

UNITED STATES INTERNATIONAL TRADE COMMISSION

In the Matter of:
CERTAIN PASSENGER VEHICLE AND
LIGHT TRUCK TIRES FROM CHINA

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Investigation Nos.:
701-TA-522 AND
731-TA-1258 (FINAL)

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THE UNITED STATES
INTERNATIONAL TRADE COMMISSION

IN THE MATTER OF:) Investigation Nos.:
CERTAIN PASSENGER VEHICLE AND) 701-TA-522 and
LIGHT TRUCK TIRES FROM CHINA) 731-TA-1258 (FINAL)

Main Hearing Room (Room 101)
U.S. International Trade
Commission
500 E Street, SW
Washington, DC
Tuesday, June 9, 2015

The meeting commenced pursuant to notice at 9:30
a.m., before the Commissioners of the United States
International Trade Commission, the Honorable Meredith M.
Broadbent, Chairman, presiding.

1 APPEARANCES:

2 On behalf of the International Trade Commission:

3 Commissioners:

4 Chairman Meredith M. Broadbent (presiding)

5 Vice Chairman Dean A. Pinkert

6 Commissioner Irving A. Williamson

7 Commissioner David S. Johanson

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9 Commissioner Rhonda K. Schmidtlein

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2 Congressional Appearances:

3 The Honorable Jeff Sessions, United States Senator, Alabama

4 The Honorable Sherrod Brown, United States Senator, Ohio

5 The Honorable Tim Kaine, United States Senator, Virginia

6 The Honorable David Price, U.S. Representative, 4th

7 District, North Carolina

8 The Honorable Robert B. Aderholt, U.S. Representative, 4th

9 District, Alabama

10

11 Opening Remarks:

12 Petitioner (Terence P. Stewart, Stewart and Stewart)

13 Respondents (Max F. Schutzman, Grunfeld, Desiderio,

14 Lebowitz, Silverman & Klestadt LLP)

15

16 In Support of the Imposition of Antidumping and

17 Countervailing Duty Orders:

18 Stewart and Stewart

19 Washington, DC

20 on behalf of

21 United Steel, Paper and Forestry, Rubber,

22 Manufacturing, Energy, Allied Industrial and

23 Service Workers International Union, AFL-CIO, CLC ("USW")

24 Stan Johnson, International Secretary-Treasurer, USW

25 Mark Williams, President, USW Local 351L

1 APPEARANCES (Continued):

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3 Steve Jones, President, USW Local 1023

4 David Hayes, President, USW Local 12L

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11 Terence P. Stewart, Elizabeth J. Drake and Philip A. Butler

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14 In Opposition to the Imposition of Antidumping and

15 Countervailing Duty Orders:

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17 Washington, DC

18 on behalf of

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20 Commerce of Metals, Minerals & Chemical Importers

21 The China Rubber Industry Association ("CRIA")

22 Yu Yi, Vice Chairman, China Chamber of Commerce of

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24 Gustavo Lima, Chief Executive Officer, Oriente Triangle

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4 Seth Kaplan, Senior Economic Advisor, Capital Trade
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9 Rebuttal/Closing Remarks:

10 Petitioner (Elizabeth J. Drake, Stewart and Stewart)

11 Respondents (Jonathan T. Stoel, Hogan Lovells US LLP)

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1 P R O C E E D I N G S

2 (9:43 a.m.)

3 MR. BISHOP: Will the room please come to order?

4 CHAIRMAN BROADBENT: Good morning. On behalf of
5 the U.S. International Trade Commission, I welcome you to
6 this hearing on Investigation No. 701-522 and 731-1258,
7 involving Certain Passenger Vehicle and Light Truck Tires or
8 PVL Tires from China. The purpose of these final
9 investigations is to determine whether an industry in the
10 United States is materially injured or threatened with
11 material injury, by reason of less than fair value or
12 subsidized imports from China of PVL tires.

13 Documents concerning this hearing are available
14 at the public distribution table. Please give all prepared
15 testimony to the Secretary. Please do not place it on a
16 public distribution table. All witnesses must be sworn in
17 by the Secretary before presenting testimony. I understand
18 that parties are aware of time allocations, but if you have
19 any questions about time, please ask the Secretary.

20 Speakers are reminded not to refer to business
21 proprietary information in their remarks or in answers to
22 questions. Please speak clearly into the microphone and
23 state your name for the record, so that the court reporter
24 knows who is speaking.

25 Finally, if you will be submitting documents

1 that contain information you wish classified as Business
2 Confidential, your request should comply with Commission
3 Rule 201.6. Mr. Secretary, are there any preliminary
4 matters?

5 MR. BISHOP: No. Madam Chairman.

6 CHAIRMAN BROADBENT: Very well. Would you
7 please announce our first Congressional witness.

8 MR. BISHOP: The Honorable Jeff Sessions, United
9 States Senator, Alabama.

10 CHAIRMAN BROADBENT: Welcome, Senator Sessions.

11 STATEMENT OF THE HONORABLE JEFF SESSIONS

12 SENATOR SESSIONS: Thank you. I thank the chair
13 and the members of the Commission for the good work that you
14 do, and look forward to a discussion of passenger car and
15 light truck tires, and the difficulties that we're facing
16 today. The Commission is well aware of our current trade
17 deficits and the debate that surrounds that. You know about
18 the role of foreign governments and corporations and how
19 they seek to get around internationally agreed upon trading
20 rules.

21 I don't accept the notion that we should send
22 thank you notes to nations who ship us goods that are at
23 subsidized prices. That has the result of eliminating
24 American competitors and actually shifting unemployment from
25 their nation to our nation. This nation is facing very

1 serious challenges to its strong manufacturing base.
2 Currency manipulations, tariffs and non-tariffs barriers,
3 which can be quite huge, hammer American industries and
4 workers.

5 Our trade competitors strongly desire access to
6 our market. We understand that, and we can benefit from the
7 import of foreign goods. But we have every right, even a
8 duty to ensure that such access to our markets is
9 accompanied with compliance with the trade rules. What is
10 happening now is not free trade, and this nation cannot be
11 so tied to the religion I think sometimes of free trade,
12 that we enable, even encourage bad behavior from our trading
13 partners.

14 The Commission plays a key role in making trade
15 work for the American people. Your work has been critical to
16 the competitiveness and indeed the survival of many
17 important domestic industries, including American tire
18 manufacturers. Your work promotes trade by resisting
19 anti-trade actions.

20 In 2009, this Commission found that a surge in
21 Chinese tire imports was disrupting the U.S. market and
22 recommended that a remedy be imposed, resulting in three
23 years of safeguard tariffs that protected American
24 manufacturing from state-owned enterprises, manipulated
25 currencies and illegal dumping.

1 From 2004 to 2008, tire imports from China more
2 than tripled, while the American industry was thrown into a
3 downward spiral. From 2004 to 2009, before relief was
4 imposed, the industry closed or announced the closure of
5 eight tire plants, including Michelin's plant in Opelika,
6 Alabama, which it remains closed.

7 But this Commission's actions to push back
8 against trade abuses have been very successful. With the
9 safeguards you authorized in place, the hemorrhaging of
10 domestic industry stopped. By 2011, the domestic industry
11 shipments, employment and operating income had started to
12 improve. However, when the safeguard tariffs expired in
13 2012, Chinese producers came back in force.

14 Your preliminary hearing staff report shows that
15 they dramatically ramped up their exports by 84 percent from
16 2012 to 2014. That's quite a dramatic event, once again
17 rapidly seizing market share. As a result, the domestic
18 industry has yet again seen its production, shipments and
19 employment all decline, while the demand for tires has
20 actually increased following the recession.

21 The Commerce Department's preliminary report
22 found that Chinese producers are dumping their product in
23 the United States market at prices significantly below
24 market price. The report states that Chinese products
25 arrive in the United States market between 18.58 percent and

1 87.99 percent below market price, fair market price. Those
2 are their findings.

3 Furthermore, Chinese producers benefit from an
4 array of government subsidies, including export subsidies
5 and artificially depressed currency, and we've had a long
6 and big discussion about the currency in the Congress, and
7 the Congress has voted rather substantially to push back
8 against currency manipulation, although I have doubts that
9 it will be in any final legislation that becomes law. The
10 Commerce Department -- but a substantial majority voted for
11 it.

12 The Commerce Department's preliminary report
13 also found that government subsidies range from 11 to 81
14 percent. This dumping and subsidization has permitted
15 Chinese producers to engage in widespread and significant
16 undercutting of United States prices. The fact is when
17 Americans are offered a level playing field, our workers can
18 win.

19 However, these numbers prove that it is not free
20 trade that we're dealing with today. The United States
21 should not acquiesce in the loss of a single job in this
22 market place we're in today, as a result of unfair
23 competition. We don't have that ability anymore. That day
24 is past.

25 Alabama is home to three plants that produce

1 passenger car and light truck tires. Michelin has two
2 plants in Dothan and Tuscaloosa, and Goodyear operates a
3 plant in Gadsden, totaling more than 3,000 people. When the
4 Michelin plant in Opelika closed, we directly lost about
5 1,000 good-paying jobs.

6 After the safeguard tariffs expired in 2012,
7 Michelin's plant in Tuscaloosa had to cut production and lay
8 off 100 workers already. Goodyear's plant in Gadsden,
9 Alabama also had to reduce production and hours and lay off
10 workers. Michelin's Dothan plant likely faces similar
11 declines. With Commerce's preliminary relief in place,
12 these plants have begun to recover, rehiring workers and
13 making new investments.

14 For the sake of these plants and their workers
15 in Alabama and around the country, I urge the Commission to
16 vote in the affirmative to this vital and justified relief,
17 so that it can remain in place for the future and provide
18 the kind of stability that we need in American
19 manufacturing.

20 So thank you. You wrestle with very tough
21 issues. We do believe in trade. I have been a strong
22 supporter of trade in the past, and I don't doubt that it's
23 healthy for the world. But I do think that we have to
24 understand that our trading partners lust for the American
25 market.

1 That's what they want, and we have very right to
2 say you can -- we're willing to open our market to you, but
3 you need to be operating on a level, fair procedures,
4 opening your markets to us, and insisting that this process
5 does not unnecessarily and unfairly savage American
6 manufacturing. So I thank the Commission very much for your
7 work, what you've done in the past, and I appreciate this
8 opportunity to share these thoughts.

9 CHAIRMAN BROADBENT: Thank you. Are there any
10 questions for Senator Sessions? If not, we'll let you go
11 and thank you for joining us today. We really appreciate
12 your time.

13 SENATOR SESSIONS: Thank you.

14 MR. BISHOP: Madam Chairman, that concludes
15 Congressional testimony at this time.

16 CHAIRMAN BROADBENT: Thank you. We'll proceed
17 with opening remarks.

18 MR. BISHOP: Opening remarks on behalf of
19 Petitioner will be by Terence P. Stewart, Stewart and
20 Stewart.

21 CHAIRMAN BROADBENT: Welcome, Mr. Stewart.

22 OPENING REMARKS BY TERENCE P. STEWART

23 MR. STEWART: Good morning. Chairman Broadbent,
24 Commissioners and Commission staff, I'm Terence Stewart,
25 managing partner of Stewart and Stewart, appearing this

1 morning on behalf of the men and women of the United
2 Steelworkers, who work in tire manufacturing facilities
3 across the country, producing passenger vehicle and light
4 truck tires.

5 These men and women represent the industry, and
6 are on the front line of those who feel the adverse effects
7 of dumped and subsidized imports from China. This is the
8 second time in the past six years that the USW has been
9 before the Commission, seeking a remedy to the
10 rapidly-rising flood of PVL T tires from China.

11 421 relief was important to prevent even further
12 loss to this important domestic industry. The USW is back
13 today because of the flood of dumped and subsidized imports
14 that have happened in the last two and a quarter years of
15 the Period of Investigation.

16 While there will be many arguments presented by
17 the other side, that competition is attenuated and that
18 domestic producers have opted to move away from large
19 segments of the market, testimony today by the local union
20 presidents at four of the plants around the country, and the
21 USW's international secretary and treasurer will demonstrate
22 what should be obvious: Competition between imports from
23 China and domestically produced tires is real and intense.

24 Production in the U.S. has risen and fallen
25 based on the level of Chinese volume and price aggression,

1 as has employment. Good, better, best product placements
2 have never meant a lack of competition between products
3 however grouped. That is the reality in PVLТ tires.

4 Just as the Commission did not find the argument
5 of tiers or brands to create attenuated competition on the
6 421 case, nothing in the record before the Commission today
7 justifies a different result here. Some facts in this case
8 are straightforward and undisputed.

9 First, during the Period of Investigation, U.S.
10 apparent consumption of PVLТ tires increased nearly ten
11 percent, 9.7. Second, the U.S. industry participated in
12 none, repeat none of the growth of the market, instead
13 having absolute declines in various factors like capacity
14 production, shipments and production workers.

15 Three, the rapid increase in imports from China,
16 84 percent during the POI, captured nearly 100 percent of
17 the growth in apparent consumption, which is 99.3 percent.
18 Four, China's share of market grew from 11.5 percent in 2012
19 to 19.3 percent in 2014, more than 100 percent of the loss
20 of market share by the domestic industry.

21 Five, Chinese product undersold domestic product
22 in all comparisons during the Period of Investigation, with
23 growing margins of underselling in later quarters. Those
24 are the undisputed facts. Despite the improved operating
25 profits of the industry during the POI, the industry's

1 performance was not sufficient to permit the industry to
2 earn a reasonable return on sales for the business cycle, or
3 to cover its cost of capital over the business cycle.

4 Moreover, but for the surge in dumped and
5 subsidized Chinese imports, the U.S. would have participated
6 in the market growth during the POI, and production, sales
7 and employment would have been as much as 14 percent higher
8 over the entire period.

9 Operating income would have been as much as 30
10 percent higher over the entire period, and the industry
11 would have improved its performance compared to all
12 manufacturing over the business cycle and would have covered
13 its cost of capital.

14 While the POI in these final investigations is
15 2012 to 2014, information on the first quarter of 2015 is
16 publicly available, and coincides with the period of
17 preliminary relief, which has been provided under the 80
18 NCVD laws. Public data shows that imports from China have
19 declined more than 60 percent in the first quarter. Total
20 imports declined as well, and domestic shipments rebound
21 strongly, such that they restore part of the market share
22 that they've lost since the fourth quarter of 2012.

23 Our witnesses will review what will happen at
24 the plants they work in if orders are entered and conditions
25 of fair trade are permitted to continue. It is hopeful --

1 it is a hopeful time for the men and women of the USW.
2 Absent relief, further material injury will occur as well,
3 as we reviewed in our prehearing brief.

4 Working men and women are repeatedly promised a
5 level playing field in which to compete. With unfair trade
6 practices of between 23 and 169 percent in these cases,
7 there is no way to have a level playing field without
8 relief. We need an affirmative vote. We appreciate the
9 opportunity to be here. Thank you very much.

10 MR. BISHOP: Opening remarks on behalf of
11 Respondents will be by Max F. Schutzman, Grunfeld,
12 Desiderio, Lebowitz, Silverman and Klestadt.

13 CHAIRMAN BROADBENT: Welcome.

14 OPENING REMARKS BY MAX F. SCHUTZMAN

15 MR. SCHUTZMAN: Good morning. I am Max
16 Schutzman of Grunfeld Desiderio. I appear here today on
17 behalf of Chinese Respondents. There is no doubt Mr.
18 Stewart sincerely believes that his clients, the unions,
19 will benefit from an affirmative determination. His
20 arguments, as always, are focused and in this case
21 extraordinarily creative, a creativity necessitated by the
22 obstacles he faces in attempting to convince you to find
23 material injury or the threat thereof.

24 His obstacles are the data, the law and the
25 public statements of PVLTL executives. First the data.

1 During the Period of Investigation, 2012 to 2014, domestic
2 industry profits rose from 9.2 percent to 12.9 percent.
3 Domestic industry gross profit, operating income, cash flow
4 and capital expenditures, which all began the POI at healthy
5 levels, continue to grow.

6 Global PVLV tire companies invested \$2.64
7 billion in the United States, and expended \$692 million in
8 R&D to develop new products. Industry members are investing
9 \$1.7 billion in constructing new plants in the United
10 States, which will result in almost 4,000 new jobs for
11 American workers. In other words, the domestic industry is
12 strong, stable and profitable.

13 Second, the law. We readily acknowledge that
14 during the POI, Chinese imports were imported into the
15 United States in increased quantities. These tires are sold
16 at lower prices than PVLV tires made in the United States.
17 But these facts cannot lead to an affirmative determination,
18 unless there's a causal link between Chinese imports and a
19 decline in industry performance.

20 Is there such a link? Absolutely not. In fact,
21 there was an inverse correlation. Imports rose and domestic
22 producers' performance increased as well. Were domestic
23 industry prices suppressed or depressed by low priced
24 imports? Absolutely not. Industry profits increased, aided
25 by raw material price declines, which contrary to Mr.

1 Stewart's prediction at the prelim, did not reverse in the
2 second half of 2014.

3 Do Chinese imports compete head to head with
4 American-made PVLV tires with purchasing decisions based
5 solely on price? Again, absolutely not. Brands have
6 tremendous value in this market, and strongly influence
7 purchasing decisions. The Goodyear blimp and the Michelin
8 man are two of the most ubiquitous symbols on earth.

9 Brands matter. Chinese tires do not have brand
10 recognition in the U.S., and they compete principally for
11 business here with other Chinese-made tires, or tires
12 produced in third countries, not with U.S. made tires.
13 Finally, in addition to the data and the law, there are the
14 public statements made by executives of domestic PVLV
15 producers absent from this investigation, directly
16 contradicting the linchpins of the union's case.

17 To quote Wolfgang Schafer, CFO of Continental,
18 "The organic growth of our automotive group for 2014
19 achieved six percent compared to the passenger tire and
20 light truck production growth worldwide of three percent,
21 and the passenger and light truck tire grew by three
22 percent, while Europe was growing by two percent and North
23 America was growing by six percent."

24 To quote Brad Hughes, COO of Cooper Tire. "We
25 have begun to move the manufacturing of some of our tires

1 from China to Serbia, and we are on track to import tires
2 from Serbia to the U.S. later this year. In response to
3 accelerated demand for higher value, higher margin products,
4 we have been reconfiguring our Americas manufacturing plants
5 to increase production of these products."

6 To quote Rich Kramer, CEO of Goodyear, "Our
7 focus will stay on winning in the market segments where
8 consumers are willing to pay for the value of our brand. We
9 are continuing to invest in our North American production
10 facilities, to enable the U.S. to meet the increased demand
11 for our premium branded tires in 2015.

12 "For the full years, we expect raw materials to
13 be down about ten percent, helping drive a 2015 price versus
14 raw materials benefit of about \$200 million year over year.
15 The low end of the market by and large is not a market where
16 we have played."

17 These statements are clear. Brand adds value.
18 Domestic manufacturers have consciously decided to produce
19 high-end, high-priced, high profit branded tires in the U.S.
20 to service this growth market. Domestic manufacturers have
21 consciously decided to maximize profitability, rather than
22 to chase market share.

23 ADD CVD on Chinese tires will increase third
24 country imports. It will not increase production in the
25 United States, and it will not add jobs. These facts

1 support a negative determination of material injury, and
2 they also support a negative determination of threat. An
3 industry threatened by subject imports will not invest
4 billions of dollars to develop new products and to increase
5 its domestic production.

6 In short, if the Commission decides there is no
7 current injury, a decision we believe to be mandated by the
8 facts and the law, it should also find that there is neither
9 threat nor, I might add, critical circumstances. Thank you.

10 CHAIRMAN BROADBENT: Thank you, Mr. Schutzman.

11 MR. BISHOP: Would the panel in support of the
12 imposition of anti-dumping and countervailing duty orders
13 please come forward and be seated? Madam Chairman, all
14 witnesses on this panel have been sworn in.

15 CHAIRMAN BROADBENT: I want to welcome the
16 witnesses to the ITC. You can begin when you're ready.

17 MR. STEWART: I think, Madam Chairman, we have a
18 lot of witnesses and so I will not take the time to
19 introduce them. They'll introduce themselves as they start.
20 I would ask the Commissioners to please play particular
21 attention to the statements of the local union presidents
22 and contrast it to what you just heard in the opening
23 statement of our distinguished opponent.

24 STATEMENT OF STAN JOHNSON

25 MR. JOHNSON: My name is Stan Johnson. I'm the

1 international secretary/treasurer of the United Steel
2 Workers Union, also chair of the Rubber and Plastics
3 Industry Conference of the USW. I have extensive industry
4 experience in tire. I worked at Pirelli Armstrong Tire
5 Corporation facility in Madison, Tennessee for more than 20
6 years.

7 I left the plant to join the USW after the
8 rubber workers merged with the steel workers in 1996. And
9 as a part of my responsibility today, I've been in major
10 bargaining with the tire companies to employ USW members,
11 both in 2009 and in our most recent rounds of bargaining.

12 USW filed these petition on tires from China for
13 one simple reason and that reason is to fight for our
14 industry. We fought for our industry in 2009. The
15 safeguards we obtained made all the difference. When we
16 brought that case, China had more than tripled its exports
17 of passenger and light truck tires from the U.S. from 2004
18 to 2008, leading to job losses, factory closures, and a
19 struggling domestic industry. Indeed, the harm was so
20 serious that three additional plants were slated for closure
21 before the 421 relief and all did close before the end of
22 2011.

23 When this Commission recommended relieve and the
24 President acted to impose safeguard duties the turnaround
25 was remarkable. Imports from China dropped from a peak of

1 46 million tires in 2008 to just 30 million tires in 2010
2 and dropped again in 2011, and stayed below 32 million in
3 2012. The bleeding in the domestic industry had finally
4 stopped. Workers were called back, investments were made,
5 production increased, and market share was being regained.
6 In short, the tariffs had worked.

7 Before the safeguard duties expired, employers
8 were so eager to re-flood the U.S. market with Chinese tires
9 that some of them set up their own warehouses as free trade
10 zones so they wouldn't have to wait to enter the port. As
11 one publication explained, key players were playing to
12 resume shipments of Chinese tires at 12:01 a.m. on September
13 27, the day after duties expired.

14 That impact was dramatic. From 2012 to 2014,
15 the U.S. imports of tires from China jumped by more than 84
16 percent. At the same time, averaging values for the most
17 popular tire sizes began to plummet. Resurgence of Chinese
18 tires has come at the direct expense of U.S. producers who
19 lost shipments, production, market share, all even as demand
20 was growing. Indeed, the annual loss of market share was
21 nearly as great from a much smaller base in the 2011 to 2014
22 period as it has been in the pre-safeguard period. For our
23 members, the nightmare was recurring and with as much horror
24 as we had experienced from 2004 to 2008, as the USW local
25 presidents with me today will attest, this lead to reduced

1 production, lost hours, lower staffing levels, layoffs at
2 the tire plants that we represent. The unused capacity at
3 the nine U.S. tire plants alone would have permitted enough
4 additional production during the period of investigation to
5 supply a substantial portion of the market share lost to
6 rising Chinese imports.

7 These Chinese imports that are the cause of the
8 injury I understand that some who oppose relief argue that
9 Chinese tires cannot be hurting the domestic industry
10 because management has not taken a public position in our
11 case. Their theory is that management somehow wanted to
12 lose their share of the growing market as part of some
13 corporate strategy and therefore they couldn't have been
14 pushed out or injured by Chinese tires.

15 These arguments are simply wrong. First, if the
16 mere fact that management does not show up when workers
17 brings a case is enough to preclude an affirmative
18 determination, then equal treatment under the trade laws to
19 give to management and labor means nothing. This is our
20 industry just as much as it is management's industry. The
21 USW represents workers at nine plants around the country
22 that account for 40 percent of the industry's capacity. We
23 are the ones that build the tires in this country and we're
24 the ones whose livelihoods are on the line.

25 While the Commission sends questionnaires to the

1 companies and does not request input from the workers in the
2 company separately, under the law, we have standing to bring
3 cases. Indeed, I understand that the Commission received
4 subpoena power from Congress back in 1958 exactly because
5 Congress understood there could be situations where
6 management's focus was on non-U.S. interest and the subpoena
7 power would permit the Commission to gather the information
8 it needed to determine the facts when workers came forward
9 seeking relief. That is exactly the case in this situation.

10 As you know, eight of the nine U.S. producers
11 are heavily invested in China. Whether for concerns about
12 products they may import, concerns about relations with
13 China, including concerns over possible retaliation or other
14 reasons, management did not request the opportunity to
15 present testimony; but they all sent questionnaire responses
16 and the workers are here are to explain just how vital the
17 relief was -- the relief in these cases.

18 Moreover, the claims that competition with
19 Chinese tires is attenuated and that employers, in fact,
20 have no concerns about Chinese imports are ludicrous. We
21 regularly discuss market conditions and corporate strategy
22 with management, including inter-meetings between bargaining
23 sessions. The issue of Chinese imports and our ability to
24 compete with these imports is an absolute, constant topic of
25 discussion. It comes up at almost every meeting that we

1 ever have.

2 The persistent pressure on us to be more
3 efficient and cost-effective is a direct result of this
4 competition. As every one of our local union presidents
5 will testify, production in our plant directly responds to
6 the presence or absence of Chinese imports in the market.
7 Our members, our employers, and our plants fill the direct
8 results of the competition with China every single day. Any
9 claims to the contrary are just not based on the reality in
10 which our members live.

11 The importance of these cases for our industry
12 has come into sharp relief over the past six to seven
13 months. The massive subsidies and dumping that characterize
14 imports from China has dramatically skewed the market.
15 Relief under the law is helping to restore the level playing
16 field that every administration and Congress in recent
17 memory has promised to working men and women.

18 As our local presidents will testify, since
19 preliminary relief was imposed, our companies have launched
20 new tire lines, ramped up their production, added hours in
21 shifts, cancelled planned shutdowns, hired new workers, and
22 made investments in new and improved equipments. The plants
23 represented here today are not alone. The story is the same
24 for all U.S. plants that the USW represents. Management's
25 decisions to increase production and expand their presence

1 in the market since preliminary relief was imposed believ
2 any claim that they don't see the value in these cases or
3 that U.S. producers are not adversely affected by dumped or
4 subsidized imports from China.

5 I am personally proud of our union for taking
6 the fight on for our industry. We simply can't sit idly by
7 as our industry once again loses market share, production,
8 and jobs to unfairly traded Chinese imports. The law gives
9 us the right to seek relief and the record in these cases
10 strongly supports providing that relief. When market
11 distortions are corrected, our industry can regain market
12 share that unfairly traded imports have simply stolen away.

13 The benefits of relief are real, very real for
14 our members, their families, and the communities in which
15 they live. That's why our unions filed these petitions and
16 that's why we're here today to ask you for an affirmative
17 vote. Thank you all.

18 CHAIRMAN BROADBENT: Mr. Nelson, before you
19 begin your statement, let me just check. We may have a
20 congressional witness that would just come in, and I think
21 Senator Brown may be here. If you wouldn't mind waiting for
22 him to give his statement, then we won't have to interrupt
23 you in the middle of it. I really appreciate your
24 flexibility.

25 MR. BISHOP: Madam Chairman, our next

1 congressional witness it the Honorable Sherrod Brown, United
2 States Senator, Ohio.

3 CHAIRMAN BROADBENT: Welcome Senator Brown.

4 SENATOR SHERROD BROWN

5 SENATOR BROWN: Thanks for the opportunity to
6 testify on this case to appear in front of you for the "X"
7 time. I don't know how many times, but dozens of times.
8 And this time on behalf of Ohio tire workers and tire
9 workers across our country. I'm here to testify on behalf
10 of the 1,000 members of USW Local 207L, who work at the
11 Cooper Tire Plant in Findlay, Ohio, a plant I've probably
12 visited a half dozen times.

13 Unfortunately, I've been here before to deliver
14 the same message about the same workers and the same U.S.
15 tire sector. China is determined to put our tire industry
16 out of business. If we don't use our trade remedy laws to
17 take away their unfair trade advantage, they will succeed.

18 In 2008, I testified at the Commission that
19 certain off-the-road tires from China were subsidized and
20 dumped in the American market, threatening that segment of
21 the domestic tire industry. The affirmative final
22 determinations by the Commission and by the Department of
23 Commerce were critical. The determinations were critical to
24 stopping the surge of unfair imports and helping thousands
25 of Americans keep their jobs.

1 In 2009, I testified again that a surge of tire
2 imports from China, this time passenger vehicle and light
3 truck tires, was threatening U.S. factories and forcing
4 workers out of their jobs. That 421 petition, also filed by
5 the United Steel Workers, provided necessary relief to get
6 the industry and its workers back on track. Unfortunately,
7 these tariffs, as you know, expired in 2012. Since then,
8 China's resumed efforts to stamp out our tire industry.

9 As you know from preliminary determination, the
10 illegal subsidization of Chinese tire producers in dumping
11 of tires in our market have taken their toll on the domestic
12 industry. In 2011, China exported \$2.8 billion of tires to
13 the U.S., 2011, 2.8 billion; 2014, \$4.3 billion of tires.
14 Between 2011 and 2013, inventories of imported Chinese
15 passenger vehicle and light truck tires increased, increased
16 by 107 percent, more than double. China's market share was
17 up from 8.8 percent in 2011 to 17.2 percent in 2013.
18 Domestic production was down nearly 9 percent and sales were
19 down nearly 10 percent.

20 In 2011, there were 33,000 American workers in
21 the tire industry. Three years later, March 2014, that
22 number is now 28,000 American workers.

23 In sum, U.S. tire producers have seen reduced
24 market share, price suppression, lost sales and revenues,
25 direct replacement of domestic shipment by foreign products,

1 reduced sales volumes, reduced production capacity, and a
2 decline in employment. All these factors are affecting the
3 United Steel Workers ability to negotiate contracts that
4 will provide their members with the wages and benefit they
5 need to support their family, and that speaks to a much
6 larger picture, of course, too. Each of those nearly 5,000
7 workers who lost jobs between 2011 and 2014 most acutely
8 felt the injury caused by China's unfairly traded imports.
9 They did, their families did, their communities did.

10 When I testified in 2009, I spoke on behalf of
11 Ohio tire workers, including those at Denman Tire, Denman
12 Tire was in operation for more than 90 years before it
13 closed in 2010 due to bankruptcy. During that same
14 testimony, I reported in the previous four years 6,000
15 American tire jobs had been eliminated as a result of
16 Chinese imports. Since my last appearance before the
17 Commission, nearly 5,000 more U.S. tire workers, including
18 those from Denman Tire lost jobs.

19 If we don't apply tariffs to the dumped and
20 subsidized Chinese tires in question today, we'll be back
21 here in another four or five years wringing our hands that
22 thousands more Americans have lost their jobs and the U.S.
23 tire industry has declined even further. The United Steel
24 Workers aren't asking for a handout or special treatment.
25 They're asking simply for application of U.S. trade and

1 remedy law exactly as Congress intended it.

2 Without the relief afforded under trade
3 statutes, these workers will continue to be subjected to the
4 flood of imports that will put their employers out of
5 business. This case, of course, is important for these
6 workers and for our tire industry. It's also important to
7 our overall approach to China's disregard for international
8 trade obligations. These unfair trade practices take a toll
9 throughout the United States manufacturing sector and
10 bringing long-lasting harm to the communities that have been
11 in so many ways hollowed out by shuttered factories.

12 I grew up in a town like that in Mansfield,
13 Ohio. Put simply, failure to impose duties on passenger
14 vehicle and light truck tire imports from China will, in
15 fact, continue to put Americans out of work. It will
16 embolden the Chinese government to provide more illegal
17 subsidies to other industries. It will encourage Chinese
18 producers of other products to sell in the U.S. market at
19 less than fair value.

20 After the 421 duties were imposed in 2009,
21 Cooper Tires in Findlay, Ohio, that plant hired 150 more
22 workers and invested \$20 million in their plant. When the
23 tariffs expired, however, the plant cut back. Now, those
24 150 workers have been laid off again. The workers who still
25 have jobs at the plant have faced reduced production and

1 hours, been asked to take pay cuts during contract
2 negotiations. You see the ripple effect of the actions that
3 you take as part of the International Trade Commission.

4 This is the face of the injury caused by Chinese
5 imports. As Ohio workers struggle to keep their jobs to
6 support their families without a final determination that
7 there is injury to the U.S. industry the struggle for
8 Findlay workers will only get worse.

9 I appreciate you taking the time to hear my
10 testimony. I urge you to take affirmative action in final
11 determination. Thank you, Madam Chair.

12 CHAIRMAN BROADBENT: Thank you, Senator Brown.
13 Are there any questions for Senator Brown? If not, you are
14 free to go and thanks for your time. We appreciate you
15 being with us today.

16 MR. BISHOP: Madam Chairman, that concludes
17 congressional testimony at this time.

18 CHAIRMAN BROADBENT: Good. Mr. Nelson, you can
19 resume your testimony now. Thank you.

20 STATEMENT OF MR. RODNEY NELSON

21 MR. NELSON: And good morning. My name is Rod
22 Nelson. I am the president of USW Local 207L, which
23 represents workers at the Cooper passenger car and light
24 truck plant in Findlay, Ohio. I've been with Cooper for 34
25 years. And I have been the president of the Local for nine

1 years. At my time at Cooper, I've done nearly every job
2 there is. I've worked in the mail room during material
3 prep. I've worked with the banbury mixers in the tire room
4 as a tuber operator and more.

5 Our plant produces tires for the replacement
6 market for Cooper's own brands as well as dealers' private
7 labels. One of the most important factors affecting the
8 fortunes of our plants in recent years has been imports from
9 China. When President Obama imposed safeguard tariffs on
10 Chinese tires in 2009 the impact on the plant was immediate.
11 The order imposed on tires came out on a Friday, September
12 11. That next Monday our plant manager told me we were
13 going to hire a hundred more workers and invest \$20 million
14 in the plant to keep up with our increased demand of our
15 tires.

16 Even that estimate was conservative.
17 Altogether, we ended up hiring 150 more people. We invested
18 in new curing presses and made other improvements. And the
19 workers were kept extremely busy. We were racing to keep up
20 with the demand for our tires, but the relief didn't last.
21 In contract negotiations in 2011, management said we needed
22 to cut costs, roll back wages to prepare for the tariffs
23 coming off.

24 As we got closer to September of 2012,
25 management warned us that there ships loaded with Chinese

1 tires waiting off the coast of California for the tariffs to
2 expire. Once the tariffs ended and the Chinese imports come
3 flooding back in, the effect was immediate. While the
4 tariffs were in place, we run about 21,500 tires a day.
5 After the tariffs come off, our production fell almost 20
6 percent to 17,400 tires a day in 2013 and 2014. This equals
7 a loss of more than 1.4 million tires a year.

8 In addition, as production dropped, management
9 started taking days out of our schedule. We only operated
10 41 weeks in 2013, a loss of at least another million tires
11 of production. And while we were operating 298 molds before
12 the tariffs ended, we fell down to 242 molds in 2014. We've
13 lost workers as well. Through attrition, we went down for
14 1,050 workers in 2012 to only 840 in 2014.

15 I am proud that our union took action to
16 counteract Chinese imports. I have seen firsthand the
17 dramatic improvements that are possible if we get relief
18 from dumped and subsidized tires from China. In December,
19 the month after Commerce's preliminary subsidy determination
20 we got two new curing presses and we are now in the process
21 of installing 14 more new presses. We didn't hear anything
22 about any new equipment until after the preliminary tariffs
23 were put on.

24 We are now operating 270 molds up from the 242
25 molds we were operating last year. We've been able to add

1 jobs, and we are working on a full schedule with no days
2 taken out. And this is just the beginning. Management is
3 getting its plans in place so we can take full advantage of
4 the important opportunity the tariffs have created. The
5 month before Commerce made its preliminary subsidy
6 determination management bought some land next to our plant.
7 They are trying to get Cooper to approve an expansion. They
8 are hoping to be able to get up operating 330 molds, a lot
9 more than the 298 molds we were operating under the
10 safeguards.

11 Our plant can adapt very quickly to increased
12 production if the demand is there. And with the duties in
13 place, believe me, the demand is there and we are eager to
14 meet it. Anyone that claims that Chinese tires do not
15 compete with our product and have no impact on our industry
16 has not been to Findlay, Ohio. They haven't been in our
17 plant and seen the new equipment, the increased daily
18 ticket, the workers who are able to work a full schedule and
19 bring pay back to their families. There is only one reason
20 for these improvements; Chinese tires are retreating from
21 the market.

22 Just as our plant suffered when Chinese imports
23 flooded in after the safeguard ended, our plant thrives when
24 imports from China are required to compete fairly. Our
25 union sees the cause and effect and our management does as

1 well. Local management was very clear with us why
2 production, hours, and employment all had to go down when
3 the safeguard ended because we couldn't compete with the
4 tide of Chinese tires entering the market at very low
5 prices.

6 As Cooper itself explained in its 2013 annual
7 report, its reduced volume in North America as a result of
8 increased competition from imports. The company also noted
9 on unfavorable pricing in North America in 2013. The
10 immediate, positive turnaround from management when duties
11 were imposed only underscores how closely our plant's fate
12 is tied to discipline of Chinese imports so the playing
13 field is level.

14 These cases are critical to our plant's ability
15 to compete. For the sake of my 925 members and their
16 families, I hope the Commission will vote in the affirmative
17 and will allow duties on Chinese tires stay in place. Thank
18 you.

19 STATEMENT MR. MARK WILLIAMS

20 MR. WILLIAMS: Good morning again. My name is
21 Mark Williams and I'm the former president of USW Local
22 351L. Our members produce passenger car and light truck
23 tires at Michelin's plant in Tuscaloosa, Alabama. I was
24 pleased that a number of Commissioners and staff were able
25 to visit Tuscaloosa in April of this year and I hope you

1 enjoyed learning about our plant.

2 I started my career as a tire builder at the
3 Tuscaloosa plant in 1976 when it was owned by BF Goodrich.
4 Our plant makes a wide range of tires with rim diameters
5 from 14 to 20 inches. We produce tires for both the OEM
6 market and the after market.

7 When President Obama imposed safeguard duties on
8 Chinese tires in 2009, it led to a lot of optimism in our
9 plant. In 2011, management launched a plan to add equipment
10 and hire additional staff in order to increase production.
11 They put up a big board with a football theme. We're all
12 University of Alabama fans, of course. It had goals for
13 growth, a countdown, and a big picture of Bear Bryant. Our
14 daily production grew from 12,000 tires a day to a peak of
15 16,500 tires a day in early 2012. This translates into
16 added production of nearly 1.6 million tires a year.

