes. We run different size
7 fruit on different machines, so we would have some
8 grapefruit machines in the same line that we would
9 also have machines configured to run small lemons.

10 Obviously when we're running lemons we
11 wouldn't be using the grapefruit extractors and vice
12 versa, but again the plants can be changed over in
13 about four hours.

14 MS. TURNER: Okay. That's very helpful. A
15 question, and this also is going to be something that
16 please bear with me. I may be less knowledgeable than
17 some of my other colleagues on the team here.

18 In terms of producing lemons in terms of the
19 amount of time, we deal with products that have
20 product cycles or life cycles in a sense to it. Lemon
21 bearing trees. Is there a lifespan basically for
22 them? What would that be? Do you know that?

23 MR. BRAGG: Sure. Citrus trees, and you can
24 apply this for orange and all really citrus. They
25 have a lifespan, if you treat them well, that'll go

1 over 100 years. It takes typically about five to
2 seven years to reach maturity. They really reach
3 their peak of production about 14 years after you
4 plant them, and they just keep going.

5 I've seen personally a navel orange tree
6 that's 130 years old in California. It's still
7 around. It doesn't produce a lot of fruit, but it's
8 the rootstock for the original California navel
9 orange.

10 MS. TURNER: What though in terms of a
11 timeframe in terms of an industry? I mean, is there a
12 timeframe where they are more fruitful that you would
13 say it's a 20 year timeframe, or is it just the 100
14 years?

15 MR. BRAGG: The commercial life of a tree,
16 and we've got fourth and fifth generation growers --

17 MS. TURNER: And they use the same?

18 MR. BRAGG: -- with the same granddaddy's,
19 and great-granddaddy's and great-great-granddaddy's
20 trees that are still in production today.

21 MS. TURNER: So it's not like they have to
22 replant, you know, keep basically planting new?

23 MR. BRAGG: Right.

24 MS. TURNER: Planting new means increasing
25 capacity is what I'm getting at.

1 MR. BRAGG: Amy has pointed out some
2 interesting facts for you. We've had some declining
3 acreage, but we've got better horticultural and
4 cultural practices.

5 That means we're moving from say 30 years
6 ago you'd put 100 trees on an acre. Today it's more
7 like 130 trees per acre. It's the planning, the whole
8 science of growing in all industries, but citrus as
9 well. You're just getting better at being more
10 efficient.

11 Frankly, if you're looking at international
12 trade for U.S. growers period as just a flat
13 statement, if you don't outproduce the other guys that
14 have cheaper land and cheaper labor, you have no
15 chance.

16 We are a very efficient industry, and when
17 you look at fresh, where that market is just as an
18 example, the Argentineans at best get 25 or 30 percent
19 of their product to the fresh market. We get 60
20 percent because that's how good we are at growing
21 lemons and oranges for the fresh market.

22 MS. TURNER: A question. Mr. Bragg, in your
23 testimony I believe on page 2, as well as also page 2
24 of the petition, you discuss the marketing
25 relationship between the Sunkist Growers and the

1 packers.

2 Basically in a nutshell the commitment or
3 the arrangement is for the grower to dedicate all
4 fruit from certain acreage to be handled by the
5 Sunkist packinghouse. Now, does the Sunkist
6 packinghouse determine whether that's going and is
7 that only by quality going to be sold for fresh fruit?

8 MR. BRAGG: Sunkist. You've got to
9 understand we're a grower owned co-op. I'm sure
10 you're familiar with cooperatives.

11 MS. TURNER: Yes.

12 MR. BRAGG: The structure, there are
13 actually two differences. We're a little bit
14 different than most co-ops. We're a federated co-op,
15 so we have a co-op typically that is a packinghouse.
16 That packinghouse then is affiliated as a cooperative
17 among 47 other packinghouses in citrus for Sunkist.

18 We at Sunkist then set all the standards,
19 including it's called the Sunkist grade. It's the
20 highest premium grade in citrus in the world. It's
21 well above any USDA grades. We set those standards
22 for what will fit these grades.

23 Then what doesn't fit those grades all the
24 way down to what's called a standard grade, which
25 would be your lowest fresh grade, then that citrus --

1 oranges, lemons, whatever, grapefruit -- then have to
2 be eliminated. That's when the lemons come to
3 Ontario.

4 MS. TURNER: So that's how it's decided
5 basically?

6 MR. BRAGG: Right.

7 MS. TURNER: Okay. You indicated I believe
8 Sunkist is not importing any lemon juice or lemons.

9 MR. BRAGG: We are not.

10 MS. TURNER: Mr. Borgers, you indicated that
11 you do import lemon juice, I believe?

12 MR. BORGERS: That's correct.

13 MS. TURNER: And you've done that for
14 purposes --

15 MR. BORGERS: Simply to cut costs. There
16 was juice in the market that was so cheap that our
17 strategy became one of acquiring it at those prices,
18 blending it with our own and then being able to offer
19 pricing that could compete in our home market.

20 MS. TURNER: Actually maybe Joanna will get
21 to this more in terms of the blending aspect of it.
22 Why would you blend, I guess?

23 MR. BORGERS: Strictly on cost.

24 MS. TURNER: Okay.

25 MR. BRAGG: Let me jump in here too. We've

1 had very attractive offers to buy Argentine and
2 Mexican juice.

3 Now, if we follow that same strategy, and
4 we're the largest obviously. We have about 80 percent
5 of the growers in California and Arizona. Then we
6 would blend that obviously to make money, but when the
7 market is glutted for us it doesn't make sense.

8 Bill is more of a niche player, and he can
9 play in and out of the market a lot easier than
10 somebody with 80 percent share of the U.S. market.

11 MS. TURNER: I guess the question though
12 also gets to the blended product. I mean, is that
13 something you typically do?

14 I guess I'm trying to understand why that
15 juice that comes in would not just be sold to be used
16 for -- why it would be blended. I mean, is one more
17 of a premium product? Is your lemon juice you're
18 blending with the imports a premium product? Why are
19 you blending?

20 MR. BORGERS: No. In these cases I had the
21 ability to source product at maybe 50 percent of my
22 cost.

23 I was getting pressure from a customer that
24 if I didn't lower my price I would lose the volume, so
25 we acquired the juice strictly on a cost basis,

1 blended the two pieces together, sold the product as a
2 blend of juice from the USA and Argentina and came
3 close to meeting the customer's cost objectives, so we
4 were able to hold onto the market share.

5 MS. TURNER: Okay. Thank you.

6 MR. MCGRATH: There's also discussion of
7 blending and purposes of blending juice in the Orange
8 Juice case.

9 You may recall there were some claims that
10 foreign product had to be imported at certain times of
11 the year for blending to meet certain consistency
12 standards and arguments that it was blended for that
13 purpose.

14 Some producers apparently did that. Others
15 did not. There is a difference here in that the only
16 blending that we're aware of that goes on is not for
17 some kind of seasonal consistency or making up for a
18 brix level or acid level ratio at some time of the
19 year.

20 It's purely for the sake of if somebody is
21 producing juice and they want to lower the overall
22 cost of what they're going to sell it at and compete
23 with the imported product they can buy some of it,
24 blend it together and lower their overall unit cost.

25 MS. TURNER: Okay Thank you. Two last

1 questions.

2 Ms. Warlick, you noted that the prices being
3 offered from I believe it was Argentina to the EU were
4 almost twice as much at different points in time than
5 what was being offered for sale for lemon juice to the
6 United States.

7 What are your thoughts as to why is that
8 product not being sold in the European Union for a
9 similar cost to the United States?

10 MS. WARLICK: I'll give it my best shot,
11 although that's probably a question for Respondent.

12 MS. TURNER: I agree.

13 MS. WARLICK: Well, the EU is their largest
14 market for lemon juice, and I think that the price in
15 the EU market is more important to them than the price
16 in the U.S. market.

17 This is their dumping ground. You know,
18 they can probably get rid of a lot of inventory here
19 and still maintain -- of course, the price in the EU
20 is going to be affected by what they're selling at
21 here, but it's not as direct. That would be our
22 guess.

23 We saw the same thing in Orange Juice.
24 Obviously different companies, but --

25 MS. TURNER: Well, it's not that hard to

1 transport that, so I just was wondering why you could
2 have such a global difference in pricing and why it
3 wouldn't be in both places.

4 MR. LARSON: I believe they were already
5 serving that market fairly well, so it was probably
6 pretty well covered. When they had more juice than
7 they needed there --

8 MS. TURNER: The excess? Okay.

9 MR. LARSON: -- then they had to go
10 somewhere with it, right? As the product ages there's
11 also the urgency to get that off the market. I think
12 those are two impacts.

13 MS. TURNER: It was the marginal amount?

14 MR. LARSON: Yes.

15 MS. TURNER: My last question, Mr. McGrath,
16 is just a standard question regarding whether you, and
17 this will be something to provide in the
18 postconference brief, but whether you know of any
19 dumping findings or antidumping remedies imposed on
20 lemon juice in other countries. If so, please provide
21 us information regarding those in your postconference
22 brief.

23 MR. MCGRATH: No. We'll check again, but
24 we're not aware of any.

25 MS. TURNER: Okay. Thank you very much.

1 MR. CARPENTER: Next we'll turn to Nancy
2 Bryan, the economist.

3 MS. BRYAN: Hello. Nancy Bryan, Office of
4 Economics. Nice to meet you all this morning.

5 My first question is hopefully fairly
6 simple. It's just could you list the different end
7 users -- the bottled lemon juice, the lemonades -- and
8 what share of total lemon juice production they each
9 go into?

10 MR. LARSON: I'm not sure I can help you too
11 much with the lemon share, but the lemon juice is used
12 in the lemon juice like what we show there. There's
13 the Real Lemon. There's a lot of private label
14 business out there that's used in cooking
15 applications, baking applications.

16 Lemon juice is also used in lemonade
17 beverages, or it can also be used in beverages as a
18 component, you know, like a mixed beverage. Typically
19 if they're using it in a mixed beverage they're using
20 it for the acid content into it.

21 Lemon juice is used in some baking
22 applications too, whether it's a Real Lemon type of
23 product or whether it's straight.

24 I would say the main ones are the straight
25 lemon juice, the lemonade and then other smaller ones

1 like a baking application.

2 MS. BRYAN: Okay. And the largest one is
3 lemonade?

4 MR. LARSON: Yes, I would say it's lemonade.
5 Lemonade and lemon juice I would think. Lemonade and
6 lemon juice are fairly similar, but I would say
7 lemonade is a larger component.

8 MS. WARLICK: We can put together a pie
9 chart of sorts for the postconference brief.

10 MS. BRYAN: Okay. That would be good.
11 Thanks.

12 MS. WARLICK: Okay.

13 MS. BRYAN: In your experience, the subject
14 imports go into the same exact end uses in the same
15 general proportions?

16 MR. LARSON: Yes.

17 MS. BRYAN: Okay. My next question is about
18 the seasonality, in particular the different crop
19 seasons of the United States and the subject countries
20 and how that might affect our pricing data or how we
21 should look at it.

22 MR. BRAGG: Okay. Let me try this. We have
23 three different distinct growing regions in California
24 and Arizona that provides lemons year-round. I'll
25 start with maybe just a calendar perspective so you

1 can understand the seasonality.

2 Eighty percent of the lemons are grown
3 around Ventura County, so that's a coastal area. That
4 fruit comes on about January, and it'll move all the
5 way through to the summer months, maybe into July,
6 August, sometimes as late as September.

7 We have a desert crop that starts in the
8 California desert and moves down into the Arizona
9 desert. That crops begins about October typically,
10 and that will stretch all the way through until about
11 February.

12 We have the Central Valley crop, which is
13 pretty small. It kind of fits in between the desert
14 and the coastal area, so we're able to provide fresh
15 lemons year-round to our customers worldwide.

16 Now, the Argentines are a little different
17 cycle. They don't have the same kind of growing areas
18 that we have, so their season typically gets started
19 about April, and it ends about October.

20 MS. BRYAN: Okay. And the pricing data, do
21 you know, have a feeling how that's going to be
22 affected by seasons?

23 MS. WARLICK: No. For the different types
24 of lemons probably when they first start the harvest
25 there is a cold storage for lemons that can go for

1 months so they're not all hitting the market right
2 away. I haven't seen, and I've actually looked for
3 it, a lot of seasonality. It's not as clear cut as
4 orange juice.

5 Then you have different seasons of course in
6 the southern hemisphere. Those are more like calendar
7 years, but Frank can tell you more about that.

8 MS. BRYAN: Eric? Yes?

9 MR. LARSON: I don't think you'll find a lot
10 of seasonality because a lot of the business that we
11 do is under an annual contract. It just depends at
12 the time that we do a contract. If we're doing a
13 contract, and then once that price is set then we
14 typically will set it for a period of time.

15 MS. BRYAN: Okay. That actually leads me to
16 my next question about how long the contract prices
17 are set for and can they be renegotiated over the
18 contract?

19 MR. LARSON: The majority of our contracts
20 are one year contracts. There are some that are less.
21 We have a couple that are a little longer than a year.
22 Typically it's a set volume, set price with no room
23 for -- well, there's not a fluctuation in price.

24 MS. BRYAN: Now, I understand that there's
25 no futures market for lemon juice. Is that true even

1 informally? Customers don't come to you and say can I
2 lower the price or bid lower?

3 MR. LARSON: It's similar to apple juice, or
4 pear juice or any of the berry products. Essentially
5 it's a market price. Pretty much people know what the
6 prices are out there, so I don't know if you want to
7 say what a futures price, but pricing should be pretty
8 standard.

9 MS. BRYAN: Okay.

10 MR. BRAGG: Most commodities don't have a
11 commodity market, just the very big ones do. Coming
12 from the nut industry there are no commodity markets
13 as well.

14 MS. BRYAN: Great. About the substitutes.
15 Besides citric acid are there any other close
16 substitutes to lemon juice?

17 MR. BRAGG: Lemon grass as a flavoring
18 component.

19 MS. BRYAN: Okay.

20 MR. BRAGG: Now you're talking about
21 somebody that doesn't know what they're talking about,
22 so I'll just admit that. Yes, there are not a lot of
23 substitutes.

24 MS. WARLICK: What about lime juice? Is
25 there any substitution? Yes?

1 MR. LARSON: Maybe only as a component for
2 acidity in a mixed beverage or something like that,
3 but no. Not a lot of substitute at all.

4 MS. BRYAN: What about substitutes for lemon
5 oil? Citric acid, again?

6 MR. LARSON: Yes. Citric acid is the
7 primary one.

8 MS. BRYAN: That's the only one?

9 MR. LARSON: I would say that's the primary
10 one. Yes.

11 MS. BRYAN: Okay. So in the petition you
12 said that supply is highly inelastic. Do you want to
13 comment on demand? How you want to characterize that?

14 MS. WARLICK: I think maybe we'll put
15 together an explanation in the post-conference based
16 on demand elasticities.

17 MS. BRYAN: Okay. Could you also kind of
18 give a list or a description of how you determine the
19 quality of lemon juice? Maybe if you want to break it
20 down between concentrate and NFC, or cloudy, or
21 clarified that would be helpful.

22 MR. LARSON: Quality can go, it depends on
23 the end use and a customer's perception. Different
24 customers are going to look at different quality
25 attributes. Let's say primary ones are flavor, so

1 you'll have a flavoring component of it. If you
2 process products incorrectly you can get some burnt
3 notes into it and pretty much everyone wants to avoid
4 that.

5 Color can be an issue also at that point in
6 time where it can get dark. As the product ages, too,
7 it can darken, too. That can have an impact on the
8 final product. There are a lot of differences as far
9 as customer perception, as far as what's quality, as
10 far as percentage of pulp. Some people want a higher
11 percentage of pulp in their product, some people want
12 a low percentage, or some people want a clarified.

13 So it's really dependent upon the customer.
14 You're evaporating essentially not on a brick funnel,
15 but you're evaporating an on acid basis and acid is
16 typically the most important component.

17 MS. BRYAN: Would you say these qualities,
18 the color and other things, are more important
19 depending on whether it's lemonade versus soda or
20 something else?

21 MR. LARSON: I wouldn't think there's a big
22 difference.

23 MS. BRYAN: Not really. Okay.

24 MR. LARSON: NFC I think you can say retains
25 more of its flavor characteristics. That is a reason

1 why it's a growing industry. So it's a preferred
2 flavor.

3 MS. BRYAN: Okay. For the GPL levels I
4 understand you can produce it on different levels. It
5 can be at 400 GPL, or 500 I guess, or 600.

6 MR. LARSON: Yes.

7 MS. BRYAN: Do you all manufacture every GPL
8 level or what is the difference in those?

9 MR. LARSON: We produce a wide range of GPL
10 levels and, again, that's on customer specifications.
11 Our most common is 400 GPL, but some people have
12 higher than that and some people have lower than that,
13 so we'll do those basically on customer orders.

14 MS. BRYAN: Okay.

15 MS. WARLICK: We've found that the imports
16 are generally half and half between 400 and then
17 anywhere from 430 to up to 600. It's possible that
18 this is kind of resulting out of the inventory
19 problem, just having so little storage space left, so
20 you concentrate to a higher degree and it takes up
21 less space.

22 MS. BRYAN: Okay. My next question is on
23 supply. Like you've been saying you've been seeing
24 historically high inventory levels, so at this point
25 in time even in the absence let's say there were no

1 subject imports would there still be an oversupply of
2 lemon juice just because of the high domestic
3 inventories?

4 MR. BRAGG: I have enough juice to satisfy
5 the U.S. market for the coming year.

6 MS. WARLICK: In inventory, right?

7 MR. BRAGG: Without the imports. Yes. We
8 can pretty well supply this market because I'm going
9 to produce another year's worth of production by the
10 time this would go, so you've got about a 50/50 split
11 with imports and domestic. By the time I shipped all
12 my juice, I made new juice, we wouldn't need imports.
13 That's how flooded this market is.

14 MS. BRYAN: Okay. You don't think these
15 oversupply conditions would still exist?

16 MR. BRAGG: Would they? Maybe I'm not
17 following that.

18 MS. BRYAN: Because of your high inventories
19 right now you're saying that because of the subject
20 imports there's this oversupply of lemon juice right
21 now, but even in the absence of those imports your
22 inventories would still possibly be oversupplying?

23 MR. LARSON: I believe it would be more in
24 balance.

25 MR. BRAGG: In balance. Yes.

1 MS. BRYAN: Okay.

2 MR. MCCLURE: I think there's obviously
3 going to be some period of time for imports to draw
4 down. In fact we're not seeking and nor do we expect
5 if there is relief in this case that it's likely to
6 stop imports. The goal is to try to get pricing at a
7 level where the company can return a profit even
8 though it's expected that there will probably continue
9 to be high inventories for some time, but at a higher
10 return at least there will be ability to try to cover
11 costs.

12 So if there were to be no imports
13 whatsoever, I mean, I think it's purely hypothetical,
14 but it's not a situation where there would be a
15 shortage and suddenly the inventory would disappear,
16 but likewise it's not a situation where you would
17 magically have no affect of having a large supply.

18 I think the market would be affected by the
19 sudden unavailability of imports, and so the price
20 would go up. It's somewhat hypothetical.

21 MS. BRYAN: Right. Thanks. Also,
22 nonsubject supply, is that not really a big factor
23 here?

24 MS. WARLICK: Most of what you're talking
25 about with nonsubject supply is South Africa. There's

1 been a very recent, just in the last year, a little
2 blip from South Africa. From what we can tell it
3 doesn't look like it's going to be growing into any
4 significance, but yes, that's primarily what you see.