17 By mid-2012, when we were facing the expiration
18 of the tariffs, management took down the big board tracking
19 our expansion progress and the growth plan suddenly went
20 away. Once the tariffs were removed and imports flooded
21 back into the market, the situation at our plant
22 deteriorated quickly. In 2013, production was cut to 13,500
23 tires a day and the plant was shutdown for four weeks. Even
24 this was not enough to adjust to the surge of Chinese tires.

25 In October of 2013, Michelin laid off 100

1 workers at our plant and we also stopped backfilling jobs
2 lost to attrition. By mid-2014, our production went down,
3 was 12,000 tires a day, less than 75 percent of our
4 potential, and we again shutdown for three to four week. Of
5 the 60 to 65 tire building machines in our plant, about a
6 third were sitting idle and unmanned. To see so many
7 machines idle, so many fewer tires produced, and so many of
8 my union brothers and sisters forced to take layoffs in a
9 market where demand was growing rapidly was a very hard blow
10 after the optimism we felt when the safeguard was in place.

11 The reason for these losses was a surge in
12 imports from China. When we enter contract negotiations
13 with Michelin in 2013, the threat posed by Chinese tires was
14 openly discussed. They talked about the number of tire
15 plants being built in China and the tremendous growth in
16 Chinese imports. Management also discussed the intense
17 pricing pressure they were facing. When we ratified our
18 contract, the company stated that the agreement was reached
19 in a very cost competitive and challenging environment.

20 Our contract does not protect us from future
21 layoffs or from a complete closure of our plant or our
22 sister plant in Fort Wayne, Indiana. Fortunately, the
23 preliminary duties on imports from China are making a
24 difference. As imports have plummeted, optimism has again
25 returned to our plant. Michelin has introduced new tire

1 codes under the BF Goodrich brand. The company recognized
2 that it had lost too much of the middle range of the market
3 and that its BF Goodrich brand had the opportunity for
4 growth now that Chinese tires are being disciplined by
5 duties. Our plant is a direct beneficiary of Michelin's
6 decision to take advantage of the relief that these duties
7 provide.

8 In October of 2014, the month before Commerce's
9 first preliminary determination, management increased our
10 targeted production to 13,500 tires a day and we are now
11 working hard to reach that goal. All 100 workers that were
12 laid off in 2013 have been hired back and we've hired nearly
13 100 more new workers on top of that. We've gotten a lot of
14 new molds with all the new codes are running. The new BF
15 Goodrich tires we make are in very high demand with sales
16 far above what was forecast. We've been told that we won't
17 take our regular shutdown in July this year so we can keep
18 up with the demand for our tires.

19 Plant management has told us that Michelin is
20 planning seven new tire launches over the next five years as
21 long as the market holds. They are seeing the positive
22 impact the tariffs are having on their sales and they want
23 to be able to take full advantage of that opportunity. With
24 a third of our plant's tire machines still idle, I am
25 hopeful we can respond quickly and increase production even

1 more if these cases are successful.

2 In closing, I understand some who oppose our
3 petitions claim that Chinese imports have no impact on the
4 domestic industry or that we occupy some nitch of the market
5 that is insulated from competition with Chinese imports.
6 These claims simply do not reflect reality, certainly not
7 the reality of our plant in Tuscaloosa.

8 Michelin would not tell us that we have to cut
9 costs to compete with China if it did not believe it
10 competes with Chinese imports. Michelin would not track the
11 number of tire plants being build in China if Chinese
12 imports were of no concern. Management would not rush in to
13 launch new mid-level tire lines and to increase production
14 once Chinese tires retreat if it saw no value in that
15 market. Production and employment at our plant would not
16 rise and fall depending on whether relief from Chinese tires
17 is in place if we did not compete with Chinese tires
18 head-to-head across the market.

19 Our experience shows the domestic industry can
20 regain production, make new capital investments, add jobs,
21 and compete successfully when unfairly traded imports from
22 China are subject to duties and not flooding our market.
23 The Commission's decision in this case will determine
24 whether or not we're given that opportunity to compete.
25 Thank you.

1 STATEMENT OF DAVID HAYES

2 MR. HAYES: Good morning. My name is David
3 Hayes.

4 I am the president of USW Local 12M which
5 represents workers at the Goodyear Tire Plant in Gadsden,
6 Alabama. I have worked at Goodyear for nearly forty years.
7 My father worked at the plant and was also president of the
8 local. My five brothers and a couple of brother-in-laws
9 also worked at the plant and I have a couple of nieces and
10 nephews that work there also. I've spent most of my career
11 working in the extruders and component prep. I've also
12 worked as a tire builder and in final finish.

13 Our plant makes both passenger and light truck
14 tires. We have the capability to make a wide range of sizes
15 from as small as 13-inches in diameter to as high as
16 24-inches. We make tires for the OEM and replacement
17 markets and for Goodyear's own labels including Dunlop and
18 Kelly as well as private labels.

19 After the Safeguard due to expire, the surge of
20 imports from China directly impacted our plant. In 2012,
21 while the Safeguard duties were in place, we were producing
22 21,500 to 23,927 tires a day at our plant. In October of
23 that year, right after the duties ended, we dropped to
24 15,090 tires a day. The plant also shut down for ten days
25 due to high inventory and our work schedule was reduced from

1 42-hours a week to 40. In 2013 and 2014, our production was
2 about 20,000 tires a day for most of the year. This
3 translates into nearly 1.4 million tires of lost annual
4 production compared to the daily peak we were able to
5 achieve with the safeguard duties in place.

6 As our production dropped, fifty-three workers
7 were laid off and we lost more to attrition. In August of
8 2012, we had 1,456 members in our Union. By June of 2014,
9 we only had 1,350. As I testified in June of last year,
10 Goodyear was hoping to increase production at Gadsden by
11 introducing twenty-two new tire codes. Goodyear wanted to
12 regain share at the midlevel of the market where they have
13 been directly pushed out by Chinese imports. To succeed,
14 however, Goodyear must be able to make a profit on those
15 tires, a prospect put into jeopardy by ever-growing volumes
16 of low-price Chinese imports.

17 In May of 2014, a Goodyear Vice President came to
18 Gadsden and explained to us the expansion plans might have
19 to be shelved if the company cannot regain the market share
20 it lost to China since the Safeguard duties expired. I am
21 happy to say that the plans did not have to be shelved, the
22 reason is these cases. When Commerce imposed preliminary
23 duties on Chinese imports in 2014 and in January of 2015,
24 import volume shrank dramatically and import unit values
25 rose, relieving some of the price pressure on our products.

1 Goodyear moved ahead on its plans, launching a
2 new product line called Assurance Fuel Max. Goodyear raised
3 our daily ticket to 22,200 tires a day at the end of 2014 so
4 we could produce the new tires. In April of this year,
5 Goodyear also announced a new tire line under its Kelly
6 brand and we are now producing 22,700 tires a day. The
7 company invested in new tire-building equipment to raise our
8 capacity to 24,500 tires a day, capacity we can reach if
9 duties stay in place and production begins to rise.

10 Since preliminary duties were imposed, we have
11 gotten five new tire machines, we have expanded our curing
12 operations and we have added eight new presses. We've also
13 installed new equipment in final finish and then added labor
14 to component prep on equipment that had been idle during the
15 night shift. We have hired at least one hundred and
16 eighty-eight new employees since last year and we have been
17 hiring nearly every week. We are working full out every
18 shift, and management cancelled our normal 4th of July
19 shutdown week which means more money in the pocket of our
20 members and their families.

21 Goodyear jumped at the chance to expand its
22 presence at the midrange of the market after duties were
23 imposed. Management explained to us that this market was
24 difficult to compete in successfully because of rising
25 imports of low-priced tires from China. They see enormous

1 potential in this market and they are ramping up to retake
2 the market share China took from us. Management's name for
3 the project says it all, "Rocket-launch".

4 With duties in place to tame Chinese and
5 subsidies, the domestic industry is willing and able to
6 rapidly increase production, by activating the capacity that
7 has been idled and investing in new capacity. Sales of new
8 tires are through the roof. Management has told us if these
9 cases are successful, 2015 will be a lot better year than
10 2014. But they have also told us that if the duties
11 terminate, 2015 could be another bad year and days would
12 again have to be taken out of our schedule. The fate of our
13 plant hinges on these cases.

14 If duties are not allowed to stay in place, I am
15 deeply concerned about what would happen to our plant. In
16 many ways, the only way our plant was able to stay afloat
17 after the Safeguards expired is because we were able to
18 absorb production from Goodyear's Union City Plant that
19 closed in 2011. But that cannot sustain us for long. If
20 the imports from China continue to grow and seize market
21 share, if that happens, our plant could be the first on the
22 chopping block at Goodyear.

23 While our current contract protects the plant
24 from being closed down entirely until 2017, management can
25 lay off more than 250 workers during the life of the

1 contract. This would be a huge blow to our members and
2 their families and indeed the entire Gadsden community. My
3 family is not the only one in Gadsden that has supported
4 itself through generations of hard work at the plant. A
5 2006 study of our plant found that it contributes 360
6 million to the local economy in direct and economic
7 activities and supports 4,200 jobs in the state of Alabama.
8 If the plant were to close its doors, the impact would be
9 devastating. The Commission's vote will make all the
10 difference for our plant, our members and the generations of
11 families in Gadsden that have made their livelihoods in the
12 tire business. Thank you.

13 CHAIRMAN BROADBENT: Thank you, Mr. Hayes. Mr.
14 Secretary, would you?

15 MR. BISHOP: Madam Chairman, our next
16 Congressional witness is the Honorable David Price, United
17 States Representative, 4th District, North Carolina.

18 CHAIRMAN BROADBENT: Welcome, Congressman Price.

19 STATEMENT OF CONGRESSMAN PRICE

20 CONGRESSMAN PRICE: Good morning, should I start?

21 CHAIRMAN BROADBENT: Yes, you may begin.

22 CONGRESSMAN PRICE: Thank you very much, Chairman
23 Broadbent, other Commissioners. I appreciate the chance to
24 be with you today to testify. I am a representative of
25 North Carolina's 4th District. That's a district that

1 spreads from Burlington to Fayetteville through the Central
2 part of the state and I'm here to support the United
3 Steelworkers Petition for relief from dumped and subsidized
4 imports of passenger and light truck tires from China.

5 North Carolina is home to two passenger car and
6 light truck tire plants, a facility run by Bridgestone in
7 Wilson, North Carolina and Goodyear's tire plant in
8 Fayetteville which is the one that's located in my
9 Congressional District. Together, these plants have the
10 capacity to produce 75,000 tires a day and to employ
11 thousands of workers. They provide economic benefit to
12 their local communities and to our state.

13 I am not going to recount the entire history of
14 the actions taken by the Commission against unfair Chinese
15 imports. The history of Chinese abuses, particularly in the
16 area of passenger car and light truck tires is quite
17 well-documented. The 421 Safeguard Relief from Chinese
18 Dumping, provided by the Commission in 2009 was warranted
19 and it proved effective in curtailing the market distorting
20 effects of Chinese actions through the end of the 2011
21 calendar year. Following the implementation of the
22 safeguard, imports from China fell, domestic production and
23 prices recovered and the US Tire Industry was able to retain
24 and add workers in North Carolina and around the country.

25 It's also clear, however, that once the 421

1 Sanctions were lifted in 2012, the problems returned. The
2 Commission's prehearing report clearly shows that tire
3 imports from China have increased by 84% since 2012. From
4 2011 the last full year of the 421 Safeguard to 2014, US
5 imports of Chinese tires have more than doubled. Moreover,
6 these imports have undercut US producers. Again, the
7 Commission's pre-hearing report shows that Chinese producers
8 undersold domestic producers in one hundred percent of the
9 Commission's price comparisons.

10 The result is that Chinese producers have
11 increased their market share from 11.5% of the US market in
12 2012, to 19.3% of the US market in 2014. This increase came
13 at the expense of our domestic producers, whose market share
14 fell from 46.6% to 41.9% in that same period. As a result,
15 domestic production is down, domestic sales are down and
16 employment is down. There seems to be ample evidence that
17 the increased competitiveness of China's tire manufacturers
18 can be directly tied to state-sponsored efforts to boost
19 production including but not limited to below-market loans
20 from State-owned banks, grants, tax breaks and the provision
21 of key raw materials from State-owned suppliers. Other
22 witnesses will provide you with additional details on that
23 front but it's safe to say that this is nothing new,
24 particularly with regard to the trade-distorting practices
25 historically employed by the Chinese government.

1 To illustrate the importance of ITC actions on
2 this front, let me share with you how my constituents at the
3 Goodyear plant in Fayetteville have been affected. As
4 Darryl Jackson, President of USW Local 959 of Fayetteville
5 testified last June, with the 2009 421 relief in place and
6 the domestic market stabilized, the Fayetteville facility
7 was able to maintain steady production through 2012.
8 However, since that safeguard expired, the facility's
9 production has been reduced. From 33,000 tires a day to
10 31,500 tires a day. Such reduced capacity threatens the
11 livelihoods of the plants employees and their families but
12 it can be reversed and in fact, in the few short months
13 since Commerce imposed preliminary duties, production is
14 returning to Fayetteville.

15 I understand that a month after Commerce's
16 preliminary countervailing duty determination the plant's
17 management decided against cutting the plant's work schedule
18 by two weeks due to standard, stabilized demand. Layoffs at
19 the plant have also ceased. Moreover, I understand that
20 Goodyear is actively investing in and upgrading the
21 Fayetteville facility to help it remain competitive in the
22 future.

23 I'm very concerned that a negative determination
24 by the Commission would result in a flood of subsidized
25 Chinese tires back into the US Market, debilitating

1 facilities like Goodyear's plant in Fayetteville. I have
2 dealt with these matters a good deal through my career in
3 the Congress. Throughout that time, I've always thought and
4 said that, given a level playing field, American workers
5 will out-compete anyone. That's really what we're talking
6 about here. I urge you to make an affirmative determination
7 on this matter. Level the playing field for US workers. I
8 think you again for your attention.

9 CHAIRMAN BROADBENT: Thank you Congressman Price.
10 So are there any questions for the Congressman?

11 (No response.)

12 CHAIRMAN BROADBENT: If not, you can -- thank you
13 very much. We appreciate your testimony and for your time
14 to come down and visit with us today.

15 MR. BISHOP: Madam Chairman, that concludes
16 Congressional testimony at this time.

17 CHAIRMAN BROADBENT: Okay, Mr. Jones. You can
18 please introduce yourself.

19 STATEMENT OF STEVE JONES

20 MR. JONES: Good morning. My name is Steve
21 Jones. I am the President of USW Local 1023. I represent
22 workers at Yokohama Tire Plant in Salem, Virginia. I
23 started working in the Salem plant in 1991. I've worked as
24 a press operator on the curing operations as a green tire
25 man and as a power-baler. We make both passenger car and

1 light truck tires with a focus on 16 and 17-inch tires for
2 the aftermarket. The tires we produce with Yokohama's
3 brands are physically very similar to the private label we
4 produce. Our plant has tried to focus on the 16 and 17-inch
5 high-performance light truck tires in the hopes it would
6 insulate us from the import competition. Unfortunately that
7 has not been the case.

8 In early 2012, with the Safeguard tariff on --
9 and tires in place, our plant was producing up to 18,000
10 tires a day. That fell sharply once the tariffs were taken
11 off. As imports from China surged, our production dropped
12 to an average of 16,000 tires a day. By the end of 2014 we
13 were only producing 11,000 tires a day, a huge decline of
14 nearly 40% from the daily production we enjoyed in 2012.
15 The difference between our peak daily production with duties
16 in place and the lowest daily production in 2014 is a gap of
17 nearly 2.5 million tires a year.

18 WE also lost production due to reduced shifts and
19 overtime. Management cut shifts from our schedule.
20 Regularly, we were using one shift a week for maintenance
21 instead of production. Management greatly reduced overtime
22 which is an important source of income from our members and
23 their families. In March of 2014, management also stopped
24 hiring new workers to replace those lost to attrition. Due
25 to these pressures, management insisted that our most recent

1 contract, which was ratified June of last year, be
2 cost-neutral.

3 While our plant is protected from being shut down
4 for the life of the contract, there are no restrictions on
5 the number of USW members that can potentially lose their
6 job. Last year, I testified that I worried Yokohama might
7 have to let workers go if Chinese imports continue to grow
8 and take our market share. Unfortunately, the surge only
9 accelerated as importers tried to stockpile Chinese tires
10 before the duties were put in place.

11 In January of this year, management did have to
12 lay off workers, cutting 29 jobs at our plant. The workers
13 were certified for trade adjustment assistance. These cuts
14 in production, hours and jobs were directly due to the rise
15 in volumes of Chinese imports that undercut our market after
16 the Safeguard duties expired. Yokohama's own public
17 statement show the management agrees it is Chinese imports
18 that have caused the injury we have suffered.

19 In its 2013 annual report, Yokohama explained
20 that the termination of the Safeguard Duties undermined its
21 sales in North America. In November of 2013, the President
22 of Yokohama was described in a news article as concerned
23 about the influx of Chinese tires into the US Market since
24 the tariffs ended. He noted that the low price imports from
25 China were affecting the prices for the whole range of tires

1 on the market. In January of last year, Yokohama's
2 President explained that he expected to see increased
3 competition in the US Market, stating "there are many
4 low-cost imports which are impacting everyone in the market.
5

6 With duties in place to offset China's unfair
7 trade practices, the tide of Chinese imports is receding.
8 Our plant is already beginning to see some of the benefits
9 from the low of 11,000 tires a day at the end of last year;
10 we are now producing 13,500 tires a day. Management is
11 hoping to get production back up to 14,000 tires a day by
12 the end of the year, and of the 29 workers who were laid
13 off, 26 have already been rehired to replace workers lost to
14 attrition. Even with those improvements, we still have lots
15 of unused capacity. We have 43 tire machines in our plant,
16 but only have the manpower to run 31 machines. If duties
17 are allowed to continue and the market keeps improving it
18 would make it very easy for us to rapidly increase
19 production with the equipment we already have.

20 Unfortunately, if the duties end, our plant will
21 be in the crosshairs. We have already been hit hard by the
22 wave of low-price imports from 2012 to 2014 that I am not
23 sure how we would even survive even greater volumes of
24 Chinese imports. Chinese producers have large amounts of
25 excess capacity and have shown they are eager to penetrate

1 our market. If no relief is put in place, I'm concerned
2 that our plant and our members of our local will suffer even
3 more injury than we already have, additional production
4 cuts, reducing hours and pay and more layoffs. I hope
5 the Commission will ensure this does not happen and allow
6 the benefits of the duties to endure by reaching an
7 affirmative determination in these investigations. Thank
8 you.

9 CHAIRMAN BROADBENT: Thank you, Mr. Jones. Mr.
10 Secretary.

11 MR. BISHOP: Madam Chairman, our next
12 Congressional witness is the Honorable Tim Kaine, United
13 States Senator, Virginia.

14 CHAIRMAN BROADBENT: Welcome Senator Kaine. You
15 may begin when you're ready.

16 STATEMENT OF SENATOR TIM KAINE

17 SENATOR KAINE: Thank you very much Chairwoman
18 Broadbent and Commissioners. I appreciate the opportunity
19 to be here to testify. I am here on behalf of the people of
20 Virginia in support of the United Steelworkers Petition for
21 Relief from Dumped and Subsidized Imports of Passenger and
22 Light Truck Tires from China.

23 Last September, along with 29 other Senators and
24 I believe one testified earlier. There may be two, Senator
25 Sessions in brown. I sent a letter to the Department of

1 Commerce in support of the department's decision to initiate
2 these investigations. In that letter, we noted the
3 importance of America's trade loss and the enforcement of
4 those laws in combating unfairly traded imports from China.
5 As we noted in the letter, when fair trade conditions are
6 restored and US producers are on a level playing field, we
7 are absolutely confident that American workers and companies
8 can out-compete anyone.

9 I believe that this important fact was shown a
10 few year ago when Chinese imports were subject to duties as
11 a result of the USW Safeguard Petition. I was glad that the
12 Commission and President stood up for American Manufacturers
13 and following imposition of tariffs, the volume of imports
14 from China fell significantly and prices began to improve.
15 In other words, the US Market found the stability that it
16 needed. We then saw rebounds in domestic production,
17 shipments and employment and eventually the industry was
18 able to earn the profit it desperately needed to reinvest
19 and grow. However, it's important to think about what
20 necessitated this relief.

21 From 2004 to 2008, imports of Chinese tires
22 soured. The market share of Chinese imports grew to
23 reasonably large numbers. At the same time, US production
24 decreased the market share for domestic producers fell and
25 thousands of workers lost their jobs. The surge in Chinese

1 imports resulted in the closure or the announced closure of
2 US tire plants. If not for the Safeguard relief that was
3 granted, Chinese imports would have continued to cause
4 injury to the domestic industry.

5 The record before the commission today shows this
6 same pattern. Since 2012, China has been flooding the US
7 market with dumped and subsidized tires. The pre-hearing
8 staff report shows that imports from China increased to 84%
9 just between 2012 and 2014. The Commission's preliminary
10 determination indicates that the levels of underselling by
11 Chinese imports increased significantly after the Safeguard
12 measure expired, underscoring how important the Safeguard
13 relief was in bringing price stability and a leveling of the
14 playing field to the United States tire market.

15 While the Surge in Chinese imports occurred
16 during a time of economic recovery and increased domestic
17 consumption, Chinese imports benefitted from the US recovery
18 but the domestic industry didn't as US production and US
19 shipments declined. Thus the market share for Chinese
20 imports increased from 11.5% of the US market in 2012 to
21 over 19% by 2014 and this increase came at the direct
22 expense of domestic producers whose market share fell from
23 nearly 47% to 41.9% in the same period. American jobs were
24 lost during that period despite economic recovery and growth
25 and consumption of nearly 10%.

1 Some of the jobs that were lost were at the
2 Yokohama plant in my home state of Virginia. The plant's
3 located in Salem Virginia which is right in the Roanoke
4 Valley in the Southwestern part of the state, has 910
5 employees including 718 US Steelworkers, some of them who
6 are here today. However, those numbers were not always the
7 case when the Safeguard Duty was in place the Salem plant
8 was producing 18,000 tires a day. After Safeguard relief
9 expired, Chinese imports surged and production in Salem
10 quickly dropped, falling to 16,000 tires in 2013 and by June
11 of last year when these petitions were filed, the production
12 was down to 15,100.

13 I understand that the production continued to
14 fall in 2014, so in a period of strong growth in the
15 domestic demand for tires, the Yokohama plant reduced
16 production by nearly 40%, the direct result of surging
17 imports from China. Over the last decade, Chinese producers
18 have repeatedly inundated the US market with unfairly traded
19 tires and harmed US tire industry and the industry's works.
20 This has been driven by targeted Chinese Governmental
21 support policies and generous subsidies by the Chinese
22 government to benefit the Chinese tire industry.

23 The Department of Commerce Preliminary
24 countervailed 30 subsidy programs available to the Chinese
25 tire industry, resulting in subsidy margins ranging from

1 11.74% to over 81%. Additionally, the Department of
2 Commerce made a preliminary finding that Chinese producers
3 were dumping tires in the US market at margins ranging from
4 19.17% to over 87%. I think we have to question how we
5 would expect anyone, anyone to compete against such massive
6 levels of dumping and subsidization.

7 However, just as Chinese producers retreated from
8 our market when the Safeguard Relief was imposed Chinese
9 imports again fell sharply after preliminary duties were
10 imposed in these investigations. Monthly reports from China
11 dropped in December of last year after preliminary
12 countervailing duties were imposed. In the first quarter of
13 this year, imports from China are below what they were in
14 the same period last year and the preliminary relief from
15 dumped and subsidized Chinese tires is making a huge
16 difference in Virginia. I understand production in Salem
17 has already begun to increase. The plant has been able to
18 recall some of the workers it had to lay off. This is
19 welcome news for domestic manufacturers in Virginia and
20 elsewhere.

21 When China's unfair trade practices are
22 neutralized through antidumping and countervailing duties,
23 the domestic industry can recover market share, volume and
24 employment that unfair trade practices have limited. I
25 personally believe that trade under the right conditions is

1 important to the nation and especially important to Virginia
2 as a global gateway, but the right conditions have to
3 include vigorous enforcement. I hope you are able to find
4 in favor of the US manufacturers and allow them to compete
5 in this important industry at a time of growing domestic
6 demand on a level playing field. And with that, I thank you
7 to all the Commissioners for allowing me to testify today.

8 CHAIRMAN BROADBENT: Thank you Senator Kaine. Do
9 the Commissioners have any questions for Senator Kaine?

10 (No response.)

11 CHAIRMAN BROADBENT: Seeing no questions, we
12 appreciate your testimony and you may be on your way. Thank
13 you very much.

14 SENATOR KAINE: Thank you so much.

15 MR. BISHOP: Madam Chairman, that concludes the
16 Congressional testimony at this time.

17 MR. STEWART: We wanted to start with our
18 witnesses so that you could hear from the people on the
19 front line just how direct the competition is. My partner,
20 Elizabeth Drake, and I will now go through a slide
21 presentation with some of the facts. If you see me without
22 my glasses it's because of the age and whether or not I can
23 see close up with my glasses on.

24 (Slide presentation.)

25 Over the period of investigation in these cases

1 from 2012 to 2014, apparent consumption of passenger vehicle
2 and light-truck tires increased nearly 10 percent; yet U.S.
3 producers were unable to participate in any of the growth,
4 actually declining during the period. 99.3 percent of the
5 growth went to imports from China. The result was declines
6 in many of the statutory factors the Commission examines
7 such as capacity, production, shipments, market share, and
8 number of workers.

9 In a growing market, absent unfairly traded
10 imports from China surging into the market, the U.S.
11 industry should have been able to participate in the growth.
12 The inability to do so over the POI resulted in huge losses
13 to the domestic industry on all factors: from sales, to
14 production, to number of workers, hours worked, wages,
15 operating income, and operating margins.

16 As issues of domestic like-product and
17 negligibility are not contested by the parties, we turn next
18 to the volume of imports.

19 The Commission is charged with evaluating the
20 volume of imports from the subject country, including
21 whether the volume of imports, or any increase in the
22 volume, either in absolute terms or relative to production
23 or consumption is significant.

24 Under any of these measures, imports of PBLT
25 tires from China are significant. The volume of tires at 58

1 million in 2014 out of a total market of 300 million is
2 significant absolutely. The rate of increase in imports
3 from China, 84.3, during the period juxtaposed to growth of
4 less than 10 percent is also obviously significant.

5 As a share of apparent consumption, it grew from
6 11.5 to 19.3. Such market share growth is significant. And
7 as compared to domestic production, it went from 21 percent
8 in 2012 to just under 40 percent in 2014.

9 Turning next to price effects of imports in the
10 U.S., the Commission looks at whether there's been
11 significant price under-selling by the subject imports. And
12 just as in the preliminary phase of the investigation, the
13 data gathered by the Commission's staff reveal under-selling
14 in 100 percent of the data compared and at significant
15 margins.

16 Moreover, as reflected in the staff report for
17 the questionnaire responses, price is an important
18 consideration as viewed by domestic producers, by importers,
19 and by purchasers, ranking first, second, and third
20 importance for the vast majority of responding parties.

21 As seen on this slide, for the four products for
22 which data are public in the staff report, the margins of
23 selling/under-selling increased over the POI typically by 10
24 to 20 percentage points. Such under-selling is significant.

25 Moreover, the under-selling resulted in price

1 declines for each of the domestic products examined, with
2 Chinese price declines leading the way down, being much
3 larger than domestic declines, and with domestic declines
4 exceeding the decline in cost-of-goods sold for the industry
5 in total for at least half of the products--a clear sign of
6 price depression.

7 As domestic producers stated during the period of
8 investigation--this is accord from the Yokohama president,
9 Chinese imports were the immediate cause of domestic price
10 declines, and such declines were experienced across the
11 market and not limited to any subset of the market based on
12 brand or tiers.

13 This view was not limited to domestic producers.
14 Here's a quote from the middle of 2014 from a major importer
15 of PBLT and a distributor who has since been acquired by
16 another company here in the States, which shows the
17 importance of Chinese price and its effect not to limited
18 segments of the market but to the entire market for PBLTs in
19 the United States.

20 When one turns to impact, the Commission is
21 charged with evaluating all relevant economic factors within
22 the context of the business cycle and conditions to
23 competition that are distinctive to the affected industry.

24 As the staff report notes, most parties
25 responding to questionnaires agree that the PBLT industry

1 has a business cycle. In our prehearing brief, the Economic
2 Consulting Services paper that is the appendix to our paper,
3 to our brief shows what the proper business cycle is,
4 basically noting that the industry tracks the cycle of the
5 overall economy as is shown by this particular slide.

6 The relevant cycle is a period of 2004 to 2014, a
7 period for which the Commission in fact has data for 9 of
8 the 11 years, and hence permitting you to indeed evaluate
9 the POI effects in the context of the business cycle.

10 There are two conditions of competition that are
11 distinctive to the PBLT industry during this particular
12 period of investigation and business cycle.

13 First, the existence of safeguard relief for part
14 of the period. And second, highly volatile raw material
15 costs which during the period of investigation experienced
16 unusually large declines.

17 The benefits of the Safeguard Relief expired in
18 late September 2012. While the Relief was in place, the
19 domestic industry was able to stop the meteoric collapse of
20 the industry that had characterized the 2004-2009 period.
21 If you take a look at that trend line, you can only say the
22 decline is frightening, to say the least, and pretty much
23 straight-lined through 2009.

24 During that period, the domestic industry closed
25 five plants and announced the closure of three more plants,

1 the last of which closed in 2011 and which resulted in the
2 reduction of domestic capacity by more than 70 million
3 tires.

4 Those who don't believe the Safeguard Relief was
5 helpful to the domestic industry ignore many, many things,
6 but this table shows that the relief permitted the domestic
7 industry even when there were three more plants closing to
8 stop the decline in production that they had been going
9 through for the five previous years.

10 They bottomed out in 2009. Production started
11 back up in 2010, and continued in 2011, and continued until
12 the import surge that began when the relief was eliminated.

13 This slide shows the enormous loss of market
14 share--all to China--that occurred each year from 2004 to
15 2009, and once again when imports started to surge in late
16 2012.

17 This is a situation where the domestic industry
18 was losing between 2 and 4 percentage points of market share
19 year after year after year. The only years where that
20 didn't happen and where the industry was regaining market
21 shares were the years of Safeguard Relief.

22 The second distinctive condition of competition
23 in this case is the highly volatile nature of raw material
24 costs, which during the period of investigation saw sharp
25 declines in certain key raw materials like rubber inputs.

1 Natural rubber prices are shown on this slide.
2 The Commission found in the 421 case that the domestic
3 industry had suffered price suppression from the low-price
4 surging imports from China at that time. The price
5 aggression during this POI led to declines in prices for
6 U.S. producers, again led by the Chinese.

7 The sharp decline in raw material costs merely
8 masked the effects of the price depression caused by Chinese
9 imports during the POI.

10 Turning to the factors on the impact of imports
11 on the domestic industry the statute has the Commission
12 examine, one can see that there are wide-ranging absolute
13 declines during the POI for various domestic industry
14 performance criteria such as capacity, production,
15 utilization, shipments, average price, market share, and
16 production workers.

17 The absolute declines are greater when viewed
18 from the last year when 421 relief was in place, which is
19 2011. The ECS report that it referred to earlier examines a
20 wide range of factors across the business cycle which shows
21 staggering declines in nearly all criteria.

22 In fact, if you look at the impact we show three
23 columns: 2014, which is the business cycle; the last column,
24 the POI and 2011-2014, the period when--the last year when
25 Safeguard Relief was fully in place. Whether looking at the

1 POI or business cycle, industry performance has been
2 distressed.

3 Indeed, the 2012-2014 period shows a worsening of
4 many factors, despite the healthy increase in apparent
5 consumption of nearly 10 percent.

6 Over the business cycle, nearly all factors
7 declined 20 to 33 percent, despite apparent consumption
8 which in 2014 was just 2 percent lower than it was in 2004.

9 Next, but for the dumped and subsidized imports
10 from China, as we stated before, the domestic industry would
11 have performed much better during the POI. Indeed
12 production and net sales would have been more than 28
13 million tires higher in 2014 alone, and USW plants would
14 likely have handled well more than half of that amount
15 alone.

16 Employment would have been as much as 19 percent
17 higher, and operating income in 2014 would have been as much
18 as 58 percent higher.

19 Because of the loss of market share to dumped and
20 subsidized imports, the domestic industry and the POI,
21 despite improved operating income rates was not able to
22 generate an operating income over the business cycle as a
23 percent-of-sales ratio that was anywhere near
24 all-manufacturing. In fact, it was more than 1 percent
25 lower, and was as much as 60 percent lower than many other

1 sectors.

2 In our prehearing brief, Economic Consulting
3 Services evaluated the performance of the domestic industry
4 against its likely weighted cost-of-capital. ECS's
5 analysis demonstrates that over the business cycle the PBLT
6 industry did not cover its cost-of-capital despite improved
7 performance during the POI.

8 But for the dumped and subsidized imports from
9 China, the domestic industry would indeed have covered its
10 cost-of-capital over the business cycle.

11 Finally, on impact the reaction of the domestic
12 Industry in the first quarter of 2015 showed that dumped and
13 subsidized imports directly affected the industry. As
14 Chinese imports fell during the imposition of Provision
15 Remedy, domestic product increased and the domestic industry
16 was able to regain some of the market share that it has lost
17 during the POI.

18 MS. DRAKE: Good morning. Elizabeth Drake for
19 Petition, the United Steel Workers.

20 If this preliminary relief is allowed to
21 terminate, the industry will not only have suffered material
22 injury but will be threatened with further injury in the
23 eminent future.

24 With regard to subsidies, the Commerce Department
25 preliminarily found subsidy margins ranging from 11.7

1 percent to over 81 percent. This includes a number of
2 export subsidies, which are particularly pernicious as they
3 incentivize Chinese producers to only further increase their
4 exports to the United States.

5 CHAIRWOMAN BROADBENT: Ms. Drake, I just want to
6 interrupt you just for a minute. Mr. Aderholt is here.

7 MS. DRAKE: Thank you.

8 MR. BISHOP: Madam Chairman, our final
9 Congressional witness today is The Honorable Robert B.
10 Aderholt, United States Representative, 4th District,
11 Alabama.

12 CHAIRWOMAN BROADBENT: Good morning, Mr. Aderholt.
13 You may begin when you are ready.

14 STATEMENT OF ROBERT B. ADERHOLT

15 REPRESENTATIVE ADERHOLT: Okay. Good morning.
16 Thank you. Thank you. It's good to be here. And, Madam
17 Chairman, Commissioners, each of you, I want to thank you
18 for the opportunity to appear before you on behalf of
19 Alabama's Fourth Congressional District.

20 It was six years ago I was in this room before
21 this Commission, and I was in support of the United Steel
22 Workers Section 421 Safeguard Petition on passenger car and
23 light-truck tires from China.

24 The Commission reached an affirmative
25 determination and our industry began to recover at that

1 time. Let me say, it was very helpful.

2 Unfortunately, the Relief only lasted for three
3 years. When it expired, China once again targeted our
4 market with treaded tires, and I so I am here again today to
5 support the United Steelworkers new petition and to once
6 again ask this Commission to vote in favor of relief of our
7 tire industry and its workers.

8 The tire industry is very important to the
9 District I represent, and also to the State I represent. I
10 represent the largest tire plant in our State. It's
11 Goodyear's Gadsden facility, and it is in the 4th
12 Congressional District as I mentioned that I represent.

13 The factory has been producing tires in Gadsden
14 for more than 85 years. The plant has the capacity to
15 produce 30,000 tires a day, and it produces a full range of
16 tires that is covered by your investigation, which would
17 include passenger car, light truck with rim size ranging
18 from 13 to 24 inches, tires for original equipment
19 manufacturers, and the replacement market, and tires under
20 Goodyear's own label, as well as private labels.

21 The plant employees include about 1,500 workers,
22 and it contributes an annual payroll and benefits of \$150
23 million. These are high-skilled, good paying jobs. It's
24 the kind of manufacturing jobs that young couples can buy
25 homes, allow families to send their kids to college, and

1 ensure that older workers can retire with dignity.

2 The plant doesn't just benefit its workers and
3 its families. It is an important economic engine for the
4 local economy and also the entire community.

5 According to a 2006 study, the Goodyear plant
6 contributes \$360 million annually to the local community in
7 direct and supported economic activities, and it supports
8 over 4,000 jobs throughout the State.

9 When the State is able--or when the plant is able
10 to increase production and employment, the whole community
11 benefits. But when the plant is forced to cut back hours
12 and lay off workers, the community suffers as well.

13 The Safeguard Relief this Commission recommended
14 had important benefits for the Gadsden plant. As imports
15 fell--from China, fell, prices were covered and the domestic
16 production increased.

17 But when the tariffs expired in September of
18 2012, China once again started flooding the tires into the
19 United States market. In just one year, from 2012 to 2013,
20 imports from China jumped by more than 60 percent to reach
21 over 50 million tires, more than the previous annual peak in
22 2008 before the Safeguard was imposed.

23 In 2014, imports from China rose again, hitting
24 58 million tires. And as the Commission found in its
25 preliminary determination, these tires were coming in at

1 very low prices that consistently undersold the domestic
2 producers.

3 And these Chinese tires are not underselling
4 domestic products just because they're made with cheaper
5 labor or under fewer government regulations. The Commerce
6 Department has found that these tires are being dumped at
7 prices significantly below their fair market value, and
8 found that the Chinese tire producers also benefit from
9 numerous government subsidies.

10 There simply is no way for our industry to
11 compete with predatory pricing behavior and with deep
12 pockets of the Chinese Government. The influx of Chinese
13 tires has a direct impact on our Goodyear plant in Gadsden,
14 Alabama.

15 According to last year's staff conference
16 testimony of David Hayes, the local union president of a
17 plant, when the tire tariff came off and Chinese imports
18 came roaring back into the market, production at the plant
19 began to fall immediately.

20 The plant's inventory built, forcing it to take
21 days out of its schedule. Work fell below the full schedule
22 for several weeks, and cut weekly hours.

23 Finally the plant had to lay off 53 workers. And
24 while these workers were eventually brought back, the plant
25 lost many more through attrition and they were not replaced.

1 I understand that some would argue that the
2 Chinese tires are just filling the need for the low end of
3 the market that domestic producers have abandoned, and I am
4 not convinced that that is the case.

5 Imports from China, not some corporate strategy,
6 eroded domestic market share and pushed out the domestic
7 production. Our Goodyear plant is a case in point.

8 When the Commerce Department imposed the
9 preliminary duties on Chinese imports at the end of last
10 year and the beginning of this year, imports from China
11 dried up. Goodyear reacted to this development immediately
12 and in a positive way.

13 It announced the launch of new tire lines. It
14 raised the daily production ticket of our Gadsden plant at
15 the end of 2014, and again this year. It invested in
16 new-tire machines, presses, and other equipment. It hired
17 more than 150 workers--not just replaced those that had been
18 lost, but to add new positions as well.

19 These impressive and rapid improvements show just
20 how much the Commission's decision will impact not only the
21 tire industry but also will impact our community of Gadsden,
22 Alabama.

23 And it is for all of these reasons, Madam
24 Commissioner and--Madam Chairman and Members of the
25 Commission, that I would ask you to make the affirmative

1 decision, and I appreciate your time for letting me share
2 these thoughts with you this morning.

3 CHAIRWOMAN BROADBENT: Thank you, Mr. Aderholt.
4 Are there any questions for Representative Aderholt?

5 (No response.)

6 CHAIRWOMAN BROADBENT: If not, you are free to go
7 and we appreciate your testimony.

8 REPRESENTATIVE ADERHOLT: Again, thank you for the
9 time here. Thank you.

10 MR. BISHOP: Madam Chairman, that concludes
11 Congressional testimony for today's hearing.

12 STATEMENT OF ELIZABETH J. DRAKE

13 MS. DRAKE: Thank you.

14 If I may, I will begin again on the issue of the
15 injury that is threatened if preliminary duties are allowed
16 to expire due to a negative determination.

17 Commerce found subsidy margins ranging from 11.7
18 to over 81 percent, including a number of export subsidy
19 programs that are particularly threatening because they
20 incentivize Chinese producers to only further increase their
21 exports to the United States.

22 As a foreign producer's own projections for the
23 eminent future show, the Chinese industry will have more
24 than enough excess capacity, new production, and inventories
25 to further increase their exports to the United States

1 market.

2 Taking foreign producers' productions and
3 applying them to the Chinese industry as a whole would
4 result in an additional 130 million to 140 million tires
5 available in the Chinese market in 2015 and 2016, a
6 significant volume compared to the 58 million tires exported
7 to the United States in 2014.

8 Public information in our prehearing brief
9 confirms what's in Foreign Producers' questionnaire
10 responses. Chinese industry publications cite overheated
11 growth, capacity utilization rates at historic lows, and we
12 documented at least 17 instances of Chinese producers,
13 including a number of major producers, either launching new
14 expansion projects recently or planning expansion projects
15 in the eminent future.

16 These large volumes of additional Chinese tires
17 are highly likely to be exported and to be exported to the
18 United States.

19 As the Commission found in its preliminary
20 determination, the Chinese PBLT tire industry is highly
21 export oriented and in fact the share of foreign producers
22 shipments that went to their own home market declined during
23 the POI. The only market which saw an increase in share was
24 the United States.

25 As a result, the Chinese PBLT tire industry

1 exported a full 58 percent of its shipments in 2014, and the
2 United States was the single largest export destination.
3 And public data included in our prehearing brief shows that
4 the Chinese industry is expected to only further increase
5 its reliance on exports in the eminent future.

6 China's strong interest in the United States
7 market is further confirmed by the efforts that importers
8 made to have tires available in the U.S. market the minute
9 after Safeguard Relief expired by establishing free trade
10 zones in their warehouses.

11 It is also underscored by the aggressive efforts
12 Chinese producers have made to introduce new products and
13 brands in the U.S. market since the expiration of the
14 Safeguard.

15 While there were about 50 Chinese producers at a
16 major industry expo in 2012 promoting their brands and
17 products, just a year later in 2013 after the Safeguard
18 expired there were 90 Chinese companies at the same industry
19 expo and they had almost every type of tire available at
20 that exhibition.

21 This chart shows the number of Department of
22 Transportation tire codes issued to new plants over the past
23 three years. These codes are required for companies to
24 market their tires in the United States market. In 2012,
25 they issued new codes for 7 Chinese plants; in 2013, that

1 doubled to 14 Chinese plants; last year that more than
2 doubled again to 32 new Chinese plants.

3 As a result, over the past three years Chinese
4 plants alone have accounted for more than two-thirds of all
5 new-tire codes issued by the DOT for the entire world.

6 If Chinese imports continue to grow at their 2014
7 pace of 14 percent, even if demand increases more than
8 projected, the domestic industry will only lose more
9 shipments, more market share, and more jobs.

10 Our May data in our brief shows that in 2015
11 domestic consumption is projected to grow at only 0.2
12 percent. Even if we assume that it grows at 1 percent in
13 2015 and 2016, increasing Chinese exports to the U.S. market
14 will see an additional 4.6 percentage points of market share
15 from U.S. producers, and U.S. producers will lose another
16 11.5 million tires of domestic shipments. And tire workers
17 in the United States will lose more than 2,000 jobs.

18 What is quite striking looking at these
19 projections is the capacity utilization rate in 2016 would
20 fall to below 83 percent, a very worrisome indicator given
21 that in the last year of the Safeguard investigation in 2008
22 the industry was at 86 percent capacity utilization and
23 still had to close additional plants in order to adjust to
24 that depressed level of production.

25 Another factor supporting an affirmative threat

1 determination is the fact that prices for key raw materials
2 have already started to increase in the first and second
3 quarters of 2015, and are projected to further increase in
4 the rest of 2015 and in 2016.

5 The analysis provided by ECS shows that futures
6 prices for crude oil, which is a key input to carbon black
7 and synthetic rubber are projected to increase by 4.3
8 percent by the end of this year, and 8.4 percent by the end
9 of next year. Natural rubber prices are also projected to
10 increase and these projections are confirmed by domestic
11 producers' own statements that they will see increased raw
12 material costs in the second half of 2015.

13 If volumes continue to decline, and if prices
14 continue to fall, or if prices are suppressed by growing
15 Chinese imports, it will sharply reduce and perhaps even
16 eliminate the operating margins of the domestic industry.
17 This is based on 2014 returns and shows, based on the ECS
18 analysis, that if both volume and price fall by 10 percent
19 the operating margins of the domestic industry will be
20 eliminated.

21 Faced with this strong record of injury and
22 further threatened injury, opponents make a number of claims
23 to try to distract the Commission from the facts before
24 them.

25 They claim there's attenuated competition. They

1 claim under-selling is really just a brand premium. They
2 claim the loss of market share is really just market
3 abandonment by domestic producers, and they claim the
4 domestic industry is healthy.

5 The Commission has rejected similar claims
6 before, and it should do the same here.

7 First, with regard to attenuated competition
8 between brands, or so-called "tiers," there continues to be
9 widespread confusion on whether tiers exist, how many there
10 are, and who belongs in which alleged tier.

11 Most domestic producers report there are no
12 tiers. Other firms identify three, four, or five tiers with
13 wide variations in market-share estimates.

14 This table shows from the prehearing staff
15 report, the public report, that the vast majority of brands
16 are listed by various firms as belonging in two tiers, or
17 for most of them at least three tiers. And some brands such
18 as Kelly, in this example, are listed as belonging in four
19 tiers.

20 So, yet again, as in the Safeguard, the concept
21 of tiers really has very little fixed meaning, even
22 according to market participants themselves, much less
23 consumers.

24 If tiers do exist, U.S. and Chinese tires compete
25 across the spectrum. Good, better, best is the common

1 marketing strategy for many consumer products but it does
2 not eliminate competition.

3 Many top dealers carry both U.S. and Chinese
4 brands side by side. Most purchasers do not even specify a
5 brand when they go to a dealer. And even those who do, most
6 of them are convinced by the dealer to switch.

7 Therefore, the dealer determines the brand in as
8 much as 85 percent of replacement sales. This is an excerpt
9 from a dealer discount tire that shows the large number of
10 tire brands that they offer to consumers. These include
11 alleged tier one brands, tier two brands, tier three, and
12 tier four brands marketed side by side at a same dealer in
13 the same channels of distribution to the exact same
14 consumers. This certainly doesn't look like attenuated
15 competition.

16 Dealers also promote Chinese tires as competing
17 directly with high quality tires, even if they were in lower
18 tiers. Brands such as Aeolus, Sailun, and others are
19 marketed as competing with tier one and tier two brands.

20 API, a company that submitted an affidavit in one
21 of the Respondent's briefs stating that Chinese tires are
22 limited to tiers two, three, and four, itself markets itself
23 as a very good second-tier suppliers based on the high
24 quality of Chinese tires.

25 Respondent's own price data further confirms that

1 tiers of brands do not attenuate competition. This is just
2 one of the products they provide information for, but you
3 would see the same pattern or lack of pattern in all six of
4 the products they review.

5 Here you see the highest price tire is a supposed
6 tier two tire. You also see a tier one Goodyear tire, and a
7 tier three Hercules tire being sold for exactly the same
8 price and exactly the same tire size. There simply is not
9 attenuation and competition between brands of different
10 tiers as they are sold in overlapping price points for any
11 given tire size.

12 MS. DRAKE: Finally, domestic producers' own
13 statements identify direct competition with Chinese imports
14 refuting any claims of attenuation. Particularly after the
15 buildup in entire inventories, after the filing of these
16 cases, both Goodyear, Cooper, and Michelin all noted that
17 this had impacted the market and their sales within late
18 2014 and would continue to do so in the first half of this
19 year.

20 Yokahama, as we've discussed also identified
21 Chinese brands as bringing down prices across the market.
22 If competition with China were attenuated, these statements
23 would simply make no sense.

24 Respondents also claim that underselling is due
25 to brand premiums, but the prehearing staff report shows

1 that there is no relationship between the percentage of
2 brand in domestic pricing products and the margins of
3 underselling. Even the most branded product is
4 significantly undersold by -- excuse me, even the highest
5 private label product is significantly undersold by Chinese
6 imports and those underselling margins increased over the
7 period refuting the idea of a consistent brand premium.

8 Respondents further claim that the domestic
9 industry abandoned the lower tiers of the market, but most
10 purchasers report that U.S. tires are comparable to Chinese
11 tires in terms of private label availability, and as our
12 witnesses testified, domestic producers were eager to
13 reintroduce and expand midlevel tire brands once preliminary
14 relief was in place.

15 Moreover, the supposed focus on high value added
16 tires is in no way limited to domestic producers. Chinese
17 producers also market their tires as high, value-added
18 premium or ultra-high performance and since at least 2010
19 the Chinese government has specifically incentivized and
20 rewarded the production of high-value added and high
21 performance tires. There simply is no justification for
22 distinguishing U.S. and Chinese tires based on the supposed
23 high value added focus.

24 Finally, Respondents claim that the domestic
25 industry is healthy because it was able to enjoy continued

1 profitability during the period of investigation. As a
2 preliminary matter the Commission does not focus on any one
3 single factor in evaluating whether the statutory standard
4 for injury is met. The industry has shown declines across a
5 broad array of indicators despite rising demand. Though
6 operating income has improved, it's been because of two
7 specific conditions of competition, thus stability provided
8 by safeguard relief and the steep decline in raw material
9 costs which save the industry \$936 million over the period
10 while they're operating income rose by less than half of
11 that. But for the surge in dumped and subsidized Chinese
12 imports the industry would have performed better on all
13 elements. So that the industry performed significantly
14 worse than it should have during the period of demand
15 growth. Even with the improvements experienced during the
16 period, the industry is underperforming other sectors over
17 the business cycle and not meeting its cost of capital over
18 that cycle but it would have if China's imports had not
19 surged into the market. All of these facts support an
20 affirmative determination and thank you for your time.

21 MR. STEWART: That concludes our direct
22 presentation, Madam Chairman.

23 CHAIRMAN BROADBENT: Thank you. I want to thank
24 all the witnesses for coming today. We will begin our
25 questioning with Commissioner Schmidtlein.

1 COMMISSIONER SCHMIDTLEIN: All right. Thank you
2 very much, Madam Chairman.

3 I'd also like to thank the witnesses for being
4 here today. I was one of the Commissioners that visited
5 Tuscaloosa in April and was -- very much enjoyed that visit
6 felt like I learned a lot. So I appreciate the hospitality.

7 So I wanted to start with trying to understand
8 the OEM versus replacement market and a few aspects of that.
9 And I'm not sure which witness would be the best one to
10 answer this, Mr. Stewart, you can answer it or ask one of
11 the industry witnesses.

12 But can someone discuss why do U.S. manufacturers
13 have such a large market share in the OEM market as relative
14 to the subject imports? Is there some advantage to the
15 U.S.? I presume there is.

16 MR. STEWART: Before I have Mr. Johnson respond,
17 Commissioner, let me just say that as good as the staff
18 report is, and we congratulate the staff on a very find
19 report there. You have a relatively limited response from
20 OEM purchasers in the database. And at least our client is
21 aware of one major contract that was cancelled exactly
22 because of these cases which would have brought product in
23 from China. So the statistics and the staff report are what
24 they are. We believe that those are in fact understated in
25 terms of Chinese penetration, not that Chinese penetration

1 would be the same in the OE market in 2014 as they would be
2 in the replacement market. So I would state that as a
3 predicate.

4 With that, let me ask Mr. Johnson to respond.

5 COMMISSIONER SCHMIDTLEIN: Okay.

6 MR. JOHNSON: May I ask if you're talking about
7 the difference between OEM and replacement? Are you talking
8 about specific construction or are you just talking about in
9 general as to how they are delivered?

10 COMMISSIONER SCHMIDTLEIN: Well, I'm more
11 interested in, you know, why is it that the U.S.
12 manufacturers have what appear to be an overwhelming -- such
13 a large percentage of that market?

14 MR. STEWART: Let me start the answer and then
15 maybe Mr. Johnson can jump in.

16 Our understanding from discussion from discussion
17 with the union folks is that OEM contracts require an
18 ability to make modifications based upon OE requirements on
19 a relatively short turnaround time period. And so that that
20 can lead--can give a domestic plant a greater advantage, if
21 you will, simply because you have concern of large amounts
22 of inventory that have to be there for just in time delivery
23 to the plants if you need to make a plant change.

24 That said, obviously there are foreign suppliers
25 to the OEM sector, so there's a lot of tires that come from

1 offshore into the OE sector. I think if you look at
2 third-country imports and a lot of significant part of those
3 obviously come through the domestic--the global players who
4 are the domestic producers. So there is nothing that
5 actually prohibits imports from servicing it. And we know
6 that there has been a lot of interest to have Chinese
7 supply--some of the opposition briefs tend to talk about
8 Chinese supplies only being from Chinese nameplate
9 companies. And obviously Chinese product can come in from a
10 necessary company that produces there and the global players
11 all produce there in large quantities.

12 MR. JOHNSON: A couple of things. Part of it is
13 delivery, supply, just in time provisions that are required
14 under the agreements. There's also, in many cases,
15 significant oversight and review. Terry brought up the fact
16 that a good many Japanese auto producers prefer Japanese
17 tire names on their automobiles. That's where they can go
18 back and go through the plants and make sure that the
19 specifics of their tires are being adhered to and that the
20 tires will perform at the level that they think they should.

21

22 And there is a propensity within the automotive
23 industry for kind of brand preference or origin preference.
24 The Japanese are certainly representative of that. It's a
25 belief that if you wanted to put a Bose radio in the new

1 car, Bose is a recognized name, so new car manufacturers
2 tend to put more highly recognized names in their cars
3 because it allows for a greater ability to provide profit.
4 I think that answers --

5 COMMISSIONER SCHMIDTLEIN: So in the U.S. OEM
6 don't believe that the Chinese tires have that sort of brand
7 recognition or name recognition that's one of the reasons
8 you believe that --

9 MR. STEWART: Well, we will supply in the
10 post-hearing, Commissioner, a specific example where there
11 was a major contract that had been awarded to a Chinese
12 producer that was, as we understand it, was cancelled
13 because these cases got filed.

14 COMMISSIONER SCHMIDTLEIN: And do you have a
15 sense of what the order of magnitude of that contract was?

16 MR. STEWART: It was a large -- it was a large
17 contract for a popular vehicle.

18 COMMISSIONER SCHMIDTLEIN: Okay.

19 MR. STEWART: And, you know, if you go back to
20 the 421, you would have seen that there was growing, there
21 was growing import penetration. In the OEM, albeit at a
22 smaller rate where you had a higher response rate from the
23 OEM purchasers in the period. So we have a higher market
24 share, we believe in OEM, than we have in replacements.
25 Some of the reasons go to just logistics. But we are not

1 free of competition from products from China in the OEM
2 sector either.

3 COMMISSIONER SCHMIDTLEIN: And do you think, as
4 you've mentioned, you know, the all other sources do sell a
5 substantial amount to OEM? Do you think most of those are
6 home country tires, for lack of a better word, coming into
7 foreign --

8 MR. STEWART: We can't --

9 COMMISSIONER SCHMIDTLEIN: -- auto manufacturers
10 here?

11 MR. STEWART: I don't know that that's true
12 because if you take a look at what tires are on -- what are
13 on what cars at the OEM level, those tires could be produced
14 in a wide number of countries and so it really comes down to
15 what the negotiation has been with the OE in terms of where
16 the supply is going to come from and their comfort level
17 with whatever the supply base is.

18 COMMISSIONER SCHMIDTLEIN: But presumably they
19 wouldn't have an advantage of supply just in time --

20 MR. STEWART: That's right.

21 COMMISSIONER SCHMIDTLEIN: -- inventory?

22 MR. STEWART: I agree.

23 [SIMULTANEOUS CONVERSATION]

24 MR. STEWART: Our belief is, you know, there's
25 lots of industries where when you start out and you're

1 rising in terms of your level of competitiveness and how
2 much of the market you're taking, you go for the things that
3 are easier to go after. There are less barriers to entry if
4 you're going after the replacement market than there are
5 hurdles to be able to become a supplier to an OEM. That's
6 clearly true.

7 COMMISSIONER SCHMIDTLEIN: Uh-huh.

8 MR. STEWART: The Chinese have focused efforts
9 more on the replacement market because it's an easier market
10 for them to seize large market share. But we know and
11 expect that competition is there in the OE sector and
12 obviously it's growing. And don't forget all of the major
13 car companies have major facilities in China and so have to
14 source tires in China as well. And if they are satisfied
15 with the tires they're getting in China, there's no reason
16 that they couldn't be looking to supply that globally for a
17 certain platform that they're using.

18 COMMISSIONER SCHMIDTLEIN: Okay. I seem like
19 I've got a minute and a half left here. But, I wanted also
20 to talk about -- you know, in one of your slides, it was
21 slide eight I believe, there was a quote about the tiers and
22 that the prices in one tier is impacting the other tiers.
23 And so can someone talk about how prices are set in the OEM
24 market and how that's related to prices in the replacement
25 market and how those influence each other. Does one lead

1 the other? How does that happen in real life in terms of
2 the negotiations?

3 MR. JOHNSON: I don't think the OEM market leads
4 in pricing. OEMs typically bid a platform for a specific
5 vehicle, multiple people bid on the platform, and they
6 basically take what they believe to be the best and lowest
7 bid.

8 COMMISSIONER SCHMIDTLEIN: And is that contract a
9 fixed contract? It's not renegotiated?

10 MR. JOHNSON: It is typically a fixed contract.
11 There may be variables based upon some raw materials input
12 or some other circumstance.

13 COMMISSIONER SCHMIDTLEIN: Okay.

14 MR. JOHNSON: But for the most part they are
15 indeed.

16 That's far different from the normal consumer
17 market where there's this constant price war that goes on
18 lowering prices depending upon the circumstances. One
19 person sets a price increase, one person lowers the price
20 increase, and everyone has to kind of follow the market.
21 That typically happens probably in a similar way with OEs,
22 but it's so few of them and so many more tires when they're
23 flashing a contract, it's not this constant day-to-day price
24 variation that you're seeing in the replacement market that
25 we're being impacted by, by the Chinese.

1 COMMISSIONER SCHMIDTLEIN: And does the price of
2 the replacement market influence the OEM market or is it --
3 they're really completely separate?

4 MR. JOHNSON: I really don't know.

5 MR. STEWART: My belief from other industries
6 that we've worked with that have supplied the OE side as
7 well as replacement market is that they tend to be driven by
8 separate factors. Certainly the opposition has talked about
9 major global players probably having the ability to set
10 price in the replacement market, that's probably true. But
11 as is true in any good, better, best type of situation,
12 there are ranges of differences that you can have and as
13 we've shown in the slides, et cetera, this is an industry
14 where it is hard to see that there is a natural premium.
15 Yes, you can find higher priced tires from Michelin or
16 Bridgestone or Goodyear, but you can find those same brands,
17 not other brands, where the value on the same size tire is
18 dramatically lower. You may have prices from a necessary
19 given company that can be multiples of each other,
20 presumably that's because they have different features
21 within the same size tire. So when you go in as a consumer
22 looking for a replacement tire, I could sell you a Michelin
23 tire at \$250 a piece, or maybe one for \$110 a piece, and
24 there would be -- the same thing would be true for Chinese
25 tires or Japanese tires or Korean tires, or what have you.

1 The Chinese tires have come in at a much lower price and
2 hence are probably the drivers of the downside. That
3 certainly is what everybody has perceived, all the CEOs and
4 others who have talked about it in the press, talk about
5 China being a leader on the downside, they push prices down.
6 On the upside, I would think that you would see that the big
7 global players are the ones who set the prices. And those
8 prices may or may not have any relationship to OE prices.

9 COMMISSIONER SCHMIDTLEIN: Okay. My time is up.
10 Thank you very much.

11 CHAIRMAN BROADBENT: Okay. I was trying to piece
12 together the history on this. You all had a 421 Safeguard
13 that expired in September of 2012. Was there an option to
14 request on extension of that Safeguard that the president
15 had given you?

16 MR. STEWART: There was. There was, Madam
17 Chairman. That came up, I believe, I think it came up 90
18 days in advance that one would have had to do it. The
19 challenge from the steel workers' point of view, and we had
20 a press release present -- we had a press release that went
21 out at the time indicating that they weren't going to seek
22 an extension and the reason they weren't going to seek an
23 extension is that under the international agreement for the
24 U.S. to seek an extension, they would have to pay
25 compensation to China. And the steel workers didn't see

1 that -- for what they considered to be disruptive behavior
2 by a trading partner that we should be putting the U.S. in
3 the position where they had to pay compensation to China.
4 So that was what was stated in the press release at the time
5 is the reason we didn't seek an extension of the 421 really.

6 And there is always the chance that having gone
7 through the process once we wouldn't have seen what we saw.
8 That proved not to be correct.

9 I said it was always the chance that there having
10 been three years of relief we'd have had a more responsible
11 market after the relief got lifted and that proved not to be
12 correct. That was not the reason that they didn't seek it,
13 the reason they didn't seek it was based on the need for
14 compensation to China if it was extended.

15 CHAIRMAN BROADBENT: Okay. Now Chinese had
16 challenged the safeguard, I think and --

17 MR. STEWART: Yeah.

18 CHAIRMAN BROADBENT: -- we had been able to
19 defend -- you had helped the administration defend it
20 successfully?

21 MR. STEWART: Yes, the remarkable thing in a
22 tribunal that finds defendants to be in violation 90 percent
23 of the time, this was a clean sweep for the United States.

24 CHAIRMAN BROADBENT: Right. Okay. As I look
25 through the materials here, where is the best evidence that

1 the Chinese are selling in the OEM market? Is there --
2 where are the numbers there? I know we were talking about
3 this before, but I was just trying to put a finer point on
4 how much sales of Chinese imports are in the OEM market?

5 MR. STEWART: I think there are probably two
6 places that one could look. You do have purchaser
7 questionnaires, and the staff would know which companies
8 provided purchaser questionnaires and which companies
9 didn't. In the petition we had -- and we reference it in
10 our prehearing brief, we identified from the automated
11 manifest system which, you know, comes off of the customs
12 manifest information as to automakers that were listed as
13 importing tires from China and so that is in our prehearing
14 brief and shows, I think, all three of the U.S. companies
15 and one or two of the Japanese companies through their
16 transplants. So we assume that data is correct and hence
17 that there must be some imports from those.

18 And the information -- and there would be some
19 information, I believe, in the domestic producers'
20 questionnaire responses as to the volume of OE and import
21 because most importers do not -- I mean, because most OEMs
22 would buy direct, we wouldn't expect there to be good
23 coverage from the importers unless you had good coverage of
24 OEM importers. And the answer is that the staff report does
25 not have good coverage of OEM importers.

1 So what you have is the domestic producers and
2 presumably their data is accurate. And then you have a
3 limited response in terms of OEM importers. And I believe
4 that that's probably the reason that the data is -- if it's
5 inaccurate, it's inaccurate.

6 In terms of the issue that I mentioned, in terms
7 of the particular contract we will review that in the
8 post-conference brief. It's one where imports did not come
9 in because of these cases and because of the uncertainty as
10 to price and hence the willingness of the supplier, as I
11 understand it, to supply the product. But that's just
12 another example of a contract that would have been let.

13 One expects that as platforms come up, you have
14 competition between both global players and non-global
15 players or regional players and that one would see more and
16 more competition. But the reason for the staff report and
17 what its coverage is, I believe, falls to those elements.

18 CHAIRMAN BROADBENT: Okay. Thanks for going over
19 that again. I appreciate it.

20 This would be for Mr. Johnson. How do you
21 respond to the argument raised by the Chinese respondents on
22 pages 7 and 8 of their economic submission that Michelin,
23 Bridgestone, and Goodyear sell at substantial price premiums
24 and yet are ranked at first, second, and third in terms of
25 sales of passenger tires in 2014? Does this mean that these

1 firms are able to compete for non-price reasons?

2 MR. JOHNSON: No, everyone competes purely on
3 price. I'm sorry.

4 If I understand the question, everyone is
5 competing on a pure price basis. I don't think there's any
6 significant advantage given to Michelin, Bridgestone, or
7 Goodyear by definition of their name or brand. They are
8 building more than just their quote, "name brand" tires.
9 They're doing private label tires as well, so they compete
10 on a heads-up basis with every Chinese producer that is
11 importing tires into the U.S.

12 Does that answer?

13 CHAIRMAN BROADBENT: Okay. So, remind me again,
14 your company where you're employed?

15 MR. STEWART: He's the --

16 MR. JOHNSON: I am the International Secretary
17 Treasurer of the Steel Workers. I negotiate in the
18 industry.

19 CHAIRMAN BROADBENT: Oh, excuse me. And I
20 apologize. I should have heard that and I apologize.

21 I'm just trying to get a sense of somebody that
22 has an identity with one of these top tier brands, Michelin

23 --

24 MR. STEWART: Mark is with --

25 CHAIRMAN BROADBENT: Yeah. And the sense of how

1 your company's competing in the market, it seems to me that
2 they're doing all sort of R&D and quality improvements on a
3 daily basis that put them way ahead of a lot of these
4 imports coming from China. Would you agree with that?

5 MR. WILLIAMS: I don't know the data on how much
6 -- I'm sure they spend a lot of investments on improvements.
7 All I know is like Mr. Johnson stated, we make more of the
8 Michelin tires. I work in a B. F. Goodrich tire plant.

9 CHAIRMAN BROADBENT: Uh-huh.

10 MR. WILLIAMS: Uniroyal is another brand that we
11 supply also. So Michelin makes several different tires and
12 they make other brands that I don't even know the name of
13 and they compete with every segment of the market.

14 CHAIRMAN BROADBENT: Okay. But you don't --
15 there's not a higher quality in the market here based on R&D
16 and U.S. innovation?

17 MR. STEWART: Madam Chairman, let me see if I can
18 respond. Certainly the big companies put a lot of money
19 into R&D and they tend to lead in terms of product
20 innovation and development. And so when they have a new
21 product they undoubtedly were able to get a price premium
22 for that new product and you see them marketing those
23 aggressively. But these are also issues that tend to have
24 fast catch up so you're not out there all by yourself for a
25 long period of time. So we're not saying that brand has no

1 value. Okay. Or that you cannot find products where a
2 Michelin is taking the lead and hence they have a product
3 that nobody for six months or a year has, that is directly
4 competitive with. And that's a constant evolution in the
5 industry where people try to produce their products. We
6 agree that that exists, but that's not the bulk of the
7 market. And the bulk of the market -- and the Chinese
8 emulate those developments on a rapid basis, just like
9 there's a quote/unquote "high value" added tire segment
10 which is like three-quarters of the industry. The Chinese
11 are very active in high value added tires because there's
12 demand out there. Michelin may or Goodyear or Bridgestone
13 may have an advantage for three months, six months, or a
14 year on a particular tire, and they may get a significant
15 premium for that, but that is short-lived.

16 MR. JOHNSON: May I?

17 CHAIRMAN BROADBENT: Yes, please.

18 MR. JOHNSON: In short, the R&D that is done and
19 the engineering that is done, is limited to basically tread
20 design, construction, compounding, et cetera. As Terry
21 said, those very quickly make their way downstream. So any
22 company very well may get a brief bump or a brief perception
23 of premium, but those are deengineered or very quickly
24 passed down through a -- you know, at the end of the day a
25 tire is round, and black, and full of air, and, you know,

1 there's only so many ways that you can innovate that
2 particular product.

3 CHAIRMAN BROADBENT: Okay.

4 MR. JOHNSON: The gains are very short-lived.

5 CHAIRMAN BROADBENT: So you're really saying that
6 a family goes out to buy tires for their van and it doesn't
7 matter if they buy an imported tire or a domestic tire?

8 MR. JOHNSON: No, I think it matters. I think
9 the R&D that's been done over time matters a lot. It has
10 made all tires much better and it does provide for a brief
11 premium for any manufacturer that comes up with a
12 significant R&D differentiation that makes that tire better.
13 But that those are very quickly absorbed into the market
14 into all tires. So all tires tend to step up equally.

15 CHAIRMAN BROADBENT: Okay. My time is expired.

16 Vice Chairman Pinkert?

17 VICE CHAIRMAN PINKERT: Thank you, Madam
18 Chairman.

19 And I thank all of you for being here today to
20 help us to understand the issues in this case. I'm going to
21 try to avoid using the word "tier" in my questions so that
22 we don't -- I don't make any assumptions or appear to make
23 any assumptions about that issue. I'll probably talk about
24 the lower end of the market or the higher end of the market
25 that sort of thing.

1 First off, did the relief in the 421 case affect
2 the domestic industry's performance in the lower end of the
3 market?

4 MR. STEWART: As I understand it, the answer is
5 yes. You have union presidents here from four plants that
6 produce in -- produce tires that directly compete with
7 products that come in from China and from many other
8 countries. And in every one of those cases, the 421 relief
9 permitted those plants to ramp up production, in some cases,
10 the day after relief was provided. So, yes, the U.S.
11 competes in all segments of the market and as the USW locals
12 reviewed, it was significant both on the downside and the
13 upside and was almost immediate in terms of the effect.

14 So whether it was the B. F. Goodrich Plant or the
15 Homo plant, or the Gadstone plant, or the Cooper plant out
16 in Finley, in each and every case as soon as there was
17 relief there was an opportunity for domestic producers to
18 compete because the prices made more sense and the companies
19 had an opportunity to make money selling at that price. And
20 that is what has moved the companies in or out of producing
21 certain tires.

22 MR. STEWART: But these plants produce both
23 upscale and downscale and mid-scale product.

24 VICE CHAIRMAN PINKERT: Thank you. Now as you
25 know, there's an argument on the other side that the

1 domestic industry has made or is making a voluntary decision
2 to abandon the lower segments of the market, and I'm trying
3 to understand whether this is just a difference of
4 perspective, or whether there are true factual distinctions
5 that are being made, or factual differences that are being
6 expressed by each side.

7 So what I want to understand is is it your view
8 that the domestic industry is responding to the influx of
9 unfairly-traded imports, by making certain decisions about
10 their market position in the United States, or is the
11 Respondent argument correct, that the decisions by the U.S.
12 industry in fact explain what's going on in the market, and
13 not a response to what's happening with the imports?

14 MR. STEWART: Yeah. This is one of those
15 interesting issues. We faced a similar claim from the other
16 side in uncoated paper, where it was you people are just
17 abandoning the market. So we're the lucky recipients.
18 We're coming in to fill that which you don't want, and if
19 you could count the number of domestic industries where that
20 has ever been true, you would be lucky if you got past, even
21 up to one finger.

22 So no. The answer is that that's clearly not
23 right, and why don't I just turn to the -- to the USW folks.
24 Mark, why don't you start?

25 MR. WILLIAMS: You know, in our negotiations, we

1 discussed and the reason our market share fails because of
2 the tires being dumped into the market. We produced them
3 the whole time, but we stopped producing them when we
4 couldn't compete, when they didn't sell. It's just like
5 now. We're ramping back up, and we're going to produce any
6 of the tires that we can sell.

7 We've never, in any negotiations, because our
8 company said, you know, we're going to pull out of a market,
9 they always tell us we want all the market share we can get.
10 We want to produce all the tires we can produce, and never
11 said anything about abandoning any part of the market.

12 MR. STEWART: I think if you heard the testimony
13 of Steve Jones, the Local at the Yokohama plant in Virginia,
14 in our discussions yesterday he was saying that because of
15 the influx of imports from China, and remember, their plant
16 made the decision to limit what they're producing to 16 and
17 17 inch, which tend to be viewed as a higher value product,
18 and they were getting wiped out. They lost 40 percent of
19 their volume.

20 They're still producing the tires, but they're
21 producing them in much shorter runs, because they don't have
22 the business, because they're not willing to sell at prices
23 that don't make them any return, okay.

24 So I think you find that over and over and over
25 again, and the plants that were closed over the last seven

1 years, seven-eight years, those plants closed exactly
2 because domestic industries were losing the volume that they
3 could sell at a profit, and companies were being faced with
4 the prospect what do we do?

5 Do we continue to ship product that we can't
6 make money on, or do we not? So it's being pushed out of
7 the business, and if you heard both B.F. Goodrich and the
8 Goodyear plants, their answers were with relief, with the
9 preliminary relief, both Goodyear and Michelin have come
10 with a broad array of additional products to add, which go
11 after the mid-level of the product, which is where an awful
12 lot of the Chinese product is competing, exactly because
13 they can now make money, and they're going back to the
14 capture the market that they were driven out of.

15 VICE CHAIRMAN PINKERT: Dr. Button.

16 DR. BUTTON: Thank you, Vice Chairman. To the
17 point that Mr. Stewart made, and you have seen in many
18 circumstances. American companies will sell and operate
19 where they can make money. The preliminary duties went into
20 place, and you heard the union representatives state this
21 morning that they are expanding capacity, expanding
22 production, and adding new models.

23 What you heard about was they're not adding the
24 super-premium models, where the Respondents say the industry
25 is structurally choosing to go. In Michelin's case, they

1 added B.F. Goodrich. In Goodyear's case, they added Kelly.
2 These are down in the lines which are very much and
3 unequivocally in head to head competition with the Chinese
4 products.

5 So with that protection, the companies have
6 chosen to go into areas which are currently locations of
7 intense Chinese, particularly intense Chinese competition.
8 It is a choice to follow the money, in short.

9 VICE CHAIRMAN PINKERT: Thank you. Not that
10 this has important legal ramifications, but I'm wondering if
11 this panel can help me to understand why there's so much
12 foreign ownership in the United States, of the United States
13 production.

14 MR. JOHNSON: I'll take a shot at it. Beginning
15 in the -- I guess mid-80's, there was a rush into the
16 market. It started with Pirelli, Bridgestone into the
17 market. There was a desire by everyone to have U.S.
18 domiciled operations. So that just led to a wild chase
19 within the industry for the domestic manufacturers who were
20 eventually swallowed up by multinational global companies.

21 Not much difference than Goodyear actually being
22 domiciled in the U.S. and operating around the globe as
23 well. So I'm not sure that it's particularly problematic,
24 from our standpoint anyway.

25 VICE CHAIRMAN PINKERT: Any other comments on

1 that issue?

2 MR. STEWART: Well, if you look at most major
3 industries, you have -- over the last 30 years you've had a
4 fair amount of consolidation that has gone on, and so part
5 of -- part of what happened in the tire industry could be
6 viewed as a consolidation in the traditional markets, and
7 that is the reason that if you look at the market share, you
8 can find six or seven companies who are fairly significant
9 globally.

10 I think with one of the challenges that's
11 happened is it hasn't consolidated enough, where there's
12 enough market power in the leaders, in terms of pricing
13 discipline if you will, and with the large number of
14 companies in emerging economies like China, and with the
15 distortions that come out of those markets. Oftentimes in
16 competition, even the big players find that they're in
17 trouble in a fair number of market situations.

18 VICE CHAIRMAN PINKERT: Thank you. Thank you
19 Madam Chairman.

20 CHAIRMAN BROADBENT: Commissioner Williamson.

21 COMMISSIONER WILLIAMSON: Thank you Madam
22 Chairman. I do want to express my appreciation to all the
23 witnesses that -- for their testimony. This is not really
24 relevant, but particularly on Commissioner Pinkert's
25 question, Vice Chairman Pinkert's question, to what extent

1 has technological change maybe led to there being a large
2 number of foreign firms sort of established?

3 I'm thinking in particular -- I think it was
4 Michelin the one, the first one that introduced the radial
5 tires? This is just something that I seem to remember.
6 This goes back at least 20 or 30 years so --

7 MR. JOHNSON: You're going back actually beyond
8 my ability, but I do believe Michelin was indeed one of the
9 first producers of the radial tire. But there are good
10 manufacturers. Michelin is certainly one of them. Pirelli
11 was another, Sumitomo, Goodyear, on and on and on, that
12 certainly brought significant innovation into the product
13 over time, and I think all of those have benefitted the
14 products from day one, as --

15 COMMISSIONER WILLIAMSON: Okay. We don't need
16 to go too far into that.

17 MR. JOHNSON: Like we told Ms. Broadbent, the
18 tires are round and black and filled with air, but there are
19 significant technological differences. But those do very
20 quickly move down through the system.