5 MS. BRYAN: Okay. One last question. In
6 one of the exhibits in the petition there were some
7 news clips I think from *Food News* and in one of the
8 articles an Argentine producer of lemon juice was
9 quoted as saying that in 2005 they're going to cut
10 output by some astronomical percentage in order to
11 stabilize prices. Have you witnessed that at all?

12 MS. WARLICK: I think what they're talking
13 about, you can't stop a tree from producing lemons,
14 but they leave them on the trees. In some cases
15 they'll leave, what was it, 200,000 metric tons?

16 MR. BRAGG: Two hundred thousand metric tons
17 were left unharvested just because the growers were
18 paid nothing. This is how bad the price is for
19 Argentina as well is that they weren't able to give
20 the growers any money at all, so rather than paying
21 for harvesting costs they just left the lemons in the
22 trees.

23 MS. BRYAN: Okay. So leaving lemons on the
24 trees, is that a way to control supply or --

25 MR. BRAGG: You can get away with that for

1 probably one season and then the fruit's going to
2 eventually grow and then drop, and when it drops in an
3 orchard then you've got all the diseases that come as
4 a result of having fruit that's in your orchards begin
5 to decay and your second year you're now going to be
6 affecting long-term production yields out of that
7 orchard as a result of leaving it in the trees.

8 MS. BRYAN: Okay. All right. That's all I
9 have for now. Thanks.

10 MR. CARPENTER: Charles Yost, the auditor.

11 MR. YOST: Good morning. Thank you very
12 much. I'm Charles Yost, the Commission's auditor
13 assigned on this investigation. Just as a first
14 statement I'd like to thank each of you for coming
15 here today, and I'd also like to thank the various
16 industry witnesses who have answered some of my
17 questions that have been posed before prior to this
18 conference.

19 I've got a couple of questions or rather I
20 do have some questions and if you feel you can't
21 answer them in this public session I would welcome
22 your answers in the post-conference brief. Several
23 questions. I'd like to follow-up on some of the ones
24 that my colleagues have asked and the first one is
25 with regard to the co-products, oil peel and juice,

1 can you vary the ratio or the percentage of oil versus
2 juice for example that you get out of a lemon?

3 I mean, if for example the end market is bad
4 for juice can you produce more oil or is that set by
5 the nature of the fruit?

6 MR. BRAGG: The fruit will produce -- I'm
7 trying to not use any technical terms. The fruit has
8 a potential for so much juice and you'll test for
9 that. If you're running your efficiencies where you
10 ought to it's going to produce that amount of juice,
11 so the fruit determines that. The same for oil.

12 I'll give you an example. Our desert oil
13 that we extract is a little bit less than our coastal
14 oil. I'm sorry. I got that reversed. Our desert
15 fruit actually produces a little bit more oil than our
16 coastal fruit and it's just the nature of where it's
17 grown. Whatever the propensity is of the fruit to
18 produce oil and juice that's how it's determined.
19 It's the fruit.

20 MR. YOST: Does this tend to vary greatly
21 over time?

22 MR. BRAGG: No. No. It's very consistent.

23 MR. YOST: Basically how would you describe
24 it, 50/50, 45/55, in terms of juice versus oil?

25 MR. BRAGG: Well, for a standard ton of

1 fruit you'll get about 10 gallons of concentrated
2 juice and you'll get about 10 pounds of oil. That's
3 about the way to look at that.

4 MR. YOST: Okay. In terms of the blending I
5 believe, Mr. Borgers, you talked to blending. Do you
6 have any costs other than simply mixing it?

7 MR. BORGERS: There's a conversion cost that
8 includes things like withdrawing the juice from the
9 warehouse, staging it, dumping of the containers,
10 labor costs and then there's an overhead factor
11 applied to it on a per gallon throughput basis.

12 MR. YOST: You don't have the evaporation
13 and other cleaning costs that you might have with
14 fruit that you buy? In other words you're basically
15 taking a tank of purchased juice and mixing it with a
16 tank of juice that you've produced?

17 MR. BORGERS: That's correct.

18 MR. YOST: Okay. Plus those other items
19 that you named. Okay.

20 Now, Mr. Bragg, you testified and the
21 petition also speaks to Sunkist organization reform.
22 If I understand it correctly it's a federated co-op,
23 an agricultural cooperative, and looking at the
24 financial statements that are available on Sunkist's
25 website it describes the types of accounting that you

1 go through. Your members own Sunkist if I understand
2 that correctly. Who owns the fruit that you process?

3 MR. BRAGG: The same owners.

4 MR. YOST: So the owners own the fruit?

5 MR. BRAGG: The growers are the owners and
6 they own all the processing assets. Most of the
7 packing houses are owned by the growers as well.

8 MR. YOST: Okay. How is the payment to
9 those growers established?

10 MR. BRAGG: I'll just walk you through
11 simple -- and it took me about three years when I
12 started working for co-ops to figure this out.
13 There's a simple answer to that. You take a pool of
14 revenue from all sources of revenue, you deduct your
15 cost and whatever the residual is -- because you're
16 nonprofit -- on a prorata share basis for whatever a
17 grower's contribution to that pool is in fruit you
18 deliver that back as proceeds. There is no profit.

19 It's just revenue, less cost, goes back to
20 the grower. It's a great model if things are working
21 well for the growers because what you're trying to do
22 is obviously get them the most money for the fruit as
23 you possibly can.

24 MR. YOST: Okay. So it's kind of a net
25 proceeds?

1 MR. BRAGG: It is. It's just a netting of
2 everything.

3 MR. YOST: Revenue minus the full end cost?

4 MR. BRAGG: Yes.

5 MR. YOST: Does the payment differ juice
6 versus fresh lemons?

7 MR. BRAGG: Yes. Yes.

8 MR. YOST: So a separate pool is set up for
9 processed lemons?

10 MR. BRAGG: Yes. Pooling for processed is a
11 year long pool, lemon pooling for the fresh markets is
12 a weekly pool, so it's all what's called an FOB. It's
13 a per carton value. All the FOB prices' collected
14 average that week for all the houses that have shipped
15 into that week, our average revenue, we deduct our
16 assessments for selling and marketing the fruit and
17 then the net proceeds go back to those packing houses
18 that participated in that week's shipments.

19 You can imagine, we've got three different
20 growing regions and that's why it's important to have
21 not a year long pool, but something that's very timely
22 like a week.

23 MR. YOST: Okay. Then if I can belabor the
24 point a little bit. If a grower's particular batch of
25 lemons are selected not for the fresh market, but for

1 the processed market then that becomes a separate
2 pool?

3 MR. BRAGG: It does.

4 MR. YOST: So payments back to that grower
5 would reflect the processing of that?

6 MR. BRAGG: Right.

7 MR. MCCLURE: To the extent they are net
8 proceeds after the processing and sale of the juice
9 the net proceeds go back to the grower. That's what I
10 think Mr. Bragg means by saying there's no profit.

11 MR. YOST: Right.

12 MR. MCCLURE: The goal is to return as much
13 as possible after the processing business produces and
14 sells the product and deducts the cost. The point of
15 I think some of the presentation that we've been
16 making earlier is that under this structure when
17 you're in the red you're in a negative situation. Not
18 only is the processor not recovering all their costs,
19 but neither is the grower that they took the fruit
20 from.

21 So the amount that's being returned as
22 proceeds is not really covering processing and the
23 cost of fruit.

24 MR. BRAGG: Yes. Let me make it clear
25 what's happened the last five years. In the pool we

1 start with a packing house's door and all the way
2 through to my customer's door, okay? All the cost and
3 revenue. The cost of taking it from a packing house
4 to the processing plant, we're not even covering that
5 cost in the pools.

6 So when we return back to the packing house
7 you look at the last five years about less than \$10 a
8 standard ton. Ten dollars a ton. Do the math on a
9 per pound basis. What you find is we're not even
10 covering the transportation costs from a packing house
11 door to the processing plant. We historically have
12 covered all the pick, pack and haul cost prior to this
13 period of dumping.

14 If there's some emotion in there I'm telling
15 you it's genuine. It's just I'm mad as hell at these
16 guys.

17 MR. YOST: Okay. Then I guess the question
18 is if as a co-op Sunkist is expected to remit back the
19 net proceeds to its members you would theoretically
20 have no profit, you have no operating experience?

21 MR. BRAGG: You're right. You've got to
22 look at we're owned by the growers, the growers own
23 the fruit, they look at all the costs, they're taking
24 a loss. Now, I'll give you a comment from our largest
25 lemon packing house. We're in the peak of the season,

1 we're running seven days a week, 24 hours a day, so
2 lots of truckloads are coming into Ontario and he
3 feels like crying because from his perspective every
4 truckload that's going out of his door to my door is
5 costing his growers \$1,800.

6 Now, I'll give you some math. We handle
7 10,000 truckloads.

8 MR. YOST: Okay, but this is a product that
9 you would have to process anyway, so this is
10 theoretically you're trying to cover your contribution
11 margin for processing. My question is if you have no
12 operating profit because of the fact that you're a co-
13 op how would you tell the Commission to evaluate your
14 financial performance which is one of the statutory
15 factors?

16 Maybe Mr. McGrath would?

17 MR. MCGRATH: Yes. I think it is a little
18 different from a regular corporate type of structure
19 that you look at.

20 What you'll find is, and I guess I can't use
21 the numbers that we have in the financials, but what
22 Sunkist keeps in their division as their net returns,
23 what you would calculate to be operating profit really
24 reflects a number that indicates whether or not the
25 processing part of the business has recovered its cost

1 on processing and how much is left to be returned
2 after that to the grower, to be distributed back to
3 the grower.

4 That doesn't necessarily mean all of the
5 grower's investment has been recovered. In many cases
6 that return, it may be in the black, but it doesn't
7 always cover and that's why we tried to deal somewhat
8 here with grower cost. It doesn't totally cover the
9 grower's investment, the grower's input, which is the
10 cost of growing that fruit and having it delivered.

11 When it goes into the red side in fact I
12 think that this is a situation where to evaluate the
13 co-op's return and its financial information you have
14 to look at it a little more stringently than even a
15 corporate situation.

16 If you have a 10 percent operating profit
17 for an operation like this that's taking fruit and
18 paying proceeds back to the grower that may indicate
19 that the operating portion is recovering its cost and
20 it's 10 percent above and returning that amount to the
21 grower, but it doesn't necessarily cover the grower's
22 investment which is their fruit.

23 Now, we're not claiming here that the grower
24 part of the industry is part of the industry. The
25 growers are the investors who are the owners. What

1 they're doing, their investment instead of being
2 represented by dollars is represented by the fruit
3 that they produce and deliver. Are they getting a
4 return on that investment?

5 That's really what the bottom line is here
6 that we're looking at and that count probably may be
7 the best way to look at this. Now, Mr. Borgers has a
8 corporate structure and his is going to be operated
9 differently and probably more in the traditional line
10 of what you look at for your operating profit figures
11 and how you calculate your margins.

12 You're going to have regular input costs and
13 all the other things. For a co-op that very front of
14 it, the input costs, starts off somewhat differently.
15 I know I heard this morning the suggestion that really
16 it's a grower owned co-op and the grower owned
17 structure means that it's a grower industry.

18 It would be very difficult I think to set up
19 an industry that consisted of the production of
20 processed lemon juice and the industry that produces
21 lemons entirely for that processing industry. That
22 would mean that you'd have to look at the financial
23 performance, costs and operating expenses of the
24 growers who produced below standard lemons that were
25 delivered into this processing industry.

1 You couldn't be looking at their overall
2 picture. How you would segregate out which of the
3 lemons on the trees are going to end up going into
4 processing, that poses some pretty difficult issues.

5 So yes, the grower's performance, and
6 actions and the returns are an integral part of the
7 investment in this industry, but I think the way for
8 you to look at it is look at the net return and see
9 whether or not that operating profit figure is both
10 returning something to the grower -- and if it's below
11 that line, I mean, I don't think there is a problem
12 with figuring out whether there's injury there.

13 You've got even the processing part alone
14 isn't recovering its costs.

15 MR. YOST: Okay. I don't want to belabor
16 the point, but in terms of the raw material inputs I
17 know Mr. Borgers purchases lemons for processing. If
18 you look at it similarly to Sunkist wouldn't your
19 margin actually increase as the price of lemons went
20 down?

21 Mr. Borgers?

22 MR. BORGERS: Your selling prices have
23 deteriorated more than you can reduce the fruit cost.
24 The grower's expense, on my side at least they use an
25 industry benchmark of about \$40 is what it costs for

1 them to transport the lemons to the packing house and
2 some portion of the picking cost. So as we take our
3 pay price for the lemons below \$40 essentially we're
4 asking the growers to sell us those lemons below the
5 cost that they've incurred up to that point in the
6 process.

7 What we've seen in the last three years is
8 the deterioration in the fruit price where it's
9 dropped by more than half and we're now in a position
10 where with our key growers we're almost sharing the
11 loss with them. Our pay price on the lemons this year
12 will be somewhere in the low \$20 range which is really
13 not covering their picking and hauling costs.

14 MR. YOST: Okay, but I guess your answer was
15 that the revenue that you gain from those lemons has
16 decreased more than the cost of the input?

17 MR. BORGERS: Correct. I can't reduce the
18 fruit cost enough to reflect the loss in the revenues
19 due to the pricing deterioration.

20 MR. YOST: Okay. One last question, please,
21 on the co-products. Have the margins changed juice
22 versus oil? In other words is the value of the oil
23 that you produce going up?

24 MR. BORGERS: Yes. Margins have changed
25 significantly. The juice pricing is falling

1 dramatically and the oil market is firming.

2 MR. YOST: Okay. Thank you very much. That
3 concludes my questions.

4 MR. BRAGG: Yes. Just another comment for
5 you. The oil prices have just within the last year
6 gotten to a point where they've increased where prior
7 to that it's been a very depressed market as well.
8 Prices quoted now out of Argentina have doubled
9 between last year and this year for oil. That's where
10 the comment Amy made that we're really concerned that
11 the oil market, they may chase that price and then
12 produce more juice again than what's necessary for the
13 market.

14 MR. CARPENTER: Joanna Bonarriva, the
15 industry analyst.

16 MS. BONARRIVA: Good morning. Joanna
17 Bonarriva from the Office of Industries. Most of my
18 questions have been handled so far at least partially.
19 I just wanted to follow-up on a few of them. In terms
20 of the production process you mentioned that at least
21 some point in time Sunkist was using both the FMC
22 machinery extraction and the brown method, but mostly
23 FMC during the period.

24 Are you aware of the industry's subject or
25 nonsubject that are using either one, or the other, or

1 is everyone pretty much moving towards the FMC
2 extraction?

3 MR. BRAGG: Well, Argentina, they use
4 various forms of technology. The largest processor is
5 on a brown system. There's an FMC processor that uses
6 FMC technology and then there's a copy is the way I'll
7 put that of that technology somebody else made in
8 Italy and they're using that process, so they have
9 more than just the two forms of processing in
10 Argentina, but basically they're essentially the same
11 kind of technology and there's only two types of basic
12 technologies that are used down there.

13 MS. BONARRIVA: For both of those types of
14 technology then juice extraction and oil extraction is
15 simultaneous? Is that correct?

16 MR. BRAGG: They occur in sequence. Yes.

17 MS. BONARRIVA: They occur in sequence. You
18 alluded to maybe a possibility of a type of extraction
19 technology that could possibly extract oil and not
20 juice --

21 MR. BRAGG: Right.

22 MS. BONARRIVA: -- and you indicated that
23 might be desirable to U.S. industry at some point?
24 How would the economics work on that exactly?

25 MR. BRAGG: Right now they look pretty bad

1 we're just saying. We're playing defense obviously
2 with this kind of a strategy to say is there anything
3 from a technology point of view can you design for us
4 that would prevent us from making juice?

5 The idea would be not to stop making juice
6 because I don't think we'll ever get to the point we
7 can do that, but if we could have some of the lemons,
8 just extract their oil and you can sell some of the
9 lemons to the dairies that are in California and feed
10 those to cows up to the point you can't feed anymore
11 cows. There's a limit on number of cows out there
12 that you can feed lemons to. So that's the idea.

13 It's in a very early stage just to say,
14 again, it's a defensive move, is there some other
15 economic structure we can get to to avoid these losses
16 on the juice?

17 MS. BONARRIVA: Okay. That kind of takes me
18 into my next question and the disposal issue.

19 You I think, Mr. Larson, mentioned earlier
20 that on the disposal if you were to dispose of an
21 unjuiced lemon that the volumes would be such that it
22 would just be not workable from a business standpoint,
23 but besides that perspective are there actual
24 environmental regulations that prohibit the disposal
25 of an entire unjuiced lemon or is it just the

1 environmental impact on your operation the same way
2 maybe if you left fruit on the trees, and they would
3 fall and there would be negative consequences then for
4 your future production?

5 MR. BRAGG: Well, you've got all this acid
6 in the lemon, right, and that's primarily where you're
7 getting the flavor notes.

8 You can imagine that if over the years you
9 no longer extracted the juice and you were just
10 putting it into a landfill you would have migration of
11 these kinds of acids and chemicals that would get into
12 the water stream, so you'd have to go into a landfill
13 that was completely enclosed and sealed and now you
14 can imagine the cost of just trying to control the
15 environmental part of this, so that's really not a
16 practical way of going.

17 Again, you'd probably have to put in an
18 investment of \$150 million wastewater system to clean
19 up the water, put a huge digester in that would
20 naturally digest the material. Again, it's just a
21 huge difference in cost.

22 MS. BONARRIVA: Okay. Then if you do juice
23 a lemon in terms of volume of what remains you're
24 talking about you might feed this leftover rind to
25 cattle. Is any portion of that does need to be

1 landfilled?

2 MR. BRAGG: Not today.

3 MS. BONARRIVA: Okay. So you're able to
4 sell --

5 MR. BRAGG: About 35 to 40 percent of what's
6 left of the lemon after you extract the juice and oil,
7 basically the peel and the pulping materials that you
8 filtered out of the process if you will to make clean
9 juices, that goes to dairy cows today.

10 MS. BONARRIVA: Then you mentioned that
11 there's only so many cows. Is that just because of
12 the size of the dairy herd in the United States or do
13 you mean that certain cows only eat citrus peel?

14 MR. BRAGG: Yes. It's the room and then the
15 cow. There's just so much of this material that they
16 can put into a cow's room and there are only so many
17 cows.

18 MS. BONARRIVA: So that the citric feed
19 component can only be so high? Is that what you're
20 saying, that the citrus component of their feed can
21 only be so high?

22 MR. BRAGG: Right. Right.

23 MS. BONARRIVA: Okay. Sounds good.

24 MS. WARLICK: Frank, you may just want to
25 elaborate because it's not totally clear in my mind

1 and may not be in there is if you were to just take
2 the oil out of a lemon, you've got a lemon with a
3 disrupted rind and you have juice inside, can you feed
4 that to a cow?

5 MR. BRAGG: You can, but not the whole
6 lemon. You'd have to somehow macerate the lemon and
7 that's another cost of course that we're looking at.
8 You'd have to chop it up basically in order for the
9 cow to be able to chew it, consume it.

10 MS. WARLICK: The juice can be involved?
11 The juice can still remain in it?

12 MR. BRAGG: The juice can remain in, but
13 then you're starting to -- what you're really after is
14 dry matter. I didn't want to get into this. This is
15 another area that's not my expertise is feeding cows.
16 From the people that are experts that buy this stuff
17 they're after the dry matter that's within the peel,
18 so if you're giving them juice it would be a lower
19 quality feed to the cows and you'd sell that at a much
20 lower discount as a result of giving them water which
21 they consume without needing to have juice.