21 MR. STEWART: Some of the material,
22 Commissioner, that is in the prehearing briefs I believe of
23 the other side, include some presentations by some of the
24 largest companies, and there are a few slides that deal with
25 innovation, and they basically talk about innovation going

1 forward probably being incremental, as opposed to
2 disruptive.

3 COMMISSIONER WILLIAMSON: Okay. So that's not a
4 significant factor or consideration today.

5 MR. STEWART: I think that every major company
6 likes to think that their R&D helps and develop a product
7 that gives them an advantage. But as opposed to kind of the
8 difference between bias and radial, nobody's talking about
9 there being something on the horizon for them.

10 COMMISSIONER WILLIAMSON: Okay. So the
11 difference is really going to be marketing, okay. I was
12 wondering, Mr. Williams and Mr. Hayes, I think you both
13 talked about your companies introducing new codes. I take
14 it those are skill codes, and what does that tell us? Or is
15 it just -- it's just a new either tread pattern or
16 something? What is the significance of it?

17 MR. WILLIAMS: It's actually -- actually what we
18 have done is this year, Michelin introduced two new -- they
19 redesigned two previous tread codes, and had a relaunch of
20 those codes, and they added sizes in both of them. One of
21 them is an all-terrain light truck tire; one of them is a
22 tire that's like considered a performance-type tire. But
23 they also have plans over the next five years to introduce
24 seven new launches also of various other tires.

25 COMMISSIONER WILLIAMSON: Okay. Would some of

1 these be sort of targeted towards the mid-range?

2 MR. WILLIAMS: Yes, yes.

3 COMMISSIONER WILLIAMSON: That middle area of
4 the market? Okay.

5 MR. STEWART: That's exactly what all of them
6 are in that, and they're in that getting back market share
7 that they've lost.

8 MR. HAYES: I will speak for the Gadsden
9 Goodyear plant.

10 COMMISSIONER WILLIAMSON: Could you identify
11 yourself? I'm sorry.

12 MR. HAYES: I'm David Hayes, president of the
13 Local Gadsden Goodyear, and in 2012, when the duties were in
14 place, we were barely at nearly 24,000 tires a day, and then
15 we expired in 2012, October. We went down to 15,000 and 90.
16 Goodyear made the decision, after the Steelworkers filed a
17 case in 2014, that they wanted to try to gain back the
18 mid-level market share, and they did that by launching 22
19 new tire codes that we're building in our plant in Gadsden.

20 Then in this year, in January of 2015, we
21 announced 14 more tire codes for the Kelly brand, to get
22 back into the mid-level that they had been pushed out of
23 that market, when the tariffs went away. So Mark gave a
24 good explanation. It's different sizes, different, you
25 know, between the passenger and the truck, the make-up of

1 the tires and stuff like that.

2 We've got many different size and a 14 inch
3 dealing with a tread width and stuff like that is where you
4 come in with the codes.

5 COMMISSIONER WILLIAMSON: Okay. But the key
6 point is these are targeted to that mid-range area as
7 opposed --

8 MR. HAYES: Directly mid-range tires, yes sir.

9 COMMISSIONER WILLIAMSON: Okay. Thank you for
10 those answers. I was wondering, people seem to be keeping
11 cars longer, and that also gets -- and I guess that means
12 more replacement tires.

13 Is there any evidence to sort of show that that
14 also shows that this mid-range area is going to be the more
15 important one, because I assume that if you've got an old
16 car, you're not going to put the really expensive tire on
17 it?

18 MR. STEWART: I don't know that we have any
19 research immediately available. But most of the time, the
20 articles I've seen suggest that, as a car ages, maybe you're
21 less interested in putting as good a tire on it as you may
22 be if it's your first, first replacement. So I think that
23 that's probably true, but I can't back that up with any
24 particular research.

25 COMMISSIONER WILLIAMSON: Okay, thank you. Also

1 during the Period of Investigation, the domestic industry's
2 average cost to produce the tire decreased by \$6, while
3 their average sale price decreased by only one. Doesn't
4 this suggest that decreasing cost of raw materials, not
5 subject imports, explain the decrease in the domestic
6 industry prices?

7 MR. STEWART: Thank you for the question. I've
8 been waiting for the question to come. I was assuming it
9 would be coming up, so I appreciate you asking it.

10 COMMISSIONER WILLIAMSON: Didn't want to
11 disappoint you.

12 MR. STEWART: You've had a number of cases where
13 there have been extraordinary events that explain a
14 particular situation, and it is certainly the case that the
15 decline in average price does not equal the decline in cost
16 of goods sold. So that fact is true, and is supported by
17 the record.

18 That comes because of the extraordinary
19 volatility of the raw material cost, and if you didn't have
20 the 421 case, where the Commission found that there was a
21 cost-price squeeze on the underside of the pyramid if you
22 will, when costs were going up, you might be able to say
23 well, I'm not sure that the record supports that there is
24 price depression caused by Chinese prices.

25 But the statements that we have in our

1 prehearing brief and that we had on the slide, from both the
2 domestic producer Yokohama and from one of the big
3 importers, Dunlop, is that the Chinese prices can force
4 prices down in the market, and that was the experience that
5 all of the producers have.

6 What we -- what my partner reviewed in the
7 threat section is that with raw materials costs having
8 bottomed out late fourth quarter, beginning of 2015, what
9 you face going forward is a return of a rising cost
10 structure, right, and that there's no reason, if there's not
11 relief, to believe that prices won't continue to be under
12 attack and falling, and that you won't once again get a
13 price-cost squeeze in the market.

14 But it is true if you look just at the POI and
15 you look at it in isolation, that you could say oh well,
16 couldn't declining cost have been the reason that prices
17 fell. But they're not the reason prices fell. It's the
18 competition from Chinese imports.

19 COMMISSIONER WILLIAMSON: Okay. No one's
20 interested in the argument, but is there any -- I'm sorry,
21 Mr. Button.

22 DR. BUTTON: Thank you, Commissioner Williamson.
23 Just to give a little more specific economic detail to what
24 Mr. Stewart just described, in the situation we've had in
25 the past of declining raw material costs, that has enabled

1 an increase in operating income and profit, despite decline
2 in prices.

3 The situation appears to have changed, in that
4 the decline in raw material costs has stopped and started to
5 turn around. How do we know? What's our basis, and that
6 has to do with what the markets tell us, that is, the
7 futures markets for rubber and for oil. Even if they don't
8 go up, they just stay flat now. The other element of the
9 operating profit calculus is the prices. The prices of
10 Chinese products, if you look at the POI, you have a
11 substantial decline, and it is Exhibit No. 7 that Mr.
12 Stewart put up.

13 You can see that the Chinese prices over the POI
14 have declined greatly. There are graphs in the staff report
15 that show the decline, and one of the things that you can
16 probably predict here is those declines will continue in the
17 absence of reliefs.

18 So if prices go down, raw materials go up or at
19 least don't go down further, that necessarily means that the
20 operating income margin of profitability gets squeezed, and
21 you have then a turnaround in the fundamental profitability
22 circumstance that the industry faces.

23 COMMISSIONER WILLIAMSON: Thank you. Just
24 briefly, are there any things, practices such as companies
25 when they buy their raw materials, you know, hedging and

1 things like that, does play a role here? It may not, since
2 no one seemed to raise it, but I just wondered about it.

3 MR. STEWART: Yes. It's pretty clear that
4 there's hedging going on in all the major companies, both
5 domestic and foreign.

6 COMMISSIONER WILLIAMSON: Okay, good. Thank you
7 for those answers.

8 CHAIRMAN BROADBENT: Commissioner Johanson, and
9 I'd like to remind the witnesses just to identify yourselves
10 before you speak, so the court reporter knows who's
11 speaking. Thanks. Commissioner Johanson.

12 COMMISSIONER JOHANSON: Thank you, Chairman
13 Broadbent, and I'd like to begin by making two compliments.
14 I found the briefs of both parties particularly helpful in
15 helping me to prepare for today's hearing. So thank you for
16 the quality of what you all submitted.

17 But I do have to state they're quite voluminous,
18 and as you all know, and in line with that, I would like to
19 thank my intern, Tiffany Oullette, who's seated right here.
20 She's a first year student at American University Law
21 School. She did a very good job with helping me to compile
22 the information and to make it more comprehensible. So
23 thank you Tiffany, and also I should thank Michael Robbins,
24 my other person here, who supervised Tiffany. So I will
25 begin with that.

1 And I'm also going to mention, pardon me for
2 mentioning this next term tier, but that is something which
3 appeared a number of times in the information provided to
4 us. In your prehearing brief, you relate that some domestic
5 Tier 1 producers are introducing new budget offerings under
6 associate brands in reaction to the filing of this case.

7 This strikes me as a curious commercial
8 strategy, specifically the introduction of different brand
9 names. If Goodyear has this valuable and well-known
10 trademark, why did they instead choose to introduce a new
11 offering under the Kelly trademark. Could it be that
12 Goodyear fears their flagship brand would be diluted or
13 devalued by association with economy offerings?

14 If so, this appears to be a calculated decision,
15 based on an intimate knowledge of consumer psychology. So
16 what does this tell us about the value of trademarks and the
17 existence of possible tiers?

18 MR. STEWART: Well let me start first, let me
19 thank your staff for helping you get prepared for today. I
20 found the size of the briefs to be daunting as well, trying
21 to get through them. The testimony from -- about Goodyear
22 was that there were a large number of products introduced on
23 the Goodyear brand that are mid-level pricing, and that
24 there are also additional tires for the Kelly brand.

25 Now Goodyear produces -- Kelly produces Dunlop

1 and it produces Goodyear obviously, and that flows more from
2 acquisitions over time, going back 20-30 years where they
3 acquired Kelly, etcetera. So Kelly is an associate brand,
4 as that term gets used in the market. And so by definition,
5 they develop products for each of the brands that they have.

6 So there's nothing -- there's nothing untoward
7 in them putting out new products under the Kelly brand, and
8 at the same time, they put out new products under the
9 Goodyear brand, and as we have said all along, the Goodyear
10 brand or the Michelin brand or the Bridgestone brand, you
11 can find products with those brands at a wide range of price
12 points.

13 So there's nothing surprising, based on their
14 past behavior, that they have introduced products carrying
15 the Goodyear label or brand, that are mid-level price
16 points, because that's what they've always done, and you can
17 see that in any display from any retailer, in terms of
18 product offerings on a particular size.

19 COMMISSIONER JOHANSON: Thank you for your
20 response, and once again I'm going to mention tiers. If the
21 Commission were to look at comparable tire prices in each
22 tier, would there still be underselling by the subject
23 imports, as far as you all know?

24 MR. STEWART: Well, it would depend on how you
25 define tiers, right?

1 COMMISSIONER JOHANSON: Right.

2 MR. STEWART: If you defined it the way the
3 Respondents would like you to define it, namely that there
4 are no domestics that are below Tier 2, and there are no
5 Chinese that are above Tier 3, then the answer would be
6 pretty clear. You would have no price competition, and so
7 your answer would be there is no underselling that is there.

8 But that is kind of a fiction, as opposed to how
9 the market works. If you go into any commercial dealer that
10 is not a company dealer, and you look at the tire offerings,
11 the tire offerings will typically be as many as 14 from a
12 given distributor or dealer, and that dealer will feel you
13 out as to what you're looking for, and then try to move you
14 up or down, based upon what they think they can make the
15 most money at, and it may be a U.S. tire, it may be a
16 Japanese tire, it may be a Chinese tire.

17 It all depends on where they think that they can
18 make the most money and meet whatever it is that your need
19 that you've articulated is.

20 MS. DRAKE: I think Mr. Jones might have a
21 helpful story, in terms of employees at the Yokohama plant,
22 and their experience purchasing tires.

23 MR. JONES: As employees of Yokohama Tire, we
24 get an employee discount, and we -- about, back about a year
25 and a half ago, we changed. But up to that point, we were

1 using a tire dealer right next to our plant. It wasn't
2 Yokohama; it was just a generic tire dealer there, and when
3 our employees could go down there, get the tires, sometimes
4 if they're not in stock then, you know, it would take a
5 couple of weeks, couple of days to get them, depending on
6 how long it was.

7 But the point of the story is is our employees
8 would go down there with our employee discount, and this
9 company would have our employee discounts in their
10 computers. Well, in a lot of cases and still to this day, I
11 got the tire prices, the employee discounts on my computer.
12 I get people constantly that they can get the Chinese tires
13 cheaper through these dealers than we can get our tires
14 through our employee discount.

15 And so when these employees are going to this
16 dealer, yeah, it makes a difference, because I've had many
17 employees drive up to our union hall, which I haven't been
18 very happy with, that's got tires on their vehicle that's
19 made in China, because they were able to get them 50 to 100
20 dollars cheaper than what we could get them at doing an
21 employee discount.

22 But \$100 is a lot to a person, you know, on a
23 weekly basis with a family and you've got kids in school,
24 and you know, you're talking about the average consumer
25 that's not getting that discount. I'm sure it's a whole lot

1 bigger.

2 COMMISSIONER JOHANSON: Thank you for your
3 responses. You all contend that demand is projected in the
4 imminent future. How do you reconcile that assertion with
5 the planned expansions by the domestic industry which are
6 cited by the Respondents?

7 MR. STEWART: Well, we're not the great
8 prognosticators. What we included in our brief was the
9 forecast for 2015 that was put out by RMA, the Rubber
10 Manufacturing Association, which comes off of, I assume,
11 what their economists have done. The new plants that have
12 been identified are by companies who have significant
13 presence in the U.S., but not a U.S. facility. So, one
14 would assume that part of their reason for investing, if
15 those investments go through, and if you look at the Kumo
16 investment, it was planned for 2008. We're now in 2015 and
17 it's restarted.

18 Plants can be delayed based upon market
19 conditions. But if the market conditions that we have with
20 relief go forward, the new plants coming in would presumably
21 help those companies rationalize their global footprint.

22 COMMISSIONER JOHANSON: Thanks for your
23 response. And I would like to thank the workers of the
24 Tuscaloosa Plant for showing my staff around in April. I,
25 unfortunately, was unable to attend, but I know he got quite

1 a bit out of it. I might add that I was actually in
2 Oklahoma that month for spring break with my kids. I'm
3 trying to get them to all 50 states and this spring break
4 was Oklahoma, and we drove by the Michelin plant in Ardmore.
5 I drove by and thought, oh, that's interesting. That's a
6 tire plant. So anyway, I have seen a tire plant, but I did
7 not get to visit one, although my staff indeed has.

8 And that brings me to the question. Our staff
9 report at page 123 states that automation has largely
10 replaced many of the manual operations formerly involved in
11 tire building. While I was unable to visit the plant in
12 Alabama, my staff was able to travel to visit that plant.
13 And he reported back to me that while there appeared to
14 significant automation in the front and back ends of the
15 process he was surprised at the amount of highly skilled
16 labor required in the middle stages to assemble each tire.

17 This is on a consistent with the productivity
18 figures in our staff report that show about three tires
19 completed per labor hour. Does the U.S. industry compare
20 with the tire industries in other countries in terms of
21 automation and productivity and what are the trends here?

22 MR. JOHNSON: This is Stan Johnson with the
23 steel workers. Certainly, we compare in both automation and
24 productivity with all the other major players. Most of the
25 companies are global companies, so the automation that's

1 being put in is basically going around the globe. It's how
2 they decide they're going to run their business going
3 forward through an automation process. So, I don't think
4 there's any significant advantage and/or disadvantage based
5 purely upon automation.

6 MR. STEWART: Commissioner Johanson, also in
7 terms of the productivity figures in the staff report, you
8 need to realize that there has been a shifting in terms of
9 demand over time to larger tires and larger tires take more
10 time than smaller tires. That just has to do with the
11 fleets that are on the road. There's a lot of cars that
12 take 17, 18 up to 20 inch or more size tires. And that has
13 become both for imports from China, imports from other
14 countries, and the U.S. a bigger piece in that that can give
15 you a lower productivity without any loss of productivity,
16 if you will.

17 COMMISSIONER JOHANSON: All right, thank you for
18 your responses. My time has expired.

19 CHAIRMAN BROADBENT: Commissioner Kieff.

20 COMMISSIONER KIEFF: Thank you, Madam Chair.
21 And I join my colleagues in thanking each of the witnesses
22 as well as the counsel for not only preparing so well for
23 today, but coming today. This really is a very well brief
24 -- I hesitate to use the word "brief" -- a very well briefed
25 and argued matter. And I get to go last this morning, which

1 gives me the benefit of my colleagues' interaction with you
2 and your interaction with them. And so I hope to build --
3 stand on the shoulders of giants and build on the dialogue
4 you've been having.

5 I often try, especially when going last, to try
6 to get to the crux of the disagreement between the two sides
7 to try to figure out are they legal, are they factual, to
8 try to figure out where we can focus our thinking. And in a
9 case like this, especially at a time like this, I can't help
10 but express that view as trying to figure out where the
11 rubber hits the road. Everybody really is ready for lunch.
12 Okay. I'm also amazed that no one else had deployed that
13 earlier. I appreciate their forbearance.

14 So, let me first then just ask both this panel
15 and then hopefully the afternoon panel can consider these
16 questions as well. So, my first general point of contact
17 between the two sides seems to be what impact, if any, is
18 the 421 record and it is outcome determinative or is it just
19 an added factor in your favor?

20 MR. STEWART: The question I had been expecting
21 on the 421 was what is the relevance of 421 relief in the
22 context of the surge of imports in 2012 and 2013. And the
23 good news there is that the Commissioner has a number of
24 prior decisions involving safeguard cases that terminated
25 during the period of investigation where the Commission

1 looked at the data straight. And so, the fact that
2 safeguard relief comes off is not relevant in terms of
3 whether there's been a big spike in the imports.

4 One can look at other aspects, such as what are
5 the affects of imports versus domestic industry in terms of
6 downward pricing pressures. And I think that there are
7 lessons that can be learned from the 421 because of the
8 conditions of competition that are unique to this time
9 period, which is we're on the backside of sharply falling
10 raw material costs, whereas in the 421 there was a gradual
11 increase. In post-421 there was a rapid increase in raw
12 material costs. So, I think there is some benefit there.
13 So, I'm not sure if that answers the question, but I think
14 that there are lessons that can be learned and on the other
15 hand Commission precedent would say that the fact that there
16 was relief for the first three months or the first nine
17 months of the POI does not change your analysis in terms of
18 import volumes.

19 COMMISSIONER KIEFF: And just very briefly, yes,
20 in the back.

21 MR. BUTTON: It's Ken Button, ADCS. With
22 respect to the 421, I note that the question of whether or
23 not the 421 really had any positive impact on the domestic
24 industry has been raised by the Respondent as both as a
25 precedent as to whether relief in this investigation will

1 have any positive impact on the domestic industry this way.

2 And I would comment, as an economist, that with
3 respect to the analysis done by the Respondents on that
4 point as to the 421 I think is deficient in a couple of
5 particular respects. And I would refer to the cornerstone
6 analysis. In that I would invite the Commission to take a
7 look at Exhibit No. 12 from the slideshow this morning. And
8 the key point to this is that you will see that there was a
9 trend during the 421. And the 421 occurred and you'll see a
10 change, a twist and had the 421 not occurred the dotted line
11 shows you that this is an industry which would continue to
12 decline in its production in sales. So, what the 421 did,
13 fundamentally, is it prevented the continued loss of U.S.
14 production shipments and capacity to the extent that was
15 relatively flat and did not go up it nonetheless prevented
16 tremendously greater losses in jobs, production, and
17 capacity.

18 Secondly, I think any of the 421 needs
19 additionally to consider not just volume, but price. The
20 421 case had the affect of stopping the major decline in the
21 average unit values of U.S. shipments and lead to an
22 increase in the U.S. price level of the U.S. market, which
23 had a substantial positive benefit on the industry.

24 So, in that sense, that is a natural experiment
25 as to the impact of relief just as you've heard this morning

1 that the implementation of preliminary relief for the
2 domestic industry in this investigation commencing in
3 December has resulted in very specific, very particular
4 increases in jobs, in new capacity and new products in the
5 mid-tier sector, so for the market.

6 COMMISSIONER KIEFF: Maybe this is for Mr.
7 Stewart then. What would your opponents have to show to
8 have the better argument?

9 MR. STEWART: Well, since I don't usually wear
10 the hat of the other side, I'm not sure I would be the
11 correct spokesman. I'm sure they'll have their own.

12 COMMISSIONER KIEFF: I will be asking them an
13 analogous question, but I take it you've given it some
14 thought?

15 MR. STEWART: Well, yes. It seems to me that
16 when you're in a situation where there is a growing market
17 of 10 percent and imports increase 84 percent from one
18 country and the domestic industry is shut out of any growth,
19 it is hard for me to think of an argument that would say
20 that they can win. And I think that they have done a -- I
21 view myself as not having done a creative job, but a factual
22 job. I view them as having done a creative job of creating
23 possible arguments that would say that it wasn't them. The
24 old criminal justice thing, I wasn't there. If was there, I
25 didn't do it. If I did it, I didn't mean to. And I meant

1 to, it must've been that I'd lost my mind.

2 COMMISSIONER KIEFF: I think self defense is
3 first and then insanity at the time is second and then not
4 fit to stand trial is last. Sorry, that's the law professor
5 in me, issue spotting exams.

6 MR. STEWART: So, you know the fact of the
7 matter is is that their basic thrust comes down to there is
8 no competition; therefore, the loss or the increase in
9 volume doesn't affect you because we don't compete with you.
10 So, if we're growing it's because there's a growing demand
11 in a part of the market that you don't supply, have no
12 interest in supplying, and won't supply. And our testimony
13 today, hopefully, demonstrates that that is just factually
14 incorrect.

15 Once you get past that, the only way they can
16 win is if the issue is: gee they had rising operating income
17 during the POI, therefore, they're not -- .

18 COMMISSIONER KIEFF: Let me press a little bit
19 and see -- I'm sorry. I think your first witness, Mr.
20 Johnson, you made a characterization that I thought was
21 especially insightful, which is that we all should be
22 reminded that this is an industry that may be owned by
23 owners, but enjoyed just as much and important just as much
24 to workers. What some folks call a team production
25 approach.

1 So, sticking with that approach, is there
2 anything to be made of the decision by the owners not, at
3 least, to be here? If one were, and I'm not suggesting that
4 we should or I would make this inference, but if one made an
5 inference that that represented a material difference in
6 their approach towards their business interest as opposed to
7 labor's approach towards labor's business interest.
8 Recognizing that these are both legitimate interests and
9 important interest, if there were a material difference
10 would that material difference be a factor we, the
11 Commission, should consider under our statute, or is
12 immaterial, legally, to the factors we're supposed to
13 consider under our statute?

14 MR. STEWART: I think the answer depends on
15 whether it's material injury or threat based on your cases.
16 And in fact, this is probably a case of first impression for
17 this because even your threat cases, which it says that you
18 have to take into account all relevant economic factors and
19 that includes the views of the companies. All right, this
20 is the first case that you have where the companies are, in
21 fact, represented. They're represented at this table. What
22 you don't have is you don't have the management here, all
23 right. And how you resolve that could be the way Commerce
24 resolves it where silence is golden and hence, the workers
25 get the benefit of representing the company.

1 COMMISSIONER KIEFF: So, it sounds like you're
2 saying it's not inappropriate for us to view this voice as a
3 voice that is representative of a company voice and you know
4 absent someone convincing us otherwise we should feel
5 comfortable doing that?

6 MR. STEWART: Yes. And let me just give a
7 policy argument of why that I think is particularly
8 important. I think statutorily it's the correct approach,
9 but from a policy perspective while retaliation has always
10 been a possible issue in cases -- when I was a young lawyer
11 we had a case where there was blatant retaliation against
12 our client overseas.

13 In the case of China, it is become a pandemic.

14 COMMISSIONER KIEFF: There's risk here.

15 MR. STEWART: There's risk. There were
16 publications at 421 of retaliation, not against the domestic
17 industry, but against other domestic industries. And the
18 USW and other domestic industries have been subject to cyber
19 attacks by the Chinese government as the indictment in the
20 Western District of Pennsylvania would attest. If you heard
21 the witnesses today, what they said was when we meet with
22 management it's all about what happens to China. If we have
23 to compete against the prices unchecked, we will not make
24 the investments. We will not come back into these areas.
25 That is what they're telling the workers.

1 COMMISSIONER KIEFF: Just I'm mindful that we've
2 gone over the time, and I've really benefited greatly from
3 the dialogue with, in this case, the lawyer and the
4 economist, but I very much appreciated each of the
5 witnesses' testimony as well, although we haven't yet had a
6 chance to chat. And I hand the already expired baton over.
7 Thank you very much.

8 CHAIRMAN BROADBENT: Commissioner Schmidtlein.

9 COMMISSIONER SCHMIDTLEIN: All right, thank you.
10 I wanted to first follow up on the line of questions that I
11 had in the first round about the price affects across what
12 I'll call the spectrum of tires to avoid the word "tiers."
13 And we were talking about the difference between the OEM
14 market and the replacement market. And I believe the last
15 thing or one of the last things we were discussing was that
16 OEM prices are not influenced by the prices of tires in the
17 replacement market.

18 MR. STEWART: May or may not be, but we don't
19 believe that there's a close correlation.

20 COMMISSIONER SCHMIDTLEIN: You don't believe
21 there is? Okay. And so, the next thing I want to make sure
22 I understand is your view on whether over the spectrum of
23 tires in the replacement market there are price effects
24 across that spectrum. So, in other words, if the price of a
25 lower-value tire is dropping, does that affect the price of

1 a higher-value tire? It seems intuitive to me that it
2 would, but I'd like to hear what you have to say. And if
3 so, how does that manifest itself, if anyone can speak to
4 that in terms of the sales.

5 MR. STEWART: I'm going to our friend at ECS to
6 take that on, but let me just first kind of give you a
7 comment based on my experience in a range of industries that
8 are characterized pretty similar to this, which is where you
9 have good, better, best pricing and we would suggest that
10 while there are clearly brands that are well advertised and
11 hence, one could say maybe those are the best, they haven't
12 priced themselves in all instances to carry that through
13 consistently, right?

14 But assuming that we're in a good, better, best
15 kind of pricing, there is no study that I'm aware of that
16 says that there's not price competition between them. And
17 typically, if you have good, better, best, the best priced
18 at "A", better is priced at "A minus perhaps five," and good
19 is priced at "A minus 10." And so, as prices move down at a
20 lower, whether it's direct or indirect, it has an affect in
21 terms of pulling the overall pricing structure down because
22 you can't maintain a premium that grows over time unless
23 there is clear differentiation in the market and in terms of
24 how people play, and that's not true in this market.

25 So, my experience would suggest that what we

1 would find in this is that the lower-tier prices, as they
2 drop, pull down the mid-tier prices and that the mid-tier
3 prices, as they drop, pull down the top-tier prices.

4 COMMISSIONER SCHMIDTLEIN: Okay. And I heard
5 you say at the beginning you're not aware of any study that
6 that doesn't happen, but do you have -- and I understand the
7 theory. I mean what do you base that on? Is it based on
8 your understanding of how sales are negotiated in this
9 market and they're pulling out the prices of these other
10 tires and showing them? Is this based on Cornerstone's
11 economic analysis?

12 MR. STEWART: Well, I'll let ECS answer in terms
13 of the economic point of view. From my point of view,
14 there's lots of -- there's been lots of reports out of the
15 tire magazine, talk about the effects of prices and the
16 overall declines in prices. You've also had statements, as
17 we've shown in our presentation, from CEOs of companies that
18 talk about the fact that the influx resulted in downward
19 pressure on their prices. Whether they're in the same tier
20 or different tiers, you have the same statements coming out
21 of the import community that the import prices of China are
22 affecting prices across the market. So, that would be the
23 empirical evidence that we've submitted in the context of
24 this case.

25 MR. BUTTON: Ken Button, ADCS. Just to

1 summarize, the key concept is that with respect to pricing
2 that there is in each of the "tiers" that are in there,
3 there exists domestically-produced tires and Chinese
4 imports. They compete head-to-head and there's a direct
5 price relationship between the two. In addition, as a tire
6 pricing structure, including at the very top in terms of
7 domestic products, is affected by two factors. One is that
8 there are Chinese products that advertise themselves as just
9 as good as the most premium U.S. product, but of more of a
10 bargain price. That is a direct opportunity for a dealer to
11 offer a price that is assertedly the same "quality," but has
12 a price depressive effect.

13 Moreover, the quotes were provided this morning
14 from the industry talking about how changes in the price
15 structure at the mid and lower end pull down the entire
16 pricing structure, including at the very top. That's not
17 uncommon as the distance between brand increment or quality
18 increment can be only so far before that tire brand, so to
19 speak, would be abandoned.

20 The fundamental point on pricing, though, is
21 admitted by the Respondents is that, one, they say that,
22 yes, there is underselling and it is massive. And that the
23 prices of both the imports and the U.S. made products have
24 declined over the POI. So, as to pricing, it is very clear
25 that there exists a nexus.

1 COMMISSIONER SCHMIDTLEIN: Okay. Let me move on
2 to a couple other topics or questions that I'd like to get
3 in. Loss sales and loss revenue, can you address and
4 discuss how we should consider the fact that there was only
5 one U.S. producer that reported lowering its prices. And I
6 believe only one that reported a loss sale, one U.S.
7 producer that reported one lost sale, I believe, so what
8 should we make of that?

9 MS. DRAKE: Commissioner Schmidtlein, I think
10 some of this is APO, but I think that is one producer that
11 reported a lost sale in the format requested by the
12 Commission. I think there were other statements going back
13 to the questionnaire responses themselves that might be
14 helpful in understanding the broader context for that.

15 And we also did an analysis of purchasers'
16 responses that purchased from both U.S. and Chinese sources
17 and looking at the trends in their purchases from those two
18 sources. Over the period of the results of that analysis is
19 also APO, but I think that would be very helpful for the
20 Commission to look at to try to understand what is the true
21 extent of lost sales that have occurred over the period.

22 MR. STEWART: I think the other point I would
23 make, Commissioner, is that if I'm -- I mean I realize that
24 the Commission's practice is to not care about the reason
25 that somebody appears or doesn't appear or participates or

1 doesn't participate and that's fine, but we are so convinced
2 that fears of retaliation drive a lot of this. If you look
3 at the way the Commission practice is on lost sales, that
4 information is taken from questionnaires and goes out to the
5 customers for confirmation by the staff.

6 In a world of retaliation, there's nothing that
7 prevents the customer from taking it to their Chinese
8 supplier and it getting back to the Chinese Government. So,
9 my own view if the Commission were to determine that there
10 was a posity of information in the reports or in the
11 questionnaire responses I would attribute a lot of that to
12 the fact that there is a concern with the structure of the
13 questionnaires and how they're handled by normal Commission
14 practice that if there are fears of retaliation you simply
15 wouldn't put that information. And if you look at a lot of
16 the answers, it wouldn't take a lot of deep thought to
17 figure out that perhaps that is a concern.

18 COMMISSIONER SCHMIDTLEIN: Okay, thank you for
19 that. All right, the last question that I had, and I
20 apologize if this has been discussed when I was out of the
21 room, was with regards to the capital investment and the new
22 capacity that's coming online. And again, I apologize if
23 you did discuss this. I recall hearing a little bit about
24 it, but the Respondents argue that when you look at that
25 that is not representative of an industry that has been

1 injured. And they do appear to be rather large numbers, so
2 if you could help me understand how we should consider that
3 and whether your argument is that there would've been
4 additional investment and therefore this is not -- you know
5 I know you have your weighted average cost of capital
6 argument and the return on investment; but in terms of the
7 amount of capital investment and so forth that's happened.

8 MR. STEWART: I'm going to ask ECS to jump in
9 after I start off, but you take a look, one of the
10 interesting things about the data in the staff report if you
11 look at total assets of which fixed assets should be a
12 significant part, is that you have a dramatic difference in
13 the questionnaire responses from the domestic producers than
14 what is true for their corporate parents, right? This is a
15 highly capital-intensive industry. And so the fact that
16 there are capital expenditures, large capital expenditures
17 should not be a surprise.

18 For the corporate entities, the eight companies
19 that are public -- and this you'll find in a footnote in the
20 ECS report -- the ratio of sales to assets is 1-to-1, the
21 lowest figure I have ever seen for a major industry. Steel
22 comes out at about one and a half, or two-to-one.

23 If you look at what is in the staff report, the
24 U.S. assets are teed up as though the sales-to-asset ratio
25 is two-to-one. Now, even that is an indication that you've

1 had an extraordinary rundown in the asset base in the U.S.
2 industry, and hence, higher capital expenditures could be a
3 form of trying to catch up in the later years when there's a
4 little better returns.

5 It's also the case that we presented in our
6 pre-hearing brief on capital expenditures whether or not
7 within the time period you're looking at there is an event
8 that explains why those seem to be large or perhaps are
9 larger than what otherwise be the case, but those are
10 factors that you may wish to take into account.

11 Now we'll turn to ECS to see if they have some
12 comments they would like to add.

13 MR. DOUGAN: Commissioner Schmidtlein, Jim Dougan
14 from ECS. A couple of things that came out as part of our
15 discussion yesterday, and perhaps--I forget which one of the
16 gentlemen from the Unions it was, that there is a large
17 amount of capital investment needed just to tread water in
18 this industry, often just because of changes in the tire
19 sizes that are demanded by the market.

20 So it is not even necessarily reflective of an
21 expansion or a growth, but just what you need to do to keep
22 paddling to stay afloat. So that is one.

23 But also, this is a substantial amount of capital
24 investment at a high point of the business cycle that's
25 reflective of a long period of comparative under-investment.

1 And there is, as Mr. Stewart said, some catchup being done
2 here.

3 MR. STEWART: I did also reference to an earlier
4 question, the new investment in terms of new plants that
5 have been announced indicating that any time there is a new
6 plant announced it either is an issue of a company who
7 perceives, based upon market conditions at the time that
8 there's an opportunity. And in all the three foreign
9 companies who have announced investments are basically
10 people who don't have a U.S. presence who are looking to
11 have a U.S. presence. But those investments are also
12 potentially subject to long-term delays, as the Cromwell
13 facility was, which has been delayed seven years. It
14 originally had been planned to be started and done in 2008.

15 COMMISSIONER SCHMIDTLEIN: Okay. Thank you very
16 much. My time is up.

17 CHAIRMAN BROADBENT: Okay. Yeah, just to follow
18 up. So we're not seeing anything positive about the
19 increase in capital investment that occurred during the
20 period. I mean, to me that always indicates that industry
21 is expecting expanded sales; that they are going to be able
22 to create some more jobs, and it needs to be--I mean, I am
23 trying to make sure I am understanding your argument here,
24 that it's catch-up. What else? I missed a couple of the
25 things that you said.

1 MR. STEWART: I'm sorry. I'm not trying to
2 denigrate capital expenditures that are made in terms of the
3 importance to the companies in making them.

4 We did discuss with the various union reps
5 yesterday the fact that, as you are making modifications in
6 plants to deal with larger sizes, or those sorts of things,
7 that you can have a lot of capital expenditures which are
8 basically--don't increase the volume of product that you can
9 produce, but you can change the size of the product you can
10 produce.

11 So, for example, if you looked at tires that are
12 17 inches and bigger, imports from China five years ago were
13 probably 20 percent; today, they are 33 percent of what
14 comes in.

15 Well from a domestic producer point of view, if
16 you are trying to increase your ability to service that
17 portion of the market there is a lot of investment that
18 would go into your plants that would be Cap X but would not
19 necessarily expand your capacity.

20 You did hear all of the witnesses this morning
21 talk about expansions that they were able to do within the
22 existing framework with relatively modest additional,
23 because they have a lot of unused capacity.

24 CHAIRMAN BROADBENT: Yes. Mr. Dougan.

25 MR. DOUGAN: Thank you, Madam Chairman. A bit of

1 context for considering the capital expenditure figures and
2 the concept that we are dealing with catch-up.

3 It is always good to have capital investments for
4 your industry, but as an indicator of the health of the
5 industry the context is still there, in reality, that there
6 is a decline in capacity, a decline in production,
7 shipments, and employment under the POI. Those quantitative
8 indicators are very much there.

9 CHAIRMAN BROADBENT: Okay. Well any more examples
10 that you could give us for the record on why the capital
11 investment is a negative activity would be helpful.

12 MR. JOHNSON: If I may, I might be able to put it
13 in a simpler context. Stan Johnson, Madam Chairman.

14 As has been stated, there has been a good bit of
15 movement from the automotive industry into larger diameter
16 rim sizes for tires, from 13s to 15s, which was traditional,
17 to 16s to 22s at this point in time.

18 Any time that those diameters change, to a certain
19 degree there's a trip point, then you've got to change
20 what's called the curing presses that cure the tires, the
21 tire machines that are able to run the tires. So there's a
22 lot of equipment in capital investment that has to occur
23 just to change those rim diameters that will show up as
24 significant but will not necessarily change the through-put,
25 and in fact could actually lessen the through-put of total

1 tires out of any given facility.

2 There are also changes that have occurred in
3 construction in compounding, particularly, where they now
4 add silica to tires, which seems to be nonsensical that you
5 would add sand to tires--it seems like that would wear them
6 out quicker--but the fact of the matter is that it decreases
7 rolling resistance and adds to wet traction.

8 And in order to do that, then you have to convert
9 the machinery that mixes the rubber because it's not made to
10 withstand the silica penetration. So you have a pretty
11 extensive capital investment that's required to do just
12 those things that don't necessarily increase production in
13 units of tires, but certainly does have to be done to keep
14 up with the industry overall.

15 CHAIRMAN BROADBENT: But isn't that an area of the
16 market where the U.S. companies are doing this and the
17 Chinese are not selling that big, more expensive product?

18 MR. JOHNSON: Well I think we're seeing a
19 significant movement of the Chinese imports into the larger
20 rim diameter sizes. I think--in fact I had this discussion
21 with Terry yesterday and my ignorance was that they were
22 still producing small-rim diameters, and the fact of the
23 matter is they are not and they have been producing
24 larger-rim diameters for some number of years.

25 CHAIRMAN BROADBENT: Okay.

1 MR. STEWART: We will provide additional response
2 in our post-hearing brief, Madam Chairman, if that is what
3 you would like us to do.

4 CHAIRMAN BROADBENT: Okay. That would be good.
5 Thank you.

6 I want to talk--and I am sort of harping here, and
7 I apologize but I am still trying to get my head around
8 this. You seem to be arguing that we don't have a uniform
9 definition of the different tiers in this market, which we
10 can all--I mean, to me it is kind of obvious there are
11 tiers. There may not be a uniform definition, but you see
12 to be saying: Well, since we have no definition, it is
13 highly substitutable and shouldn't look for that
14 differentiation.

15 You weigh that against the fact that we all know
16 that these firms are investing an awful lot in R&D to get an
17 edge on their competitors. I think we have evidence that
18 brand is very important here, and I would like to hear kind
19 of your thinking on what is the role of brand in this
20 marketplace with a million different options for a consumer
21 who is trying to, you know, sort through and find something
22 that they can drive their family around in.

23 MR. STEWART: Well the information that we supplied
24 in our prehearing brief came from a number of sources. And
25 from the staff report what is clear from the producers and

1 the importers and the purchasers is that they perceive there
2 to be in general a very high degree of substitutability
3 between Chinese product and domestic product. That is the
4 view of the people you got the questionnaire responses from,
5 either always or frequently highly interchangeable.

6 So the data from the staff report supports that
7 whatever existence of tiers, our position has been, okay, if
8 there are tiers there are tiers. Obviously there's no
9 consensus as to what they are or how they are shaped, or who
10 plays in which sandbox.

11 But those do not mean that the products are not
12 interchangeable. The reports from the industry literature--
13 magazines like Modern Tire Dealer and those sorts of places--
14 -

15 CHAIRMAN BROADBENT: But Consumer Reports is a big
16 different, really.

17 MR. STEWART: Consumer Reports identifies the
18 quality of the products, but The Modern Tire Dealer does
19 surveys in terms of how consumers buy tires, and what the
20 data there has shown is that more than half of consumers who
21 walk in to buy replacement tires are not asking for a
22 particular brand.

23 Some do. Obviously it means that there's 40
24 percent or something that ask for a brand. And of the ones
25 who ask for brand, the dealers move the customer off of the

1 brand at least half of the time.

2 The combination of those two say that there are
3 more than 78 percent of consumers who buy tires who either
4 don't ask for a particular brand, or who get moved off of
5 whatever brand they ask for when they are dealing with a
6 dealer because for most consumers when they go in they don't
7 actually know what they want other than they need a
8 replacement tire.

9 They may go in thinking, gee, I'd like to get the
10 same tire I have. And the dealer says to you, well, okay,
11 you can buy that but that's X amount of money. Look, I've
12 got this great deal over here on this tire. It's just as
13 good quality, maybe it's a private label that's put out by
14 the exact same company. Goodyear puts out private labels.
15 Cooper puts out private labels. Yokohama puts out private
16 labels. A lot of Chinese companies put out private labels,
17 as well as other brands.

18 So you could have a lot of discussion at the
19 dealer, which is why the magazine says you as a dealer
20 control what the consumer is going to buy in up to 85
21 percent of the time. So does that mean that there are times
22 where somebody comes in and says, no, I've got to have a
23 Cooper tire, I've got to have a Michelin tire, I've got to
24 have a --sure, of course that happens some.

25 But that's the information that's out there. It

1 wasn't created by us; it was created by these organizations
2 that track it for the dealers and that track it for the
3 producers.

4 CHAIRMAN BROADBENT: Okay.

5 DR. BUTTON: Chairman Broadbent?

6 CHAIRMAN BROADBENT: Yes.

7 DR. BUTTON: Let me make two points to supplement
8 what Mr. Stewart said.

9 First is that to the extent that the Respondents
10 want to say that the Michelin brand, or the Goodyear brand
11 provides some shelter for them, the Michelin brand name does
12 not provide shelter for B.F. Goodrich. The Goodyear brand
13 does not provide shelter for Kelly. The Kelly products and
14 the Goodrich products are operating head to head.

15 So the use of brand here is a surrogate for the
16 concept of no competition, but there is competition. At the
17 more high-level, abstract level, an indicator that there is
18 competition across the entire market is the fact that during
19 the POI apparent consumption increased by 10 percent. And
20 therefore presumably demand at the high level as well as the
21 lower level increased proportionately, but the U.S. industry
22 lost market share and lost volume.

23 So who was filling an expanded demand at the
24 higher end? And it was the subject imports. There is
25 competition for those consumers, and I think the facts

1 indicate that it's the subject imports.

2 CHAIRMAN BROADBENT: Vice Chairman Pinkert.

3 VICE CHAIRMAN PINKERT: Thank you, Madam Chairman.

4

5 Dr. Button, I want to understand your earlier
6 testimony about the impact of the 421 relief. And I took
7 your testimony to suggest that what the 421 relief did was
8 to halt the decline in the performance of the U.S. industry,
9 halt the deterioration as a result of subject imports, but
10 that it didn't necessarily increase the sales of the U.S.
11 industry.

12 Is that what you're saying?

13 DR. BUTTON: The facts show that with the 421
14 relief, from that point on there was an increase in
15 production and sales. But it did provide major benefit to
16 the industry in permitting its continuation, and it did save
17 jobs, production volume, shipments, and market share. And,
18 permit the companies to sell products at higher prices than
19 they otherwise could have sold them.

20 So that is what I'm trying to say.

21 MR. STEWART: If I could add to that, Vice Chairman
22 Pinkert, if you take a look at slide 14 of our presentation,
23 one of the things that is ignored in the argument of the
24 other side about the 421 relief and whether it was any
25 benefit to the domestic industry besides the points that Dr.

1 Button has made, is it's kind of like somebody looks at you
2 and says, well, I saw you here on Monday, and I saw you here
3 on Friday. Therefore it must be the case that you were here
4 all week long. Right?

5 They look at two points, 2008 and 2011, and say
6 well it looks to me like domestic shipments are about the
7 same, and total imports are about the same. So it couldn't
8 have done you any good. Right?

9 What they ignore in that analysis is what's shown
10 in slide 14, which is 2009--remember, relief didn't occur
11 until late September--the industry lost another 3 percent of
12 the market in 2009. And it closed three plants that they
13 announced during the 421 process. They closed in 2009 and
14 closed in part in 2009, '10, and finally closed in 2011.

15 So what you had was an industry that was shrinking
16 far below what was in existence in 2008. So what the relief
17 did was permit the rest of the industry to pick up that
18 business. And what this slide shows is that in--you
19 bottomed out in 2009, and market share started to be
20 regained in 2010, and it really started to be picked up in
21 2011.

22 That was the benefit. That got you back to the
23 point where you were about to say market share. Because
24 where you actually were before you troughed out was way down
25 below. Okay?

1 So 421 had positive effects not only in terms of
2 stopping the decline, but letting the industry regain market
3 share that it had lost through increased volume from a much
4 smaller base of manufacturing because they had been hurt to
5 bad they had to close three more plants.

6 And that occurred in the gap period between 2008
7 and 2011. So when you look at all those things, 421 had an
8 enormous benefit to the industry, which is exactly what each
9 of the union presidents said about their plants. You put
10 relief in, we started to rehire. Well what they didn't say
11 was that there were also plants that were being shut down
12 because of how badly the industry had been hurt. But these
13 guys all gained jobs, and that was the real effect of what
14 was happening in the market, and it was coming directly out
15 of the volume that had been lost in China.

16 VICE CHAIRMAN PINKERT: Thank you.

17 Now I have a hypothetical question for you. I'm
18 sure you've heard versions of this question before. But if
19 during the period of investigation the Chinese tires had not
20 been in the U.S. market, would they have been replaced by
21 imports from other countries, from non-subject countries?

22 MR. STEWART: Thank you. In our view, the answer
23 to that is clearly no. There are a few, a small percentage
24 of the products from other countries that are at low prices.
25 How low they are depends on whether you look at them in an

1 aggregate or disaggregated HTS level basis. We have that in
2 our prehearing brief, in one of the exhibits where we
3 provided that data.

4 But the reality is, if you take a look at what has
5 happened since preliminary relief was granted here, alright,
6 where the industry isn't closing factories, alright, what
7 has happened? Imports from China declined 60 percent.
8 There was some pickup in imports from third countries, and a
9 larger pickup in domestic production.

10 So we're not going to gain a hundred percent of
11 what the Chinese took. They didn't take a hundred percent
12 from us. They took it from other people, as well. But,
13 yes, had they not come in, we would have participated in the
14 market growth.

15 We had every reason to expect we would have
16 participated in the market growth on an equitable basis,
17 meaning we should have been able to expect close to 10
18 percent growth in sales. And even without looking at any of
19 the price effects, alright, of those numbers that we put up
20 in our slide that showed what the benefits would have been
21 in just the last year--and of course it would have been
22 benefits in 2013 and 2012 as well--are enormous. Are
23 enormous.

24 On average, we would have had a 14 percent higher
25 production. In shipments we would have had a 19 percent

1 higher employment, and we would have had over 30 percent
2 higher operating income. Enormous differences but for
3 dumped and subsidized imports.

4 And as these gentlemen all testified to earlier
5 this morning, there isn't any question we have the capacity
6 to do that. And just the nine facilities that the USW has,
7 which is 40 percent of the capacity, we probably could have
8 dealt with 60 or more percent of the uptick, and would have,
9 just as they are picking it up now.

10 VICE CHAIRMAN PINKERT: Now in talking about the
11 preliminary relief in this case, is there any way to tease
12 out of the data where in the market those increases enjoyed
13 by the U.S. industry were?

14 In other words, was it at the higher end of the
15 market? Was it at the lower end of the market? Is there
16 any way to tease that out of the data?

17 MR. STEWART: There's no way to tease it out of the
18 data, but we brought you witnesses who testified where it
19 came from, and it came from their plants. And that was
20 basically the middle of the market.

21 And so it was--you heard about the tremendous
22 interest in the new models that were put out by B.F.
23 Goodrich, by Goodyear, by Goodyear for their Kelly brand, et
24 cetera, but all of the facilities have had pickups.

25 Yokohama hasn't changed what they're selling;

1 they're just being able to sell more of it, but enhance--
2 able to increase what the throughput through their factory
3 is.

4 So as far as we can tell, there's probably some
5 pickup across the spectrum, but obviously there's a lot of
6 pickup in the mid-level where so much of the volume has been
7 lost by domestic producers.

8 VICE CHAIRMAN PINKERT: And my last question has to
9 do with the Chinese penetration into the higher end of the
10 market in the United States. And there was some testimony
11 on this panel that there's an effort being made to penetrate
12 the higher end of the market by the Chinese product.

13 My question is: How successful has that effort
14 been so far? We know perhaps that there's an intent there,
15 but has the intent actually resulted in penetration of that
16 segment of the market?

17 MR. STEWART: Thank you for that question, Vice
18 Chairman. Let me put it this way:

19 When the other side talks that issue, what they're
20 talking about is we don't have anybody who's a tier one
21 producer, boo hoo is us. We can't compete at the top.

22 When we talk about higher value-added tires, we're
23 talking about the larger size tires. And a third of what
24 China ships in are higher, are the larger size tires. Okay?

25 And we talk about tires that have more features,

1 that are the ultra high performance. And every one of the
2 major Chinese companies is offering ultra high performance
3 tires that are being sold in the market.

4 So it is not a question of "trying." They are
5 clearly there. Where there's disagreement between the
6 parties is, simply, does it matter that the Chinese
7 producers sell ultra high performance tires if they're not
8 Goodyear, if they're not Michelin? Does that somehow mean
9 that it's not an ultra high performance tire and does it
10 compete with the Goodyear ultra high performance tire?

11 And that's simply not the way the market operates.
12 Every dealer that's out there carries anywhere from 1 up to
13 40 different brands, and why do you think they carry all
14 those brands? They carry all those brands because consumers
15 come in and don't really know what they want, and they'll
16 listen to what the dealer is telling them that will deal
17 with their need.

18 Their need may be price. Their need may be safety
19 for their children. Their need may be I'm a geek and I
20 really want to have the highest, whatever the highest
21 technology, the latest gizmo tire is.

22 VICE CHAIRMAN PINKERT: Thank you very much. If
23 there are no more comments about that question on this
24 panel, I just want to thank the panel and I look forward to
25 the post-hearing submission.

1 CHAIRMAN BROADBENT: Commissioner Williamson?

2 COMMISSIONER WILLIAMSON: Okay. Thank you. I was
3 wondering, the other side has made the point about how well
4 the industry has been doing, but I was wondering whether or
5 not the real indication of the impact of the subject imports
6 is better told by employment and wages.

7 And the reason I'm raising the question is that
8 leading up to 421 there was an awful lot of discussion about
9 how many plants were closed. And clearly it seemed like the
10 domestic industry had really shrunk down and was really lean
11 and mean coming out of the 421 process.

12 And so during this period--as the market share
13 wasn't growing, but it had already shed workers and all, so
14 you can make a profit operating more efficiently. You could
15 have made a whole lot more profit if you expanded your
16 market shares and the market grew, or maintain your market
17 share, but even if you did you were still making profit.
18 But that raises the question, where would workers wages have
19 been, where would employment levels have been if the
20 industry was growing in the same way?

21 The reason I raise this is, the question I'm
22 asking is: Is the indicator of injury more what's happened
23 in terms of workers, volume of wages and things like that,
24 as opposed to the profits?

25 MR. JOHNSON: As we have negotiated agreements

1 within the industry for at least the last three, which would
2 go back into 2005, we have seen flat and/or concessionary
3 agreements to attempt to try to deal with an industry that
4 has been in trouble; that employers have stated at the table
5 that they're in trouble; that have stated at the table
6 they're in trouble because of Chinese imports.

7 It is an ongoing circumstance and, yes, indeed,
8 some of the profits of the industry very well may have been
9 due to concessions that our members and, as a result their
10 families and their communities, have endured as a result of
11 trying to maintain within this set of circumstances.

12 COMMISSIONER WILLIAMSON: Okay. Anyone else? Yes,
13 Mr. Button.

14 DR. BUTTON: Commissioner Williamson, you're asking
15 the question, what are the proper criteria to look at to
16 determine injury, in essence? How do you rate them? How do
17 you weight them?

18 COMMISSIONER WILLIAMSON: Yes.

19 DR. BUTTON: And you've got a context here where
20 essentially all of the, what I would call quantitative
21 factors indicated deterioration: capacity, production,
22 shipments, number of workers.

23 And you have the income/profitability out there as
24 something that is stronger. So one of the characteristics
25 about that that's unusual of course is that we have talked

1 about as bit is that that one is unlikely to be durable
2 because it's based on the fact of having run the history of
3 the 421 prices which raised the price levels up to a higher
4 level, which are now coming down a lot, and raw materials.

5 If the raw material costs stopped declining, as
6 they appear to have, then the prospect is that profitability
7 will decline; that margin will shrink because of the
8 continued decline in the prices. And this is the context
9 you described of prices where they will have an effect--that
10 the declining import prices will have an effect on the
11 domestic industry.

12 So you've got this whole load of quantitative
13 factors that are in fact negative, the operating profit
14 being currently positive in its perspective, but ephemeral.
15 And the threat is that that will decline and the
16 probabilities of it declining are very, very high.

17 MR. DOUGAN: Commissioner Williamson?

18 COMMISSIONER WILLIAMSON": Yes.

19 MR. DOUGAN: Jim Dougan from ECS. One thing I
20 would like to add in response, and I think you were sort of
21 going in this direction, which is had the domestic industry
22 been able to participate in the demand growth in the market,
23 had it been able to maintain its market share after 2011
24 throughout the period, it would have been able to--and there
25 was an analysis of this that appears in Petitioner's

1 prehearing brief--the additional production-related workers
2 who would have been required to meet that output ranged from
3 roughly 1800 to 4800.

4 So over the POI there definitely would have been
5 thousands more people employed to meet the demand that was
6 required by the general rise in the market, but they were
7 not allowed to participate in because of the influx of
8 subject imports.

9 COMMISSIONER WILLIAMSON: Okay, because I'm saying
10 another indicator is the high capacity utilization rate,
11 that the industry was operating very efficiently even
12 without the market share growing, but your point is I guess
13 the question I was raising, is would there have been a whole
14 lot more employment.

15 MR. STEWART: Yes.

16 COMMISSIONER WILLIAMSON: Okay. Thank you for
17 those answers.

18 The other question I was wondering about is,
19 looking at your chart three and the net sales, you figure
20 the 28 million you say lost to imports, given the capacity
21 of the industry, and given how much the U.S. has been
22 importing Chinese tires, if the orders were imposed wouldn't
23 nonsubject imports accrue most of the benefits, a question
24 Commissioner Pinkert had gotten at.

25 MR. STEWART: Yeah. Thank you, Commissioner

1 Williamson. The answer is, no. This assumes that the--if
2 there hadn't been the surge in Chinese imports (a) China
3 would have gotten 9.7 percent of the growth; the country
4 imports would have gotten 9.7 percent of the growth; and
5 we've have gotten 9.7 percent of the growth.

6 If you actually looked at what the trend line was,
7 which is on slide 14, but for the sharp rise in imports it
8 may have very well have been that the U.S. would have gotten
9 a lot more than 9.7 percent of the increase because the
10 industry was coming back.

11 So in 2010 and 2011, when we were out-performing
12 the overall market, okay, and so we took a conservative
13 approach to say if in 2012 to '14 we didn't increase our
14 market share but we didn't lose market share, how would
15 things have shaken out? And the answer is, we weren't
16 losing market share to third-country imports in 2011, or
17 2010, and there's no reason to believe we would have lost
18 them in 2012 to 2014.

19 COMMISSIONER WILLIAMSON: Okay, because I was
20 thinking that this figure here had to be if you had more
21 plants--given the capacity that you had.

22 MR. STEWART: What we spent a lot of time with the
23 testimony today, and in preparing for today, top show that
24 just the Union plants, which are nine of the plants, which
25 account for 40 percent of the capacity, would have been able

1 over this 2012 to 2014 time period to produce more than 50
2 percent of what's listed there as lost import volume. We
3 believe we'd have probably been 60 or 70 percent could have
4 come out of the 9 plants that are USW plants. Okay?

5 So capacity is defined a lots of ways by lots of
6 people. If you heard the witnesses today, they talked about
7 how quickly they can ramp up, and how much they have come
8 back in the first three months.

9 And if we had not ramped down, there would have
10 been just from these four plants, something like 7 or 8
11 million additional tires each year in the 2012 to 2014 time
12 period in just these four plants. Okay?

13 So the capacity was there. So it's not a question
14 of whether the industry could have done it. The issue is,
15 if there hadn't been the unfair trade practices would we
16 have grown faster than that? This in my view is a
17 conservative estimate.

18 COMMISSIONER WILLIAMSON: Okay--

19 MR. JOHNSON: And it's not "perceived" capacity.
20 It is real capacity availability, because we have seen these
21 plants go down, all nine facilities, go down in production,
22 and then immediately ramp back up.

23 So we're not talking about a perceived capacity,
24 something with bricks and mortar, we're talking about an
25 ability to almost, you know, within a short period of time,

1 ramp production back up.\

2 COMMISSIONER WILLIAMSON; Good.

3 MR. DOUGAN: Commissioner Williamson, Jim Dougan
4 from ECS. One thing I wanted to add is that one of the sort
5 of founding assumptions of a lot of the analysis that we saw
6 from Respondents is that, you know, basically the domestic
7 industry was maxed out over POI; that it couldn't possibly
8 have produced any more. They were at essentially, you know,
9 full capacity because they for several of the years of the
10 POI had utilization of over 90 percent.

11 On the one hand, I think what we have heard from
12 the Union witnesses is that there was more slack there, more
13 available capacity to be ramped up even than the numbers
14 that would be in the staff report would suggest.

15 But even leaving that aside, the utilization in
16 2011 was 93.6 and it went down to 91, and then down to 88,
17 and then back to 91. You know, the idea that any of those
18 numbers necessarily represents full utilization, and that
19 there was no additional tires that could be squeezed out of
20 this industry, I mean even just the decline from 93.6 to 87
21 suggests, you know, that there was available room to make
22 more.

23 COMMISSIONER WILLIAMSON: Okay, I've got it. Good.
24 Thank you for those answers.

25 CHAIRMAN BROADBENT: Commissioner Johanson.

1 COMMISSIONER JOHANSON: Thank you, Chairman
2 Broadbent.

3 On page 24 of our staff report it states that OEM
4 tires rarely come with warranties, whereas replacement tires
5 usually do have warranties. That seems a bit
6 counter-intuitive given what we hear about OEM tires being
7 top tier. Do you have any insights as to why that is
8 the case?

9 MR. JOHNSON: To the best of my--Stan Johnson. To
10 the best of my knowledge, they all do have warranties. I'm
11 not sure how that got into the record. I think if anyone
12 buys a new vehicle, typically you will see as a part of the
13 package that you get with a new car it usually has a
14 separate booklet about the tires and the warranty that's on
15 the tires. At least the vehicles that I've purchased have.

16 COMMISSIONER JOHANSON: Okay. I can state that
17 actually I had a tire go out, blow out on a new car, and it
18 wasn't covered by warranty. I was very surprised. So I'm
19 just one person here, but that question--it's a question
20 that was raised in my head because of that.

21 Okay. Thank you for your response.

22 On page 37 of our staff report, it mentions that
23 according to the testimony at the staff conference Michelin
24 laid off about 100 workers in 2010, but somewhere hired
25 back. What is the status of those workers today?

1 And, Mr. Williams, I believe you addressed this
2 earlier today. Could you expand on that a bit?

3 MR. WILLIAMS: It was in October of 2013 we laid
4 off 100 employees. And they stopped hiring people through
5 attrition. In other words, when people quit, passed away or
6 retired.

7 Since that time, here in the last year, in 2014,
8 the end of 2014, we have brought all those people back. And
9 we have hired up to 100 people now. And in the last two
10 weeks, are continuing to hire.

11 COMMISSIONER JOHANSON: What does that say about
12 the current state of the industry?

13 MR. WILLIAMS: Well in my plant, since the
14 implementation back in January, or the end of the year when
15 the tariffs were talked about that they were going to be put
16 back on, we have ramped up production in my plant. That's
17 the one I can address.

18 MR. STEWART: Testimony that he had, Commissioner
19 Johanson, and that each of the other USW witnesses had, was
20 that once there were provisional remedies in place which
21 started in late November, alright, that the market situation
22 dramatically changed and that all of these plants have
23 started to rehire and started to ramp up their production.

24 So we presented it as a cause and effect because
25 now you have a three-month time period where there's actual

1 data that's publicly available that you can look at that
2 looks at what was the effect of having provisional relief in
3 place.

4 Imports from China declined by 60 percent, 63
5 percent in fact. Overall imports declined. Domestic
6 production increases by a number of million tires.

7 COMMISSIONER JOHANSON: All right, thanks for your
8 responses.

9 How do you all respond to Importer ITG's argument
10 that if an order is put in place that third-country imports
11 from Thailand and Indonesia will increase to fill the demand
12 gap, as they apparently did following Section 421 Safeguard
13 Report?

14 MR. STEWART: Yes, that's my argument about you're
15 here on Monday, you're here on Friday, therefore you must
16 have been here all week long. They do a data point analysis
17 looking at 2008 and 2011, and they ignore what happened in
18 the 2009, '10, and '11 time period, okay?

19 So we don't believe, and certainly your own
20 economists in the 421 predicted that a significant part of
21 the benefit in terms of quantity would go to third
22 countries, and some part of the benefit of trade remedy
23 would be that there would be increased volume available to
24 third countries. But there's a lot of volume that would be
25 available to domestic producers. And that's what you see in

1 the first quarter versus what happened before.

2 Could some of that go to Thailand or other
3 countries? Sure. Some of it could go there. But that
4 doesn't mean that the remedy would have no effect. Their
5 premise is the remedy had no effect, because if I look at
6 2008 and 2011 domestics are the same, total imports are the
7 same. The balance of who got what just shifted. And that
8 ignores the fact that we closed three plants between 2008
9 and 2011, and the domestic industry managed to regroup after
10 the loss in 2009 and regained market share in 2009, a lot of
11 market share in 2010, 2010 and '11.

12 COMMISSIONER JOHANSON: Thank you.

13 How do you all respond to the Respondents'
14 arguments that normal seasonality and the West Coast
15 explains the increases in subject imports in the
16 post-petition period?

17 MR. STEWART: Well all you have to do is look at
18 the statements of every CEO in the industry about what
19 happened after the cases were filed. And what every CEO
20 says is, there was massive buying up of inventory in
21 anticipation of the preliminary determination. Was there a
22 strike on the West Coast? Sure there was a strike on the
23 West Coast.

24 Was there a lot of anticipatory buying? You bet
25 there was. Are the import surges that happened in the six

1 months after the petition was filed indicative of that,
2 supportive of that? Absolutely. More than 20 percent, as
3 your staff report shows.

4 So one can always try to find arguments, but
5 everybody in the industry believes that what happened was
6 there was a massive buildup of inventory to ride the storm
7 to see what happened in this case. And that's what the
8 chairman of Goodyear had to say. That's what the president
9 of Cooper had to say. That's what the president of Yokohama
10 had to say; what the head of Michelin had to say. They all
11 had to say there's a huge buildup in inventory, and that
12 buildup in inventory is hurting us in our business in the
13 first quarter, second quarter of 2015.

14 MS. DRAKE: Commissioner Johanson, just on the
15 seasonality issue, that same argument was made by
16 Respondents before Commerce, arguing that the increase in
17 imports was due solely to seasonality. And Commerce looked
18 at all the data submitted and found no merit in those
19 claims. We would be happy to put that in post-hearing, if
20 you would like.

21 COMMISSIONER JOHANSON: That would be helpful.
22 Thank you, Ms. Drake.

23 On page 113 of your brief, you refer to Chinese
24 Government policies to support radialization of the Chinese
25 tire industry. Given that our staff report describes the

1 introduction of radial tires in the U.S. market as having
2 taken place in the 1970s, what does the existence of this
3 policy say about the state of the tire technology in China?

4 MS. DRAKE: A number of those policies are a few
5 years old. The vast majority of the Chinese industry, just
6 like the U.S. industry, is radialized, the imports that are
7 coming in are radial tires. So that is a term that is used
8 to, you know, sort of clean up those last plants in China
9 that may be making biased tires. But those are policies
10 that are a number of years old and don't reflect the
11 majority of the industry, which is radial.

12 COMMISSIONER JOHANSON: Thank you, Ms. Drake.

13 MR. STEWART: Let me just add to that, if I could,
14 Commissioner. You know in China there are I believe more
15 than 300 tire companies. You have questionnaire responses
16 from I believe 44 or 48. So there's a lot of companies who
17 do not export to the United States from China at the present
18 time.

19 So policies may make sense for smaller players,
20 local players, that aren't relevant to the large
21 international players.

22 COMMISSIONER JOHANSON: Thank you, Mr. Stewart.
23 And that actually brings me to another question. I've been
24 here about three years now on the Commission, and rarely
25 have I seen a case--in fact, I'll say that never have I seen

1 a case where there have been so many players in the market.

2 You just mentioned there are about 300 producers
3 in China. There are a large number of producers in the
4 United States.

5 Mr. Stewart, you earlier spoke about some
6 consolidation in the industry, but this industry there's so
7 many producers. Do you know why that's the case?

8 MR. STEWART: I don't have a good explanation other
9 than I don't think that the technology is---creates enough
10 of a barrier to entry. And so you can have a lot of
11 producers because, even though there's a lot of capital
12 investment to have a big plant, it's not like---it's not
13 like there are technological barriers to getting the
14 technology to get in, would be my guess.

15 COMMISSIONER JOHANSON: Okay. Thank you for your
16 response. And I think I have time for just one more.

17 From the questionnaire responses, U.S. producers
18 sell primarily in the spot market, and importers sell either
19 in the spot market or under long-term contracts. Are there
20 differences in the types of purchasers that purchase via
21 contracts or via spot sales?

22 MR. STEWART: I don't know that our witnesses would
23 be particularly able to help you there. I believe that the
24 reason that you see more contract--and Respondents would be
25 able to tell you about why their contracts are that way--but

1 I believe that there's a fair number of Chinese exporters
2 who sell on a fixed quantity, or minimum quantity basis.
3 And those may lead to annual contracts. Certainly in the
4 OEM business you would have long-term contracts.

5 So it is a question of spot market is much more
6 where the replacement market is for domestic players,
7 because it's all coming out of inventory.

8 COMMISSIONER JOHANSON: That makes sense. Well
9 thank you all for appearing here today. My time has
10 expired. I found your presentation quite helpful. Thank
11 you.

12 CHAIRMAN BROADBENT: Commissioner Kieff.

13 COMMISSIONER KIEFF: Thanks so much. And I enjoyed
14 my colleagues, appreciating very much the testimony, and we
15 have a TV showing of the hearing in the back room. So while
16 I was able to grab a quick bite to eat, I was benefitting
17 from the input. And in the interest of recognizing that I
18 benefit from the tag-team approach of stepping out, and that
19 all of you have been sitting here for some time, I hope it
20 might be of help to just say that for the next
21 nine-and-a-half minutes of my time, I'll follow up with all
22 due apology to Mr. Stewart and Mr. Button with the two of
23 you. And if the other witnesses want to take a few moments
24 to stretch legs and grab a bite to eat or a drink of soda,
25 you have nine minutes to do that.

1 I don't know whether my colleagues will want to
2 ask you questions, but just in the interest of transparency,
3 I won't be asking you questions. So you can relax, or check
4 Blackberries, or do whatever you like.

5 For Mr. Button and Mr. Stewart, hopefully you'll
6 have the opportunity to do that as well later, but if I
7 could just follow up on the questions we were talking about
8 so that I can really understand the limits of your position.

9 And I say that being mindful that of course at
10 least for many of us, including me, I find it easier to
11 adopt a position if I know on its own terms it has limits;
12 that it's not totally all-encompassing, or totally
13 malleable; it has its own logic, its own limits.

14 So I think Mr. Button wanted to talk a little bit
15 more about what significance we should draw from what he was
16 calling a natural experiment of the 421.

17 And, Mr. Stewart, I think you were talking about
18 the legal question of the ability of a segment of an
19 industry to in effect speak for an industry--in this case,
20 the segment here is if you are labor rather than management.

21 So could you--let me start with Mr. Stewart--can
22 you explain a little bit more the legal position? Does
23 that--how does that connect to our industry as a whole
24 analysis, if at all?

25 MR. STEWART: As you know, under the statute there

1 is definition for "interested parties." And "interested
2 parties" include a provision that makes worker
3 representatives representative of the industry where they
4 choose to appear.

5 And so clearly the USW is a representative of the
6 industry. The only issue that comes up is what percentage
7 of the industry they represent. And that's an issue largely
8 that's dealt with at Commerce in terms of standing. Forty
9 percent of what our guys represent. You have questionnaire
10 responses that would show you whether anybody else supported
11 the case that would increase that.

12 So as long as you meet the standing, there is
13 never a requirement that the party who is before you--

14 COMMISSIONER KIEFF: Yes, and I'm not suggesting
15 that for example we would need to survey everybody and,
16 absent everyone's input, not be able to move forward. I
17 guess what I'm asking is: If it turns out your opponent this
18 afternoon comes forward and were to say, hey, look, let's
19 take all of the information offered this morning as
20 completely wonderful on its own terms, but inconsistent with
21 the views of let's call them the owners of the firms. And
22 therefore the industry as a whole is not being harmed. In
23 fact, the owners are being helped by shifting their business
24 strategies to accommodate Chinese imports. And there is a
25 divergence between the business strategies of the owners and

1 the business strategies of the workers.

2 Now I'm not saying they're going to win that
3 argument even if they make it. I'm just asking, even if
4 they were to try to make it, is that--would that be
5 relevant? Or would we instead have to say to them: That's
6 wonderful, but even if you are right, your argument is
7 irrelevant?

8 MR. STEWART: Yeah. I think that the case law at
9 the Commission where you've had situations where you've
10 looked at what happens when it's only management that's at
11 the table, and some management is for relief, and some
12 management is opposed, I would say that's probably your
13 closest example.

14 And what the Commission has uniformly found over
15 time is that where that type of situation occurs, the
16 opinion is not what's relevant, it's what the facts are that
17 you're able to collect.

18 Now you included in your question the issue of
19 what is more than an opinion, but rather whether there is a
20 policy. And if an executive in an investor conference says,
21 our policy is to do X. Whether you can take that out of the
22 context that it's made in and assume that that translates
23 into policy that may drive what the answer is. And I think
24 the answer is that, as a Commission you have the right to
25 examine that and to give it the weight that you think it

1 deserves.

2 COMMISSIONER KIEFF: So for example, so I ate
3 lunch. I viewed that as helpful to me. A so-called health
4 nut might have viewed that as harmful to me. We might each
5 authentically to ourselves be happy with very different
6 approaches, and yet really cringe at the other's approach.

7 In our sugar case, we had, to use your example,
8 two industry views. One view that said we really like X.
9 And one view that said we really don't. And we had to do a--
10 -we, the Commission, had to do an industry-as-the-whole type
11 of analysis that in effect picked a winner and picked a
12 loser.

13 And I guess I am asking you, are you saying that
14 we have to do that here if confronted with that type of true
15 preference conflict?

16 MR. STEWART: Well, because I don't put a lot of
17 value in the claims that my distinguished colleagues have
18 made on the other side--

19 COMMISSIONER KIEFF: And I'm not crediting their
20 views, or discrediting their views. I'm merely asking the
21 thought-experiment question.

22 MR. STEWART: But what I was going to say was that
23 on the issue of the question of whether there has been
24 abandonment, because we have decided to move upstream, even
25 if there were 25 statements certified by CEOs that this is

1 what they had said at different places, it is contradicted
2 by the facts because typically they trot out Goodyear, and
3 the Goodyear plants have introduced a whole series of
4 products which are designed to go at the mid-level.

5 Now part of the--so--

6 COMMISSIONER KIEFF: Let me, if I could, see if I
7 am hearing you so far. You are saying even if the logical
8 conflict that I'm asking about might pose an interesting
9 question, on this record it would not be supportable? Is
10 that what you're saying?

11 `MR. STEWART: I'm saying that that is the case.
12 I'm also saying that a lot of times the reason the argument
13 is made is that there is a failure to analyze what it is
14 that the claim is about.

15 The Goodyear claim that they were going to put
16 more focus on higher value-added tires was defined by them
17 as being I think 75 percent of the market. So we're
18 concentrating on that higher value end of the market which
19 is only 75 percent of the total.

20 So that is kind of like saying, okay, we're not
21 interested in the entire pie anymore. We're only interested
22 in most of the pie. But we don't compete because, after
23 all, the other guy wants some of the pie.

24 So I think that there is some language differences
25 in terms of where our opponents come from which gives them

1 belief that language that they find in the statements has
2 meaning. If it did have meaning, it's contradicted by the
3 actions that have taken place.

4 And I did want to--I didn't have a chance to
5 respond to your question on the 421. As I listened to Dr.
6 Button, I understood I had missed an opportunity to kind of
7 put it in context. So let me see if I can do that quickly
8 for you, if that's--

9 COMMISSIONER KIEFF: I'm mindful that I've got four
10 seconds, but I'm happy to follow up with both of you when
11 the baton gets passed back around.

12 Well, I'm done now, but let me pass the baton and
13 then we'll follow up. I'm sorry, Dr. Button, we'll follow
14 up with both of you on that next time.

15 CHAIRMAN BROADBENT: Commissioner Schmidtlein?

16 COMMISSIONER SCHMIDTLEIN: Thank you.

17 I just had a couple questions here. To follow up
18 on the investment questions that I was asking earlier, and
19 that I think Chairman Broadbent followed up on, and it might
20 be best to do this in the post-hearing brief, but I would
21 invite you to look at the staff report, to see if I
22 understand your argument, and footnote 28 specifically,
23 where it talks about the capital investments of the various
24 U.S. producers.

25 And if you could just address--you know, what I am

1 trying to square is--and you could articulate what your
2 argument is; you could do it now or if you could do it all
3 in the post-hearing--I'm looking at page VI-18, roman
4 numeral VI-18 in the staff report. That the industry was
5 suffering from certain declines in performance indicia,
6 while at the same time making fairly substantial capital
7 investments.

8 And so--and if I understood you earlier, this was
9 because they were catching up from not having been able to
10 make capital investments.

11 MR. STEWART: We will address it in the
12 post-hearing. We did address it in our prehearing brief, as
13 well. And we will simply\y--

14 COMMISSIONER SCHMIDTLEIN: Okay, because I was
15 looking for it just now in the prehearing brief, and maybe
16 cause we're, you know, I couldn't find where it was
17 addressed--

18 MR. STEWART: Let me see if my colleague might know
19 off the top of her head.

20 COMMISSIONER SCHMIDTLEIN: Okay, and just
21 articulating what your argument is. Is it that they should
22 have been able to make these investments, while at the same
23 time avoiding having to reduce the number of workers, reduce
24 their production, and so forth, during this period? Or that
25 they should have been able to make additional investment.

1 MR. STEWART: Well certainly we would have made the
2 latter argument, not the former. We're not saying they
3 shouldn't have been able to make the investment they did
4 make. This has been a capital investment started industry
5 over the last business cycle. And so you do have higher
6 capital expenditures in the POI.

7 COMMISSIONER SCHMIDTLEIN: And so if you have
8 information vis-a-vis these companies that are discussed in
9 the foot notes that, you know, they had wanted to make
10 earlier investments, but they didn't and so now they're able
11 to because the safeguard was on and they were able to catch
12 up, that would be all full.

13 The other thing that I wanted to address, I've
14 heard a few of the witnesses discuss how when the
15 preliminary duties went on the impact was immediate, and one
16 of the things that struck me, actually earlier this morning
17 when Senator Brown was here, and he mentioned that in 2011
18 the industry had 33,000 employee and that it had dropped,
19 you know, he was using the time period '11 to, I guess, '14,
20 and so I went and looked at the number, you know, that were
21 in the prelim and it did strike me that you do see these
22 drops in each of these numbers from '11 to '12, obviously
23 and the safeguard did not come off until the end of
24 September. So I would invite you either now, or if it's
25 easier in the post-hearing, again, to just discuss how is it

1 that it can have such an immediate impact. I mean, I
2 presume that the substantial drop in some of those numbers
3 you see from '11 to '12 is because the safeguard came off?