22 MS. BONARRIVA: Okay. Are you aware of any
23 disposal issues? Are you under the impression that
24 your foreign competitors have the same types of
25 disposal issues that you have?

1 MR. BRAGG: I've seen press reports in
2 Argentina where they've had problems, where they've
3 tried to dispose of some of the juice and some of the
4 product down there that didn't go to cattle feed as
5 our model is and they've had environmental issues.
6 I've read it in the *International Press*. Yes.

7 MS. BONARRIVA: Okay. You're not aware of
8 what the regulations might be there versus the United
9 States?

10 MR. BRAGG: No, but I'd say that probably
11 the standards we have at our plant are a little bit
12 higher than theirs and they're struggling with this
13 issue.

14 MS. BONARRIVA: Okay. Thank you. Just
15 wanted to clarify one more issue on the blending. I
16 know you mentioned that the major reason for blending
17 imported product with domestic product would be for
18 the price benefit.

19 I know, Mr. Borgers, you serve niche
20 markets. Does it have anything to do with cloudy
21 versus clarified or GPL levels?

22 MR. BORGERS: Strictly cost.

23 MS. BONARRIVA: Okay. I think those are all
24 my questions. Thank you.

25 MR. CARPENTER: We'll turn next to George

1 Deyman, the supervisor and investigator.

2 MR. DEYMAN: Good morning.

3 Could you go over, Mr. McGrath, the legal
4 and factual reasons why you believe that growers
5 should not be included in the domestic industry?

6 MR. MCGRATH: Certainly. The statute
7 provides that for processed agricultural products to
8 include growers in the industry basically a couple of
9 conditions have to be met. One of them is that the
10 raw agricultural product -- and I don't have the
11 statute in front of me I'm afraid, so I do want to
12 refer to that -- has to be directed primarily or
13 entirely to the finished processed agricultural
14 product.

15 The other requirement is that they have a
16 coincidence of economic interest. I apologize for not
17 having this. We'll certainly do it with more
18 precision in the post-hearing brief. Clearly there is
19 some coincidence of economic interest, but only for a
20 portion of what the growers produce.

21 The economic interest is not as clearly
22 directed as in the case of say orange juice where the
23 grower is certainly directing as much as possible of
24 their output to the processed product and maybe making
25 a little bit extra on what they sell into the fresh

1 market. Here it's a different pattern.

2 That also addresses the other factor. Is
3 most of the product directed into that processed
4 agricultural product? It's not. It's well less than
5 50 percent, it's around 40 percent or so and it's
6 going to vary from year to year depending on whether
7 or not the fruit is acceptable for the fresh fruit
8 market.

9 Those are the main factual legal points that
10 I would direct you to. I think we did cover it in the
11 petition, but we'll try to explain it perhaps in more
12 detail in post-hearing.

13 MR. DEYMAN: All right. Thank you. When
14 did you first experience the low priced and increasing
15 imports from Argentina and Mexico? When did you first
16 notice what you perceived to be a problem from them?

17 MR. BRAGG: You can see that in the graphs
18 that we've presented. Up through about the end of the
19 1990s pricing had been somewhat stable in the price
20 range for lemon juice from anywhere from about \$7 to
21 \$9 per gallon and then you could see that price
22 decline very dramatically, that's the best way,
23 beginning in the year 2000 and then you can see it
24 just -- I don't know what's this period.

25 Then you can see that at some point, well,

1 you don't have the period I guess back prior in the
2 1990s.

3 MR. CARPENTER: Excuse me. We're going to
4 have to get that on the transcript, so if you could
5 speak into a microphone, please?

6 MS. WARLICK: We can provide in our post-
7 conference brief a little more of the history of the
8 import levels and the prices. This, what I was trying
9 to show here, is the most dramatic decline which is
10 the recent end of 2004/2005 into 2006.

11 MR. DEYMAN: So I guess what I'm trying to
12 establish is what you see as the problem from the
13 imports from Argentina and Mexico began actually
14 before our period of investigation, which our period
15 begins in 2003 I suppose, the period for which we
16 collected data.

17 MR. MCGRATH: Yes. I think that in terms of
18 the pricing going down it was first noticed earlier
19 on. There was as you can see from our chart some
20 hiatus there and then the price dropped again to
21 levels which are even lower. That's the point at
22 which the industry really started to feel I think the
23 direct domestic effect to the impact of that lower
24 pricing in terms of declining returns and build up of
25 inventories that we're trying to address in the

1 petition.

2 We're not making an argument with respect to
3 the earlier period, 2000 and 2001. It is with respect
4 to the last three years.

5 MR. DEYMAN: With regard to the exhibits the
6 special commerce statistics in Exhibit No. 9 of the
7 petition I noticed that the imports from Argentina and
8 Mexico during the period that we're looking at on
9 which we collected data are actually down a little
10 bit. However, I notice in 2004 they were way down and
11 then they went way up again in 2005. What happened in
12 2004 with the imports from Argentina? Why were they
13 down so much from 2003?

14 MR. BRAGG: You look at this chart and you
15 look at the numbers you're looking at for 2004, it was
16 during Citrico's collapse. So while they went into
17 collapse the banks froze all their assets being their
18 inventory. So those inventories that were in bond
19 were not being sold.

20 So you had this build up if you will because
21 everybody is still making juice while this bonding,
22 this freezing of assets occurred, then once the
23 liquidation of their assets became available then you
24 saw the dumping occur into the market and you can see
25 the prices. You just tie it right to Citrico's

1 collapse.

2 MS. WARLICK: 2004 also graphically looks a
3 lot lower compared to 2003. 2003 was you can say
4 artificially higher because of the peso devaluation
5 which occurred in 2002, but when it first occurred a
6 lot went into bond. You really need to look at
7 general versus imports for consumption. It came out
8 of bond then in 2003, so 2003 is quite high and it
9 makes 2004 look lower by comparison.

10 MR. DEYMAN: If you were to win these
11 investigations and the anti-dumping duties were
12 imposed and if the duties were sufficiently high as to
13 keep out virtually all the imports from Argentina and
14 Mexico to what extent would nonsubject countries such
15 as South Africa that you mentioned earlier be able to
16 supply the U.S. market? Do they have the capacity to
17 simply take over the imports from Argentina and
18 Mexico?

19 MR. BRAGG: They're so insignificant -- it's
20 primarily South Africa -- that it won't really matter.
21 I mean, they could double their production, which they
22 don't have the capacity to do, and it just would not
23 be that significant on our market.

24 MR. DEYMAN: Okay. When you noticed what
25 you perceived to be the problem from the imports in

1 Argentina Mr. Bragg mentioned that your company cut
2 costs, you sold off assets to modernize the plant and
3 improve productivity. Could you in your post-
4 conference brief simply lay out some of the specific
5 steps, specific measures that you took in response to
6 the imports, and also, Mr. Borgers, if you did the
7 same thing?

8 MR. MCGRATH: Yes. We'd be happy to do so.
9 One of the big steps that was taken was improving
10 productivity by changing equipment I think as we've
11 talked about to what was felt to be a better yield
12 product without reducing capacity, but to do so to
13 produce it more efficiently. So that was a major and
14 there were other expenses, too, that we'll detail.

15 MR. DEYMAN: All right. During the period
16 of investigation were you ever unable to supply your
17 major customers for lemon juice in the United States,
18 or did you have quality problems, or is there any
19 reason other than price why a customer might have
20 switched away from you?

21 MR. BRAGG: No.

22 MR. LARSON: We're --

23 MR. DEYMAN: Okay. Two more questions. In
24 Mr. Larson's testimony he stated that the expansion of
25 lemon growth in both Argentina and Mexico was

1 encouraged by soft drink manufacturers forecasted
2 expanded need for lemon oil and their desire for low
3 cost lemon juice alternatives. By that statement are
4 you saying that lemon juice and lemon oil are indeed
5 interchangeable?

6 MR. LARSON: Your Honor, you are reading
7 that one and my actual testimony is based on an
8 alternative lemon oil sources.

9 MR. MCGRATH: I think what we were getting
10 at, in that testimony there Mr. Larson was trying to
11 get at the fact that there was an effort by large
12 purchasers to establish alternative suppliers other
13 than relying on Sunkist. It was to grow alternative
14 suppliers. Oil is important, juice is important, both
15 were important and both have been established, grown
16 and committed.

17 I think the word alternative is a little
18 misleading. Alternative suppliers.

19 MR. CARPENTER: Turn on your microphone,
20 please?

21 MS. WARLICK: I'm having a problem with
22 that.

23 MR. DEYMAN: I just wanted to clarify that
24 statement because this document may end up going into
25 the record, too, so thank you.

1 MS. WARLICK: Okay. Well, just for the
2 transcript it should be alternative oil sources.

3 MR. DEYMAN: My last question pertains to
4 something in Ms. Warlick's testimony. She said that
5 organic juice is produced by different processors than
6 nonorganic. Is there a complete split in the United
7 States, that is do organic juice processors only
8 produce organic juice and do you only produce
9 nonorganic juice?

10 MR. BRAGG: Yes. It's very specific. If
11 you're going to process organics you have to have a
12 certified organic process and it's in citrus in
13 general there aren't that many groves that are
14 organic, so it ends up being you can imagine now the
15 eliminations from the fresh market, again, that would
16 be the fresh organic side, then you'd have organic
17 fruit going for processing is so small there are only
18 a couple of processors that are specialized at making
19 organic juices, that extract that juice, so no, Bill
20 and I, neither are organic, right?

21 MR. BORGERS: Actually, I've been certified,
22 but that's 30 days ago we received our certification
23 on it. What happens as Frank says it's a very, very
24 small percentage. We have a clean up procedure and we
25 have to prep the plant to prepare to run the organic.

1 The actual extraction process is the same, but there's
2 a sanitation and a clean up method required prior to
3 running the organics.

4 Then of course we can run the conventional
5 after the organics, but the streams are very separate
6 and they have to be run separately. There's
7 requirements established by the certifying agency.

8 MR. MCGRATH: Our understanding is it's very
9 similar to the orange juice situation where the
10 growers are either organic or nonorganic, but the
11 processor can be either, they have to go through a
12 cleaning process. In orange juice I know some
13 processors did both organic and nonorganic. For the
14 most part because of the effort involved the organic
15 producers are not the same as the nonorganic
16 producers.

17 The nonorganic juice and the organic juice
18 are used for the same uses and there is some
19 interchangeability one direction between them, but
20 they're not generally the actual same producer
21 squeezing the juice at the same time, one organic
22 line, one nonorganic.

23 MR. DEYMAN: You mentioned two producers of
24 organic juice in the United States. Could you give us
25 their names, make sure we've covered them or you could

1 do it later.

2 MR. MCGRATH: Yes. We'll provide it and
3 anymore information that we have about them. I think
4 we probably do have a little bit more.

5 MR. DEYMAN: Along the lines of organic
6 juice are there imports of organic juice from Mexico
7 and Argentina, and if there are do they compete
8 against your sales of nonorganic juice?

9 MS. WARLICK: In the manifest state I've
10 seen imports of organic juice.

11 Have you noticed them in the market?

12 MR. BRAGG: I guess you'd have to say for
13 the size of operation we are, we're a large processor,
14 and this is such a petite part of the market we really
15 don't see them competing for the same customers.

16 MR. DEYMAN: You have included those imports
17 in the scope of the investigation?

18 MR. MCGRATH: Yes. We've included those
19 imports and all of the data we have seeks to include
20 organic/nonorganic both together so that you have the
21 full universes of data.

22 MR. DEYMAN: All right. I have no further
23 questions. Thank you.

24 MR. CARPENTER: Were there any other staff
25 questions? Follow-ups?

1 Mr. McClure?

2 MR. MCCLURE: One last thing. This relates
3 to a letter that was received yesterday. It's a
4 public document from counsel representing Sagarpa,
5 Mexico, asking the Commission to request all studies
6 within the past three years that were undertaken by
7 outside consultants for the domestic industry
8 regarding lemon juice and/or the lemon oil business.

9 Specifically we understand from industry
10 sources that such a study was undertaken by the firm
11 of Booz, Allen, Hamilton for Sunkist within the last
12 two years. If this is BPI you don't have to comment
13 on it. If there is something out there, fine. If
14 there isn't and you can say so publicly that's fine as
15 well.

16 MR. MCGRATH: We're aware of the request and
17 we're checking to see if anyone has -- yesterday we
18 couldn't find anyone with any knowledge of such a
19 study, but the only one we're aware of we attached to
20 the petition. So we will continue to check with other
21 folks at Sunkist and certainly provide it if it
22 exists.

23 MR. MCCLURE: That was not a Booz, Allen,
24 Hamilton study, was it?

25 MR. MCGRATH: No. That was not Booz, Allen.

1 MR. MCCLURE: That was done by?

2 MS. WARLICK: Condesa Consulting Group.

3 MR. MCCLURE: Okay. Thank you.

4 MR. MCGRATH: If I could just add if there
5 is such a study and perhaps it was contracted by
6 someone else, Coca Cola or one of the big purchasers,
7 we would like to request that it be submitted as well
8 so that all parties can see it.

9 MR. CARPENTER: There's one housekeeping
10 matter. I'd like to accept into the record the charts
11 provided by Ms. Warlick in connection with her
12 testimony. Those will be made part of the transcript
13 of the investigation. Since there are no more staff
14 questions for this panel I want to thank the panel
15 very much for coming here today, and for your
16 testimony and for your very patient responses to our
17 questions.

18 So we will take about a 10 minute break
19 until about 12:00 on the clock in the back. At that
20 point we'll resume with the Respondent's presentation.

21 (Whereupon, a short recess was taken.)

22 MR. CARPENTER: If everyone could take a
23 seat we'll resume the conference.

24 Mr. Clark, please proceed whenever you're
25 ready.

1 MR. CLARK: Good afternoon. To introduce
2 our first witness I'm going to turn this over to Mr.
3 Farrell.

4 MR. FARRELL: Thank you. For the record
5 it's Ed Farrell with the law firm of Blank Rome. We
6 are here on behalf of Eastcoast Flavors, an importer
7 of the subject merchandise from Argentina.
8 Accompanying me is my partner, Fred Ikenson, and
9 Professor Michael Bradley of George Washington
10 University, who I will now turn the microphone over to
11 for his economic testimony on this issue.

12 MR. BRADLEY: Thank you. My name is Michael
13 Bradley, and I'm a Professor of Economics and
14 International Affairs at George Washington University
15 here in town. Mr. Ikenson and Mr. Farrell asked me to
16 take a look at the lemon juice production process and
17 the supply of lemon juice to the market and to see if
18 I could come up with an organizing structure or an
19 analytical framework which would help the Commission
20 and the staff in interpreting the data that they see.

21 So what I'm going to present today are
22 really what jumped out at me as the main points of
23 interest in understanding the industry structure and
24 some of the implications of those points. So my very
25 first point really starts at the very beginning of the

1 process and that is the production of lemons that
2 ultimately end up in the fresh market and ultimately
3 end up in the juice market which is what economists
4 call joint production.

5 It's a fancy name, but in fact what that
6 means is they're grown on the same tree, they're grown
7 at the same time and in fact you don't know in advance
8 when you grow lemons which are going to be which.
9 They're both grown at the same time. A high quality
10 lemon could, for example, depending upon market
11 conditions, end up in either stream.

12 Technically if you look at the slide I have
13 up here you will see what economists often do is to
14 take these notions and apply them in mathematics.
15 Mathematically we would view this as what's called a
16 joint production function. On the left-hand side you
17 have the output which economists have cleverly used
18 the letter Y for. I don't know where the Y comes
19 from, but that's historical.

20 And we have the lemon that goes to the fruit
21 sector, the lemon going to the processing sector and
22 they're produced jointly, that's what that notation
23 suggests, as a function of the things you've heard
24 about, trees, fertilizer, labor, weather, insects and
25 other factors, which is the theta.

1 So we have a technical relationship that
2 will have implications for costing relationships down
3 the road. For example our second point is that the
4 decision to process lemons is an incremental decision.
5 I think this little flow chart explains what I mean by
6 that. So the lemon is grown and the very first
7 decision we have is can that lemon be sold in the
8 fresh market?

9 There's a grading structure, and the experts
10 look at them and the public data at least even
11 suggests that there may be market considerations.
12 There are times where there seems to be a lot of
13 lemons available in a good crop year and in those
14 years the amount going to fresh stay pretty much the
15 same, but you see more flowing into processing.

16 That's suggestive that both for quality
17 terms and if there's an excess supply in the fresh
18 market, if the answer is yes it definitely goes to
19 fresh because that's where a higher price is, but if
20 the answer is no we go to a second question and that
21 is should that lemon be processed?

22 This is where the incremental part comes in.
23 Here the question is does the additional revenue
24 associated with processing that lemon exceed the
25 incremental cost? The point I'm trying to make here

1 is that everything that has happened up to this point
2 is kind of irrelevant to the decision. It's what we
3 call sunk cost, it's done, and the economic decision
4 is forward looking.

5 If I process this lemon and I make enough
6 money on the outputs of it so that it covers the
7 additional costs of processing. That raises an
8 interesting economic condition.

9 I just repeated up here on the top of the
10 slide if the additional revenue exceeds the
11 incremental costs then processing the lemon is the
12 right thing to do from an economic value perspective
13 even if the total revenue that I get from the outputs
14 of that processed lemon, the juice, the oil, the peel,
15 is less than the total cost of the processed lemon
16 going into the juice.

17 So if we start at the very beginning with
18 the tree and take all of the costs forward you have an
19 interesting economic set up where you're going to go
20 ahead and process that lemon even if it doesn't return
21 enough to cover its full cost. That's what I mean by
22 suggesting this is an incremental decision.

23 You've got the lemon and the question is can
24 you earn enough additional revenue to cover those
25 additional costs even though in some absolute sense

1 you're not making a profit, in fact you're earning a
2 loss on the whole business end to end. This really
3 appears to be the condition in the U.S. lemon
4 industry.

5 From public data we've seen in 24 of the
6 last 25 growing seasons the USDA has found what they
7 call a negative equivalent on tree returns for lemons
8 that go to processing, so that's negative prices
9 essentially coming back to the tree level after you've
10 taken all the costs out. Moreover this is not recent,
11 this is a long time phenomenon.

12 Doing some research I found out that you
13 could really go back -- this quote happens to go back
14 to the 1940s, 1943, and it says the by-product
15 prospects, and that would be your lemon oil, and your
16 lemon juice and your lemon peel, indicate a continued
17 good outlet on a salvage basis, but there appears to
18 be no possibility that the by-product values will ever
19 justify growing lemons for that purpose.

20 This is from California Fruit Growers
21 Exchange, which my understanding is was the name
22 before Sunkist was adopted as the name of that
23 organization. Going way back for 60 years at least
24 the processing side has not been self-standing or
25 economically viable which brings us to our next point.

1 Lemon processing as an economic entity is not
2 sustainable.

3 It just can't support itself. It's never
4 been able to support itself. It looks like that for
5 50 years. And it's not a three-year phenomenon or a
6 10-year phenomenon, it's a long-run phenomenon. And,
7 you know, when I look at what does that mean, that the
8 processing side is not self-sustaining, to me, that
9 means for it to exist this long, it must be an
10 integral part of a larger economic entity. It can't
11 exist on its own, so it must be hooked up with
12 informal, legal, or other relationships, a larger
13 situation.