4 MR. STEWART: First of all you have -- I think
5 there may be some issues in terms of the data from the
6 prelim.

7 COMMISSIONER SCHMIDTLEIN: I understand it's not
8 exactly --

9 MR. STEWART: We'll address it in the
10 post-hearing brief.

11 COMMISSIONER SCHMIDTLEIN: Oh, okay. And just
12 again, like I went back and looked at the witness
13 statements. I see where some of the witnesses have
14 discussed how quickly that can happen. But that was in the
15 context of the prelim duties and not in the context of this
16 questionnaire about what is causing these numbers to fall so
17 drastically when the safeguard was on until September 27th.

18 MR. STEWART: And we will address that. And
19 remember that the Union City plant closed finally in 2011.

20 COMMISSIONER SCHMIDTLEIN: I see.

21 MR. STEWART: So there would have been a drop in
22 2012 from 2011 figures simply because the Union City
23 facility had finally closed down. As I understand it, they
24 had gone through buyouts over the 29 2011 time period. So
25 I'm not sure how many people were decreased each one. But

1 we will respond to it in full in the post-conference because
2 I believe a lot of the stuff will be APO.

3 COMMISSIONER SCHMIDTLEIN: Okay. All right. I
4 appreciate it and with that, I have no further questions. I
5 just want to thank you all again for being here today.

6 CHAIRMAN BROADBENT: I always have like three
7 completely unrelated questions running around in my brain at
8 this time in the hearing. Just out of curiosity, Mr.
9 Stewart, could you discuss sort of how you weighed filing a
10 dumping case versus one of the special safeguards, the 421
11 petition?

12 MR. STEWART: We were asked this question and
13 provided your staff an answer, I believe, during the prelim,
14 but let me just summarize what the answer was.

15 For the steel workers, their interest when
16 there's a problem is whatever is the remedy that would help
17 their members the quickest. And a 421 had a lot fewer hoops
18 you had to jump through and was a much shorter time period
19 to get to relief, and the industry was in a period of
20 extreme crisis. So their direction was, we need relief now,
21 what is the fastest thing you can do to get us relief? 421,
22 what's that, and so we pursued that. So that was -- you
23 know, and it's also the case that unlike when a case is
24 brought by the management, the benefits of relief go
25 indirectly to workers in a sense that if relief is effective

1 and companies are able to increase production, you're able
2 to rehire people. And that's the benefit that a union gets
3 in bringing the cases that people get rehired or don't get
4 laid off, and perhaps it flows through in the compensation
5 that they may receive. But the benefits in terms of higher
6 prices and the increased profitability for the company that
7 is not something that flows directly to the workers and so
8 it's a lot -- 421 is a lot less expensive than doing a
9 dumped countervail case.

10 CHAIRMAN BROADBENT: Okay. Mr. Johnson, is that
11 consistent with what your thinking was?

12 MR. JOHNSON: Yes.

13 CHAIRMAN BROADBENT: Yeah, okay. You didn't have
14 anything to add to that?

15 MR. JOHNSON: I'm sorry. The only thing I would
16 differ on is the economic value to the union.

17 Although an economic value exists, that's not at
18 all why we are doing this. We are doing this because we're
19 trying to save jobs. We're trying to keep a manufacturing
20 base in the U.S. and create an economy that continues to
21 operate on a manufacturing basis. It's certainly not all
22 economic by any stretch.

23 CHAIRMAN BROADBENT: Okay. And then another sort
24 of unrelated question. In the 421, you all had, I think,
25 expedited trade adjustment assistance benefits as part of

1 that remedy; was that correct in what the president put in
2 place? And did that have any benefit to your members?

3 MR. JOHNSON: Trade adjustment assistance, I'm
4 not --

5 CHAIRMAN BROADBENT: Maybe --

6 MR. JOHNSON: -- I couldn't recall whether it was
7 specifically tied to that or tied to something overall.

8 CHAIRMAN BROADBENT: Okay.

9 MR. JOHNSON: But in either event, trade
10 adjustment assistance is beneficial in all circumstances to
11 allow people that are being impacted to train and attempt to
12 find other similarly paid vocations. Sadly enough though,
13 even with TAA in place, rarely are people able to replace
14 the jobs with the quality of jobs that they are losing.

15 CHAIRMAN BROADBENT: So what was the TAA
16 experience during the 421?

17 MR. JOHNSON: TAA was offered to everyone that
18 made application.

19 CHAIRMAN BROADBENT: How many? I mean, how many

20 --

21 MR. JOHNSON: Oh, I couldn't tell you.

22 CHAIRMAN BROADBENT: No sense?

23 MR. JOHNSON: I would have to go back and look t
24 the numbers.

25 MR. STEWART: Why don't we provide that in

1 post-hearing? I believe that you're correct that there was
2 expedited consideration that was included as part of what
3 the president put out, but I haven't looked at that
4 proclamation in a while.

5 CHAIRMAN BROADBENT: Okay. And I would just be
6 interested to know whether it helped in this situation and
7 how many workers might have benefitted from it?

8 MR. STEWART: I could tell you what there was.

9 CHAIRMAN BROADBENT: And what kind of training
10 they got, et cetera?

11 MR. STEWART: There were 5,000 people lost their
12 jobs over a four- or five-year time period. The ones that
13 would have benefitted from the president's action would have
14 been those last three plants that got closed in 2009, 2011.

15 CHAIRMAN BROADBENT: Okay. Yeah, I'd really like
16 to understand your experience under that TAA program.

17 Okay. And then one other random question.

18 I note that a majority of the U.S. firms --
19 domestic firms, all report that they import directly from
20 China. But it looks like these imports haven't dramatically
21 increased. If subject imports are priced considerably less
22 than their domestic production, why wouldn't these U.S.
23 producers be expanding their invitations from China in order
24 to compete more aggressively on price?

25 MR. STEWART: Well, if you look at the POIs, you

1 said you looked at the data, you'll see that there is a
2 significant difference in terms of rate of growth. And that
3 varies as well, if you break it down into a more micro
4 level. All of these companies have invested a lot and are
5 investing a lot more in China to try to take advantage of
6 the market growth in China. But most of these companies
7 employ, other than in the United States a policy of trying
8 to provide product from a local basis. So most of what they
9 do in China stays in China as far as we understand.

10 CHAIRMAN BROADBENT: Okay. Good. Well, I'm kind
11 of running out of gas here. I don't know how my colleagues
12 are doing. But I know Scott Kieff had some additional
13 questions and I yield to him. Oh, I thought you said --
14 David. David has no more questions.

15 COMMISSIONER KIEFF: Please, the floor is yours.

16 MR. STEWART: If you would, the one thing that
17 was that Dr. Button didn't have a chance to reflect on in
18 his comments to you was our slide 14. And our slide 14 is
19 the kind of unanswered part of 421. Opponents look at 421
20 and say, 2008, 2011, the domestic industry looks the same,
21 total imports look the same, but China lost and the rest of
22 the imports won.

23 What that story doesn't tell is, that we had to
24 close three plants that were announced in the 421 in 2009
25 through 2011. So we had a dramatic contraction and we lost

1 a lot more market share in 2009 which is not reflected in
2 the data that the Commission has collected. That was the
3 trough, the industry starts to regain market share in 2010
4 and 2011 which gets us back up to the point. That was the
5 reason I say it's like asking -- you were here Monday, you
6 were here Friday, you must have been here all week long?
7 That was not the case.

8 And so the 421, in a period of extreme crisis
9 meant that at you didn't see the upturn in domestic
10 production until the second year. And you didn't really
11 start to pick up steam until the third year. But that
12 didn't mean that there weren't positive effects in the
13 argument that it's just a substitution of third-country for
14 China is simply not true.

15 COMMISSIONER KIEFF: Thank you. Dr. Button.

16 DR. BUTTON: Thank you, Commissioner, a couple of
17 brief point. One, the relevance, at least as presented by
18 the Respondents of the 421 analysis, did they 421 have a
19 beneficial effect on the U.S. industry is a surrogate for
20 the question, will antidumping and countervailing duty
21 really -- in this investigation -- have a beneficial impact
22 on the domestic industry?

23 Briefly, yes, 421 did have a beneficial impact.
24 It didn't bring it back to where it was, but it certainly
25 improved where it was going and Mr. Stewart has described

1 that in some detail.

2 And as to --

3 COMMISSIONER KIEFF: I'm sorry, just a quick
4 follow up. Are you saying that proof of a beneficial impact
5 helps you because it is inconsistent with the hypothesis
6 that a remedy in this case won't help, or are you offering
7 it as proof of harm or threat of harm?

8 DR. BUTTON: Let me suggest -- I'm going to do a
9 little bit of a different way -- that reference to the 421
10 as a test as to whether the current investigation results in
11 positive relief is unnecessary because of the actual
12 experiment in the first quarter of 2015. And the fact that
13 the Commission has an unusual type of empirical proof here
14 in the testimony of the gentleman before you, not some
15 abstract projections, not some, you know, estimates by
16 economists. But they are telling you that with the relief
17 jobs brought on new model tires are being introduced and
18 capacity is being expanded and that it is benefitting the
19 domestic industry not just, you know, the third countries.

20 So you have that that makes it unnecessary to
21 refer to the 421. But as an economic fact, yes, the 421 did
22 have beneficial effects that you heard described.

23 COMMISSIONER KIEFF: And, again, just to make
24 sure I'm understanding how far you want me to go with what
25 you're saying, you're not going so far as to say that

1 anything that helps your side, if you will, is proof of harm
2 or threat of harm?

3 DR. BUTTON: Correct. I'm not saying that the
4 421 proves the current circumstance. The current
5 circumstance stands on its own facts. And on that, you and
6 Mr. Steward had a colloquy about the industry as a whole.
7 You referenced the sugar industry and so forth. Here's a
8 situation clearly where the relief in this investigation
9 will have a beneficial impact on all elements, all
10 stakeholders of the domestic industry, clearly the workers
11 and certainly the domestic industry -- the management as
12 well, both profitability as well as the quantitative factors
13 of employment, production, and the like.

14 MS. DRAKE: Commissioner Kieff, if I may?

15 COMMISSIONER KIEFF: Yeah, please.

16 MS. DRAKE: I believe the record of the 421 is
17 also relevant to the issue of causation. And I believe that
18 respondents raise it to try to say that Chinese imports were
19 not the cause of injury. Then removal of Chinese imports
20 did not help the industry, and the Chinese imports now have
21 not hurt the industry. And I think the record that Mr.
22 Stewart has gone through shows that that's incorrect and in
23 fact the 421 underscores how tight the causal nexus is
24 between Chinese imports and the health of the domestic
25 industry. When imports are removed from the market, the

1 industry benefits. When imports surge back into the market,
2 the industry suffers. So I think it is very helpful in
3 terms of analyzing the causal nexus between Chinese imports
4 and the domestic industry's situation.

5 COMMISSIONER KIEFF: So let me press it just a
6 little bit on -- I guess for Ms. Drake and Mr. Stewart
7 because I think this is really a legal question. What if
8 the other side said, we get that you're here because you
9 would be better off if we did X. But the mere fact that you
10 would be better off if we did X does not compel a conclusion
11 of the statutory harm envisioned under this statute. Those
12 two might overlap, but they're not one in the same thing.
13 Can you help me understand why even if they say that, you
14 still win?

15 MS. DRAKE: I believe we prevail if the statutory
16 factors are met. So the statute doesn't say, if duties
17 would put you in a better position, you win. You get to
18 have duties. That's not what the standard is. The standard
19 is whether or not unfairly traded imports have caused or are
20 threatening to cause material injury across a range of
21 factors and whether that injury is by reason of subject
22 imports. Whether they're more than a tangential cause of
23 the injury that the domestic industry is suffering. So I
24 think when we focus on those statutory factors, it's clear
25 that the record does show the industry has suffered injury

1 in a market of rising demand and does show that that injury
2 is by reason of subject imports.

3 COMMISSIONER KIEFF: So seeing it through that
4 lens is just -- if you had to give a betting person's
5 appraisal, is the case stronger on harm or its threat, or is
6 it the same for both?

7 Whichever of you feel most comfortable.

8 MR. STEWART: Well, I'm not a gambler, but let me
9 give you my odds.

10 COMMISSIONER KIEFF: Okay. Please.

11 MR. STEWART: It seems to me that it's directly
12 relevant to harm, to material injury, and it is an important
13 consideration and threat but is not outcome determined as a
14 threat by itself.

15 COMMISSIONER KIEFF: Interesting.

16 MR. STEWART: Because the argument that's made
17 against us on harm is there is no causal nexus. All right.
18 And you cannot look at the first quarter and say that
19 imports were not the cause because when the imports retreat
20 the domestic industry has expanded production significantly.

21 COMMISSIONER KIEFF: And to make sure I am
22 following you completely, tell me what you then see the core
23 argument against you on threat?

24 MR. STEWART: Well, on threat you're looking at,
25 will there be supplemental harm in the future. And there

1 are a variety of other issues that they raise that go beyond
2 simply have imports caused harm vis- -vis the domestic
3 industry? And so I view the injury issue as very solid and
4 there aren't a lot of extraneous issues. You've got a bunch
5 of extraneous issues out there including what does it mean
6 that somebody is planning to put a plant in the United
7 States, does that somehow mitigate the threat of injury
8 issue?

9 COMMISSIONER KIEFF: It is very, very helpful to
10 me to have you each provide those lenses. So thank you all
11 very much.

12 And that concludes my questions. I really
13 appreciate each of the witnesses and the counsel and the
14 economist. Thank you all very much.

15 CHAIRMAN BROADBENT: Commissioner Williamson?

16 COMMISSIONER WILLIAMSON: I want to commend the
17 petitioners for putting together their witnesses statements
18 and all in this nice neat binder. I've been waiting a long
19 time for this. So thank you.

20 (Laughter.)

21 MR. STEWART: Commissioner, we're trying to do
22 that in every case. So I apologize if it's the first time
23 you remember us doing that.

24 (Laughter.)

25 COMMISSIONER WILLIAMSON: You may have done it

1 before.

2 CHAIRMAN BROADBENT: Let's see, if Commissioners
3 have no more questions, does the staff have any questions
4 for this panel?

5 MS. HAINES: Elizabeth Haines, the staff has no
6 questions.

7 CHAIRMAN BROADBENT: Okay. Thank you. I want to
8 thank the panel here today for taking time from your
9 businesses to be with us. It's time for a lunch break. I'm
10 going to shorten it a bit. We're going to come back here at
11 -- yes? Oh, excuse me.

12 Do Respondents have any questions for this panel?
13 I apologize.

14 MR. SCHUTZMAN: Respondents have no questions.

15 CHAIRMAN BROADBENT: Thank you. Okay. All
16 right. We're going to adjourn here for lunch. Let's
17 return here at 2:45. And the hearing room is not secure, so
18 please leave -- don't leave confidential business
19 information out. And thanks again to all the witnesses.

20 (Whereupon, the hearing was recessed to be
21 reconvened this same day at 2:45 p.m.)

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1 A F T E R N O O N S E S S I O N

2 (2:45 p.m.)

3 MR. BISHOP: Will the room please come to order?

4 COMMISSIONER BROADBENT: Mr. Secretary, are
5 there any preliminary matters for the afternoon session?6 MR. BISHOP: Madam Chairman, the panel in
7 opposition to the imposition of anti-dumping and
8 countervailing duty orders. All witnesses have been sworn.9 COMMISSIONER BROADBENT: Thank you, Mr.
10 Secretary. I want to welcome the witnesses to the ITC. I'd
11 like to remind everyone to speak clearly into the microphone
12 and state your name for the record, for the benefit of the
13 court reporter. You may begin when you're ready.

14 STATEMENT OF JONATHAN T. STOEL

15 MR. STOEL: Good afternoon Chairman Broadbent,
16 Vice Chairman Pinkert, Commissioners and staff. My name is
17 Jonathan Stoel. I'm a partner at Hogan Lovells here today
18 representing ITG Voma Corporation. It is a pleasure to
19 begin -- to be before the Commission once again.20 I'd like to start Respondent's testimony this
21 afternoon with two simple truths. First, this case is
22 exceptional. No member of the U.S. domestic industry
23 producing passenger vehicle and light truck tires is a
24 Petitioner seeking the imposition of duties on Chinese
25 imports, and no industry witnesses are here today to provide

1 the Commission with their views on the state of the
2 industry.

3 This has made the Commission's task in this
4 investigation even more challenging than usual. I would
5 like to commend the staff for its diligence in the
6 investigation. The Commission must weigh seriously whether
7 the domestic industry's public absence from this proceeding
8 is because of the second simple truth: the domestic
9 industry has not been materially injured by reason of
10 subject imports.

11 On the contrary, as we will detail later in our
12 presentation, both financial and non-financial metrics
13 evidence the prosperity of the domestic industry. Most
14 impressively, the prehearing report shows that not only has
15 the industry's profitability been increasing throughout the
16 Commission's Period of Investigation, but each member of the
17 domestic industry earned a profit in all three years of the
18 POI.

19 Now you've heard today from the Petitioners'
20 witnesses a litany of what ifs and might have beens. For
21 example, Petitioners' economist asked the Commission to
22 focus on what might have happened to the domestic industry
23 had raw materials costs not have declined. But he ignores
24 that economics dictates that there would have been a
25 corresponding adjustment to price.

1 And Petitioners' lawyer suggests, without
2 setting any precedent, that the Commission must assess the
3 industry's condition over a purported 11-year business
4 cycle, notwithstanding the complete lack of support for an
5 11-year cycle and the Commission's standard three-year
6 Period of Investigation.

7 I say to the Commission you need not engage in
8 such conjecture and speculation. Instead, I would like to
9 focus the Commission on the most tangible evidence of the
10 industry's strength and success, the ongoing capacity
11 expansions by existing domestic producers, and the capacity
12 under construction by new entrants.

13 The domestic industry's expansion plans are both
14 impressive and unprecedented. As detailed in our prehearing
15 brief, five existing members of the domestic industry and
16 three new entrants have announced investments totaling more
17 than \$3.3 billion. They will increase the industry's
18 capacity by 42 million tires annually, or 25 percent of the
19 industry's current capacity. These expansions are expected
20 to create more than 6,700 new U.S. jobs.

21 Existing industry member Bridgestone has stated
22 that its expansion "is intended to meet growing market
23 demand in key segments." And Toyo has explained that it has
24 had "significant growth in 2013 and 2014," and thus is
25 making "major investments." Since the domestic industry is

1 not here today, and because contrary to Petitioners'
2 lawyer's assertion, silence` is not golden.

3 I want you to hear from one of the existing
4 members, Continental, about their new \$500 million that the
5 company constructed in Sumter, South Carolina. This plant
6 is already operational, employing new workers and ultimately
7 will produce eight million tires annually.

8 [VIDEO PLAYED.]

9 MR. STOEL: I now want to turn your attention to
10 the three new entrants to the U.S. industry: Giti Tire,
11 Hankook and Kumho Tire. They are building new tire
12 manufacturing plants in South Carolina, Tennessee and
13 Georgia, respectively. Petitioners' presentation and
14 prehearing brief completely ignore these mammoth new
15 facilities, which will require more than \$1.75 billion in
16 new investment.

17 Giti Tire explained in June 2014 that its
18 investment in South Carolina is due to "existing business
19 and strong demand for Giti Tire's passenger and light truck
20 tires." Again, rather than hearing from me about the
21 industry's enthusiasm for its new facilities, I'd like you
22 to hear directly from one of its new entrants, Hankook Tire.

23 [VIDEO PLAYED.]

24 MR. STOEL: Construction on the new Hankook U.S.
25 plant began in 2014. Hankook will being produce 5.5 million

1 tires next year in 2016, and the plant will employ as many
2 as 1,800 U.S. workers. The construction of new plants by
3 new entrants show that not only is the domestic industry not
4 suffering material harm, but the industry is strong enough
5 to expand and attract additional investment from both
6 existing members and new entrants.

7 What else does the building of these new plants
8 tell us about the condition of the domestic industry?
9 First, these plants are being built in order to satisfy U.S.
10 tire demand for premium, high value tires that are not being
11 met by the domestic industry, because U.S. manufacturers are
12 effectively operating at full capacity.

13 The data collected by the Commission
14 demonstrated the domestic industry operated at 91 percent
15 capacity utilization at both the start and the end of the
16 POI. Moreover, domestic producers and other U.S. market
17 participants have reported shortages of tires during the
18 POI.

19 To show you one example, the COO of API
20 explained that "the higher tire manufacturers have not been
21 able to keep up with demand, and their fill rates are poor
22 in the replacement market, consistent with the very limited
23 production capacity available to U.S. producers."

24 This comment takes me to the final point I would
25 like to make the Commission this afternoon. The new

1 capacity coming on line for U.S. producers is designed to
2 fill demand in the OEM market and the premium high value
3 segment of the replacement tire market.

4 For example, Michelin has explained that the
5 company "must have additional capacity for high performance
6 passenger car tires to meet our customers' needs." The
7 Commission thus must strive to understand in this
8 investigation how the U.S. tire market operates, including
9 the market segmentation between the high end, premium tires
10 produced by U.S. manufacturers, and the lower end value and
11 economy tires produced by manufacturers in, among other
12 countries, China, Thailand and Indonesia.

13 The Commission asked a lot of questions this
14 morning about tiers, and the structure of the industry. We
15 submit that the word "tier" is really not important, as all
16 of you have commented in your questions. The important part
17 is that there is in fact market segmentation, and that's a
18 serious condition of competition that the Commission must
19 address in its determination in this investigation.

20 To address some of these market questions, I'd
21 like turn to Dennis Mangola, who has more than 30 years of
22 experience in the tire industry, and who is a senior
23 consultant to ITG Voma.

24 STATEMENT OF DENNIS MANGOLA

25 MR. MANGOLA: Good afternoon. My name is Dennis

1 Mangola, and I'm currently the chief executive officer of
2 DMC Consulting. I have more than 40 years of experience in
3 the tire industry. I was founder and CEO of Ampac Tire
4 Distributors, one of the largest wholesale distributors in
5 the United States. I was founder and CEO of Tire Pros, the
6 largest retail tire franchise in the United States.

7 I came here to testify today because I believe
8 the U.S. tire industry is very strong, and has not been
9 injured by the Chinese imports. I'd like to help the
10 Commission understand the industry's market dynamics,
11 including market segmentation and product differentiation.

12 So how does the U.S. market operate? There's
13 market segmentation, there's tiers and categories and
14 product differentiation in the market. All of in the
15 industry that's been in the industry for quite some time
16 uses these particular terminologies all the time in the
17 industry.

18 So the segmentation. When we looked at the
19 segmentation, it's broken out into four different
20 categories: original equipment category, which driven
21 primarily by major brand tires; the replacement tire market;
22 the branded market, branded tires; and private label tires.

23 Tiers in the U.S. replacement market, Modern
24 Tire dealer categorized the replacement tires in the U.S.
25 market into four tiers, based on the following factors:

1 brands and their tier marketing, brand recognition, price
2 and perceived quality. Tiers are defined by brand and price
3 and perceived quality and marketing in these four different
4 ways.

5 One, we use the premium terminology, which is --
6 we throw that into the top tier; highly recognizable brands,
7 such as Michelin, Bridgestone and Goodyear; high value
8 recognizable brands, such as B.F. Goodrich, Firestone and
9 Dunlop; value, somewhat recognizable brands such as Nexon,
10 Kelly and Uniroyal, but they're sold at a much lesser price;
11 and economy brands, little or no brand recognition,
12 primarily price-driven, typically for older vehicles.

13 Michelin has a multi-brand strategy, and it's an
14 easy one to understand. Michelin owns B.F. Goodrich and
15 Uniroyal, and Michelin has itself placed in the premium
16 segment. High value is B.F. Goodrich, in that segment. The
17 value is Uniroyal, and they do not offer an economy tire.

18 So there's differentiation within each tier. It
19 is important to understand how tiers differ. Products are
20 differentiated by size, by UTQG ratings, by speed ratings,
21 by price and by application. As an example, the
22 application. There's four different categories. One is an
23 SUV category. The other is a touring category. The other
24 is high performance, and the other is light truck.

25 Inside each of these categories, there's tiers.

1 There's premium, high value, value and economy. They're all
2 set at different price levels, they're all set with
3 different market strategies based on brand equity. In this
4 particular slide, the Petitioner is either misleading,
5 comparing completely different tires or, based on what I
6 heard this morning, to be honest with you, I just don't
7 think they understand the tire industry, from a sales and
8 marketing standpoint.

9 So if you take a look at it, the Petitioner is
10 saying Goodyear sells tires for \$177, all the way down to
11 \$86. So they're all over the board, and that's true. The
12 fact of the matter is is the first three tires fall into the
13 performance category. The next two fall into the touring
14 category, completely different tires, and the last one is a
15 snow tire. It doesn't even fall into the same category.

16 Say the same thing about the light truck on the
17 Firestone side. Sells it for anywhere -- Firestone sells
18 \$235 down to 143. The first one is a mud tire, primarily
19 used for desert/mountain driving. The other is an
20 all-terrain tire, used for on and off road, completely
21 different tires, and the last one again is a snow tire.

22 So when you compare apples to oranges, you're
23 going to be confused, and I think if you don't understand
24 pricing and positioning and marketing, you're going to be
25 confused. This particular slide right here I think sets the

1 pace with regards to product positioning with different
2 categories.

3 Differentiation is also measured by the UTQG.
4 The UTQG is the uniform tire grading system that has been
5 established by NHTSA, to help manufacturers and consumers
6 price and purchase tires, based on tread wear, based on
7 traction, and based on temperature. Each one of these are
8 on the sidewall of every single tire sold the U.S. They
9 have go through rigorous testing to get to this point.

10 Their speed ratings; it's another form of
11 differentiation. R, S and T speed ratings are basically for
12 light trucks, pickup trucks, family sedans and vans. H, V,
13 W and Y speed ratings are for sports cars, sports sedans,
14 sports coupes and exotic sports cars such as a Corvette.

15 On this particular slide the Petitioner had,
16 it's kind of interesting to note that these sizes that they
17 listed here are very popular sizes in the U.S., and every
18 one of these sizes are sold just about in every single
19 category. So if you look at the tread work grades through
20 the UTQG, it's interesting to note that every tire that's
21 made in the U.S. has a higher tread wear rating than the
22 ones that are made in China, based on the Petitioners'
23 slide.

24 There's a reason for that. Tires typically in
25 the U.S. are focused on premium tier tires, Tier 1, Tier 2,

1 premium and high value tires. Increased demand for economy
2 tires. So what's happening with all this demand coming in
3 from China and the low value tiers? Demand for Tier 3 and
4 Tier 4 tires. Approximately 50 percent of the vehicles are
5 2004 and older on the road today, 50 percent.

6 Medium household income has dropped eight
7 percent, and down to \$51,000 in the last few years, eight
8 percent. These are two drivers that I call affordability
9 factors that are driving the third tier and the fourth tier.
10 This particular slide is a slide that we use often in
11 pricing and positioning. It gives us an interesting look,
12 if you will, at the way the industry, from a pricing and
13 marketing and sales standpoints, views things.

14 So you'll see that from 2015 down to 1998, we
15 have a declining value, vehicle value. So the value of the
16 vehicle in 2015 dropped significantly down to 1998, and
17 you'll see that the average age of the vehicles are 11.4
18 years today. Several years ago, maybe five years ago it was
19 ten. Now it's 11.4. So the vehicle fleet is aging.

20 50 percent of the vehicles, as I said, are on
21 the road that are from 2004 and older. But the segments in
22 Tier 1 and Tier 2 represent about 70 percent of the market
23 in the replacement market and replacement sales in volume,
24 Tier 1 being the premium, Tier 2 being the high value.

25 That's why there's so much focus by every

1 manufacturer in the U.S. to have strong brand equity and get
2 focused on Tier 1 and Tier 2 premium and high value tires.
3 About 20 percent of it is in products that fall into the
4 Tier 4 category, Tier 3 and Tier 4.

5 So newer vehicles, newer vehicles use premium
6 and high value tires, Tier 1 and Tier 2. Replacement tires
7 for OE tires typically the first two replacement tires are
8 in Tier 1 or in Tier 2, premium tires. Approximately 70
9 percent of the replacement market is in the premium Tier 1
10 and Tier 2 categories. Chinese imports are servicing the
11 economy segments and part of Tier 3 and 4. Competition
12 between U.S. tire manufacturers and Chinese manufacturers is
13 very limited, and it really is, to some degree, competitive
14 in Tier 3.

15 But in Tier 4, no U.S. tire manufacturer has any
16 interest or desire to build tires to service the Tier 4
17 market. The economy tire is being addressed by global
18 producers, not just from China, but from Indonesia and from
19 Thailand as well.

20 So my biggest concern is if there's any kind of
21 a tariff that's put on one particular country, and other
22 countries can fill that void that's going to happen,
23 suddenly we haven't accomplished much, and I think we do
24 have a history of that.

25 So there really isn't -- the manufacturers look

1 at it the same way, because if it's going to be replaced by
2 another country, where's their incentive to do anything on
3 addressing any part of the market, other than the tiers that
4 they're focused on? So I'm here for questions and thank
5 you.

6 STATEMENT OF GUSTAVO LIMA

7 MR. LIMA: Good afternoon. My name is Gus
8 Lima. I have been employed in the tire business for more
9 than 40 years. For the last 14 years, I have CEO and
10 co-owner of Oriente Triangle Latin America, Inc. Oriente
11 Triangle is a tire distribution company based in Miami,
12 Florida. We are an independent distributor of the Triangle
13 tire brand produced in China. Our focus is the Latin
14 American market, with some distribution in the United
15 States.

16 Fifty percent of our 2014 U.S. sales were
17 passenger and light truck tires subject to this case.
18 Triangle Tire of China and I are planning to establish a
19 joint venture based in the United States. Our task is to
20 create a professional distribution channel with good
21 customer service, and we'll try to implement a Triangle
22 product identity that will enable us to make Triangle Tire a
23 global brand.

24 Based on my 40 years of experience in this tire
25 industry, we have formulated a business plan that will not

1 result in any reduction in the numbers of tires currently
2 being produced in the United States, nor will our sales
3 reduce the price or the profits that the U.S. tire
4 manufacturers have been enjoying.

5 I state unequivocally, because all tires, even
6 if they are capable of fitting the same vehicle, are not the
7 same. I am proud of my association with Triangle, which
8 really makes a good and safe tire, excuse me. The world's
9 largest tire manufacturers, Bridgestone from Japan, 30
10 billion in sales, Michelin from France, 24.5 billion in
11 sales, Goodyear from the U.S., 18 billion in sales,
12 Continental from Germany, 13 billion in sales, and Cooper
13 with around 3.5 billion in sales yearly, are dedicated to
14 what they produce, HVA tires, high value-added tires.

15 A high value-added tire is more complex tire to
16 manufacturer than a low value-added tire. It has additional
17 tread compounds, reduced sidewall height, premium speed
18 ratings, diameters greater than 17 inch, may even have
19 carbon fiber reinforcements and they have other distinguish
20 attributes.

21 These tires are built for discerning consumers
22 at the high end of the market. The Chinese tire industry
23 and other third world country manufacturers concentrate in
24 filling the low value-added tire market that the majors in
25 the United States have exited. It will foolish for our

1 Triangle joint venture or any Chinese company to try
2 reaching into a technological and marketing stratosphere
3 that those major players live, because there is no way to
4 take business away from them.

5 I cannot see the technology developing fast
6 enough for that to happen in my commercial lifetime. In my
7 opinion, a decision by this Commission to impose additional
8 duty on tires from China will not benefit the American tire
9 industry. What the additional duties will do is put an
10 additional burden on lower income American consumers that
11 they cannot afford, and may push a family to purchase a used
12 tire or delay purchasing a tire that they need, and I hope
13 the Commission will take these safety issues into account
14 when it makes its decision. I thank you for your time, for
15 listening to me, and I'm here for any questions. Thank you.

16 STATEMENT OF JASON ROTHSTEIN

17 MR. ROTHSTEIN: Good afternoon. My name is
18 Jason Rothstein. Since January of 2015, I've been working
19 with Aeolus Tire Company, Ltd., as the general manager of
20 Aeolus North America. Aeolus is a leading Chinese tire
21 producer that sells tires under the Aeolus brand, among
22 others. For the previous 11 years, from 2004 to 2014, I
23 lived and worked in Asia, for six of these years in two
24 separate stints. Most recently from March 2011 to June
25 2014, I worked for the Goodyear Tire and Rubber Company.

1 My last position at Goodyear was director of
2 business development for the Asia/Pacific region. This role
3 allowed me deep exposure to the Chinese tire market and its
4 principal participants, including global premium producers
5 and Chinese producers. One of Goodyear's publicly stated
6 three key strategies is to win in China. On the current
7 trend, by 2020, the size of the tire market in China should
8 nearly match that of the market in the United States.

9 In the U.S., the average age of the car park of
10 passenger vehicles, as we have seen, is about 11 years.
11 Passenger vehicle owners, on average, replace their tires
12 around every four years. So, while the auto market in the
13 U.S. is mature with the average car having gone through
14 nearly two cycles of replacement tires, the boom in the
15 Chinese auto market is a very recent development.

16 Many vehicles have not yet needed even their
17 first tire replacement. And this will soon change as the
18 average age of vehicles on the road in China increases. And
19 this is why Goodyear and other leading global tire
20 manufacturers are bullish on the future of tire sales in
21 China. And it is why the Chinese domestic market will
22 absorb a greater proportion of Chinese tire manufacturing
23 capacity.

24 Now that I'm back operating in the U.S. tire
25 market, I see a clear similarity between the Chinese and

1 American markets and the way leading global tire
2 manufacturers position their products. For example,
3 Goodyear's publicly stated position of targeting profitable
4 segments has them focus on the premium segment of the U.S.
5 market, which is very similar to its position focused on the
6 premium segment of the Chinese market, notwithstanding that
7 tires it sells in that market are made in its factories in
8 China.

9 In these markets and in other markets around the
10 world, Goodyear made a management decision to focus on
11 product mix at the expense of volume, in other words, to
12 sacrifice market share, if necessary, for profitability by
13 focusing on premium tire production and sales. One of
14 Goodyear's stated primary objectives is consistent segment
15 operating income growth of 10 to 15 percent. It does not
16 want to compete at the low end of the market where margins
17 are not attractive. And because of its strong brand
18 portfolio, it doesn't have to.

19 In my opinion, it's simply wrong to say that
20 Chinese imports have pushed Goodyear and other American
21 manufacturers out of the low end of the U.S. market.
22 Goodyear seems to have wisely chosen to focus away from this
23 market segment in the U.S., in China, and other markets
24 around the world. It's goal is to continually grow its
25 segment operating income and maximum margins were behind its

1 business decisions and its record quarterly profits suggests
2 it's clearly succeeding in these goals.

3 So, given the realities of consumer preferences
4 in the market, my current company, Aeolus Tires, does not
5 compete directly with Goodyear or other U.S.-produced brands
6 in China or in the United States. In both countries, a
7 consumer is highly unlikely to go into a store to buy a
8 Goodyear, a Michelin, a Bridgestone tire and walk out with a
9 Chinese brand tire.

10 Like other Chinese brands, regardless of
11 inspirational marketing messages, Aeolus is realistic about
12 its ability to compete in the United States. We hope to
13 gain market share, but this would come from other Chinese
14 brands or from similarly positioned brands imported from
15 other countries. We've no pretenses about taking on
16 Goodyear and other premium brands.

17 And Aeolus also believes that due to strong
18 brand preferences, we cannot compete with companies who sell
19 their brands in the American OE market. Where in almost all
20 cases U.S. producers maintain control over supply. OE
21 business is important to tire manufacturers since a consumer
22 will often buy the first or even second of set of replacement
23 tires with the same brand as the tire fitted his or her new
24 car. Aeolus and other Chinese brands don't benefit from
25 this OE pull in the U.S. market. Similarly, global tire

1 brands have a majority of OE business in China where brand
2 is also important.

3 Finally, I'd like to comment briefly on the
4 issue of capacity utilization. I understand that the
5 Commission's staff report shows producers as a group were
6 operating around 91 percent capacity in 2014. Given current
7 product mix, these levels of utilization, based on my
8 experience, reflect operations at full capacity. There are
9 always conditions that occur in any given year that affect a
10 company's throughput rates, such as bad weather, unplanned
11 changes to equipment and retooling, product mix changes to
12 meet changing market conditions, shifts in raw materials
13 use, labor disputes, et cetera.

14 As an example, as U.S. producers increasingly
15 focus on ABA tires, there's a shift away from carbon black
16 in favor of silica and other fillers as we heard this
17 morning. These generally require additional processing and
18 cure time, thus, reducing the available throughput of a
19 factory and a reduction in tires produced per day.

20 I hope that my comments are helpful as you make
21 a decision in this case, and I look forward to any questions
22 I can answer. Thank you.

23 MR. MARSHAK: Good afternoon. I am Ned Marshak
24 of Grunfeld Desiderio. We are very fortunate to have with
25 us today Mr. Yu Yi who has come all the way from Beijing

1 China to address the Commission. Mr. Yi's comments will be
2 translated by Yun Gao of our law firm. Mr. Yi.

3 STATEMENT OF MR. YU YI TRANSLATED BY YUN GAO

4 MR. YI: Good afternoon. My name is Yu Yi. I
5 am vice chairman of the China Chamber of Commerce of Metals,
6 Minerals and Chemicals Importers and Exporters. We
7 abbreviate it as CCCMC. The CCCMC has been in existence
8 since 1988. The branch of tires is a subgroup of the branch
9 of chemicals of CCCMC. I am here today on behalf of China's
10 tire industry, the CCCMC, and CRIA, the China Rubber
11 Industry Association.

12 With your permission, I would like to briefly
13 highlight two points of certain facts that are a matter of
14 public record that I would like you to consider when you
15 decide whether PVLV tire producers in the United States are
16 materially injured or threatened with material injury by
17 reason of China's imports of PVLV tires.

18 First, it is my understanding that China is now
19 the largest producers of PVLV tires in the world. The
20 overwhelming majority of those tires are sold to satisfied
21 domestic demand in China and demand in third countries.
22 Automobile production sales within China have grown from
23 year to year and are projected to continue to grow in the
24 future. Because there are more cars and light trucks on the
25 road in China each year the market for tires in both the OEM

1 and replacement markets will continue to grow as well. The
2 United States is an important market for Chinese PVLV tires,
3 but it is much less than one-half as large as the Chinese
4 home market and much less than one-third as large as Chinese
5 exports to other countries.

6 Second, the PVLV tire industry is dominated by
7 very large multinational companies who produce PVLV tires in
8 many countries around the world, including the United States
9 and China. Eight of the nine U.S. manufacturers are in this
10 category, including the world's five largest tire companies.
11 We welcome the fact that these multinational companies have
12 decided to produce tires in China and we hope that if the
13 United States welcome the decision of foreign companies like
14 -- to produce tires in the United States.

15 I think we can all agree that companies
16 producing tires in both China and the United States do not
17 want to jeopardize the success of their global businesses by
18 selling tires in injurious quantities or at dangerous prices
19 from one market to another.

20 These are just a few of the many facts in your
21 record, which I ask you to consider. I hope that when your
22 review is complete you will decide that U.S. PVLV tire
23 producers are not materially injured or threatened with
24 material injury by reason of imports from China. I am
25 honored to have been given this limited opportunity to make

1 this statement. I thank you for your time and I will try to
2 answer any questions you may have.

3 STATEMENT BY MR. NED MARSHAK

4 MR. MARSHAK: Thank you. This is Ned Marshak
5 again. As discussed by Mr. Rothstein and Mr. Yi, the
6 Chinese PVLt tire market will continue experience strong
7 growth long into the future. The best evidence of this
8 future is found in the decisions of all the world's leading
9 PVLt tire producers to invest in China. The reasons why
10 these decisions make perfect sense is highlighted by the
11 April 22, 2015 statement by Michelin that the Chinese market
12 is to "show momentum on historic highs" and the April 29,
13 2015 statement by Goodyear that its customers in China
14 "Continue to innovate and grow at a pace unequal in the
15 world."

16 Yes, Chinese factories have increased their
17 capacity. And yes, Chinese factories sell significant
18 quantities of PVLt tires to the United States. The
19 capacity's increased to meet Chinese home market demand and
20 third country demand. These facts will not change in the
21 foreseeable future. And just as significantly, the United
22 States PVLt tire industry also is strong and growing. Thank
23 you.

24 STATEMENT BY MARGUERITE TROSSEVIN

25 MS. TROSSEVIN: Thank you. Good afternoon. I'm

1 Marguerite Trossevin, counsel for American Omni. Tom
2 Bracken, President of American Omni is traveling, so he
3 asked me to be here today as his representative. You have
4 the record, however, Mr. Bracken's declaration, which
5 explains based on his many years in the business, the
6 segmented U.S. market and the attenuated competition between
7 U.S. tires and imports from China.

8 Fortunately, we also have here today many
9 experts who can address those issues. I will simply say
10 that Petitioner's case is based on the notion that this is
11 2009 all over again with U.S. producers standing on the
12 brink of disaster and in need of your protection. The facts
13 tell a very different story however. This is most
14 definitely not 2009 and the sky is not falling. To the
15 contrary, the evidence leaves no doubt that U.S. producers
16 are feeling quite bullish, as you heard here today.

17 In 2015, the industry is strong and extremely
18 profitable and the producers themselves have devised a
19 strategy that promises a bright future. U.S. producers do
20 not need protection and none have sought it. Thank you.

21 STATEMENT OF CRAIG LEWIS

22 MR. LEWIS: Good afternoon Commissioners. My
23 name is Craig Lewis with Hogan Lovells. I'd like to briefly
24 address the issue of critical circumstances. As you know,
25 the Department of Commerce has made affirmative critical

1 circumstances findings for certain, but not all Chinese
2 exporters in the anti-dumping and countervailing duty
3 investigations. This means that the Commission must now
4 make its own independent determination under the very high
5 legal standard applicable to the Commission's injury
6 proceeding.

7 In particular, the Commission must determine
8 whether the subset of subject imports for which the
9 Department made affirmative critical circumstances findings
10 are likely to "undermine seriously the remedial effect of a
11 present injury finding." The answer is an emphatic no. To
12 begin with, it's important to remember that the legal
13 standard "undermine seriously" is very high. The finding
14 required of the Commission is not whether the subset of
15 imports will have some impact or even a material impact on
16 the remedial effect of any order that is issued. The effect
17 must be to undermine the order seriously.

18 This is a difficult standard to meet and
19 purposely so. The U.S. law and the WTO law strongly
20 disfavor the retroactive application of dumping and subsidy
21 measures. As a result, the Commission has very, very rarely
22 issued affirmative critical circumstances in the past.
23 Indeed, we're aware of only one such case in the last 14
24 years, a case involving dramatically different factual
25 circumstance than are present here.

1 The question, thus, is whether this case is one
2 of those exceedingly rare circumstances supporting this
3 extraordinary measure. It is not. First, the U.S. industry
4 is profitable, competitive, and is not vulnerable to injury.
5 Indeed, because there is basis for an affirmative
6 determination of present injury, the issue of critical
7 circumstances should not even be reached.

8 Second, the increase in volume of imports
9 inventories and other circumstances do not rise to anywhere
10 near the level necessary to support such action. Commerce
11 made negative critical circumstances for the mandatory
12 Respondents that received individual rates in the
13 anti-dumping and countervailing duty investigations; thus,
14 most of the largest exports of subject merchandise from
15 China in either investigation were not found to have
16 massively increased exports during the relevant period.

17 Affirmative findings were only made with respect
18 to a subset of exports. Even for the subset of imports
19 through which the affirmative determinations were made, the
20 volume of imports did not increase by levels that are large
21 enough to warrant an affirmative finding by the Commission.

22 While I'm constrained in my ability to publicly
23 discuss the specific factual data concerning the timing and
24 volume of the imports, I urge the Commission to compare the
25 increases at issue to those examined in prior

1 investigations. I also urge the Commission to disregard
2 Petitioners attempts to inflate the import figures contained
3 the staff report based upon speculation. The tire
4 executives quoted by Petitioners in their pre-hearing brief
5 concerning Chinese imports do not provide any data for the
6 Commission to consider. Color commentary is not the same as
7 factual data.

8 As we documented in our pre-hearing brief, the
9 volumes at issue is reflected in the pre-hearing -- far
10 below those found sufficient to support an affirmative
11 finding determination in past case and is quite small in
12 comparison to a market of some 301 million tires. The same
13 could be said for end of period inventories which, though
14 they have increased, have not increased to levels that
15 serious undermine the remedial effect of the order and are
16 only marginally higher than historical levels.

17 Finally, and as thoroughly discussed by this
18 panel, there's, at best, extremely limited competition
19 between Chinese imports and the U.S. products. As
20 Petitioners freely admit, substitutability and the intensity
21 of competition has been considered an important "other"
22 factor for consideration by the Commission. This factors
23 too ways strongly in favor of a negative critical
24 circumstances determination. In short, the factual
25 circumstances presented in this case all point strongly to a

1 negative critical circumstances finding.

2 STATEMENT OF SETH KAPLAN

3 MR. KAPLAN: Good afternoon. I'm Seth Kaplan
4 from Capital Trade on behalf of the Chinese Respondents and
5 I'm here to discuss injury and threat. I will first discuss
6 the performance of the domestic industry followed by three
7 key conditions of competition, discuss the import prices and
8 quantities, and finally threat.

9 Now, to the performance of the domestic industry
10 to summarize the financial, employment, trade, and
11 investment performance indicators have either increased or
12 remained high throughout the POI. Production and shipments
13 remain stable while inventories fell.

14 First, the financial indicia, gross profits
15 increased significantly throughout the POI. Operating
16 income increased significantly throughout the POI. Cash
17 flow increased significantly throughout the POI. Gross
18 profit margins increased significantly throughout the POI at
19 levels that are rarely seen at the ITC, approaching 25
20 percent. Operating margins increased over the POI and the
21 Commission rarely sees a 12 percent number unless it's
22 falling from 17 or 18, not rising from 9 to 13.

23 EBITDA, which is a measure used by Wall Street,
24 also increased significantly throughout the POI. Capital
25 expenditures increased significantly throughout the POI.

1 Domestic investment increased significantly through the POI,
2 via upgrades that were already discussed since 2012. Return
3 on assets, which is not calculated in the staff report, but
4 can be from the data, and often is reported in the staff
5 report -- and I'd encourage that if the staff would do that
6 because it would be important -- has been rising
7 significantly and is very high.

8 Now, let's turn to employment. The total hours
9 worked increased over the POI. There has been a slight
10 decline in the number of workers, but the total hours in the
11 industry increased. The annual hours per production worker
12 increased. And I would note that this is over 2100 hours.
13 These are tire workers. These are not associates at a New
14 York law firm. They are working 2100 plus hours per year, a
15 sign of strength. The overall wages increased. Hourly
16 wages increased. The labor income per worker increased if
17 you look at the number of hours worked per worker and the
18 wages per worker.

19 How about the production side? A large, big,
20 deal was made all morning about the declines in certain of
21 the trade factors, but take a look, they are relatively
22 constant and I will soon explain why. Production remains
23 relatively stable, shipments remain relatively stable,
24 inventories fell. Capacity utilization remained high and
25 stable.

1 Let's turn to the conditions of competition.
2 And the first one I'd like to talk about is the operation of
3 the industry at near full capacity. I'll then return to the
4 differentiation by branding performance and pricing. And
5 then I'll finally talk about the restructuring of the
6 industry and I'll relate those to the economic indicia that
7 I showed in the performance side.

8 The U.S. industry and many individual firms are
9 operating at or near effective capacity. In 2011, capacity
10 utilization was 93.6 percent, but U.S. producers, any of
11 them were operating at full capacity, the industry near. As
12 you could see from Continental Tire and Michelin they said
13 they were running at full capacity. If you want, you could
14 look at what their reported capacity utilization was. And
15 I'll give you a hint, it wasn't 100 percent. Why is this?
16 So, you could see that the current operation is relatively
17 high. Actually, it's extraordinarily high for industries
18 before the Commission at over 90 percent when the industry
19 says it operates three shifts a day, seven days a week.
20 That's pretty high capacity utilization. And it is very
21 close to what levels where when the industry said it was
22 operating at full capacity.

23 Why does it operate at 100 percent of -- less
24 than 100 percent of practical capacity? Well, practical
25 capacity concerns normal operations, maybe 50 weeks a year,

1 three shifts a day; but that doesn't take into account
2 weather-related disruptions, unplanned machine down time and
3 maintenances, disputes between labor and management, and all
4 of those occurred on the record and you will see in the
5 questionnaires that all those things happened.

6 How about holidays? One firm has -- more than
7 one firm has it operating at 50 weeks a year with two weeks
8 off for maintenances. There are 10 federal holidays that
9 people don't work. That is another week off or 2 percent
10 below a hundred percent for that firm alone. So, normal
11 things that occur will drive you below the 100 percent of
12 kind of a theoretical perfect world.

13 What else? Utilization of practical capacity
14 would be less than 100 percent from changes in product mix.
15 Terry Stewart in the morning talked about productivity and
16 said it is measured as in a utilization on a per-tire basis,
17 but as tires get bigger curing times take longer. And so
18 the throughput of the facility, while still operating 24/7,
19 will go down. As has been noted by many representatives in
20 the industry, tire sizes have increased. The number of
21 skews have increased significantly. And when the number and
22 variety of tires increase, you have to have mold changes and
23 mold changes slow things down. The number of tire sizes has
24 doubled since the early 2000s and shorter run times mean
25 more times to change molds.

1 So, what we see from looking at the data is
2 they're making more and more profit per tire. And more and
3 more profit aren't increasing production you might be asking
4 yourself why isn't that happening. And the answer is they
5 can't do it. All the economic incentives are for them to do
6 it, so there really is no quantity effect from these
7 imports. There's just not a lot of leeway in this industry,
8 which is running in the 90s, to produce more.

9 Let's look at the attenuation of competition
10 issues. As it was stated this morning, the OEM market is a
11 market that is overwhelming dominated by U.S. production.
12 The Commission in its questionnaires had a question of
13 shipments to OEMs and shipments to replacements. The staff
14 could calculate the percent of tires in the OE market that
15 is domestically produced and imported from China, and I
16 would ask them to do that. They have the data. And what
17 you will find is that there is very, very little, almost
18 negligible Chinese shipments into the OE market and that is
19 consistent with what everyone said this morning from the
20 unions and from what everyone said this afternoon here.
21 That market is insulated from competition.

22 Now, let's talk about different tiers. If, in
23 fact, tires were sold on price why do the most iconic
24 brands, the most sophisticated producers, the highest
25 selling tire makers in the world, the people that have been

1 in business for decades why do they have internally three
2 brands? And they do it because each brand is differentiated
3 and each brand is sold to a different market segment. It's
4 not true of just Michelin. It's true of Goodyear. It's
5 true of Bridgestone. It's true of Continental. So the
6 segmentation of the market is not an issue for some
7 questionnaire responses. It is an issue with \$50 billion of
8 sales that was just talked about a year and investments of
9 hundreds of millions of dollars in these brands.

10 If you look at any band list of the most iconic
11 brands in the world, Michelin and Goodyear show up. There's
12 a reason that blimp is there. There's a reason that tire
13 guy is there. Everybody knows who they are and it is very
14 meaningful. If this was not meaningful to these companies
15 they would not waste their money, and they don't. They
16 produced better products in that tier with higher
17 performance and higher profits and higher prices.

18 Michelin itself, and this is from the Michelin
19 results in 2012, talks about the tiers and says it sells
20 into Tier 1 with the Michelin product, Tier 2 with Goodrich,
21 and Tier 3 with Uniroyal. Domestic producers acknowledge
22 price premiums based on brand. Michelin itself says
23 Michelin's our premium brand. You pay a premium of 10 to 15
24 percent. BF Goodrich is the next tier down, a little less
25 expensive. And we also have another brand called Uniroyal,

1 which is the lower-priced brand. Goodyear says we're
2 building a branded business and we're competing in the most
3 profitable segment of the market and that is the segments
4 all these companies are moving in.

5 Domestic producers discuss branding. And let's
6 take the example of Kelly in the position since it was
7 raised over and over again by the Petitioners of the new
8 line of Kelly. And what does Guru Focus say? The
9 innovative Kelly tires were developed by Goodyear in
10 response to its customers rising need for branded products
11 superior to private label or Asian imported tires. These
12 things are not perfectly substitutable. There are physical
13 differences. There's performance differences. There's
14 branding differences, all of which these producers pay a lot
15 of money and do a lot of research to do.

16 So, the notion that this is all comparable just
17 does not fit the reality of the people that really spend
18 money on this. I'd refer to the auto companies. You've
19 seen auto companies before you here often on the Respondents
20 side. They usually are really concerned about price
21 increases. Really tiny price increases in the steel
22 industry sometimes. And they're here pounding the table,
23 yet, they're paying twice as much for a Michelin tire than a
24 Chinese tire they could get.

25 The most parsimonious purchasers that ever

1 appear before the Commission are paying two or three times
2 more to put a tire on their OEM car. They see the
3 difference in brand. They see the difference in
4 performance. The companies that make it do. The only ones
5 in this room that don't see the difference are Terry Stewart
6 and Kenneth Button.

7 Let's look at premium brands. What we've done
8 is we've looked and set the average price at a hundred, and
9 we've looked at the brands who assigned the groups.
10 Michelin is 29 percent over the average, Goodrich 11, and
11 Uniroyal 7 less. So you could see how the Michelin group
12 prices their different brands of tires, similarly, the
13 Bridgestone group, similarly the Goodyear group, and
14 similarly Continental. All of them purchase brands or
15 develop brands to compete in different segments.

16 Let's take a look at how the tires compete that
17 the different price points. What we're seeing here is the
18 price index we've talked about. From the tire dealer
19 magazine we could see how much sales were for each of the
20 brands, and each bar is a brand. And from Tire Rack and
21 other sources, I've developed this index. And what you see
22 is is that brands made by U.S. producers are at the higher
23 end. Brands made by companies without U.S. production are
24 at the lower end. And firms building plants in the United
25 States are included, Toyo and Hankook and GTI, two are at

1 the lower in and so that market will be supplied by U.S.
2 production and one is in the middle segment.

3 Why are the products different? So, let's look
4 at performance. This is from Goodyear and it shows the
5 difference between a low-value added tire and all the
6 components that go into a high-value added tire. These
7 products are physically different. Now, the Chinese tires
8 have high quality in the sense that they meet all the DOT
9 requirements. They are safe tires, but in terms of
10 performance, wet grip, dry grip, cornering, things like that
11 that require very sophisticated technology that you see here
12 they are not there yet. And that is why the prices are
13 lower and why they are rated lower and why they're on the
14 lowest tier and why BMW and Audi and Mercedes and Ford and
15 GM in the United States will not look to them, although the
16 prices are so much lower. They just won't go there.

17 Consumer Reports looks at the five most
18 important brand and what do they see, Michelin, Continental,
19 Goodyear, Pirelli, Hankook cooper, Nokian, which makes great
20 snow tires. They're from Nokian, Finland, and Yokohama, but
21 we see no Chinese brands there. That's what Consumer
22 Reports is telling you about what brands make the best
23 tires. Similarly, in every year Consumer Reports does a
24 tire edition, usually in April, every single year with over
25 a hundred tires each time. If tires were all the same, why

1 bother? If tires didn't change that much, why do it every
2 year? They're informing you of the differences even if the
3 specs are similar in terms of speed rating the tires are
4 very different.

5 And you look and they divided it up just like
6 Mr. Mangola talked about between all these different classes
7 of tires. The one thing to note is there's no Chinese tires
8 here. Now, why is that? The U.S. recognizes -- Consumer
9 Reports recognized that U.S. tires have better performance.
10 They brought in some Chinese tires and they said Chinese
11 tire brand don't have the oversight and some may not have
12 the marketing foresight to design products well suited to
13 the specific requirements of the U.S. producer.

14 Consumer Reports reviewed two Chinese brands out
15 of 167 tires in nine market segments. These brands were not
16 ranked highly. We will show you the report, but
17 Commissioner Broadbent earlier mentioned Consumer Reports,
18 yeah, if these were sand, you go pick up sand and you'd put
19 it in a bucket and then it would be done. This is a highly
20 differentiated product with lots of technology, with big
21 investment, with all kinds of branding, with market
22 segmentation, and everything you look at that the companies
23 say, that the purchasers at the auto companies say, on
24 Consumer Reports and all the other Guru publications say.

25 The OEM market is supplied near exclusively by

1 domestic producers. I've discussed that. Domestic
2 producers have now in the restructuring have converted to
3 high-value added tires. Take a look at this slide from
4 Goodyear. Its share is increasing significantly. That's
5 the plan. That's where it's going. How about Cooper?
6 Cooper is moving to high HDA tires as well. As Mr. Mangola
7 said, the whole industry is racing to the top because that's
8 where the markups are higher. That's where the money is and
9 because that's where they can fill up their capacity most
10 profitably.

11 How is this restructuring working? Consistent
12 with the dramatic performance has turned North America from
13 a turnaround story into a momentum story. Turnaround story,
14 no injury. Momentum story, no threat. Here's the forecast
15 from Goodyear itself. Operating income demonstrates the
16 benefits of restructuring. All these expansions show the
17 restructuring occurred and the new facilities show that as
18 well.

19 What about prices, that's another factor.
20 There's opposite of a cost price squeeze. While prices have
21 fallen, costs have fallen further. That's a sign of health.
22 There's no price suppression or depression when profits are
23 increasing. Prices have fallen, but if costs are falling
24 more quickly and profits are rising and gross profits are
25 increasing that is a sign that there's no significant price

1 depression or suppression or that would've had an affect.
2 The new investments also point to the lack of injury in this
3 industry and it's a strong indicator.

4 Finally, threat, the domestic industry is not
5 vulnerable. The financials are great. The employment
6 statistics are great. And because capacity is near the top
7 we have very small fluctuations in shipments and in
8 production. We saw that the domestic industry is not
9 vulnerable. Notice the jobs created that's an
10 underestimate. This is just from newer facilities. There
11 is a 3,000 up to 4,000 new jobs.

12 Commissioner Williamson, the jobs increase is in
13 the double digits. It's going to be 20 percent more workers
14 in this industry. Threat usually means that the workers are
15 going to lose their jobs. Here we have people breaking
16 ground for new facilities. Are they threatened? What are
17 the views of the producers? Reaffirming 2015, '16 targets,
18 everything is looking swimmingly. How about demand? Toyo
19 predicts increases. Michelin predicts increases and higher
20 operating margins.

21 How about demand? OEM demand is increasing.
22 It's like vehicle sales are going to remain high and
23 replacement market is expected to increase. The average age
24 of the years of car is increasing means more replacement
25 tires. What about raw material costs? A big deal was made

1 out of that. What are the forecasts? If you could predict
2 the future of oil, you would be retired on a boat in the
3 Caribbean right now. It seems like it's pretty stable. How
4 about rubber costs, low. How about synthetic, we expect it
5 to remain stable. Raw material costs are expected to remain
6 low. Thank you very much.

7 MR. SCHUTZMAN: Madam Chairman, that completes
8 Respondent's presentation. Thank you very much for your
9 attention.

10 CHAIRMAN BROADBENT: We'll begin the
11 questioning. Let's see. I guess this would be for Mr.
12 Schutzman. What advantages do domestically sourced tires
13 have that allow them to maintain the overall market share
14 that they have in the OEM market?

15 MR. SCHUTZMAN: Commissioner Broadbent, I think
16 your question was why do domestic producers have stronger
17 position in OEM, if I understood it?

18 CHAIRMAN BROADBENT: Uh-huh.

19 MR. STOEL: I think just before I turn to
20 Dennis, I'm going to just make one point, which is two of
21 the companies that we talked about having new plants, Kumho
22 and Hankook, information we provided to the Commission, they
23 specifically cited having the fact that there's two major
24 Korean car manufacturers, Kia and Honda here in the U.S., as
25 reasons why they were building plants in the United States.

1 I think that shows you one of the key
2 advantages. They want to be close and proximate to the
3 industry itself. Let me give it to Dennis though.

4 MR. MANGOLA: So you know, if you're a General
5 Motors or a Ford or Mercedes or BMW and building cars and
6 vehicles in the U.S., what tire would you like to have on
7 your car? I mean first of all, you want to have a tire that
8 represents quality, which is going to be Michelin, Goodyear,
9 Bridgestone, and Continental. Those four tires pretty well
10 dominate the OE market.

11 There's a variety of reasons for that. If take
12 a look at Bridgestone, they have the most retail outlets to
13 service a car and a tire if there's a problem, and the OE
14 manufacturers look at servicing the vehicle in case there is
15 a problem with a tire in the market. They have the most
16 retail outlets, the Firestone stores and the Bridgestone
17 stores.

18 Goodyear also has about equally as many.
19 Michelin has about the same amount of dealers in the market.
20 So they're always looking for if you have a problem with
21 your vehicle, an OE vehicle, where do you get your tire
22 replaced? And so because they have the most dealers in the
23 market, that's number one.

24 But number two really, the way they pick OE
25 producers for tires is the ones that have the most

1 technology. I mean the engineers inside Michelin and
2 Bridgestone and Goodyear work very closely with the
3 engineers of the car manufacturers. They design tires
4 around the geometry of the front end and the suspension and
5 all the different characteristics with the car.

6 So they have tires that go along with these
7 different cars, the different characteristics, whether an
8 SUV car, a high performance vehicle or a light truck.
9 They're all engineered for that particular car. So if you
10 have a brand new car, they ask you to replace it with the
11 tires that came on it, because those tires were basically
12 engineered specifically for that car.

13 And even though you can replace it with the same
14 specs in the market, those tires have certain
15 characteristics, tread characteristics and stuff like that,
16 and name brand quality that's associated with their product.
17 All those are elements and characteristics that they pick
18 when they pick a new OE replacement.

19 CHAIRMAN BROADBENT: Okay. I remember
20 Commissioner Johanson was asking about the warranty on the
21 OEM tire. Is there generally a warranty on that tire?

22 MR. MANGOLA: Oh sure. There's a warranty on
23 every OEM tire, and it's warrantied by the manufacturer, and
24 you can get it warrantied either at the -- most car
25 dealerships, you know, take care of the warranty. But

1 there's dealers all over the United States, and that's one
2 of the reasons why they would pick a Michelin tire or a
3 Bridgestone or a Firestone or a Goodyear tire, because of
4 the outlets, the tremendous amount of outlets there are in
5 the U.S.

6 CHAIRMAN BROADBENT: Okay. If the panel could
7 help me, there was some inconsistencies in the questionnaire
8 responses related to the definition of branded tires versus
9 private label. Could somebody give me definitions for those
10 two?

11 MR. MANGOLA: Sure. So private label tires
12 typically -- branded tires are tires that basically you
13 heard of, all the brands that we're talking about, Michelin,
14 Bridgestone, Firestone, Goodyear, Goodrich, Dunlop. All
15 these brands are brands that basically everybody's heard of.
16 Most of those tires at one point have been original
17 equipment.

18 Most of those tires fall into the premium or the
19 high value category, and the brands that you haven't heard
20 of are the lesser brands that you -- that has lesser brand
21 equity or brand recognition, typically sell for a lot less
22 -- a lot less money, and have, from a technical standpoint,
23 you know, tires that are not as technically built as the
24 premium type cars. There's a lot of different technical
25 characteristics that are different.

1 But non-branded tires typically are brands that
2 fall into the budget categories, the economy tier and the
3 value tier.

4 CHAIRMAN BROADBENT: Okay. Although Respondents
5 claim that tiers in the PVL T tires market are
6 well-established, the record seems to show that there is
7 actually not a lot of precision or uniformity in how tiers
8 are defined, and to the extent that they exist, they are
9 changing.

10 How does this affect our analysis of competition
11 in this market? How do you -- just a sec -- how do you
12 respond to the Petitioners' assertions that major Chinese
13 producers are producing high value-added tires, and that
14 domestic producers produce private label tires as well
15 associate brands?

16 MR. KAPLAN: Well, I'm sorry. The first part of
17 the question again was?

18 CHAIRMAN BROADBENT: Well, just that the tiers
19 aren't all that specific and you, you know, that's --

20 DR. KAPLAN: Right..

21 CHAIRMAN BROADBENT: And if had to sum up some
22 of your --

23 DR. KAPLAN: I would say that the industry
24 itself is -- has views itself in tiers, as you look at the
25 press, but there's some movement. But if you look at the

1 price points of the major producers, the fact that Michelin
2 has three brands, you do get a differentiation.

3 So maybe we don't call it exact tiers, but there
4 is a segmentation in the market, and for purposes of this
5 investigation, and others could talk, the U.S. industry is
6 at the upper end of that segmentation, and the Chinese
7 industry is at the lower end.

8 So you know, the question of whether something
9 is in Tier 4 or Tier 3 really doesn't matter that much, when
10 a lot of our sales are in the higher tiers, and theirs are
11 in the bottom within no -- no branding or unknown branding,
12 or private label.

13 MR. MANGOLA: So maybe I can -- my name's Dennis
14 Mangola, and let me maybe -- I don't know if you can turn to
15 my -- page 22 on my presentation. But it gives you a pretty
16 good idea about how the industry views it from a pricing and
17 positioning standpoint. This is how we view it in the
18 industry, in the retail and wholesale segment of the
19 industry.

20 So you know, whether we call it Tier 1 or Tier
21 2, Tier 3 and Tier 4 or premium, high value, value or
22 economy, we have to sort of lump them into a category. We
23 do that based on a variety of reasons, and on my particular
24 page 22 here on this slide here, it's a chart that we use
25 frequently.

1 It really has to do with the value of the
2 vehicle, and it really has to do with the declining value of
3 the vehicle based on its age. So if you take a look at it,
4 like I have down here from 2015 to 2011 falls into the
5 premium category, historically if you have a brand new car,
6 you're going to replace it, your tires on your car with the
7 tires that came with it usually two times.

8 That's going to happen down to about 2011 in
9 this particular case, and that what we -- that's what we
10 consider the premium segment, and just for the sake of
11 having a consistent method of communicating, we throw that
12 into Tier 1. Then in Tier 2, if you go from 2011 to 2007,
13 that's your high value.

14 You can apply brands to that when you're in
15 manufacturing, and you want to position your product. This
16 is where you spend your money from a marketing standpoint,
17 as in the premium and the high value. So you're trying to
18 build brand equity in these two here. You know in Tier 3 or
19 the value tire, 2007 to 2004 are typically the value
20 segments, because of the value of the car.

21 People that own vehicles that have a \$2,000
22 value aren't going to spend \$400 for a set of tires. I mean
23 I have, you know, we're the largest retail group in the
24 United States from a franchise standpoint. We talk about
25 selling tires every day of the week, all across the country,

1 and I can assure you, there's no way in the world you can
2 sell a Chinese tire in this Tier 2 or in the high value or
3 the premium tire segment. It just doesn't happen.

4 That's ridiculous. If I were to tell you that I
5 can sell you a Wan Li** for \$200 or a Michelin, logic's
6 going to dictate you're going to take the Michelin. You're
7 not going to take a Wan Li. So it just doesn't -- it just
8 doesn't work that way, and a tire is not a tire it's not a
9 tire, and so, you know, there's a significant difference in
10 brand equity, and that's what drives these different tiers
11 in these different categories.

12 MR. SCHUTZMAN: Commissioner Broadbent, I think
13 the -- I think the real point is that the Chinese tires just
14 do not compete in those top tiers, however you define them,
15 by brand, by tier, and as we saw from previous testimony,
16 those tiers or brands 1 and 2 occupy roughly 70 percent of
17 the market. So the Chinese tires are just not present in
18 that part of the market.

19 DR. KAPLAN: You could look at it three ways.
20 You could look at it from pricing, as we did here and you'll
21 see Michelin's at the top and there's the middle brand and
22 there's the lower brand.

23 I encourage you to read Consumer Reports, which
24 we'll send, and you could see by performance which tires
25 land in which tier. When they talk about what the best

1 brands of tires are, in the slide I put up previously, you
2 saw that the best brands were Michelin and Goodyear.

3 So each of these ways of looking at it will sort
4 the industry in a way that's sort of close. Is it perfect?
5 Is it the same identical each time? No. But you're never
6 going to find Michelin at the bottom and GTGI at the top.
7 There's always going to be a big gap between the two.

8 CHAIRMAN BROADBENT: Okay. My time has expired.
9 I apologize. Thank you very much. Vice Chairman Pinkert.

10 VICE CHAIRMAN PINKERT: Thank you, Madam
11 Chairman, and I thank all of you for being here and being
12 willing to help us understand these issues. Is the tire
13 market in the United States today more segmented than it was
14 when we looked at it during the 421 investigation?

15 DR. KAPLAN: Yeah. The slides I showed showed
16 how both Goodyear and Cooper are trying to move up to a
17 higher percentage of high value-added tires.

18 I think part of what the restructuring was, the
19 successful restructuring was investment and to be able
20 to produce those high end tires, and also the relocation of
21 facilities or not relocation, but creation of new facilities
22 in the United States by Toyo and Hankook, to supply the U.S.
23 OEM market. So from my perspective, I see a movement toward
24 the higher value-added tires. But --

25 MR. MANGOLA: Yeah. From a segmentation

1 standpoint, it's changed significantly. It's starting to
2 evolve. It has evolved from 2008-2009 until now. Original
3 equipment has dictated an awful lot of this, you know.
4 Everything is -- a lot of stuff gone more towards the high
5 performance segment.

6 Back in 2009, there was 13, 14, 15, 16 inch
7 tires, some 17 inch tires, and 18 and 19 and 20 inch tires
8 wasn't really very popular at all, and it certainly wasn't
9 OE. So what's changed in the market is the smaller rim
10 diameters have gone away, and consequently some of the older
11 factories that would build these older tires, that were
12 really completely outdated, had to go away too, and new
13 factories, new methods of building tires have come up.

14 Because they're building different types of
15 products. They're building more performance products. The
16 SUV market and the light truck market has gone crazy. As
17 you know, the Ford F-150 has been the most popular car in
18 the United States forever now. It's gone on 12 or 13 years.
19 So in the aftermarket, this is a whole different game now
20 compared to what it was then.

21 There's more 18 inch tires, more 20 inch tires
22 out in the market. It takes a longer time to build those
23 tires. It takes a lot more technology in building those
24 tires. So it's gotten more segmented because of UHV,
25 because of SUVs, and because of touring coupes and touring

1 sedans, high performance sedans.

2 Everybody, whether you're a Cadillac or a Lexus
3 or a BMW or Mercedes, every one of these manufacturers are
4 making performance vehicles in this segment. So yeah, it's
5 gotten much more segmented and it's much different.

6 VICE CHAIRMAN PINKERT: Thank you. For the
7 post-hearing Dr. Kaplan, if you could take that chart on
8 page 42 and extend it back in time to the Period of
9 Investigation from the 421, I think that would be helpful.

10 DR. KAPLAN: I'll try. This is a chart that was
11 produced by Goodyear in a slide show. I didn't construct
12 it. So to the extent that information's available, I will
13 complete it backwards.

14 VICE CHAIRMAN PINKERT: Thank you. Now
15 similarly, you I'm sure noted the testimony about the loss
16 of domestic industry market share from 2012 to 2014. If we
17 looked at that data over a longer stretch of time, what will
18 we observe? Would we observe a blip from 2012 to 2014, or
19 is there a steady progression going toward declining
20 domestic industry market share? What will we see if we did
21 that?

22 DR. KAPLAN: I'll look at the data, but my
23 understanding is that tire factories are both operated at
24 high levels of capacity, and that's what you try to do. So
25 what we'd see on market share is a lot of that's going to be

1 determined by how much capacity is in place.

2 The U.S. industry cannot supply the whole
3 market. So if like over the POI, they're operating at what
4 I said and Mr. Rothstein said, at very high levels of
5 capacity and demand increases with the existing facilities,
6 the U.S. industry's going to lose market share, because they
7 can't make any more.

8 That's why there's no quantity effect, because
9 we're pushing the limits of capacity utilization. What we
10 will see now is probably an increase in domestic industry
11 market share, because we're building new factories. But
12 it's not like other cases where you see oh, the domestic
13 industry's operating at 50 percent and imports increased and
14 you said well, the U.S. industry could have made all that
15 stuff.

16 That's kind of not the case here. With them
17 making more and more profit each year, if they could, they
18 would have made more tires. But they can't make much more,
19 and so increased demand is going to lower U.S. market share,
20 because capacity's limited. As new capacity comes online,
21 the U.S. industry will pick up share.

22 But we're always going to be a situation where
23 we need imports, and I'll let someone from the industry
24 talk about this in more --

25 MR. MANGOLA: Yeah. Well you know, from a

1 market share standpoint, I think there's so many different
2 elements you have to take into consideration, you know. If
3 you talk to the big three, Michelin, Goodyear and
4 Bridgestone, they're not really concerned about market share
5 because they're doing such a fabulous job there.

6 But I think we need to understand how the OE
7 market has an impact on all this. Back in 2009 versus 2014,
8 we sold 30 million more tires in the OE market in the United
9 States in 2014 than we did in 2009. 30 million more.
10 That's a significant increase, and the majority of those are
11 major brand tires. Not majority; all of them are major
12 brand tires. None of them are Chinese tires.

13 And you know, I mean the fact of the matter is
14 when you have that kind of an increase, you're going to have
15 a significant follow through in the after-market in the next
16 three to four years. It's not in six months; it's three to
17 four years, and you know, it's really a very, very strong
18 pull-through. So a lot of the capacity went to OE, just so
19 you know.

20 MR. SZAMOSSZEGI: Commissioner Pinkert, a quick,
21 quick. This is Andrew Szamosszegi from Capital Trade. Just
22 a quick response to your question. If you went back in
23 time, you would have seen a higher market share and less
24 profitability per tire. Now you're in a situation where
25 there is a lower market share but a higher profitability per

1 tire, because the industry was structured during the 421
2 safeguard period.

3 VICE CHAIRMAN PINKERT: So let me see if I
4 understand what you're saying and what the Petitioners were
5 saying this morning. Maybe it's the same thing; it's just a
6 difference of interpretation. But during the period in
7 which there was 421 relief, was the domestic industry
8 enjoying a higher market share in the United States, and
9 then also, during the period after the preliminary
10 determination in this proceeding, did the domestic industry
11 enjoy a higher share of the market in the market in the
12 United States?

13 MR. SZAMOSSZEGI: During the relief period, it
14 was a period of deep recession. Imports in general left the
15 market and the share may have improved somewhat during that
16 period. But that's not unusual in a time of great recession
17 and economic stress.

18 Since that time, the share in 2011 may have been
19 -- may have been somewhat higher. But again, at that time
20 the industry was just restructuring and the demand per the
21 -- OEM demand was a lot lower at that time. So now OEM
22 demand has increased, and the profitability has increased as
23 well, because that has created demand not only for OEM tires
24 but as tires get changed and the replacement, the
25 replacement market is turning to more expensive replacement

1 tires for the first tire replacement.

2 VICE CHAIRMAN PINKERT: Dr. Kaplan.

3 DR. KAPLAN: In '09, '10 and '11, there were
4 some exits of plants from the U.S. industry. So share of
5 imports would have increased. They have remained with the
6 current capacity and additions through investments during
7 the POI, and then U.S. capacity is expected to increase in
8 the next several years from new facilities.

9 So it really is the number of plants operating
10 that is going to determine the U.S. share relative to the
11 imports supplying the remainder of demand in the market.
12 But I think it's really inapposite to compare the
13 restructuring period with the POI. The restructuring period
14 was just that. Investments were made and facilities that
15 were outdated were closed.

16 Over the POI, everyone's moved to higher value
17 tires and you've seen this huge increase in profitability.
18 Now, the next step is new facilities being built, and you
19 see an increase in U.S. capacity, an increase in the number
20 of U.S. workers, and both Michelin and Goodyear and Cooper
21 are forecasting an increase in profits.

22 So that's how the market share is moved, and
23 that's how the finances have moved, based on the
24 restructuring that was allowed under the previous
25 investigation.

1 VICE CHAIRMAN PINKERT: Mr. Schutzman, do you
2 want cap that off?

3 MR. SCHUTZMAN: I'll cap it off, Commissioner
4 Pinkert. So the position is that the period beginning with
5 the 421 was a completely different animal than the POI. The
6 situations were different, the market was different, the
7 economy certainly was different, and you just can't compare
8 the two, because the conditions were so different.

9 VICE CHAIRMAN PINKERT: Thank you. Thank you
10 Madam Chairman.

11 CHAIRMAN BROADBENT: Commissioner Williamson.

12 COMMISSIONER WILLIAMSON: Thank you. I want to
13 thank all of the businesses for coming this afternoon and
14 presenting their testimony. Mr. Stoel, I was wondering do
15 you consider the workers part of the domestic industry? Oh
16 I'm sorry. It's Steel? I'm sorry. I can't see. Mr.
17 Stoel, sorry.