14 Okay. That, in itself, kind of brings us to
15 where we are today. And I think this is entirely
16 consistent with what we heard this morning, that
17 production of lemon juice and lemon oil is driven
18 primarily by the crop. If we have a large crop, if we
19 have excess supply of lemons, more lemons are headed
20 to the processing side of things, and we're going to
21 increase production of processed products. And, you
22 know, that would suggest that at least the production
23 of lemon juice is price inelastic. It's not
24 responding to demand. It's coming from the supply
25 side. When -- you know, the lemon has been grown and

1 as long as that incremental revenue is just enough to
2 cover the incremental cost of the process, you go
3 ahead and produce it.

4 However, we go to our next point, we need to
5 distinguish here between production and supply,
6 because I think there is a little bit more elasticity
7 in the supply of lemon juice than there is in the
8 production of lemon juice and this is how, I think,
9 producers respond to the market. As we know, lemon
10 juice and lemon oil, for that matter, can be held in
11 inventory for an extended period of time. That has
12 implications for pricing. For example, it means that
13 if I'm a lemon juice processor and I'm anticipating
14 lower prices in the future, I'm going to sell out
15 inventory. That's the right economic thing to do.
16 Conversely, if I'm looking in the future and I'm
17 trying to decide should I sell now or should I sell in
18 the future and I anticipate higher prices in the
19 future, then the right economic thing would be to hold
20 it back and sell it when it's worth more. And it's
21 sort of arbitrage through time and it's a rational
22 thing to increase total returns.

23 So, we have a situation here where we have
24 an interesting cost structure. We have these
25 incremental costs that are being created from the

1 processing. And we have the ability to somewhat, not
2 completely, but somewhat shift production through
3 inventories, which brings us to point six, which is
4 because the lemon juice creation process, the
5 production process doesn't have to cover all its
6 costs. We have seen that it doesn't. It hasn't for
7 many years. That means that the supplier of lemon
8 juice has a little more flexibility, in terms of
9 pricing and timing. I'm just trying to get here the
10 point that if you have to make payments for your land,
11 you have to make payments for your tree, you have to
12 get that cash flow, that affects your pricing, because
13 you have to generate enough money every period to make
14 those cash flows. If you don't, that gives you some
15 flexibility. You can say, well, I can move my
16 production through time with inventories. I can
17 adjust my pricing to meet the market or to leave the
18 market or whatever you want to do, because I have
19 flexibility. Essentially, we're saying, if I'm
20 getting back more than my incremental costs, I'm still
21 ahead of the game, because I've grown the lemon
22 already.

23 Okay. So, that's sort of, I think, the
24 economic structure that brings us to the processing
25 part, itself. And my last two points are really to

1 talk about just the processing, itself. Okay, so now,
2 we've gotten the lemon there and I think from the
3 technological discussions that I heard this morning,
4 it confirms, you know, what I had heard from other
5 people, that we have what's here -- we have here
6 what's known as economies of scope. Lemon oil, lemon
7 juice, lemon peel are produced under condition of
8 economies of scope. And formally -- you know, I'm a
9 professor, so here's some equations -- formally, we
10 describe economies of scope as a condition where the
11 cost of doing them together, lemon juice, lemon oil,
12 and lemon peel, is less than the cost of producing the
13 same amounts in three separate times, lemon juice,
14 oil, and peel. And I think, just think of the lemon
15 cost, itself, right, you have to have three times as
16 many lemons, if you did. So, it's obvious that there
17 are economies of scope here. It's cheaper to do them
18 together than it is independently.

19 That has two cost implications. The first
20 one is that there are material common costs not caused
21 by any of the products. And what economists define as
22 common costs are costs that are not caused by any
23 individual product. For example, let's suppose that I
24 was making juice, oil, and peel and all of a sudden,
25 hypothetically, I wasn't going to make the juice. The

1 cost of the lemon has not changed. I still need that
2 lemon to produce the oil. So, that would be an
3 example of a common cost, where I can take one product
4 away and my cost has not changed whatsoever. And
5 there are a variety of common costs: raw materials,
6 machinery costs, energy, all of that come about from
7 the fact that I am creating juice and oil, at least
8 the initial phase, either completely simultaneously or
9 pretty close together in time.

10 The other cost concept that comes up is one
11 that is not usually taught in regular economics
12 courses, particularly undergraduate, because this is a
13 multi-product firm. We usually almost always do our
14 models on single product firms, one widget. And we've
15 got the average cost, the marginal cost, and all those
16 good cost concepts. They are not -- average cost
17 isn't real meaningful here, because of these common
18 costs. What do I divide by? So, the cost concept
19 that we really need to use here is something called
20 incremental cost. And incremental cost is more than
21 just cost associated with an increment, which it seems
22 like. Incremental costs are all the costs caused, on
23 a causal basis, by adding that product to the mix.
24 So, conceptually, incremental costs arise because I'm
25 already doing two economic activities, and I add a

1 third. If that third product doesn't cause my total
2 cost to change at all, its incremental cost is zero.
3 If adding that third product is making my total cost
4 go up by \$5,000, it's incremental cost is \$5,000.

5 Now, in the real world trying to measure
6 that, of course, you have to go the other way. We
7 say, here are my current total costs of production.
8 And if I take away product, how much do my total costs
9 come down. And that's what our next, and I promise,
10 final equation shows, the incremental cost, in this
11 example of lemon juice, would be equal to the cost of
12 producing all three as it currently exists, minus the
13 cost that would remain, if I got out of the juice part
14 of the business. So, you do the experiment of saying
15 are there any costs that are dedicated solely to juice
16 that I save, you know, maybe packing or shipping or
17 whatever it may be, less any other increases in costs
18 that are associated with getting out of the business.
19 For example, if getting out of processing lemon juice
20 means now I have to dispose of the juice and there's
21 cost associated with that juice, then my cost savings
22 from getting out of the lemon juice process could be
23 very small. I don't know, but when you think about
24 your incremental cost calculation, it is this analysis
25 that you want to do. And when you have a multi-

1 product firm like this, it's got economies of scope
2 and joint production, to get a sense of what something
3 like lemon oil or lemon juice is adding to the
4 economic value of the entity, it's important, at
5 least, to attempt to assess the relationship between
6 that product's revenues and its incremental costs, how
7 much additional cost does it add.

8 My very last point just goes to the common
9 costs. I talked about the implications of incremental
10 costs for analyzing it. If we talk about the common
11 costs, here, this is a difficulty that many regulatory
12 agencies have dealt with, whether it's
13 telecommunications or electric utility or postal
14 industry, where you have these common costs and
15 they're not really caused by any individual products,
16 but you're going to do an allocation and that
17 allocation is, in some sense, necessarily arbitrary,
18 because it's not causal. And how you do that can
19 really influence the outcome. And just to demonstrate
20 that, I have a simple numerical example, purely
21 hypothetical, made up all the numbers, but I think it
22 makes the point. So, let's suppose we have a firm
23 with two products, cleverly titled 'product 1' and
24 'product 2,' okay. I managed to keep economists
25 reputation for boredom going, product 1 and product 2.

1 One happens to be small volume, high price; one
2 happens to be large volume, low price. Both generate
3 \$30,000 in revenue. And let's suppose each one's
4 incremental costs is \$10,000. What's the total cost
5 to this firm? Thirty in common, 20 in incremental,
6 total cost to the firm is \$50,000. What's the total
7 revenue? Thirty from each product, 60, so its total
8 profit is 10. What does our accounting allocation do?
9 It's essentially going to apportion that 10 across the
10 products.

11 You've got this bucket of \$30,000 you've got
12 to do something with. Suppose we apportion it on a
13 revenue basis? Well, if you look at the revenue
14 numbers, they're 50-50. And so, you can apportion it
15 on a revenue basis giving 15,000 allocated costs to
16 each product and you end up with both products looking
17 equally profitable. On the other hand, if I would
18 allocate those based upon volumes, because one product
19 is extremely high volume, under 1, it's going to get a
20 lot of cost. And as a result, we now would apparently
21 have one product, which is making tremendous profits,
22 and one which is making losses. The point I'm just
23 trying to make here is that when you have this common
24 cost structure, it's really important to begin to
25 think about what's the true contribution of the

1 product to the economic value, defraying the common
2 costs, and, then, ultimately, ideally make a profit.

3 So, in closing, I'd like to say this is a
4 very interesting economic structure, as far as I'm
5 concerned, because it's not the textbook model. We
6 don't have simple increasing returns to scale and
7 pricing and marginal cost curves. We've got joint
8 costs and common costs, incremental costs. I think it
9 makes the challenge of understanding the process a
10 little harder and I just hope that some of the points
11 that I make are useful for the Commission and staff,
12 in trying to sort through all the information that
13 they got. That's all I have to say and I'll be glad
14 to try to clarify or answer any questions people might
15 have. Thank you.

16 MR. CASPER: Good afternoon. My name is Dan
17 Casper. I'm Strategic Global Procurement Manager of
18 Citrus for the Coca Cola Company. I've managed the
19 procurement process to support Coca Cola's citrus
20 business for the past 10 years. Two years ago, I
21 became directly responsible for procuring lemon juice,
22 as well. My primary responsibility with regard to
23 lemon juice, as with all citrus products, is to
24 maintain a reliable source of supply to support the
25 production and marketing of our products. As it

1 relates to lemon primarily, we're talking about Minute
2 Maid Lemonade and a relatively new product called
3 Simply Lemonade.

4 Prior to joining Coca Cola, I've spent 11
5 years with Cargill, the last nine as a senior
6 economist for its North American orange juice business
7 unit. Just under a year ago, I had the privilege to
8 appear at the Commission's hearing in connection with
9 the antidumping investigation of orange juice. That
10 was a novel experience and one that I did not
11 anticipate having again quite so quickly.

12 From my vantage point, though, I find it
13 very difficult to understand the allegation that
14 imports of lemon juice have caused material injury to
15 Sunkist Growers. Sunkist Growers are the only real
16 source of lemon juice in the United States and Sunkist
17 Growers cannot and never have been able to supply all
18 of the needs of the U.S. market. If Sunkist Growers
19 could sell all of its lemons on the fresh market, it
20 would. This yields the greatest return for the Grower
21 members. By their own admission, lemon juice is a
22 byproduct of the fresh lemon business.

23 In my testimony today, I hope to accomplish
24 three things: first to give you our perspective on
25 the lemon juice market in the U.S.; second to explain

1 how we buy lemon juice, what we buy, and including
2 what we buy from Sunkist Growers and why our purchases
3 of imported lemon juice have not caused and do not
4 threaten to cause material injury to Sunkist Growers;
5 finally, I will correct a number of mis-impressions
6 and errors that appear in the petition. It may be
7 that the Petitioner believes these statements to be
8 true and that misconception may be why Sunkist Growers
9 filed the petition.

10 First, the market. And for that, I'll begin
11 with what lemon juice is used for. We use lemon juice
12 for our Minute Maid and Simply Lemonade brands of
13 lemonade, for other beverages that include juice, and
14 for pure lemon juice products that we sell around the
15 world. We make our lemonade from either frozen
16 concentrated lemon juice or not for concentrated lemon
17 juice. I understand that other purchasers of lemon
18 juice use it in ketchup, mayonnaise, as a meat
19 tenderizer, marinades, a whole host of other products.
20 Lemon juice is a fairly mature market in the U.S. with
21 demand growing basically in line with the population.
22 I should note that there is no FDA requirement that in
23 order to call a product lemonade, it must contain a
24 certain amount of lemon juice in it. Juice is
25 important in the marketing of products that we and

1 others want to label as containing real juice. Lemon
2 oil can impart flavor, but does not permit labeling a
3 product as containing juice. Citric acid imparts
4 tartness, but, again, does not allow juice labeling.

5 Now, I'll review how the Coca Cola company,
6 as a market participant, procures lemon juice. Each
7 year, as a part of our business planning process, we
8 estimate the quantity of lemon juice that we will need
9 for all of our products that contain lemon juice.
10 This exercise includes volumes necessary to support
11 the sale of lemon juice containing products outside
12 the U.S., as well.

13 We purchase lemon juice annually on a global
14 basis and for most all of our bottling and
15 manufacturing locations in the U.S. and Canada, in
16 Europe, in Asia, and Latin America. For our worldwide
17 business, we need both cloudy and clear products at
18 both 400 and 500 GPL. But, we are moving to higher
19 GPL, in order to save transportation costs. Not all
20 lemon processors, including Sunkist Growers, can
21 readily produce clear juice or 500 GPL concentration
22 and higher, particularly with cloudy juices.

23 Around April, May of every year, we solicit
24 offers from suppliers to supply lemon juice to the
25 Coca Cola Company for the coming year. Those

1 suppliers report the quantities of lemon juice that
2 they can supply and the corresponding prices. If the
3 supplier has been authorized by us, meaning that they
4 are able to meet our specification, practice good
5 corporate governance, and meet our need to diversify
6 our supply base for lemon juice, we may purchase from
7 them. We must source from different geographic
8 regions to manage continuity of supply.

9 Lemons, like all agricultural products, are
10 subject to the vagaries of weather, pests, and
11 competition for land use. The supply of whole lemons
12 and the demand for them greatly impact the production
13 of lemon juice. If lemon growers have a bad season
14 due to storms, fires, floods, droughts, quality
15 issues, or even labor shortages, they will not be able
16 to meet the supply commitments to us and we will not
17 be able to supply our customers. It should be noted
18 for this year, I'm actually paying more for frozen
19 concentrated lemon juice than I paid last year and I
20 made those purchases prior to the antidumping petition
21 being filed.

22 As I mentioned earlier, we purchase both
23 concentrated lemon juice and single strength or not
24 from concentrated lemon juice. For the last four or
25 five years, predating my direct role in buying lemon

1 juice, the Coca Cola Company has purchased the vast
2 majority of its concentrated lemon juice needs in
3 North America from import sources in Argentina and
4 Mexico. By contrast, we currently purchase all of our
5 single strength needs from Sunkist Growers. We are
6 currently working with Sunkist Growers on the supply
7 of lemon pulp sales and our ingredients group
8 purchases lemon oil from them. We have purchased
9 lemon concentrate from Sunkist Growers in the past,
10 but there were some issues around meeting
11 specifications that led us to seek other sources of
12 supply. On the whole, we purchased just about every
13 form of byproduct that emerges from Sunkist Growers
14 fresh fruit operation.

15 Our purchases and why we have the sourcing
16 pattern that we do takes me to my second point, as far
17 as the Coca Cola Company is concerned. The domestic
18 lemon industry, let me repeat, the domestic lemon
19 industry is not being injured or threatened with
20 injury by imports of lemon juice from Mexico and
21 Argentina. Note that I said domestic lemon industry,
22 because that's what Sunkist Growers, the Petitioner
23 here, represent.

24 Sunkist Growers is a cooperative that seeks
25 to maximize the total returns provided to their

1 growers. Historically and currently, the best returns
2 for the Growers are made from sales of fresh lemons.
3 As a result, Sunkist Growers main focus is on the sale
4 of fresh lemons. They, themselves, characterize their
5 lemon juice, lemon oil, lemon pulp, and lemon peel
6 business as byproducts of their fresh lemon business.
7 What that means is their primary attention is given to
8 their fresh lemon business, while the processing of
9 lemons is secondary and typically reserved for the
10 fruit, which won't meet fresh fruit requirements from
11 an appearance standpoint. That doesn't mean that
12 lemon juice, lemon oil, pulp, and peel are
13 unimportant, but that means that these are not the
14 focal points. Sunkist Growers do not succeed or fail
15 based on the performance of these products. Sunkist
16 Growers succeeds or fails on the strengths of its crop
17 and the share of their crop that goes to fresh market.
18 I think if you would look at Sunkist Growers overall
19 returns to its members, you will very quickly
20 understand why Sunkist Growers wants to avoid any
21 discussion of grower returns, the entire reason for
22 this cooperative's existence.

23 The Coca Cola Company has had a relationship
24 with Sunkist Growers for more than 40 years and that
25 relationship is ongoing, as I noted a moment ago.

1 Despite our success with Sunkist Growers on single
2 strength juice, we have had continuity of supply
3 issues in the past with Sunkist Growers, as it
4 concerns frozen concentrated lemon juice and frozen
5 lemon pulp sales. As I mentioned earlier, processing
6 lemons is really secondary for Sunkist Growers,
7 because of their focus on the fresh market. The Coca
8 Cola Company has experienced supply disruptions and
9 deliveries from Sunkist Growers in the past,
10 especially when the demand for fresh lemons was
11 strong.

12 We have worked with Sunkist Growers to
13 improve the quality of their product through the
14 improvement of their processes and I believe they are
15 currently paying much attention -- much more attention
16 to the byproducts business than ever before. They
17 have also put in place a management team that is much
18 more responsive to customer requirements, as that is
19 would inspire success with not from concentrate lemon
20 juice.

21 Mexican and Argentina producers have been
22 more than willing to work to meet our specifications
23 and volume requirements to our lemon juice and have
24 been successful at doing so. Although Sunkist Growers
25 asserts in the petition that imported juice bought its

1 presence in the market by underpricing, not by
2 performance, the experience of the Coca Cola Company
3 is just the opposite.

4 As some final and concluding points, I'd
5 like to address a few of the many misstatements in the
6 petition that relate directly to the Coca Cola
7 Company. Citrico was a wholly-owned subsidiary of
8 Coca Cola. The statement is misleading, but is likely
9 a result of misinformation. Citrico was not a
10 subsidiary of the Coca Cola Company at any time. When
11 Citrico entered into bankruptcy, the Coca Cola Company
12 obtained the essentially worthless equity in Citrico,
13 in satisfaction of obligations to Coca Cola. Sunkist
14 Growers assertion is simply wrong.

15 On pages 46 and 47, Sunkist Growers asserts
16 that Coca Cola FMSA, an independent bottler in Mexico,
17 purchases lemon and processes them. This is
18 incorrect. Coca Cola FMSA has nothing to do with the
19 purchase of lemons or processing or selling lemon
20 juice in Mexico or elsewhere. Lemon juice is
21 processed in Mexico pursuant to a tolling arrangement
22 entered into by the Coca Cola Export Corporation,
23 Mexico branch, which purchases lemons and arranges for
24 their processing to obtain oil, juice, peel, and pulp,
25 which it then sells. The bulk of those sales are to

1 Coca Cola North America. This limited vertical
2 integration in Mexico predates the Commission's period
3 of review.

4 The petition asserts that lemon acreage in
5 Mexico is increasing, page 48. We believe this to be
6 incorrect and we've been advised that lemon acreage in
7 Mexico is actually being converted to other citrus
8 fruits.

9 Finally and most importantly, we understand
10 that the petition contains certain allegations that
11 pertain to the Coca Cola Company and what Sunkist
12 Growers would characterize as an effort by the Coca
13 Cola Company to sell Mexican origin juice at very low
14 prices in the U.S. We will deal with this allegation
15 most thoroughly in our post-conference brief.

16 In the end, we hope that you will not be led
17 into too narrow of a focus in your investigation and
18 that you, instead, will recognize one of Dr. Bradley's
19 key points, that lemon juice production and supply is
20 just part of a single larger economic entity. On
21 behalf of the Coca Cola Company, I thank you for the
22 kind attention. I will attempt to answer any
23 questions that you may have. And by the way, you
24 should know that although I enjoy Washington, D.C.
25 immensely, I will not be offended if you don't invite

1 me back.

2 MR. CLARK: Thank you, Dan. For the record,
3 Matt Clark of Arent Fox, counsel to the Coca Cola
4 Company. I'm going to be the last of our direct
5 witnesses this afternoon. What I want to do is speak
6 to a couple of legal issues and one point on causation
7 related to comments we've heard this morning and also
8 a comment that Mr. Casper made.

9 First, anticipating questions that will come
10 on the subject of like product, we have no dispute, in
11 fact, we agree with the Petitioner that lemon oil and
12 lemon juice are not like products. They are, as was
13 accurately described, two production processes for the
14 extraction of oil and then for juice. One is a
15 sequential process that involves somewhat different
16 machinery and equipment. One is a slightly more
17 integrated. So, there could be an argument about the
18 commonality of equipment. There is no argument, there
19 can be no debate about end uses, customer
20 applications, and expectations for the two products or
21 the prices for the two products. They are completely
22 different and we are in accord with the Petitioner
23 that lemon oil and lemon juice are different products.
24 They are not one like product.

25 Second like product question that will come

1 up and has come up, not from concentrate and from
2 concentrate. We do not contest the position take by
3 Sunkist for purposes of this preliminary investigation
4 that NFC and frozen concentrate constitute a single
5 like product. We are accepting of that position for
6 purposes of this preliminary investigation.

7 But there's another legal issue where we are
8 very much at odds with Sunkist Growers and that is on
9 the definition of the domestic industry and precisely
10 how the Commission is to analyze the impact of imports
11 on the domestic industry. And, after all, that is
12 your statutory charge, to analyze the impact of
13 imports on the domestic industry. Sunkist has
14 proposed a domestic industry definition that is
15 limited to its single processing facility in Ontario,
16 California. We think that the appropriate domestic
17 industry and the only way by which the statutory
18 imperative to analyze the effect of imports on the
19 industry is to look at the totality of the lemon
20 operation that is Sunkist Growers, Inc. And I will
21 say again, as I said this morning, the Petitioner here
22 is Sunkist Growers, Inc. It is not Sunkist
23 Processors, Inc. It has not been described as the
24 separately incorporated processing division or
25 enterprise of Sunkist Growers. Instead what they have

1 asked that the Commission look at is a processing
2 facility that was absorbed into a cooperative
3 structure. Based on all the research we have done,
4 looking at all the Commission's prior cases that we
5 could find involving an agricultural product,
6 including those that predate the amendment of the
7 statute in response to the swine and pork cases, there
8 are no cases, none, not a single one, in which the
9 petitioning entity, or you could use the word
10 'industry,' is, itself, a cooperative, including both
11 growers and a processing arm, or is an industry, in
12 which such a structure is the dominant one.

13 To be sure there have been cases where you
14 have cooperatives, as a component of the domestic
15 industry. Most recently, you had orange juice. In
16 the orange juice case, you had a number of grower
17 cooperatives and to the best of our ability to
18 discern, a single coop that included also a processing
19 component. But in that case, the product that was
20 subject to investigation, orange juice, was the
21 rationale for the existence of the cooperative, the
22 production of round oranges for juicing with no other
23 concern. So that case does not represent an instance
24 where the Commission was being asked by a cooperative
25 structure to investigate a secondary or, in this case,

1 a tertiary product. There, you were looking at an
2 industry that included some coops, but also the
3 majority of the processors were not in a cooperative
4 structure. You had cooperative growers and you were
5 being asked to look at the central product that was
6 being processed or processed by those independent
7 processors, by one cooperative processor, and grown by
8 the cooperative growers.

9 If we look at the sugar cases, where you
10 would probably have the closest to this case, highest
11 concentration of cooperatives, similar thing. In
12 sugar, you had an industry, both in beet and in cane,
13 dominated by a cooperative structure. The product
14 that was under investigation was raw and refined
15 sugar. So, you were looking at the core or central
16 product that is the rational for the existence of the
17 cooperatives, both the growing cooperatives and the
18 inclusion with the grower cooperatives of a processing
19 arm. In those coops, you had cooperative structure
20 owned by the growers, just like Sunkist, bringing into
21 it a processing arm. But, you were looking there at
22 the core central product, the reason for the coops
23 existence.

24 Here, we have something that you have never
25 looked at before. Here, you are looking at a

1 situation where you have nothing but a coop in the
2 form of your Petitioner until Ventura comes. Ventura
3 changes the analysis, but only marginally. Sunkist,
4 by its testimony, still accounts for 80-85 percent of
5 production.

6 Sunkist makes a decision production here of
7 lemon juice. Sunkist, in the formation of that
8 cooperative, which is grower owned, makes a decision
9 to bring into the cooperative structure a processing
10 component. It did not have to bring in that
11 processing component. If it had not brought in the
12 processing component, that would be the Ventura
13 structure. Instead, you would have a separate
14 processing arm that would be purchasing raw material
15 on the market in a cash transaction. That would be
16 the situation that you're quite familiar with from a
17 long line of cases. You had that situation when you
18 were looking at, for example, red raspberries. You
19 had that case in apple juice. That was also the
20 situation in table wine, both of the table wine cases.
21 There, you had a situation where you were not looking
22 at fundamentally a cooperative structure or if there
23 was a coop, there was a single one that was grower
24 only. There, you had a separation of processing.

25 Here, we have the unique situation where you

1 have the cooperative growers bringing into the coop a
2 processing component and that coop is structured, and
3 this was the testimony we heard this morning, in such
4 a way that the return to the growers is based on the
5 total economic value delivered from the bundle of
6 value retrieved from the lemon. Mr. Yost asked a
7 question, unfortunately he's not here right now, that
8 was not fully answered this morning. But, we got
9 enough of an answer to confirm one of our suspicions.
10 The nature of the Sunkist operation, and we hope that
11 the Commission staff will pursue this, is such that an
12 individual grower's net return is not correlated to
13 that particular grower's delivery of lemons that
14 qualify for fresh market or lemons that go to
15 processing. What we heard is that the Sunkist
16 structure is a pooling arrangement, in which growers
17 are associated with particular packing houses.
18 Growers deliver their lemons to those packaging
19 houses. The packing houses make a -- they make a
20 discrimination, which lemons will we pack for fresh,
21 which lemons will we direct to processing. The
22 returns from those choices are then distributed to the
23 growers associated with that packing house, in
24 proportion to the volume of lemons that they deliver;
25 not the volume of lemons that they deliver fresh and

1 the volume of lemons for processing, but the volume of
2 lemons delivered from their grove.

3 So, we have a situation where for an
4 individual grower, when that grower is shipping his or
5 her lemons to the packing house, they do not know
6 whether they are selling into the fresh market at a
7 high ratio or into processing at a high ratio. Mr.
8 Bragg correctly identified almost that the ratio of
9 processing to fresh is 40 percent. If you look at the
10 exhibit to the petition, where the Petitioner does
11 their calculation, they said it was 30 percent of
12 lemons that went into processing. You actually see
13 that the ratio is 45 percent over the entire period,
14 from 1980 up to 2005.

15 At a 45 percent ratio of delivery into
16 processing, if that is the average for the entire
17 Sunkist coop, it would be a statistical anomaly for
18 every single grower's experience to also be 45
19 percent. Unless you have a completely homogenous pool
20 and each lemon or each harvest of lemons produces
21 exactly the same proportion of fresh, lemons destined
22 for fresh and lemons destined for processing,
23 individual growers will routinely have more than 50
24 percent of their lemons destined for processing. But,
25 the grower will not make that discrimination. That

1 discrimination will be made by the coop. It will be
2 made by the packing house.

3 This is very different than the situation
4 that confronts, for example, the growers that sell to
5 Ventura. Ventura is purchasing lemons that a grower
6 has already determined he or she will send to
7 processing. So the grower in that situation is making
8 the discrimination how many lemons and what proportion
9 will be shipped to the fresh market, a different
10 situation than you have with Sunkist, where the
11 cooperative is making the discrimination test.
12 Because of the unique circumstance of a grower-owned
13 cooperative, inclusive of processing, petition, or you
14 can characterize is as complaining about a tertiary
15 product coming out of its completely vertically
16 integrated operation, none of your prior cases are
17 analogous to this one.

18 The decisions the Commission have made in
19 the past do not represent any of them, the same
20 coincidence of economic concern that is present in
21 this case. And you actually heard this from the
22 earlier testimony, the comment was made by Mr. Bragg
23 and Mr. McGrath, our growers are hurting, but you
24 can't see it because we're doing our analysis at the
25 door of the processing plant. That's the reason the

1 statute was amended. When you have a relationship, a
2 structure -- and this is a structure created by
3 Sunkist. It was voluntary. There was no necessity.
4 There's not a requirement of the cooperative statute
5 to bring processing in. The majority of coops in the
6 United States are grower coops. They made the
7 decision to bring processing in to capture the
8 processing arm and that creates precisely the type of
9 coincidence of economic interest that Congress was
10 concerned about.

11 You will recall that Congress was quite
12 concerned with the decision that came out in swine and
13 pork, because they felt there was a coincidence of
14 economic interest not recognized by the Commission,
15 because of the absence of what the Commission felt was
16 a necessary legal relationship. Here, the legal
17 relationship is created by Sunkist, by wrapping into a
18 single economic entity the grower and the processor
19 and reporting out to the grower a net return that is
20 inclusive of all returns with no discrimination, by
21 the way, for whether an individual grower is
22 disproportionately producing lemons destined for the
23 fresh market or that are chosen for the fresh market
24 or lemons that are selected for processing.

25 Another analogy to show the difference,

Heritage Reporting Corporation
(202) 628-4888

1 we'll go back to sugar. If we take sugar beets, the
2 assumption in the sugar beet industry is that each
3 beet has a fixed ratio of sugar in it in proportion to
4 its size and weight. When growers deliver sugar beets
5 to the plant, the beets are weighed and the growers
6 paid based on the weight of the beets, because the
7 volume of sugar in the beet is constant. Everything
8 you've heard today, everything you saw in the petition
9 showed that in a truck of lemons, you have some
10 proportion of those lemons that will be selected for
11 the fresh market, some proportion that will be going
12 to processing. No two trucks will have exactly the
13 same ratio. But, yet, for purposes of determining the
14 return to the grower, all growers will be homogenized.
15 They will all get the same return based on the packing
16 house performance.

17 So, here, we have a situation where the
18 Sunkist cooperative structurally has made a decision
19 that it will return performance to its growers based
20 on a homogenized performance inclusive of processing.
21 To the best of our ability to read through all of the
22 Commission's rationale and prior decisions, there is
23 no case that presents that situation, certainly no
24 case that presents that situation for a product that
25 is not the reason the cooperative was created.

1 Professor Bradley showed, as far back as 1943, the
2 predecessor to Sunkist was saying, we're in business
3 to produce lemons for fresh. It is not economically
4 viable to grow lemons and destine them for secondary,
5 tertiary, quartinary products. But, that's what this
6 case is on, it's on a tertiary product. It's on
7 juice.

8 When the Commission receives the post-
9 conference briefs here, you're going to see coming
10 from Sunkist a series of citations that say,
11 continuous line of production, as required in the
12 statute, requires that more than 50 percent of the raw
13 agricultural product be dedicated to. At different
14 points in time, again if you go back to Exhibit -- I
15 believe it's Exhibit 8 in the petition, where you can
16 see the ratio, the production of processing and lemons
17 delivered to fresh, at various points in time, the
18 ratios delivered for processing are 50 percent, 55
19 percent, one year it's up to 67 percent. On average
20 over all those years, it's 45 percent. As a
21 consequence of that, again, for any individual
22 growers, their experience will, from year to year,
23 invariably have them delivering, although they don't
24 know it, more than 50 percent to processing.

25 Because of that continuing of -- because of

1 the overarching continuity of economic interest, our
2 position is that when you read the statute and you
3 look at the provision dealing with continuous
4 production and you look at it in light of its
5 legislative history, you will see that the direction
6 of that statute is a positive imperative. It says
7 that if a raw agricultural product is destined, then
8 you will include those growers in the domestic
9 industry. It does not say if and only if the raw
10 agricultural product is destined, will you include the
11 processors.

12 We read the language of the statute in
13 combination with the legislative history, especially
14 the legislative history that says, that instructs this
15 is not a rote test. The Commission is to look at the
16 economic facts in each case and consider how to assess
17 the overall economic impact of imports on the domestic
18 industry, as an expression on the part of Congress
19 that the test is not to be a mechanical test; that,
20 instead, the test might have what could be fairly
21 characterized as a presumption and the presumption is
22 to search for an overwhelming preponderance of product
23 going into the processed agricultural product. But
24 that is an imperative that you must follow. If you
25 have less than that, but the economic interest that's

1 been created and been created by the action of the
2 domestic industry is such that it overwhelms that and
3 it also permits and in some years requires, in fact,
4 that more than the majority of lemons are destined for
5 processing, that you can focus on the commonality of
6 economic interest. And you can see that the ratio is
7 higher enough and for any individual grower would
8 exceed 50 percent, that it is appropriate here to
9 bring the growers into the domestic industry.

10 Two other points. First on the question of
11 causation, there was a discussion earlier and
12 reference was made to, I believe it was Chart No. 9 in
13 Any Warlick's presentation, the discussion concerned
14 Citrico. You heard Mr. Casper make reference to
15 Citrico, as well. The discussion that took place with
16 the earlier panel was correctly described by Mr. Bragg
17 as one, in which Citrico was bringing lemon juice into
18 the United States. But, Citrico failed as a business
19 operation and went into bankruptcy. He correctly
20 described that banks froze the assets of Citrico until
21 the bankruptcy process could proceed. And then in one
22 fell swoop, all the assets of Citrico, including the
23 inventories in the United States, came onto the market
24 as liquidators sought to reduce those inventories to
25 cash, which, after all, is what you do when you're a

1 liquidator in bankruptcy. Those inventories were
2 already in the United States. The sales that took
3 place, the transactions coming out of bankruptcy on
4 the part of the liquidators were not sales that were
5 made by producers in Mexico or Argentina. They were
6 not sales that were being made by the importer. They
7 were sales being made by a liquidator in bankruptcy.

8 If you return to Chart 9 on Ms. Warlick's
9 chart and you look also at her testimony and Mr.
10 Braggs, you will see that they say here's the point in
11 time where the Citrico inventories hit the market and
12 you will see the price fall. If you look a little bit
13 to the right, you will see a new trend emerging and
14 that trend is a trend of rising prices. So, we have a
15 situation where, by their testimony, inventories that
16 were frozen in bankruptcy, and literally frozen in
17 storage, came on to the market, not in the hands of
18 the importers, not in the hands of the foreign
19 producers, but in the hands of liquidators. The
20 liquidators, doing what liquidators do, sought to
21 convert those stocks to cash as quickly as possible.

22 If there is a causal relationship here, the
23 causal relationship is between the prices that Mr.
24 Bragg and Ms. Warlick refer to and the liquidation in
25 bankruptcy, the decisions that were made by bankruptcy

1 liquidators to extinguish those stocks. These do not
2 represent choices that were made by foreign producers.
3 They do not represent choices made by importers. So,
4 to the extent that Citrico -- the more you hear about
5 Citrico, Citrico appears to be the tipping point for
6 this case, you must understand, exactly as Mr. Bragg
7 described it, that Citrico represents a one off
8 circumstance. There's nothing like Citrico in the
9 market now, where juice was brought into the United
10 States. It was not flooding the market. That's why
11 Citrico was building inventories. Those inventories
12 were frozen by bankruptcy liquidators and then brought
13 onto the market by the liquidators, not by the
14 vendors.

15 Just a couple of other minor points, but
16 these are quite important. They run to some of the
17 questions Mr. Yost had earlier. They run, also, to
18 comments made by Professor Bradley and also by Mr.
19 Casper. The information, to the best that we're aware
20 of it and that's been disclosed to us that the
21 Commission has collected, raises a number of questions
22 about the methods used to present financial data on
23 the part of Sunkist. Professor Bradley explained to
24 you, quite simply and quite directly, an analytical
25 framework to look at the costing of lemon juice, in an

1 environment where you have a cooperative structure.
2 The cooperative structure has made a decision,
3 voluntary decision to bring processing under the
4 umbrella of the coop. In that situation, you need to
5 look very carefully at how costs are allocated, how
6 costs are allocated in the normal course of business
7 and whether the allocations and the charges that have
8 been reported to you are consistent with the charges
9 and the allocations that occur in the normal course of
10 business.

11 You are not, again, in a situation which you
12 had before, where the cost revenues, the performance
13 you're looking at is for a product that is not the
14 principle product on which the coop is structured. In
15 our experience, you've actually never had occasion to
16 look at a cost structure like the one that Sunkist is
17 presenting to you here, where you have a -- the
18 producer exists to produce product A. By their
19 characterization -- product A being fresh lemons. By
20 their characterization, all other products are
21 byproducts. Where you to apply standard accounting
22 rules, you would cost those byproducts at their net
23 realizable value or you would look for another value.
24 We cannot tell on the information in the petition or
25 that's been disclosed to us how those costings have

1 occurred. These are some of the questions Mr. Yost
2 raised. They've been raised by some of my colleagues.
3 And we consider it very important that the Commission
4 staff penetrate this, because we do view this case as
5 being unique.

6 That concludes my testimony.

7 MR. CARPENTER: Thank you. Once again,
8 thank the panel for your testimony this morning, for
9 appearing here. I do want to note, since you had
10 raised it a couple of times, that Mr. Yost is not here
11 at the moment, but that's because he is meeting with
12 the financial staff of Sunkist. And I can assure that
13 we will be -- our financial staff will be examining
14 the cost structure and the accounting methodologies
15 and allocation methodologies very carefully in this
16 case.

17 MR. CLARK: Thank you.

18 MR. CARPENTER: Also, as a housekeeping
19 matter, I just wanted to note that we will be
20 accepting Professor Bradley's charts and incorporating
21 those into the record and they will made a part of the
22 transcript.

23 Just to start off, Professor Bradley, I was
24 wondering, referring to your -- on page nine, point
25 eight, the hypothetical discussion of allocation of

1 cost, first of all, I'm not sure, are you on the APO
2 in this case?

3 MR. BRADLEY: I am.

4 MR. CARPENTER: You are, okay. I was noting
5 that the differences in volume and price between
6 product one and two in your hypothetical are on the
7 order of 100 to one. I was wondering if it would be
8 feasible or useful to substitute for that, plug in the
9 more -- the actual volumes and prices that are present
10 in this particular case; or if that would -- would
11 that be a meaningful exercise, do you think?

12 MR. BRADLEY: Yes, I think it would.

13 MR. CARPENTER: Okay. If you have time to
14 do that in your post-conference brief, I think that
15 might be useful.

16 MR. BRADLEY: I will.

17 MR. CARPENTER: Thank you. At this point,
18 we will begin the questions with Mr. McClure, the
19 investigator.

20 MR. MCCLURE: Jim McClure, Office of
21 Investigations. First of all, I would like to thank
22 all of you. I would like to say to Professor Bradley,
23 what a courageous man you are to put something up
24 there that just says, 'George Washington University.'
25 Does Steven Trachtenburg know you're putting something

1 out there that doesn't say, 'The George Washington
2 University?' I say this, having just finished four
3 years of writing large tuition checks to 'The George
4 Washington University.'

5 MR. BRADLEY: Well, you may also know that
6 Steven Trachtenburg is retiring as president, so I can
7 get away with it. But, as it turns out, either for
8 good or bad, I actually precede Mr. Trachtenburg at
9 the University and so when I started there, it was
10 'the George Washington University,' and I just stuck
11 with tradition. I know he thinks that's the right way
12 to go and I respect his opinion.

13 MR. MCCLURE: It was 't' when I first came
14 to town and my daughter is quite pleased that Mr.
15 Trachtenburg is leaving. Now --

16 MR. BRADLEY: That, I won't comment on.

17 MR. MCCLURE: Let's see, Mr. Casper, with
18 regard to Coca Cola Export Corporation, Mexico branch,
19 you said that you have product tolled down there and
20 then it's shipped to the United States.

21 MR. CASPER: It's an understanding that
22 there is a delineation between divisions here and so
23 my understanding of the internal workings of that
24 group is somewhat limited.

25 MR. MCCLURE: Okay.

1 MR. CASPER: But, my understanding is that
2 there is an entity Coca Cola Export out of Mexico that
3 is arranged for tolling of lemons to take place and
4 then they sell the products from that toll.

5 MR. MCCLURE: Okay. What I would like to
6 ask you or Mr. Clark can provide, and if you can
7 provide it before the post-conference brief, the names
8 of the tollers that Coke Export used.

9 MR. CLARK: We will be happy to provide
10 that.

11 MR. MCCLURE: Okay. And just one other
12 question and then I'll let my colleagues go. Are
13 there phyosanitary problems with the Mexican lemons,
14 as I know in the petition, Argentina specifically was
15 mentioned? Is that an issue for the Mexican product,
16 as well?

17 MR. CASPER: Once again, that's a forestry
18 question and I really -- we would have to research
19 that.

20 MR. MCCLURE: Okay.

21 MR. CASPER: I'd be glad to find the answer
22 out, though.

23 MR. CLARK: We'll ask the question of our
24 colleagues in Mexico and they have to answer that.

25 MR. MCCLURE: Okay. That's fine. I'll pass

1 onto --

2 MR. CARPENTER: Robin Turner, Office of the
3 General Counsel.

4 MS. TURNER: Robin Turner, Office of the
5 General Counsel. I was going to say good morning, but
6 it is good afternoon, at this point. I guess the
7 first way to start this, because I'm going to start
8 off with some legal questions here and, of course,
9 that has to do with the domestic like product of the
10 domestic industry definition. And my understanding
11 is, is the domestic like product, that you agree with
12 actually the definition that's been proposed by the
13 petition.

14 MR. CLARK: We do, yes.

15 MS. TURNER: Okay. Now, I will say this, I
16 understand that you understand this, but I'm not sure
17 that everybody else does. The way the domestic like
18 product is defined is you take the scope and the scope
19 only includes lemon juice in this case, and then the
20 Commission must define a domestic like product that is
21 like or most similar to that. It can make it broader
22 and include other products in it, such as lemon oil.
23 It could include lemons in it, if it thought that was
24 appropriate, in that method. But, that's not the
25 method that you're talking about including the growers

1 in; right?

2 MR. CLARK: That's correct. We're not
3 asking that the scope or the like product --

4 MS. TURNER: Be broader than the scope --

5 MR. CLARK: -- be defined as including lemon
6 juice and lemons.

7 MS. TURNER: Okay. So, you're saying that
8 the domestic like product -- so what we start out with
9 is we start out with lemon juice. We move to lemon
10 juice, as the -- we start out with lemon juice as the
11 scope, the subject imports. We move to the domestic
12 like product, as lemon juice. The standard would be
13 the standard case. And then what you would have is
14 you would define the domestic industry as the
15 producers of the domestic like product, which means
16 you're defining it as the producers of lemon juice.

17 Now, there is another provision and I think
18 that's where you're going to on this and it's the
19 agricultural provision that deals with processors, an
20 industry producing processed agricultural products;
21 right?

22 MR. CLARK: That is correct. But, also, in
23 your characterization of the producers of, here, it is
24 really not contestable in the case of Sunkist. It was
25 Mr. Bragg's testimony that the producers are the

1 growers, because the growers own all aspects and all
2 assets of that cooperative. So -- and it is not --
3 and, here, recall, also, the characterization that he
4 correctly put on it. This is not a stock cooperative.
5 He correctly said that the growers' interest in the
6 cooperative is not an investment of dollars. Their
7 participation, their investment is the fruit that they
8 deliver and they deliver that fruit, as they deliver
9 it, undifferentiated as between destined for the fresh
10 market and destined for processing.

11 MS. TURNER: Well, but statutorily, that is
12 actually not something that, in fact -- statutorily,
13 you're looking at scope, domestic like product,
14 defining the domestic industry as the producers of the
15 domestic like product and the domestic like product
16 does not include lemons.

17 MR. CLARK: That's correct.

18 MS. TURNER: Okay. So, you are then talking
19 about possibly including the growers of the raw
20 material under the agricultural provision. Because, I
21 think what you're -- what you're talking about, in
22 terms of an investment, really doesn't seem to me to
23 be any different than any corporation, which is an
24 integrated corporation, that you're only looking at
25 the product. That is one subset of that whole

1 company's operations. They have investments. So,
2 maybe, first, you should explain to me how you see
3 that as being different.

4 MR. CLARK: The difference is in the nature.
5 For your ability to analyze the impact that imports
6 have on the performance of the domestic industry here,
7 our position is that you must follow the stream of
8 economic performance from the sale of lemon juice, all
9 the way back to the place where the net result of that
10 stream of commerce ends. And that stream of commerce,
11 because of the cooperative structure, requires that
12 you pursue it all the way back to the net grower
13 return, looking at the aggregate performance of the
14 cooperative and, in particular, looking at the nature
15 of the accounting charges that are made in getting to
16 the cost performance of the processing, which is one
17 component of a continuous economic stream that starts
18 with growing lemon.

19 MS. TURNER: Okay. You're talking about it
20 because of the agricultural provision.

21 MR. CLARK: Yes.

22 MS. TURNER: And I'm basically not there
23 yet, in terms of asking about that --

24 MR. CLARK: Okay.

25 MS. TURNER: -- because I don't understand

1 how this is, in a sense -- because how you've
2 described this and if this wasn't an agricultural
3 product and you didn't have that provision there,
4 you're basing, I think, your argument all on the fact
5 of the cooperative structure, as opposed to, in fact,
6 it truly being an agricultural product and that being
7 something unique and something we've never dealt with
8 before. And I don't see how that is any different
9 from something like, and we'll be dealing with this
10 next week, corrosion resistant steel, where there is,
11 in fact, a product that is actually -- the same
12 company, who makes corrosion resistant steel, makes
13 all of the products that proceed the corrosion
14 resistant, meaning carbon flat-rolled steel and
15 integrated producer and you deal with the transfer
16 costs. So, I'm not entirely sure that the basis of it
17 being something different of -- accounting structure
18 being something different, which might cause some
19 issues as to how you figure that out, but how that is
20 any legal basis for determining that it is a different
21 -- it's something we've never dealt with before or
22 something that you have to include the upstream
23 product into the downstream product, an upstream
24 product that is not part of the scope and not part of
25 the domestic like product.

1 MR. CLARK: Before the statute was amended,
2 the Commission recognized that agricultural cases are
3 different and can be different. The statute was
4 amended to reflect that. In an agricultural case, you
5 do have this question of whether, based on the nature
6 of the economic relationships and the integration of
7 the industries there, it is appropriate or necessary
8 to include someone that in the steel mill you might
9 not include. For example --

10 MS. TURNER: Well, you can't, by statute,
11 include.

12 MR. CLARK: Right. But imagine if you had
13 an industrial products case, where there was a
14 provision that said -- looks at the extent of economic
15 co-integration between, say, iron-ore producers and
16 steel mills. That's not in the mill. There is
17 something in the law and there was something in the
18 body of the law prior to its actual amendment that
19 made agricultural cases different. So, agricultural
20 cases are different than industrial cases by law.

21 Within the universe of agricultural cases
22 that the Commission has looked at, there have been a
23 handful of cases that involved some cooperatives.
24 There's actually only been one that we could find
25 before this case that was dominated by a cooperative

1 structure. That was sugar. In all of those cases,
2 whether the cooperative structure dominated the
3 industry or was simply one part, and if it was one
4 part, the Commission was very careful to say, we have
5 to look at coop separately from the corporate model.
6 None of those cases involved a product like this
7 product, which is at least two levels down the food
8 chain from the reason that the cooperative was
9 created. So, what we have said is when you go into
10 the universe of agriculture cases and you're asking
11 what is the level of economic co-dependency between
12 the raw agricultural product and the process to
13 agricultural product and in that cooperative
14 structure, you insert a processing arm that is not
15 associated with the rationale for the creation of the
16 coop, which is what you would have for the processor
17 coop in orange juice, you have a different economic
18 model that you have not confronted before. The
19 statute and the legislative history, the legislative
20 history in particular, tell the Commission to take
21 into account in considering whether to bring in the
22 producers of the agricultural product the total
23 economic circumstances.

24 MS. TURNER: Well, let me stop here, because
25 I've got some very specific questions --

1 MR. CLARK: Sure.

2 MS. TURNER: -- actually about that with the
3 statute. So the basis of basically your argument of
4 including the growers in, that you start out with is
5 the agriculture provision.

6 MR. CLARK: Yes.

7 MS. TURNER: It is not because of the
8 difference, in terms of an accounting process and that
9 this is a cooperative, which is what would -- I mean,
10 it's because of the agricultural provision.

11 MR. CLARK: Sure.

12 MR. FARRELL: For the record, it's Ed
13 Farrell. If I could just add a point. One of the
14 issues that Professor Bradley pointed out and we'll
15 address more carefully in our brief is the fact that
16 the -- for the moment, let's call it industry
17 producing lemon juice, is not a self-sustaining
18 industry. It is an industry that wouldn't exist. Do
19 you see?

20 MS. TURNER: Well, if actually, if you could
21 hold off on that --

22 MR. FARRELL: Okay.

23 MS. TURNER: -- for one moment, because I
24 actually have some very direct questions about that
25 portion of his -- goes to Coca Cola, as well.

1 MR. FARRELL: Okay.

2 MS. TURNER: And I'd like to ask that. Let
3 me just finish up with the agricultural --

4 MR. FARRELL: But, that does also go to the
5 question of whether there's a broader rationale than
6 the agricultural industry rationale for including the
7 growers. That was my point.

8 MS. TURNER: Okay. I'm trying to just work
9 through the statute of how we have to, in a sense,
10 look at this. So, basically, you're saying that the
11 agricultural provision comes into play. And the
12 agricultural provision does indicate that -- let's
13 see, here, the producers are growers are -- in an
14 investigation involving a processed agricultural
15 product produced from any raw agricultural product,
16 the producers or growers of the raw agricultural
17 product may be considered part of the industry
18 producing the processed product, if it meets two
19 different criteria. One of those is that it's
20 produced through a single continuous line of
21 production and the other one deals with a substantial
22 coincidence of economic interest between the producers
23 or growers of the raw agricultural product.

24 And we've got to deal with the first one
25 first here. And the first one is dealing with the

1 fact that there's a single continuous line of
2 production. And we don't have that in an abstract.
3 We actually have that defined for us. A single line
4 of production is defined as the raw agricultural
5 product is substantially or completely devoted to the
6 production of the processed agricultural product and
7 the processed agricultural product is produced
8 substantially or completely from the raw product.

9 Now, we need to first deal with the single
10 continuous line of production and that, by definition,
11 is substantially or completely devoted to the
12 production of the product. We have to meet that
13 criteria, in addition to the coincidence of --
14 substantial coincidence of economic interest. This
15 case involves -- you've indicated it's anywhere from
16 30 to 45 percent of the industry as a whole.

17 MR. CLARK: It's 45 percent of the industry
18 on average over 25 years. In any given, it's as high
19 as 67 percent.

20 MS. TURNER: The industry as a whole?

21 MR. CLARK: The industry as a whole.

22 MS. TURNER: Okay. We'll be asking for that
23 information from you in the post-conference brief, as
24 well as from Petitioners, their information and what
25 it's based on.

1 MR. CLARK: We'll provide it. It's from the
2 USDA statistics.

3 MS. TURNER: Okay. Because the fact is, is
4 the Commission has not found that single continuous
5 line of production in other cases, where it is even at
6 55 percent. In fact, orange juice was what, 95, I
7 believe, and there's a whole listing of different
8 cases.

9 MR. CLARK: Yes.

10 MS. TURNER: So, is your argument on this
11 one, that there is, in fact -- 65 percent is the
12 amount and that that meets a single continuous line of
13 production?

14 MR. CLARK: Our argument is to not -- just
15 to ask the Commission to not simplistically apply a
16 ratio, because we do not think that that is what the
17 statute or its history require. The language of the
18 statute does say 'substantially.' It doesn't say
19 'predominantly.' It doesn't say 'the majority.'

20 MS. TURNER: Well, it says 'substantially'
21 or 'completely.'

22 MR. CLARK: Yes, that's correct. But let's
23 talk --

24 MS. TURNER: Okay.

25 MR. CLARK: -- here about the word

1 'substantially,' because we know that if Sunkist could
2 do anything completely, it would completely ship
3 lemons to fresh. But what we, also, know is not for
4 its entire history, but for the history that's already
5 on the record, going back 25 years, there have been
6 years, in which it has shipped as high as 67 percent
7 and over 50 percent or the U.S. history total, the
8 total lemons. We consider that to be substantial.

9 MR. CLARK: In addition and perhaps more
10 relevantly, we certainly think it's more relevant, and
11 it is where this particular cooperative structure
12 comes into play.

13 If you were any individual grower in any
14 particular year, Sunkist uses a pooling arrangement
15 that they have described; and in the pooling
16 arrangement, you harvest your lemons and you send them
17 to your associated packing house.

18 The lemons you send, you've done your best
19 job growing lemons that season and you send all your
20 lemons to the packing house. The packing house, which
21 is the co-op, will make a decision, based on the
22 quality of the lemons, how many will go to the fresh
23 market, and how many will go to the process market.

24 You, as a grower, will get paid not on your
25 individual ratio of production, whether your lemons

1 were substantially less or substantially processed.
2 You will get your return based on the aggregate
3 performance of that entire packing house and then the
4 entire cooperative.

5 So in an environment where the industry is
6 on average at 45 percent, and in individual years has
7 been upwards of 60 percent sending lemons to process,
8 any individual grower over a sequence of time, given
9 the vagaries of agriculture, will certainly have had
10 much more than 50 percent, and in some years more than
11 70 percent, of lemons going for processing.

12 MS. TURNER: But we have to look at the
13 three year time period that we're looking at as maybe
14 a little bit longer. But we're not looking at
15 basically what it might possibly be. I mean, we have
16 to look at data.

17 MR. CLARK: No, no, this is historical. It
18 would be an odd interpretation of the statute to say
19 that a raw agricultural product and a processed
20 agricultural product can have differing relationships,
21 a differing sense of whether something is
22 substantially destined for one application when the
23 products we're talking about have existed
24 coincidentally at least since the 1940s.

25 So I don't really think that you can say,

1 we're only going to ask whether this raw agricultural
2 product went into this processed agricultural product
3 greater than some fixed ratio, which isn't fixed in
4 the law in your regs, during a specifically defined
5 three year period.

6 In fact, the legislative history is very
7 much to the effect of, this is an exercise on the part
8 of the Commission. But the Commission is supposed to
9 look at the circumstances and the totality of the
10 relationships. These relationships are not
11 relationships between fresh lemons and processed
12 lemons, between fresh lemons, lemon oil, lemon juice,
13 pump, and peel, that were created in the last three
14 years.

15 Sunkist, itself, in its previous
16 incarnations, said in 1943, we're never going to be in
17 the lemon business to get to oil and juice. We're in
18 the lemon business to get to lemons, but these other
19 products are important to us.

20 MS. TURNER: Okay, then actually another
21 question I was going to ask you is, then isn't there
22 an inconsistency in your argument? Because the
23 statute is telling you to bring the growers in when,
24 in fact, it's substantially completely devoted and
25 there's a substantial coincidence of economic

1 interest; meaning, this is the primary product for
2 this.

3 But you're actually then arguing as well
4 that this is a by-product and that this isn't the
5 primary reason for that. So isn't that inconsistent
6 from arguing that, in fact, the agricultural provision
7 applies by the legislative history?

8 MR. CLARK: We don't think so, and the
9 reason that I don't think it does is because the test
10 is not one purely of intent.

11 There's no question, Sunkist would tell you,
12 and they say so. You can read their annual report and
13 their history. Their objective is to produce lemons
14 for the fresh market.

15 Mr. Bragg said today that if there were a
16 good way, and they're looking for a way, so that they
17 don't have to be in the juice and if that was
18 economic, that they would pursue it. So they're
19 plainly oriented towards the fresh market.

20 But the reality is, over history, that
21 notwithstanding that desire, the performance is
22 actually to the contrary. So what we know is that
23 notwithstanding that growers of lemons would like send
24 those lemons predominantly to fresh, routinely they're
25 not able to do that. Routinely, they have to send

1 them elsewhere.

2 But what Sunkist has done, unlike the
3 growers who aren't part of the Sunkist cooperative and
4 other cooperatives, is make a specific economic and
5 legal choice. The specific economic and legal choice
6 they made is to, within their cooperative, include a
7 processing arm. That is not a choice that others have
8 made.

9 We think that decision is relevant to the
10 application of this test; that an environment where
11 the producer of the raw agricultural product has
12 itself decided to capture a process that is not the
13 process associated with the reason d'etra of the co-
14 op, which would be orange juice; but instead has made
15 a decision to capture the processing for, by their
16 phrase, by-products, secondary tertiary products
17 downstream.

18 They have made a very conscientious decision
19 to create a very strict coincidence of economic
20 identity through the range of the raw and the
21 processed agricultural product, and that that is
22 relevant in this test and on the facts of this case.

23 It is not possible to say that it will
24 always be the case for one grower, or the growers in
25 the aggregate, that they will always go majority

1 fresh. Because there have been periods of time when
2 they have gone majority processing, and in the pooled
3 system, no individual grower has the ability to
4 discriminate or does discriminate.

5 MS. TURNER: But you've argued that their
6 primary purpose is fresh lemons; and now what you're
7 arguing, to make your argument for this test, you're
8 arguing that that might not be the case at some point
9 in time, that they might actually push more into
10 processing, which you've actually indicated is not a
11 sustainable business on the economic analysis that we
12 heard. So I don't understand entirely what
13 consistency --

14 MR. CLARK: What we're distinguishing is
15 actual. We're distinguishing intent or desire.
16 Because we don't read the statute as having an intent
17 or desire component. It's more objective than that.

18 MS. TURNER: If Sunkist did not have the
19 structure that it has, meaning that there were growers
20 -- it was done on the Ventura; that there were two
21 separate operations and Sunkist had two separate
22 divisions that they paid basically something for, and
23 it could be a subsidiary of theirs, and the
24 subsidiary, they paid something for the lemons, rather
25 than through the cooperative. Would you still argue

1 that, in fact, the growers would be included? Would
2 they meet this criteria?

3 MR. CLARK: On the same set of facts as to
4 historical performance, they would meet the same
5 criteria. But there would not be the same continuity
6 or continuous production argument would be made. But
7 the coincidence of economic interest would not be
8 there. We haven't gotten to your second prong, yet.
9 But, in fact, it wouldn't be there. In the corporate
10 setting, exactly the Ventura model, you have lots of
11 cases where that's come up.

12 MS. TURNER: Well, but I mean even something
13 a little different than the Ventura model where, in
14 fact, in Ventura, the model is, you've still got
15 growers, the large corporation includes growers and
16 includes the processing. They're just separate
17 subsidiaries that there's a transfer cost that goes
18 between, from one to the other. There's something
19 paid to them. Would that mean that the growers should
20 be included under your analysis, or would it meet this
21 criteria? That's basically what I'm asking, or would
22 that be a model? Is it solely because they return the
23 profits from the whole operation back to the growers?

24 MR. CLARK: That's what creates here, we
25 think, without serious argument, continuity of

1 economic interest. To the extent that you separate
2 out the performance of the processing arm, it's net
3 yield flows back; as opposed to the situation where
4 there is a transaction in advance of processing.

5 That transaction has a definite economic
6 value. There's an exchange of value for a material at
7 that point in time. Processing occurs later, and
8 there's no flow-back to, in that instance, the grower.
9 Now you will have severed the coincidence of economic
10 relationship.

11 So your question is really on the continuous
12 production. We still maintain that as you look at the
13 statute, in a situation where you have the variability
14 that you have had in the lemon industry of lemons
15 going fresh or going processing, that that test is
16 satisfied. What is more important is the coincidence
17 of economic interest.

18 MS. TURNER: Well, not according to the
19 statute. There's an "and" there, so they're both
20 important. It's just as important that they be met.

21 MR. CLARK: I understand. That's correct.
22 Both need to be met. But the analogy that we take
23 away, or that we suggest to you is, for example, the
24 test that applies in an preliminary injunction versus,
25 for example, a permanent injunction. The likelihood

1 of success on the merits is inversed to the injury
2 likely to be caused if the injunction is issued or not
3 issued.

4 The legislative history to this provision
5 suggests that the economic co-integration is the more
6 critical of the two factors. Here, we have had a
7 Petitioner, through its own act, decide to take
8 economic integration to the highest possible level.
9 It is not possible for a grower to have a more direct
10 economic interest in the production of a by-product
11 than exists in the Sunkist structure.

12 There are lots of other choices that could
13 be made that would either attenuate or serve that
14 integration. Those weren't made here. So the facts
15 are that we think there is a continuous line of
16 production, and there is a community of economic
17 interest that is as high as it can possibly be,
18 between the growers and the processed agricultural
19 products.

20 Here, that relationship is more acute than
21 you, as a Commission, have had occasion to deal with
22 before, because you're dealing with a decision that
23 was made for a product that is way down the food
24 chain, pardon the pun, for this co-op; and no
25 Petitioner has come to you in that structure before.

1 MS. TURNER: Okay, well, I'm sure in your
2 post-conference brief, you'll go into detail on this,
3 so I'm not going to belabor this anymore, other than I
4 want to get to the point about the sustainability;
5 that this is not the primary business, producing lemon
6 juice, and that it would not be sustainable. This is
7 something that Professor Bradley and I will also
8 indicate that I probably preceded all of you, having
9 had three degrees from GW, well before probably any of
10 you were involved with them, for the first one at
11 least.

12 (Laughter.)

13 MS. TURNER: But you know, where you have
14 indicated here that, in fact, you know, the by-product
15 prospects indicate a continued good outlet on a
16 salvage basis. But there appears to be no possibility
17 that by-product values will ever justify growing
18 lemons for that purpose.

19 You say this about lemon juice, in a sense
20 here, but lemon oil, I would imagine that the same
21 applies to. Coca Cola -- there are allegations that
22 Coca Cola helped with the investment in Argentina in
23 the petition; that they helped with the investment of
24 trees in Argentina for the expressed purpose of not
25 producing lemons, but producing lemon oil.

1 So I question though the economics might not
2 suggest that, in fact, you would produce lemons purely
3 for the by-product of one of the by-products of
4 lemons, meaning lemon oil or lemon juice. It appears
5 though that that is exactly what Coca Cola did, or at
6 least that's the allegation that that's what Coca Cola
7 was doing in its investment in Argentina for more
8 lemon trees. So I ask you to please address that.
9 Tell me, what have I missed in terms of that analysis?

10 MR. BRADLEY: First of all, I would suggest
11 that what I really have been talking about here is
12 U.S. lemon juice production, based upon its technology
13 and its cost structure; its cost for land; its
14 environmental costs; its cost for labor and that sort
15 of relationship.

16 We don't necessarily intend that it's
17 worldwide applicable. You know, one would have to
18 look at Argentina and say, is it feasible for them to
19 make a go of it on the juice side? They have
20 different land costs, different labor costs. There
21 are other things that go into it. I think that's an
22 open question. I don't think it's immediately
23 applicable to other countries. It could be.

24 You know, we see around the world, in a
25 variety of products, different agricultural economic

1 models in different countries, based upon the culture
2 of agriculture and the way it's done.

3 MS. TURNER: You might see in different
4 countries the way it's been done. But this is
5 actually a bigger operation than a mom and pop farm
6 that somebody has been farming and ends up having
7 products.

8 I mean, this was a major investment to
9 actually produce for a product. So I mean, I guess
10 the question is, your underlying premise here is that
11 you would not produce lemons for the purpose of a by-
12 product. You're saying that's just in the United
13 Stats.

14 MR. BRADLEY: First of all, it's not my
15 premise. That is not my quote. That's a quote from
16 industry experts. I didn't make that up. What my,
17 what do you call it, presumption -- there is a legal
18 term here. My conclusion or whatever --

19 MS. TURNER: Presumption.

20 MR. BRADLEY: Presumption, okay -- my
21 presumption was really, I think more of just a
22 conclusion. If you go back to the previous two
23 slides, if you look at the data from USDA, it showed
24 that in 24 out of 25 years, the on tree equivalent for
25 processed lemon was negative. That was one piece of

1 information.

2 The second was, this quotation and similar
3 discussion in other people's research that indicated
4 that this was not self-sustaining. So I didn't really
5 sort of presume it. That's the facts that I used to
6 come to that conclusion for the U.S. I don't know. I
7 haven't done a similar analysis for Argentina, whether
8 or not similar facts hold or not.

9 You make a very good point. On the face of
10 it, the fact that if a high percentage of their output
11 goes to -- and I agree with you; it's all the
12 processed products, juice and oil, and it does so over
13 a sustained period of time -- it would suggest a
14 different economic structure in one place than the
15 other. I would agree.

16 MS. TURNER: Or the fact that it does have
17 some sustainability to it and that the reasoning is
18 not for lemons. Because I guess in Mexico, there's
19 actually no home market for lemons. At least, that's
20 the allegations that we've heard. In Argentina, I
21 guess there is a very small home market for fresh
22 lemons. So actually, it is actually the by-product,
23 it sounds like. But I would please ask you to address
24 that further in the specifics.

25 MR. CLARK: Sure.

1 MS. TURNER: I mean, you're not dealing with
2 the specifics of that investment.

3 MR. CLARK: There are lots of allegations
4 concerning the Coca Cola Company in the petition and
5 in the testimony earlier. We'll be dealing with them
6 in the post-conference brief. Our preference is,
7 because Mr. Casper isn't the expert in investments, we
8 think that's a mis-characterization.

9 But on the subject of Mexico, our
10 information is that actually there is a growing market
11 in Mexico for fresh lemons and for lemon juice. To
12 the extent that we can develop information on that in
13 time for the post-conference brief, we will include
14 it.

15 MS. TURNER: Okay, thank you; to just cover
16 a few of my other questions -- and these are things
17 that are probably many of the questions I asked this
18 morning about the production process -- since you're
19 not necessarily involved in the production processing
20 of lemon juice, it's something that might be more
21 appropriate for post-conference briefs. But I'm going
22 to just ask, as well, and just repeat these briefly,
23 so that it's not just what I had asked this morning,
24 that you just address it, because frankly, that might
25 not be addressed.

1 The production processing, the manufacturing
2 process, we had described there's at least two
3 different methods that are used. Are those similar in
4 Argentina and in Mexico to the ones in the United
5 States for processing lemon juice?

6 MR. CASPER: The processes are similar, and
7 I think Mr. Larson did a good job of explaining how
8 the two processes are different and how they operate.

9 MS. TURNER: Sunkist indicated that they
10 were looking into possibly just producing lemon oil
11 from lemons and not juice. Is that something that is
12 done in Argentina or Mexico?

13 MR. CASPER: To my knowledge, it's not. I
14 think that if the lemon is put into the process
15 stream, the oil is extracted and then the juice is
16 extracted. That's my understanding. I'm not aware of
17 anybody who only produces oil.

18 MS. TURNER: If there is anything further
19 that you can add to that in the post-conference brief,
20 in terms of looking into the industry on that -- the
21 same has to do with whether, in fact, do you agree
22 that -- well, you actually indicated that they're
23 interchangeable. They're not used for the same
24 purposes. Coca Cola uses the lemon oil primarily then
25 for its soft drinks?

1 MR. CASPER: Yes.

2 MR. TURNER: And the juice is used more for
3 lemonade.

4 MR. CLARK: And our juice-based drinks.

5 MS. TURNER: Do you agree that the domestic
6 and U.S. products are inter-changeable?

7 MR. CASPER: Yes.

8 MS. TURNER: I mean the domestics and the
9 subject imports are interchangeable. Do you know if
10 there was other production done on the same lines that
11 produce lemon juice, such as orange juice, grapefruit
12 juice, lime juice? In Mexico, lime juice might be.

13 MR. CASPER: Well, I think this was laid out
14 there. There are facilities that do strictly lemon at
15 facilities. There are other facilities that will do
16 grapefruit or orange during the grapefruit and orange
17 seasons. So they will try to fully utilize the
18 equipment over the course of the year.

19 MS. TURNER: Does Coca Cola import the
20 subject lemon juice?

21 MR. CASPER: No, we're not the importer of
22 record, no.

23 MS. TURNER: You're not the importer of
24 record.

25 MR. CASPER: We buy strictly delivered,

1 duty-paid on all purchases.

2 MS. TURNER: Then you're a purchaser of
3 imported lemon juice. Is that only for further
4 processing, or is that something into products that
5 Coca Cola makes, or is that something that you also
6 then sell?

7 MR. CASPER: It would be going into finished
8 goods, manufacturing.

9 MS. TURNER: It would be a further
10 processing.

11 MR. CASPER: Right.

12 MS. TURNER: Let's see, let's quickly go
13 through some of these. I guess that my last question
14 -- well, actually, one question, in terms of you're
15 actually not the importer of record. But is that a
16 subsidiary of Coca Cola that is, in fact, the
17 importer? And I guess I should ask the same question
18 to East Coast Flavors, as well, and whether they are
19 the importer of record.

20 MR. MCCLURE: Jim McClure, Office of
21 Investigation -- Mr. Clark and I have had extensive
22 discussions on this. So we've worked it out.

23 MS. TURNER: And East Coast Flavors?

24 MR. MCCLURE: I've also chatted with East
25 Coast Flavors.

1 MS. TURNER: Okay, well, then I guess my
2 last question here has to do with a standard question
3 about anti-dumping findings.

4 Please, Mr. Clark, Mr. Farrell, Ms. Noonan,
5 and Mr. Ikenson, when you file the post-conference
6 brief, can you please address whether you know of any
7 dumping findings or anti-dumping remedies imposed on
8 lemon juice in other foreign countries. If there are
9 any, please provide whatever information you do have
10 about those.

11 MR. CLARK: We will do that.

12 MS. TURNER: Thank you.

13 MR. CARPENTER: Nancy Bryan, Economist.

14 MS. BRYAN: Hello, I'll try to keep these
15 short. My first question, I guess, is for Mr. Casper.
16 When you mentioned that you feel like you have to
17 source from many different sources to get an
18 uninterrupted supply, the interruptions in supply to
19 due to weather, I think you mentioned, and what other
20 reasons may there be?

21 MR. CASPER: You can have any number of
22 impacts to a production cycle. So it's always
23 imperative that we manage the geographic risk of
24 supply by having alternatives. So we do that by, you
25 know, we're in South America, Central America, and

1 North America.

2 MS. BRYAN: Do you feel like you face this
3 possibility of an interrupted supply, even though
4 there's high inventories being held?

5 MR. CASPER: I think the high inventory
6 today is a short-term event. You know, we have to
7 look at our business. We have to be able to sustain
8 the business over time. So we will make decisions
9 around where we source, based on longer term needs,
10 and we can't really look at the situation today,
11 because today it could change.

12 So we have to be able to maintain continuity
13 in supply. So we try to keep strategies in mind that
14 allow us to spread the risk, if you will, over greater
15 area, over a greater time period.

16 MS. BRYAN: Okay, and why do you feel that
17 the high inventories right now is temporary?

18 MR. CASPER: Well, you say high inventories.
19 I'm not sure, from a global standpoint, that we're
20 looking at high inventories. Sunkist may have high
21 inventories today. Previously, it appears that
22 Citrico had high inventories. I'm not sure, from a
23 global supply and demand standpoint, that we've been
24 in that situation, except for the last short period of
25 time.

1 MS. BRYAN: Okay, so currently, do you feel
2 like there is a surplus of lemon juice in the market?

3 MR. CASPER: I really can't respond to that.

4 MS. BRYAN: Okay.

5 MR. CASPER: I mean, we procure our needs;
6 and as long as I get what I need, then there's plenty
7 of supply.

8 MS. BRYAN: Right.

9 (Laughter.)

10 MR. CASPER: As Mr. Clark mentioned, I am
11 paying higher prices for the purchases that I just
12 made in the global round of negotiations than I did
13 last year. So that would lead me to believe that
14 there should be some strengthening or some impact from
15 lower availability.

16 MS. BRYAN: Okay, does anybody else want to
17 comment on that?

18 (No response.)

19 MS. BRYAN: Could you just comment on the
20 demand trends for lemon juice over the POI and into
21 the future?

22 MR. CASPER: My belief is that the usage of
23 lemon juice is a fairly stable market in the U.S. and
24 in Canada, for that matter. I've only been doing
25 lemon for two years. So I'm only half an expert, if

1 you will. But what we've seen in our own business
2 plans, there's not been a great deal of growth in the
3 lemonade market.

4 We do a product, a Simply Lemonade product,
5 which is in a different package. It is a different
6 consumer offering, which has grown significantly, but
7 from a small base. But overall, if you look at pound
8 acids, which is what lemons are sold in, in the juice
9 business, it's fairly stable.

10 MS. BRYAN: The substitute of citric acid,
11 is there any other reason for using citric acid
12 instead of lemon juice, other than price, or is it
13 just price?

14 MR. CASPER: I really can't response to
15 that. As I said, part of our marketing is having the
16 juice and the beverage. So we don't even consider
17 citric.

18 MS. BRYAN: Are there any certain grades or
19 types, including the different GPL levels, that are
20 only available from a certain source, in your
21 experience?

22 MR. CASPER: Typically, most all of the
23 processors can offer clear and cloudy in different
24 concentrations. The technology and knowledge is
25 increasing throughout the industry, so that they're

1 pretty much on a level playing field.

2 MS. BRYAN: Okay, and I feel compelled to
3 ask Dr. Bradley an economics question.

4 (Laughter.)

5 MS. BRYAN: So on, I think it's page eight,
6 where you have your equation for the incremental costs
7 --

8 MR. BRADLEY: Yes.

9 MS. BRYAN: How is, if it is, the disposal
10 cost incorporated in here?

11 MR. BRADLEY: The disposal cost would show
12 up in -- if you look at CLO plus LP, I start off with
13 my current actual cost, which is the first expression
14 on the right hand side.

15 MS. BRYAN: Yes.

16 MR. BRADLEY: Then that second expression is
17 going to capture all the costs associated with being
18 in business, just doing LO and LP.

19 MS. BRYAN: Right, Right.

20 MR. BRADLEY: So if I get the lemon and I'm
21 making the oil, and then I've got to dispose of the
22 juice and that's a cost that will show up in (c) of
23 LO/LP.

24 MS. BRYAN: If we're going to apply that,
25 like a real world situation, would that really be in

1 there?

2 MR. BRADLEY: Yes.

3 MS. BRYAN: I mean, they're actually going
4 to apply it to financial data? I mean, if we're
5 actually going to try to get to what the actual
6 incremental cost is --

7 MR. BRADLEY: Right, in terms of doing that
8 kind of calculation?

9 MS. BRYAN: Yes.

10 MR. BRADLEY: You're suggesting, in some
11 sense, incremental cost is economic and not
12 accounting.

13 MS. BRYAN: Right.

14 MR. BRADLEY: And I quite agree with that.

15 MS. BRYAN: Right.

16 (Laughter.)

17 MR. BRADLEY: Not that accounting is bad --
18 but, you know, everyone has their strengths.

19 (Laughter.)

20 MR. BRADLEY: But it is an economic
21 calculation that does require you to do sort of a
22 counter-factual, right? And this is what regulatory
23 bodies in telecommunications do, for example, they
24 calculate incremental costs associated with just some
25 of the telecommunications product. So it really would

1 require you to do the sort of analysis that you
2 suggest.

3 MS. BRYAN: Right.

4 MR. BRADLEY: It's not something that
5 necessarily you can take straight from the financials.

6 MS. BRYAN: Right, right, I just wanted to
7 make sure I was getting that.

8 MS. BRADLEY: Yes.

9 MS. BRYAN: Okay, that's all my questions.

10 MS. BRADLEY: Thank you.

11 MR. CARPENTER: Mr. Yost?

12 MR. YOST: Good afternoon, and thank you for
13 coming here today. I'm Charles Yost with the
14 Commission's auditor. I apologize for being absent
15 from the room. I was called away to a business
16 meeting during most of your testimony, which I will
17 read with pleasure in the transcript.

18 I had a follow-up question on demand
19 elasticity. I know, Professor Bradley, you talked
20 about supply elasticity. But we've seen, I suppose,
21 prices come down for lemon juice and, I suppose, also
22 lemon oil. Is demand elastic for either of these
23 products?

24 MR. BRADLEY: To be honest with you, really,
25 at this point, I've only had time to look at the

1 supply side of the industry. I really haven't done an
2 analysis of the demand elasticity. But I will submit
3 one by next Wednesday.

4 (Laughter.)

5 MR. YOST: Okay.

6 MR. BRADLEY: You know, in the time I've had
7 to look at it, I just really have not even looked at
8 that issue, yet.

9 MR. YOST: I understand. I always hear of
10 economists talking about this hand and that hand, and
11 I always assumed that it referred to supply and
12 demand.

13 MR. BRADLEY: I like your interpretation.

14 (Laughter.)

15 MR. YOST: Mr. Casper, what do you think
16 about demand elasticity?

17 MR. CASPER: It's been 20-some odd years
18 since I had --

19 (Laughter).

20 MR. CASPER: -- and I am an Ag economist by
21 training. But like I said, it's been 25 years ago.

22 But as I look at our usage of lemon juice, I
23 don't think that it tracks; where we have lower lemon
24 prices, we sell more Lemonade. I don't know that
25 there's a connection there. Because the prices of the

1 two are distinct enough, one doesn't drive another.
2 So I think the demand for lemon juice in the U.S. has
3 been fairly static.

4 MR. YOST: It's more related to a non-price
5 factor -- I mean, the demand for lemon juice and usage
6 and other things, beverages, et cetera.

7 MR. CASPER: Right.

8 MR. YOST: Okay, that was the some extend of
9 my comments; thank you very much.

10 MR. CARPENTER: Joanna Bonarriva, Industry
11 Analyst.

12 MS. BONARRIVA: Good afternoon, I just have
13 one question, and I'll direct it to Mr. Casper. But
14 if you don't have the answer in your head today, if
15 you might provide it in your post submission
16 submissions.

17 The Official Mexican Government estimates of
18 production of Italian lemons in Mexico is quite low.
19 They put it at 15,000 to 20,000 metric tons a year.
20 That seems quite low, even if you just consider the
21 imports of fresh lemons from Mexico into the United
22 Stats.

23 Industry information, we've heard anecdotal
24 information that it's much higher. Do you have any
25 information on these volumes of lemon production in

1 Mexico, in recent years?

2 MR. CASPER: I'm glad you gave me the option
3 to come back. I don't know. But we will try to pull
4 information from our colleagues in Mexico, to see what
5 we can come up with.

6 MS. BONARRIVA: Okay, thank you very much;
7 that's all my questions.

8 MR. CARPENTER: George Deyman, Supervisory
9 Investigator?

10 MR. DEYMAN: I just have two questions. In
11 Exhibit 22 of the Petition, there is a chart that has
12 public data from global trade atlas, and it indicates
13 that the unit value of the product from Argentina is
14 sold at a much lower price than the United States,
15 than in the European Union or Canada or Asian.

16 I believe the Petitioner is trying to answer
17 why that is, this morning. But why do you think that
18 is? Is there something different about the product
19 that the Argentines sell to the rest of the world,
20 compared to the product they sell in the United
21 States? Is it a product reason, or is there some
22 other reason why the price is lower here?

23 MR. CASPER: I really can't address the
24 global aspect of the numbers. All I can speak from is
25 Coca Cola's history. If we look at what it is that we

1 buy, when you take it to like product at the origin,
2 it's the same cost. All we're doing is adding the
3 appropriate freight, packaging -- all of those
4 additional costs, to get it to the European lemon
5 price.

6 We don't see, in our purchases, that
7 disconnect. That's just not to say it doesn't exist.
8 But from my experience, it doesn't exist in what
9 offers have been made to me. There are reasons for
10 each cost difference -- physical process,
11 specification, whatever.

12 MR. DEYMAN: All right, but as far as you
13 know, the product that the Argentines sell to the rest
14 of the world is the same product that they sell to the
15 United States, essentially; or is that true?

16 MR. CASPER: I believe that it is, except
17 that if a customer has a special requirement.

18 MR. CLARK: Excuse me, Mr. Deyman?

19 MR. DEYMAN: Yes.

20 MR. CLARK: I'm certainly a non-expert in
21 this. But we will ask, to the extent that we can get
22 information. Anecdotally, we have heard that a much
23 higher proportion of the material that Argentinean
24 producers ship to Europe is of higher GPLs, 500 and
25 600, and is much more heavily oriented to clear than

1 it is in the material that they ship to the U.S.

2 The European market, we are told -- and this
3 is all hearsay on my part -- is a market that is
4 demanding a greater proportion of these more expensive
5 versions of juice, relative to the U.S. and,
6 therefore, at that level of granularity, GPL and clear
7 versus cloudy, you have a different product mix to
8 Europe, which is at a higher price point.

9 That may be all part sum. This just what
10 we've heard. We'll ask the question, and to the
11 extent that we have information we can document or
12 corroborate, we'll reflect it in our brief.

13 MR. DEYMAN: Good, that's helpful. My last
14 question is for Mr. Casper. I believe you mentioned
15 earlier that Sunkist had an inability to meet certain
16 specifications of Coca Cola. Could you expound on
17 that a little bit? You can do it in your post-
18 conference brief, if you'd like.

19 MR. CASPER: We can do a good job of
20 covering it in the post-hearing brief, I think.

21 MR. DEYMAN: Is it fair to say though that
22 if, for some reason, regarding specifications, you did
23 not purchase a certain amount of lemon juice from
24 Sunkist, you were able to purchase that same juice in
25 another country because they were able to meet

1 specifications? Again, maybe you should answer this
2 in your post-conference brief.

3 MR. CASPER: I think, just as a point of
4 clarification, when we talked about the issues, that
5 happened actually prior to the period of review. So
6 there's some history between the two companies -- in
7 fact, it goes back 40-some years -- in which we did
8 have issues with the deliveries. So at that point,
9 it's about the continuity of supply. It was necessary
10 for us to develop other sources of supply, as well.

11 MR. DEYMAN: Okay, thank you, I have no
12 further questions.

13 MR. MCCLURE: Jim McClure, Office of
14 Investigations -- I have just one question and then a
15 couple of administrative matters. Mr. Farrell -- and
16 if this is BPI, you can answer it in the post-
17 conference -- is East Coast Flavors owned or related
18 to any of the producers in Mexico or Argentina?

19 MR. FARRELL: We'll address that in the
20 post-conference brief.

21 MR. MCCLURE: Thank you -- now there is an
22 APO release for the parties. It's small. But that
23 will give you everything that I have in hand to this
24 point, unless something came in, in the last hour.

25 With regard to anything that comes in to you

1 folks, that you have to serve, please from now until
2 the post-conference briefing, serve it by hand so
3 everybody is working the same materials and we aren't
4 depending on the U.S. mail to get it to us.

5 Finally, for either Mr. Clark or Mr.
6 Farrell, I asked about the consultant studies that
7 counsel for Sagarpa raised. If you guys are aware of
8 anything, if you could let us know about that, and I
9 think sooner rather than later would be better on
10 that. Other than thanking you, that's all I had.

11 MR. CARPENTER: Once again, I want to thank
12 this panel for your presentation. Your responses to
13 our questions have been very helpful.

14 At this point, we will take another 10
15 minute break, to be followed by closing and rebuttal
16 statements from each side, beginning with the
17 Petitioner. There are 10 minutes allocated to each
18 side. We'll see you in about 10 minutes.

19 (Whereupon, a short recess was taken.)

20 MR. CARPENTER: Could we resume the
21 conference at this point, please?

22 MR. MCGRATH: Thank you, Mr. Chairman, and
23 to all the members of the staff, as usual, we want to
24 let you know how much we appreciate the work that you
25 have put in. We've tried to be as responsive and

1 helpful as we can.

2 You've looked at this for awhile and, as
3 usual, have done a very good job in a very short
4 turnaround, which the law says you have to do. So
5 we're all struggling to try to help, and we appreciate
6 the effort that the staff has put in. We have a few
7 brief comments, and Mr. Bragg also would like to make
8 a comment.

9 It was a very interesting presentation and
10 discussion that we just heard. There was a very
11 detailed economic model and analysis, and a very
12 interesting and well-researched exchange on the
13 agricultural products provision and the law behind
14 that. But it was essentially an exercise in mis-
15 direction.

16 I think that what we did not hear anything
17 about was the basic core elements of our claim and the
18 reason that we're here. That is that there, and that
19 is that there is a very large volume of very cheap
20 juice that's coming into this country, into this
21 market, at very low prices, and continues to do so;
22 that there's a continuous supply out there that's
23 going to keep growing; and that there are large
24 volumes that there is no reason to expect will
25 disappear any time soon.

1 Towards the end of the discussion, we heard
2 from Mr. Casper at the very end that, you know, as
3 long as there's enough supply for him, there's enough
4 supply in the market. There's an excess of supply,
5 and he said that he wants to, quite reasonably, spread
6 the risk. What he means there is spread his risk of
7 higher price to other producers around the world,
8 including Sunkist and Argentina and Mexico, so that
9 his risk is spread around.

10 Before discussing just a couple of points on
11 that legal argument, I'd like to turn to Mr. Bragg to
12 maybe elucidate a bit further, I hope, on the
13 cooperative structure and what his thoughts are on how
14 that fits into what we just heard.

15 MR. BRAGG: Now I'm not an attorney or an
16 economist, so I'll just declare that when following
17 some of that dialogue, I got a little bit lost in
18 understanding how a cooperative structure would
19 disqualify us, from a legal point of view, and maybe
20 really set us up for being a victim, if you are a co-
21 op.

22 Now I think that's what I heard, out of the
23 essence. If I just squeezed that lemon and got the
24 juice out of it, it was a little sour for me to take;
25 that I'm a co-op, and I may just be disqualified from

1 being a victim, as a result of my own structure.

2 We've been in business as a co-op since
3 1983. We began the Products Division, that I run
4 today, 90 years ago; and to hear that maybe we just
5 out to exit that, after spending 90 years in
6 developing a juice and oil business, is kind of an
7 interesting argument, as well.

8 So again, I'm not an attorney or an
9 economist, but I find some of those comments
10 obviously, just a little bit offensive, if I take the
11 stewardship role that I'm suppose to for Sunkist.

12 I also found very interesting that 1943
13 quote, in the middle of World War II. This comment
14 was extracted when I know many people were looking for
15 Italian oil in the world, that no longer became
16 available as a result of them being an enemy of the
17 United States. So world trade was just a little bit
18 different, back in 1943, than today. So to find that
19 as one of the quotes, I found very interesting, as
20 well.

21 Now let me tell you, let's clear up some of
22 the facts and we'll do a better job in our post-
23 hearing comments. We do not co-mingle our books. On
24 revenue or cost, between fresh and products, there are
25 two separate streams altogether, and we'll do a better

1 job of describing that whole chain, so you can see
2 that there's distinct, separate chains of cost and
3 revenue. We don't share customers. We don't share
4 cost structures. We don't share the same employees.

5 The only structure that I share with a
6 corporate office is consolidated financials, legal,
7 and HR. To make a claim that somehow we've got this
8 co-mingled results, that's wrong.

9 Another fact I'd like to clear up is that a
10 grower revolt would occur, if Mr. Clark's comments
11 were true about sending a grower's lot into a packing
12 house, having their quality co-mingled for grades and
13 standards. I'm going to tell you, the grower that
14 produces the Sunkist grade quality for the fresh
15 market, and then a standards grade quality for the
16 fresh market -- that produces about a 20 percent
17 premium, just between those two fresh grades.

18 Can you imagine if we just took all the
19 growers' qualities, good quality growers, poor quality
20 growers -- co-mingled it and just distributed an even
21 amount of money back? These guys would string up the
22 packing house guys. That's just factually wrong.
23 It's just factually wrong.

24 It's a separate stream. What doesn't make
25 those two grades then goes to make a products grade

1 product -- juice, oil, and by-products. I think with
2 that, I'm finished.

3 MR. MCGRATH: I have just one other or maybe
4 two comments. In the discussion of the applicability
5 of the Agricultural Products Provision, I know there
6 was a discussion of the 50 percent figure, and whether
7 or not more or less than 50 percent were going.
8 Frankly, I had not intended to blizzard you with a
9 bunch of citations to cases that looked at the 50
10 percent. But since my good friend and esteemed
11 colleague has suggested that I will, I'll think about
12 it more carefully, and probably will.

13 But we have different numbers, anyway.
14 We've got USDA numbers. We'll put them in. They come
15 nowhere near this kind of 67 percent. As you pointed
16 out, you have to look at the POI, and that's more in
17 the range of 38 percent over that period. The highest
18 one in there was 43 percent.

19 But the percentage, I'm not saying that, in
20 and of itself, establishes the bright line test. More
21 importantly, I think, is the provision in the statute.
22 It's not there as a mandatory application or as a
23 mandatory directive. It's there, as intended by
24 Congress, to require that in situations where growers
25 who grow a product that goes into a processed product,

1 who are suffering injury in some fashion from an
2 imported process product, that they don't get lost in
3 the shuffle; that their injury and the effect on them
4 doesn't get tossed aside, because they don't precisely
5 make the finished processed agricultural product.

6 The Respondents, of course, want to turn
7 that into, you know, a mandatory requirement; and on
8 top of that, say that in a co-op structure, you have
9 to really throw out all of the standard approaches
10 that you use, and look at it completely differently.

11 The bottom line in all this is, what they're
12 saying is, if you have a co-op structure, then
13 basically you're not -- because you don't have growers
14 in there -- in the petitioning group. It's a free
15 shot. Now the foreign industry can produce that
16 particular by-product; sell as much of it as cheaply
17 as they want in the United States; and there's no
18 opportunity for that independent entity that makes
19 that product to complain about it in any way.

20 I would just go back to the provision in the
21 statute that you do have to look at; one of the
22 practical questions is, what do you do know? If you
23 were to decide that legally you had to include
24 growers, you couldn't. You don't have a database for
25 that.

1 What you should do is go back to the statute
2 and the processed agricultural products section is
3 really an exception to the definition of "what is the
4 industry that has to be looked at, for purposes of
5 analyzing the effect of subject imports."

6 It basically says, as you've heard many
7 times, the effect of dumped imports shall be assessed
8 in relation to the United States production of a
9 domestic like product, if available data permit the
10 separate identification of production in terms of such
11 criteria, as the production process or the producers'
12 profits.

13 It tells you what to do, in narrowing that
14 industry definition as far as you can. There's not a
15 requirement that, oh, it's a processed agricultural
16 product. You have to shift to the other provision, as
17 an exception. But we'll cover that in more detail in
18 the post-hearing brief.

19 Our conclusion, I think it's unchallenged.
20 There has been injury to this industry. The data will
21 prove it. We're happy to work with you to show how
22 allocations were made, so that you can feel
23 comfortable about what the financial data are showing,
24 and we ask that the Commission conclude in the
25 affirmative; thank you.

1 MR. CARPENTER: Thank you, gentlemen -- Mr.
2 Clark?

3 MR. CLARK: Thank you again, for the record,
4 Matt Clark of Arent, Fox -- let me first join with Mr.
5 McGrath and Mr. Bragg in thanking you all for your
6 attention, for sticking around long into the
7 afternoon. I know that these tasks are not easy. A
8 lot of work goes into it. A lot of work went into it
9 beforehand, and we do appreciate it.

10 On behalf the Coca Cola Company, we
11 appreciate also that this is going to be a difficult
12 task that we are asking you to engage in a somewhat
13 different analysis than you may have engaged in
14 before. But we do think this case sets up
15 differently. It's helpful to hear Petitioners say
16 that they're going to do a better job now of
17 explaining their case.

18 We would have appreciated, had that been
19 included in the petition, so that we would have had
20 the opportunity to address the case that they're now
21 going to make, instead of the information that was
22 available.

23 But notwithstanding whatever descriptions
24 may come, some facts are unchanged. This case still
25 sets up differently than the cases that you have

1 looked at in the past.

2 It is not our position, even though they
3 might like to characterize it as our position -- it is
4 not our position that an agricultural by-product is
5 outside the ambit of Title VII. That's not our
6 position at all. It is not our position that a co-op
7 cannot be a Petitioner; or that an industry that is
8 cooperative in its structure down to its roots, can't
9 be a Petitioner.

10 Our position is different. Our position is
11 that for the International Trade Commission to
12 accurately assess the impact of imports on the
13 industry, when you have this level of economic
14 integration, you cannot allow the petitioning industry
15 to come in and say, look over here, but don't look at
16 the man behind the curtain. It's not fairly part of
17 your analysis to look at all the success we're having
18 in this other market. That's off-limits. We get to
19 create a divide, and you can't even ask to look
20 through it.

21 We think it is helpful if the Commission
22 asks, and we understand that you have asked for some,
23 and you probably will ask for more information on how
24 things operate at Sunkist. Sunkist has said, we're
25 going to provide that to you; and hopefully, you will

1 ask to see exactly how their internal accounts are
2 structured; exactly what reports are generated at
3 different levels within the structure.

4 In order for you to understand whether this
5 industry requires an analysis of the entire bundle of
6 economic activity, you first have to collect the
7 information. What you just heard is, now we'll give
8 you the information that you really need. We would
9 have liked to have had it earlier. We'll be happy to
10 get it when we can finally get it.

11 The characterization was made that our
12 argument, our presentation today, is really about mis-
13 direction. There was really nothing that was said
14 that would go to core issues. We don't think that's
15 right.

16 You heard Mr. Caper say, as a purchaser --
17 the only purchaser who is actually here today -- that
18 he just entered into a series of long-term contracts,
19 as he does every May or June, and his prices are up
20 for the competition that just took place. You also
21 heard us describe the situation, and Mr. Bragg
22 described it, as well.

23 There was an event, and that event took
24 place in late 2004. That event was a U.S. vendor
25 going into bankruptcy, with inventory present already

1 in the United States and imported.

2 The sale of that inventory was not by that
3 vendor; neither was it by foreign producers that
4 originally produced it. It was by liquidators,
5 extinguishing already imported goods, I should say,
6 that were here, into the market in an environment
7 where their responsibility under the bankruptcy code
8 was to convert those assets for distribution to the
9 bankruptcy creditors. That's a one-off event.

10 Characterization was made that juice
11 continues to come in here and to undercut the market.
12 Why exactly then if the Coca Cola Company's price is
13 up, if juice is coming in, are they are continuing to
14 under-cut the market?

15 Coca Cola does not have a history of being
16 unaware of what's out there in the market. But our
17 price is up. Citroco situation is done. It's in the
18 past. It's a one off. It involved imported
19 merchandize, but the sales that hit the market were
20 not made by the importers. They were not made by the
21 foreign producers. These were made by a bankruptcy
22 trustee in liquidation.

23 The last point, we do think that this is a
24 difficult case to analyze. We do think that there are
25 aspects to it that are atypical of the cases that

1 you've been presented before. We hope and we ask that
2 the Commission staff will collect all of the available
3 information, and will ask to understand better,
4 exactly how Sunkist operates, and what the
5 relationships are with its growers.

6 You don't have that information, yet. You
7 have not been given the information that would tell
8 you what happens in the daily course of conduct. You
9 need that information in order to understand and to
10 fairly analyze what the impact of imports is and could
11 be, on all of the domestic industry.

12 We thank you again very much for your
13 attention today, and we appreciate the time and the
14 effort that's going into this case, and we know will
15 continue to go into this case; thank you.

16 MR. CARPENTER: Thank you, Mr. Clark -- on
17 behalf of the Commission and the Staff, I want to
18 thank the witnesses who came here today, as well as
19 counsel, for sharing their insights with us and
20 helping us develop the record of this investigation.

21 Before concluding, let me mention a few
22 dates to keep in mind. The deadline for both the
23 submission of corrections to the transcript and for
24 briefs in the investigations is Wednesday, October
25 18th. If briefs contain business proprietary

1 information, a public version is due on October 19th.

2 The Commission has tentatively scheduled its
3 vote on the investigations for November 3rd at 11:00,
4 and will report its determinations to the Secretary of
5 Commerce on November 6th. Commissioner's opinions
6 will be transmitted to Commerce on November 14th.

7 Thank you for coming. This conference is adjourned.

8 (Whereupon, at 2:27 p.m., the hearing in the
9 above-entitled matter was adjourned.)

10 //

11 //

12 //

13 //

14 //

15 //

16 //

17 //

18 //

19 //

20 //

21 //

22 //

23 //

24 //

25 //

CERTIFICATION OF TRANSCRIPTION

TITLE: Lemon Juice from Argentina
INVESTIGATION NO.: 731-TA-1105-1106
HEARING DATE: October 13, 2006
LOCATION: Washington, D.C.
NATURE OF HEARING: Hearing conference

I hereby certify that the foregoing/attached transcript is a true, correct and complete record of the above-referenced proceeding(s) of the U.S. International Trade Commission.

DATE: 10/13/06

SIGNED: LaShonne Robinson
Signature of the Contractor or the
Authorized Contractor's Representative
1220 L Street, N.W. - Suite 600
Washington, D.C. 20005

I hereby certify that I am not the Court Reporter and that I have proofread the above-referenced transcript of the proceeding(s) of the U.S. International Trade Commission, against the aforementioned Court Reporter's notes and recordings, for accuracy in transcription in the spelling, hyphenation, punctuation and speaker-identification, and did not make any changes of a substantive nature. The foregoing/attached transcript is a true, correct and complete transcription of the proceeding(s).

SIGNED: Carlos Gamez
Signature of Proofreader

I hereby certify that I reported the above-referenced proceeding(s) of the U.S. International Trade Commission and caused to be prepared from my tapes and notes of the proceedings a true, correct and complete verbatim recording of the proceeding(s).

SIGNED: Christina Chesley
Signature of Court Reporter