18 MR. STOEL: Thank you, Commissioner. Jonathan
19 Stoel for the record. I think you heard a lot this morning
20 from Mr. Stewart, and I think I would say we understand the
21 legal question, and I think when I hear you questioning the
22 standing of the union to bring this case, I think what we're
23 -- as you heard a lot this morning, I think the question is
24 what's the perception of the industry and what perceptions
25 should you consider?

1 I think what we see, as we've said today, is
2 that actually from the economic indicators, labor force is
3 actually doing quite well. Higher wages, higher earnings.
4 In terms of the overall companies, unfortunately the
5 management elected not to be here for a variety of reasons,
6 although I'll point out Mr. Stewart seemed to be implying
7 there was intimidation and things like that.

8 I point out that actually Bridgestone was a
9 Petitioner in a case against China in the OTR case. So when
10 the companies want to be active in these cases, they're
11 certainly capable and able to do that. So I think it's a
12 question of perspectives. We're obviously here to bring one
13 perspective of industry and you heard everyone this morning.

14 COMMISSIONER WILLIAMSON: Okay. Mr. Marshak.

15 MR. MARSHAK: Yeah. I just wanted to say
16 something about the employees definitely have a stake in the
17 industry. They have a stake in their jobs. But employees
18 go on strike, and when employees go on strike, do they
19 represent the industry at that particular point in time?
20 When you look at an industry, you're looking at the
21 industry. You're looking at the shareholders, you're
22 looking at the managers, you're looking at the CEO of the
23 industry, and what's good for the industry.

24 A lot of it's for the employees, but not
25 everything. Employment is one factor you look at. You look

1 at profitability --

2 COMMISSIONER WILLIAMSON: I understand the
3 factors we look at. I'm just ^^^^ he made the statement a
4 couple of times about, you know, no member of the domestic
5 industry was here. And the reason why I raise the question
6 is that just looking at the C table, and you look at the
7 overall, how much consumption has gone up in the U.S., and
8 then you look at the numbers for employment growth and **
9 growth and all, and it's quite a big difference.

10 And even if you look at the sales or shipments
11 to the domestic industry, none of those have gone up as much
12 the consumption has gone up. Mr. Kaplan.

13 DR. KAPLAN: Thank you. Yeah, of course the
14 employees are part of the industry, and employees need a
15 factory to work in, and the factories and the capacity have
16 remained relatively constant throughout the POI, and the
17 employees have. Now we're on the factories.

18 The losses they were talking about occurred
19 before the POI in general. There might be specific losses
20 at a specific plant, but if you look at the data, there were
21 offsetting gains at another plant. So you need capacity for
22 the employment, the existing employees we've seen now work
23 more hours. They get paid more, they make more annually.

24 COMMISSIONER WILLIAMSON: But not significantly
25 more. Not compared to the increase in overall consumption.

1 DR. KAPLAN: And the reason is that the U.S.
2 industry couldn't increase its share of consumption, because
3 they were operating near full capacity. So if demands goes
4 up and consumption rises, it's got to come from abroad,
5 because there's no capacity here to make it.

6 What's changing is three new plants are being
7 built. The labor force is going to increase by over 20
8 percent, and the employees knowing, not speculating, the
9 employees are going to do very well over the next several
10 years.

11 COMMISSIONER WILLIAMSON: Post-hearing, maybe
12 you and the Petitioners can address this question of how
13 quickly can the industry ramp up, because I heard this
14 morning's testimony saying that it's very quickly for them
15 to increase capacity, and that the capacity constraints were
16 not that significant.

17 So I'm hearing just the opposite. So if you all
18 can try to reconcile that post-hearing.

19 MR. ROTHSTEIN: Commission, if I might address
20 that?

21 COMMISSIONER WILLIAMSON: Yeah.

22 MR. ROTHSTEIN: I would just make one comment
23 about the point of ramp up where a comment was made that the
24 day after relief came, November, December last year, shifts
25 were ramped up, five new tire building machines were put on

1 line. You know, the machines that the U.S. industry uses
2 that all of the top tier or the top brand of manufacturers
3 use are machines that are tens of millions of dollars a
4 machine. They have 12-month lead times typically. So to
5 say that you can flip a switch and ramp up production is
6 erroneous. To think that the day after relief comes on the
7 companies make a decision to flip up and ramp up production
8 is difficult to accept when we know that there are very long
9 lead times. These decisions that just the capital
10 allocation process in a big company takes months and months.

11

12 COMMISSIONER WILLIAMSON: That has nothing to do
13 with how much idle capacity you have or how many idle
14 machines -- or which machines you're using and labor?

15 MR. ROTHSTEIN: Yes, sir, you're absolutely
16 right. But as we've seen the data from industry shows that
17 they are effectively at full capacity; 91 percent is
18 effectively full capacity. Executives saying, we are at
19 full capacity. Customers -- you know, the folks who buy and
20 sell tires into the trade, into the channel have difficulty
21 getting their orders filled from the U.S. producers because
22 they are at capacity. There's not slack in this system as
23 evidenced by the comments from management of these various
24 companies.

25 COMMISSIONER WILLIAMSON: Okay. I don't think

1 I've seen any data on lead times. I do know in the
2 purchaser questionnaires they talked about, you know, they
3 can get product quicker from the domestic industry in those
4 reviews. I don't remember seeing --

5 [SIMULTANEOUS CONVERSATION]

6 MR. ROTHSTEIN: See, when I'm talking about lead
7 -- I'm talking about manufacturing equipment. So lead time
8 to actually increase -- when they discuss equipment being
9 dropped in and ramped up in the facilities, this is not
10 adding a shift, this is adding capacity, adding equipment or
11 retooling to meet evolving demands. Very different comments
12 than a customer asking for tires to be delivered.

13 COMMISSIONER WILLIAMSON: Okay. What you can
14 shed on this post-hearing on both sides would be helpful.

15 MR. KAPLAN: Commissioner, if you look at what
16 the -- (Off microphone.)

17 If you look at what Petitioners did in their
18 brief, they -- their increases in employment are all based
19 on operating at capacity levels that are completely
20 unrealistic. I mean, if pigs could fly, well, they'd
21 operate at 108.4 percent. You've seen the industry over
22 years they've never operated much above, you know, the low
23 90's, maybe there was one year. That's effectively full
24 capacity. So this is in dreamland. This is capacity
25 increasing to -- production increasing to levels where the

1 factories blow up. There's just not enough equipment.
2 There's not enough machinery. They're operating 24/7, 52
3 weeks a year or 50 weeks a year and operating at like in the
4 low 90's and they're forecast to keep market share have them
5 operating at over 100 percent. So it's incredibly
6 unrealistic.

7 So I'm --

8 COMMISSIONER WILLIAMSON: I did question that
9 28,000 whatever it was in the corner this morning.

10 MR. KAPLAN: You did. And it's -- it's -- you
11 know what it's like, yeah, if pigs could fly, we'll operate
12 at 108.4 and we'll all get rich.

13 COMMISSIONER WILLIAMSON: Okay. But that's --

14 [SIMULTANEOUS CONVERSATION]

15 MR. KAPLAN: That's your assumption that you
16 could -- what if it was 200 percent? I mean, nothing
17 stopped it --

18 COMMISSIONER WILLIAMSON: Okay. Well, let's --

19 (Laughter.)

20 COMMISSIONER WILLIAMSON: Let's not go off to
21 never, never land.

22 MR. SCHUTZMAN: Commissioner Williamson --

23 COMMISSIONER WILLIAMSON: Yes.

24 MR. SCHUTZMAN: -- we will address that issue in
25 our post-hearing brief.

1 COMMISSIONER WILLIAMSON: Thank you.

2 MR. SCHUTZMAN: You're welcome.

3 COMMISSIONER WILLIAMSON: Good. Let's see, I do
4 have time for another question. I'm sorry. Okay. Change
5 respondents on page 33 and 34, their brief contends that the
6 declining U.S. shipments to replace what market can be
7 attributed to the decisions of producers to shift sourcing
8 from domestic production to nonsubjects. How should we
9 reconcile that assertion with the fact that non-subject
10 imports lost market share during the period of
11 investigation?

12 MR. MARSHAK: This is Ned Marshak.

13 COMMISSIONER WILLIAMSON: Yes.

14 MR. MARSHAK: When you look at the confidential
15 information, and you look at the non-subject imports of the
16 big domestic producers you're going to see a tremendous
17 amount of tires coming in from the domestic producers
18 importing non-subject merchandise into the United States.

19 Also the base of the non-subject imports is --
20 geez, it's much, much higher than the Chinese imports.
21 There's a tremendous quantity of non-subject imports coming
22 into the country and the non-subject imports are coming in
23 at prices that are somewhere in between the very high-priced
24 tires that are made in the United States and the
25 lower-priced tires that are coming in from China.

1 [SIMULTANEOUS CONVERSATION]

2 COMMISSIONER WILLIAMSON: When did the
3 non-subject lose market share?

4 MR. MARSHAK: Why would they --

5 COMMISSIONER WILLIAMSON: It wasn't the domestic
6 industry.

7 [SIMULTANEOUS CONVERSATION]

8 MR. MARSHAK: One possible reason they would lose
9 market share that people were buying lower-priced
10 Chinese tires as their cars are on the road for a longer
11 period of time. That particular low-end market segment may
12 be increasing. It's something we could address more in our
13 post-hearing brief but there are a lot of reasons why the
14 Chinese are going to take more of the market share, the
15 overall market share because they're at the low end of the
16 market and cars are on the road for a longer period of time
17 and consumers don't have the money to buy their second tire
18 or their third tire for their 11-year-old car, and that
19 could be one possibility.

20 COMMISSIONER WILLIAMSON: Yeah. Given that, if
21 you think about some of the countries of the non-subject
22 shipping may be comparable levels of development. But,
23 okay, thank you for the responses.

24 Thank you.

25 CHAIR BROADBENT: Commission Johanson?

1 COMMISSIONER JOHANSON: Thank you, Chairman
2 Broadbent. And I'm going to turn just very quickly to the
3 issue of OEM tires and warranties since that's something
4 that --

5 (Laughter.)

6 COMMISSIONER JOHANSON: -- I have an interest in.
7 I spoke this morning on how I was told following
8 the blow out of a tire on I-95 in Connecticut that my OEM
9 tire was not covered by warranty. From what I recall, and
10 this was in 2007, I was told that this was a case as my tire
11 was a performance tire. My experience conforms with the
12 staff report, but not with the testimony of Mr. Mangola this
13 afternoon and Mr. Johnson this morning.

14 Is it possible that OEM performance tires are
15 commonly not covered by warranty or was I unfortunately
16 taken advantage of?

17 (Laughter.)

18 MR. LIMA: I think that might be the case. Gus
19 Lima here. But if you had a road hazard that may not be
20 covered by the warranty. But I would go back and talk to
21 that dealer and tell him you were here today --

22 CHAIR BROADBENT: That's a long drive.

23 MR. LIMA: And you have to talk to him again.

24 COMMISSIONER JOHANSON: It's been eight years.
25 So I think I'll let it pass.

1 MR. LIMA: Yeah.

2 COMMISSIONER JOHANSON: But thank you for
3 clarifying that. Sorry to take time on that, but I just had
4 to find out since I have a room of experts in the room or a
5 group of experts in the room.

6 Okay. Moving on to a non-personal question. In
7 the preliminary determination the Commission found that the
8 expiration of the safeguard duties resulted in greater
9 underselling margins. If the underselling is simply a
10 result of product differentiation as you contend, why did
11 the underselling margins increase significantly at the
12 expiration of the safeguards?

13 Mr. Kaplan?

14 MR. KAPLAN: This could be an issue of a product
15 mix as well. Because the way the Commission collected data
16 was on a company basis. And you're not sure if the -- which
17 tier tire is increasing within the specification of the
18 tire. So as you move to more higher value added tires, more
19 OEM tires, and OEM replacements of first-tier tires and
20 you're comparing them to Chinese non-branded tires, you can
21 get a product mix issue that could do that.

22 So that's just one possible explanation and the
23 data won't allow you to sort that out the way it's been
24 collected by the Commission.

25 I'll see if I can look at public data and help

1 with that.

2 COMMISSIONER JOHANSON: All right. Thank you,
3 Mr. Kaplan, I appreciate your answer.

4 To the extent that you contend that the increases
5 in subject imports are explained by seasonality and normal
6 business cycles, how do you respond to the Petitioners'
7 assertions that subject imports increased at a greater rate
8 than non-subject imports during the same time period?

9 [PAUSE]

10 COMMISSIONER JOHANSON: And to help you out, this
11 is at pages 11 and 12 of the Petitioners' pre-hearing brief.

12 MR. SZAMOSSZEGI: Hi, this is Andrew Szamosszegi.
13 We will respond more post-hearing. But, I mean, once the
14 duties were eliminated then, you know, the prices of the
15 Chinese tries naturally declined because they no longer had
16 duties on them. And so that allowed them to increase at a
17 more rapid rate and get towards the share that they had
18 achieved prior to the 421.

19 COMMISSIONER JOHANSON: Yes, Mr. Rothstein, did
20 you want to add statement?

21 MR. ROTHSTEIN: Yeah. I just want to add and
22 this somewhat addresses the previous discussion. If you
23 look at the U.S. producers during the POI as being
24 effectively at full capacity, they, I would say, wisely
25 pushed up towards the higher end of the market as evidenced

1 throughout the presentations. Where the profit is higher it
2 makes more sense to compete and they can carve out a better
3 niche and effectively capitalize on their brand equity.
4 What that would do, given their constraints on capacity is
5 leave a bigger gap at the low end of the market and the
6 value segment, the economy segment and there at that segment
7 is where Chinese imports obviously fair better against
8 third-country tires that are lower-brand equity.

9 COMMISSIONER JOHANSON: That's consistent with
10 the increasing profits seen by the industry. And, you know,
11 there's a circle that needs to be squared by Petitioners.
12 Profits are going up while imports are going up. And if
13 these things are pure commodities, that's just not
14 happening. So, that is evidence that there's something
15 going on with respect to the types of products and the
16 profitability. And what you're hearing from witness after
17 witness here is that the U.S. industry is moving the higher,
18 value-added, higher profit segments, in higher quantities
19 and that it doesn't compete with the Chinese product closely
20 and therefore while Chinese imports are increasing,
21 profitability is increasing for the U.S. producers. That's
22 consistent with product attenuation, it's consistent with
23 the restructuring, it's consistent with the lack of injury,
24 it's consistent with capacity being very high.

25 COMMISSIONER JOHANSON: Thanks for your

1 responses. On page 47 of the importers' brief, we see
2 examples of three well-known tire trademarks. I think we
3 are all familiar with them. Are you all aware if there are
4 any Chinese tire producers who are investing heavily in
5 advertising in the U.S. market? For example, will we
6 someday soon see a Chinese tire company doing an
7 advertisement at the Super Bowl or the World Series?

8 MR. MANGOLA: No. I don't -- I don't think
9 that's feasible. You know, most of the Chinese products are
10 -- because of the compression in pricing from the well-known
11 brands, down to a brand that doesn't have very much brand
12 recognition, it's going to be very, very, very difficult for
13 any brand to enter this market and spend -- it's not just
14 money. It's going to take a tremendous amount of time.
15 It's going to take an OE position to start to get themselves
16 into a position where they can start to really jump up into
17 a high value or a premium line so they can get enough
18 recovery to have an advertising budget.

19 Right now they have a very small advertising
20 budget. They may advertise in the trade magazines here and
21 there a little bit, but for the most part they can't stay
22 competitive if they raise their price and if they increase
23 their advertising budget to try to stay competitive. It's
24 just not very realistic to think that they're going to enter
25 into this market in the foreseeable near future.

1 MR. LIMA: Gus Lima. My experience in China is
2 that the Chinese opened their markets and they don't have a
3 tradition of marketing that the west has. We've been
4 marketing for, I don't know, a thousand years or more. And
5 they have learned by trial and error how to sell products.
6 It was a completely closed dichotomy and now they came into
7 a market that they got lost in and they're trying to find
8 their way out. So they're learning things by trial and
9 error. Some people have gone to China from Goodyear,
10 Goodyear employees and they're trying to help them. But the
11 whole concept of marketing, branding is new to them. And
12 they're beginning to understand that branding, marketing,
13 knowledge and investment is an important way for the future
14 to erase the price on your product.

15 Now, in the United States a union member said
16 that a tire is round, it's black, and it's got air. Well,
17 no. Number one, tires are beautiful. It's one of the most
18 beautiful things that I've seen in my life.

19 Number two is a highly technologically effective
20 piece of industry that takes us everywhere that we go, and
21 there's billions of dollars invested in the technology to
22 move that product higher.

23 People talk about silica, silica is not just to
24 reduce the wear, the road resistance, but it's also good for
25 the ecology. It's preferable to have sand dissolve from a

1 tire than carbon black. So all these new technological
2 changes in tires that the west is leading have not gotten to
3 China yet because they're still -- their industry in my
4 estimation is at least seven years behind in technology
5 which does not mean that they do not make a safe and good
6 tire, it just means that they don't make a tire that
7 somebody that buys a Corvette or a Mustang or BMW, they're
8 not going to buy that tire and put on there.

9 COMMISSIONER JOHANSON: Thank you, Mr. Lima. And
10 Mr. Kaplan, if you wanted to respond in like 30 seconds, if
11 you can do that. If not --

12 MR. KAPLAN: I just wanted to say, the Commission
13 has some experience. They had an ESPR case that went into
14 rubber. There was a polyester case that went into tires,
15 there was a Kevlar case that went into tires, it was a 337.
16 It's a very sophisticated product and technology is
17 advancing and the investments are enormous and it would take
18 a lot of money for the Chinese to move up.

19 COMMISSIONER JOHANSON: All right. Thank you
20 for your responses.

21 MR. ROTHSTEIN: May I, Madam Chairman? May I
22 make one last comment on this point?

23 Just very quickly and I'll relate this back to
24 China actually, even if a Chinese manufacturer came here and
25 wrote a check for a Super Bowl ad, they would not get the

1 boost and market share, it would not result in a boom to
2 them. It would be a waste of money, quite frankly, because
3 you look at brands, they take decades to build. And you
4 look at the same thing, the same brands, Michelin, Goodyear,
5 Bridgestone in China and other markets where they've spend
6 hundreds of millions of dollars over decades to build their
7 brands and gain leading positions in those markets just like
8 they've done here.

9 COMMISSIONER JOHANSON: All right. Thank you,
10 Mr. Rothstein. My time has long expired.

11 CHAIR BROADBENT: Commissioner Kieff.

12 COMMISSIONER KIEFF: Thank you, Madam Chairman
13 and I join my colleagues in thanking the panelists and we
14 greatly appreciate to our witness from China, hello (in
15 Chinese). And thank you, (in Chinese) for coming.

16 Just if I could, a very, very brief answer from
17 Mr. Mangola. This may be simply a vocabulary question or a
18 definitional question, I hope.

19 Hankook, Chinese, Korean, both?

20 MR. MANGOLA: It's Korean that produces the
21 majority of their tires in Korea and some in China.

22 COMMISSIONER KIEFF: Okay. So when discussed by
23 the panels today, should we think about it as -- how should
24 we think about it?

25 MR. MANGOLA: Well, Hankook, like many other

1 brands has a pretty good market share in the U.S. And
2 they've made it clear that they're going to build a factory
3 here for a variety of reasons. And Hankook has been here
4 for quite some time. So, yeah, I think Hankook should be
5 viewed as not a Chinese tire manufacturer because the
6 majority of the Chinese Hankook tires are meant to be sold
7 in China.

8 COMMISSIONER KIEFF: Ten seconds, I'm sure, Dr.
9 Kaplan, you'll have lots to contribute -- Mr. Kaplan to many
10 of the rest if you think I really don't yet understand,
11 you're welcome to add, but otherwise. Okay.

12 So, let me then ask, I think, the lawyers some
13 questions that are the flipside of the questions explored
14 this morning with your colleagues on the other side.

15 So, what -- there was an immense amount of detail
16 offered by your witnesses. What if the other side were to
17 say, great, and irrelevant to their argument? What if they
18 -- do they lose their case if they concede almost all of the
19 details of what your witnesses spend of their time telling
20 us about variation in tiers, types, styles, whatever you
21 want to call them?

22 Do they lose if they agree with those facts?

23 MR. SCHUTZMAN: Commissioner Kieff, Max
24 Schutzman. Yes, they lose, but they lose based upon the
25 record in this case. They lose based upon the facts.

1 COMMISSIONER KIEFF: Because I think I heard them
2 say the opposite. I think they said, there are lots of
3 differences and yes, some people buy high-end, some people
4 buy low-end, but there are ripple effects across the market.
5 And we are supposed to assess injury and causation and
6 they're arguing injury on causation, not the lack of
7 differences. So the presence of the differences I think
8 they would say is not fatal to their case. Maybe it
9 undermines some of the things they said. It was a long
10 discussion. I'll have to look back, comb back through the
11 record to do the point-for-point comparison. But if their
12 big picture position is we're willing to concede many of the
13 facts, are you sure they lose, or do you think if they
14 concede the facts --

15 MR. SCHUTZMAN: We're sure they lose,
16 Commissioner Kieff, because if --

17 COMMISSIONER KIEFF: What would they have to do
18 to win if they concede the facts?

19 MR. SCHUTZMAN: The facts are --

20 [SIMULTANEOUS CONVERSATION]

21 COMMISSIONER KIEFF: Would the law have to be
22 meaningfully different?

23 MR. SCHUTZMAN: Profits are up. Profits in the
24 industry are up.

25 COMMISSIONER KIEFF: So if a patient gets better

1 at the hospital and breaks his leg walking out, he's not
2 injured?

3 MR. STOEL: Commissioner Kieff, if I could?
4 Jonathan Stoel for the record. I think part of this has to
5 do with what I regret to say was some mischaracterization of
6 the record this morning. When I look at the record, I see
7 stable shipments across the POI. I see stable production
8 across the POI. I see stable capacity utilization across
9 the POI. I see relatively stable pricing with fall-in
10 costs.

11 COMMISSIONER KIEFF: I'm sorry. I'm just acutely
12 aware that you've spent a lot of time through your witnesses
13 explaining a lot of facts. And I apologize in part because
14 of the shortness of our time constraints, but in part
15 because of my own inability with my brain to process
16 information when rattled off quickly. 108 percent, I think
17 has been exceeded today. So, kudos to all of you for
18 presenting such a rich case. But what I'm trying to
19 understand is not how many things you can say, but why they
20 matter. Let's assume the other side's businesses are doing
21 well. I think let's treat that as a given. Why legally
22 does that matter?

23 MR. STOEL: Because as I understand,
24 Commissioners, the Petitioners is that case and we say a lot
25 of bad things about our opposition, but they did a nice job

1 in presenting it. Their case is basically that Chinese
2 imports have come in and that's caused harm. And if the
3 U.S. industry could do something differently, it would have
4 taken that market share back or increased, but the facts are
5 that they can't.

6 The reason why we win is because as Dr. Kaplan's
7 explained, our witnesses explained, your record shows, the
8 industry is operating as strongly and as best that it can.
9 And maybe when these new factories come in and they can
10 manufacture more, there's an opportunity that perhaps, you
11 know, if China's market share keeps going up that that will
12 somehow be some harm.

13 When a U.S. industry is operating as best it can,
14 13 percent profit, high capacity utilization, there can be
15 no injury. And fortunately for us, not only can there be no
16 injury today, but there can't be injury in the foreseeable
17 future either. And that's where I think we win even if you
18 --

19 COMMISSIONER KIEFF: Sir, let me make sure I'm
20 following you then. Are you saying that their success has
21 occurred independent of the unfairly traded imports, we're
22 to presume they're unfairly traded because they've come from
23 -- the record comes from Commerce with that decision baked
24 in. Are we to assume that their success is happening
25 independent of the unfairly traded imports because of the

1 unfairly traded imports? Or is there some other possible
2 connection I'm leaving off the table?

3 Because I think their argument is, the industry
4 is doing okay. They might agree with many of your
5 characterizations, but I think the crux of their argument
6 is, it would be doing much better but for the unfairly
7 traded imports.

8 MR. SCHUTZMAN: How could it do -- Max Shutzman.
9 How could it do much better than operating at peak capacity?

10 COMMISSIONER KIEFF: Well, you've done such a
11 wonderful job already today, each side in presenting a
12 wealth of information at what I think is, if fairly counted,
13 more than 100 percent of the throughput typically presented
14 at a hearing. Bravo, but every one of you did that. So I
15 think it's quite possible -- Scottie on the Enterprise can
16 do more than 100 percent. Each of you has done more than
17 100 percent. We went through lunch that was -- you got out
18 of your government today more than 100 percent. It all
19 depends on baseline.

20 MR. MANGOLA: You know, in all of my
21 conversations with all of the manufacturers, quite
22 frequently, all of them say the same thing. They have
23 absolutely no desire to manufacture tires in this segment
24 where the Chinese are importing tires. Not just the
25 Chinese, but import tires are coming in. They have no

1 desire, zero to manufacture tires. Now, that's --

2 COMMISSIONER KIEFF: That's a profound statement.

3 And --

4 MR. MANGOLA: And I want to make one more
5 statement. That is really profound.

6 COMMISSIONER KIEFF: Let me just interject for a
7 moment because --

8 MR. MANGOLA: Okay. Okay.

9 COMMISSIONER KIEFF: -- again, recognizing the
10 limits that we all have --

11 MR. MANGOLA: Sure.

12 COMMISSIONER KIEFF: Please, I welcome both sides
13 to provide evidence that will corroborate the position you
14 have just taken. That in the post-hearing we will welcome
15 that.

16 For example, if you could show that the domestic
17 industry would not be open to added capital investment to
18 expand capacity to enter that segment of the market I'd love
19 to see it.

20 If the other side can provide evidence that they
21 would be open to it, we'd love to see that too. We
22 appreciate -- you're saying something significant. And we
23 welcome more information on that.

24 MR. MANGOLA: And just so you know, in China none
25 of the major manufacturers are interested in building tires

1 in China, and they do a lot of it, Bridgestone, Goodyear,
2 Michelin, all of those build tires in China to service the
3 OE market in China. And it's interesting to note that the
4 OE market in China is very similar to ours. Audi is number
5 one and Buick is number two there. And it's interesting to
6 note that none of the major manufacturers even in China want
7 to build tires to service the entry level market, the value
8 and budget or economy market, even in China.

9 COMMISSIONER KIEFF: So let me just ask a very,
10 very brief, again, unfortunately this round is up. I just
11 don't want to lose the train of thought. Are you saying
12 then that we as a factual prediction should not anticipate
13 increased production in this segment of the market coming
14 from China?

15 MR. MANGOLA: We should not anticipate -- unless
16 you have a 50 percent tariff or a 60 percent tariff on all
17 tires coming into the United States, we should not
18 anticipate by any stretch of the imagination that a U.S.
19 producer is going to produce tires in this economy,
20 fourth-tier section of the industry.

21 MR. SCHUTZMAN: Commissioner Kieff, I'm sorry.
22 In my opening statement I quoted from a Goodyear executive.
23 It appears in our brief. Goodyear states, "We do not want
24 to play in that market, and we don't play in that market."

25 COMMISSIONER KIEFF: I mean, I'm just very

1 mindful that we're already a little over, so on the next
2 round let me just ask this question now, you can think about
3 it on the next round to answer it. Are you then saying that
4 the factual positions articulated this morning don't
5 represent accurate predictions of what would happen in the
6 domestic industry? They're inaccurate in what they think
7 will happen.

8 Okay. So anyway, thank you so much.

9 CHAIR BROADBENT: Okay. Commissioner
10 Schmidtlein.

11 COMMISSIONER SCHMIDTLEIN: Okay. Thank you very
12 much. Thank you to all the witnesses for continuing to be
13 with us this afternoon at 4:45.

14 So I guess I want to understand the attenuated
15 competition argument. And I was trying to think of how I
16 would best ask this question. But, when I look at the staff
17 report, right, and I see we have six pricing products, we
18 have 100 percent underselling in the comparisons. When I
19 look at the questionnaire data, the chart that talks about
20 U.S. producers, importers, purchasers and what do they think
21 that Chinese and U.S. products are interchangeable. And you
22 have the vast majority saying always or frequently. Few
23 that say sometimes, right.

24 I look at the 421 decision from 2009 where the
25 attenuated competition arguments were made there where you

1 had underselling in six pricing products. You had margins
2 of underselling increasing as the period went on. So if I
3 wanted to write a negative in this case, how would I
4 distinguish -- what would I say about all of those things?

5 In other words, what has changed in terms -- and
6 I understand that you're saying that the U.S. doesn't want
7 to produce in tier four, as you call it. But can you walk
8 me through what it is that's changed in that -- or would I
9 just have to reject the decision that was made in '09 or the
10 basis of that decision?

11 MR. KAPLAN: I would ask the question how
12 increasing imports, subject imports, are consistent with
13 rising profits per tire and in the industry as a whole if
14 the products were highly substitutable and the underselling
15 margins were that large. There are two things the
16 underselling margins could do. It could tell you that the
17 products are very similar and the price that's higher is
18 either going to lose share and they are going to have to
19 drop it really quickly.

20 These products are the same, you can't have that
21 big price difference last for a while and the top price has
22 to fall.

23 COMMISSIONER SCHMIDTLEIN: Well let me interrupt
24 you, so how do I account for the drop in raw material cost,
25 because that makes sense to me okay so imports are going up,

1 profits are going up but raw material costs are dropping
2 quite substantially so why wouldn't it make sense that
3 profits wouldn't increase?

4 MR. KAPLAN: Because if the products were closely
5 related the prices would fall as fast or faster than the
6 inputs.

7 COMMISSIONER SCHMIDTLEIN: But the Commission
8 didn't rely on that in '09 right we had the same scenario
9 where you had underselling margins that were -- the gap was
10 widening and the Commission didn't take that and say, "Oh
11 look, that's evidence that this is attenuated competition,"
12 right? It's the same thing.

13 MR. KAPLAN: Were the profits rising at the time?

14 MR. MARSHAK: This is Ned Marshak I think, on
15 page 27 of our Brief you can see a chart very simply showing
16 the differences in the period of investigation before the
17 421 in this period of investigation. And you look at for
18 example the domestic AUV's in that period were from \$48.00 a
19 unit to \$70.00 a unit. The best AUV's in this period are
20 \$96.00 a unit, you have -- it's a different animal that
21 period of time domestic product was selling the much lower
22 products.

23 COMMISSIONER SCHMIDTLEIN: I guess I'm asking a
24 more principled question though. What I am trying to get at
25 is the basis for the argument that there is attenuated

1 competition. Aside from the fact that the Michelin man has
2 been around forever and the Goodyear Blimp has been here
3 forever, I mean they were here in 2009 as well right. So
4 there I know that when you look at the 2009 decision the
5 Commission did send out additional questionnaires to get
6 information on I think the quantities in these perceived
7 different tiers and found that there was a presence right
8 despite all of the arguments that there wasn't.

9 But this argument that like we should take an
10 underselling margin and use that as a basis to say well it
11 must be attenuated competition because otherwise you would
12 see the prices drop in response to the price of the Chinese
13 product dropping and you had that in '09 and the Commission
14 didn't use that as evidence of attenuation, so why should we
15 use it here?

16 MR. MARSHAK: One there is tremendous different
17 circumstances of sale, two you have a tremendous amount of
18 precedent in other cases. When you have marked development
19 in underselling that is so incredibly substantial throughout
20 the POI from all of the products on the Commission case
21 after case which we cited and that shows that there is
22 attenuation. There's something about a margin of
23 underselling in all of your product pricing comparisons that
24 if they are always so incredibly different then you have
25 large quantities at the high level and large quantities at

1 the low level and the quantities aren't being affected, you
2 have to be talking about different markets.

3 You have to be talking about different animals
4 otherwise these prices at the high level just couldn't
5 survive. There has to be something going on to make this
6 tremendous difference where the very, very high priced
7 products, the profits are going up, the companies are
8 selling to high priced products and they are not losing
9 anything to the low priced products. You still have
10 tremendous quantities at high prices and you again look at
11 the precedent there four, five cases that we cite to you
12 where you have very, very similar circumstances on this
13 tremendous difference in pricing and which shows which is
14 the proof, the evidence of the attenuated competition, the
15 differences in pricing at the high levels without
16 substantial changes of quantities in your pricing.

17 COMMISSIONER SCHMIDTLEIN: And you think these
18 cases were all after '09?

19 MR. MARSHAK: Sorry?

20 COMMISSIONER SCHMIDTLEIN: These cases were after
21 '09?

22 MR. MARSHAK: The cases are all over the place.
23 You know they are before '09, they are after '09, these are
24 your -- you know dumping cases where you have had similar
25 circumstances in other products over the years, very similar

1 facts. And your '09 case is really different facts because
2 you have much lower U.S. prices in '09. The difference in
3 prices between '09 and now are just -- U.S. prices --

4 COMMISSIONER SCHMIDTLEIN: And you are talking
5 about AUV prices?

6 MR. MARSHAK: In the tire, yeah.

7 COMMISSIONER SCHMIDTLEIN: AUV it's not the price
8 --

9 MR. MARSHAK: We have to go look at the price.

10 COMMISSIONER SCHMIDTLEIN: Right.

11 MR. MARSHAK: If it's public, I don't know it may
12 have been confidential. There's a tremendous difference,
13 because it will restructure with the industry.

14 COMMISSIONER SCHMIDTLEIN: Doctor Kaplan?

15 MR. KAPLAN: I think that's a good point that was
16 pointed out by both of you that that's a change that higher
17 average prices, especially with falling costs tells you
18 something about the quality and the tier and the brand and
19 the performance of the products relative to the previous
20 case so I think that's yet another piece of evidence that
21 the products are differentiated and more so than the earlier
22 case, along with all of the statements by the witnesses of
23 everyone moving to the high value segment.

24 Everyone wanting to supply the high value segment
25 because the profitability is being on it, the increase in

1 technology which is more costly which now creates a larger
2 share of the tires that are in the market. And what it goes
3 to really is the success of the restructuring, that's what
4 Goodyear said, we restructured and now we are this different
5 company. We have higher prices, we are in the HVA, we are
6 on a different tier and let the data speak to that, the
7 witnesses speak to that and I think the evidence speaks to
8 that as well.

9 COMMISSIONER SCHMIDTLEIN: So where does the -- I
10 know that Mr. Mangola you have said in your presentation
11 that the competition is very limited you said, so where is
12 their competition between the U.S. and the Chinese product
13 tier three? Two? Two and three?

14 MR. MANGOLA: I would say it is more in three and
15 you know there's absolutely -- I don't see any competition
16 in tier two.

17 COMMISSIONER SCHMIDTLEIN: And when you say that
18 what do you -- how do you -- what do you base that on, what
19 do you look at?

20 MR. MANGOLA: Brands, brands so you know we have
21 to remember that there's a lot of brands that are brought in
22 from China from the major manufacturers and the major
23 manufacturers position those brands primarily in the value
24 line, tier three is where they position their own brands and
25 so you know there are brands that you have heard of, let's

1 take Uniroyal for instance. A good portion of the Uniroyal
2 line which is owned by Michelin is made in China and that
3 product is squarely in the middle of the top end of the
4 third tier, in the value line tire, the segment. So there's
5 competition because it's made in China so it's an imported
6 tier, but from a brand equity standpoint there's a
7 significant difference between that and a Juan Lee or a
8 brand that you have never heard of that is made in China
9 that is clearly in the lowest segment from a pricing
10 standpoint in the fourth tier.

11 And so there's competition there and it does
12 affect certain companies like Cooper, it would affect them.
13 It would affect certain manufacturers that are building
14 associate brands in the United States to some degree but you
15 know there's very few, there's very little of that, very
16 little of that so and the manufacturers have chosen to bring
17 in their associate brands, some of them have chosen to bring
18 in their associate brands from China.

19 Like Goodyear has chosen to do something with
20 Kelly and Bridgestone has chosen to do something and
21 Uniroyal through Michelin but you know, the majority of the
22 tires that come in here from China really are in a no-name
23 category and really in the bottom tier.

24 MR. SHUTZMAN: Commissioner Schmidtlein, may I
25 just add one thing.

1 COMMISSIONER SCHMIDTLEIN: Yes.

2 MR. SHUTZMAN: Looking at this issue where is
3 there competition?

4 I think the Commission needs to look at where these tires
5 are coming from because there may well be competition let's
6 say in tier three between the Chinese product and a product
7 being sold by an American company but that product is not
8 American made and so you know I think you have the data to
9 determine that by AUV's if nothing else, but there is an
10 awful lot of non-subject imports that are being imported by
11 U.S. producers so I think that's an important consideration
12 in that analysis.

13 COMMISSIONER SCHMIDTLEIN: Well my time is up,
14 but go ahead Mr. Kaplan.

15 MR. KAPLAN: If that overlap of competition was
16 significant profits would have fallen. Now that's kind of
17 the bell weather to look at so the industry as a whole has
18 increased profitability per tire and overall. We are not
19 denying that's like zero competition but it is very small
20 and industry as a whole is improved. And that's -- I
21 haven't heard an explanation of that other than input costs
22 falling but prices didn't fall as much. You know a lot of
23 time they rise and prices don't rise as much and you call it
24 a cross price squeeze, this is the opposite.

25 I don't see how they explain the rising increase

1 in profitability if all of this competition from rising
2 imports is killing the domestic industry.

3 COMMISSIONER SCHMIDTLEIN: Okay all right thank
4 you very much I have a couple more questions but I will
5 wait.

6 CHAIRMAN BROADBENT: Okay forgive me here I am
7 kind of re-running the same thing just to try to get this in
8 my mind. If you look at Table 5-4 of the pre-hearing report
9 we can see that 27 to 82% of Chinese pricing data depending
10 on product is branded product as opposed to private label.

11 I am still trying to figure out what this means.
12 Are the Chinese branded tires premium tire brands or are
13 they something other than what you had said Mr. Mangola
14 which is a branded tire, as Michelin, Cooper or Bridgestone
15 or a Dunlap and Chinese tires are generally no name.

16 MR. MARSHAK: This is Ned Marshak. The
17 information came from the questionnaire responses, probably
18 the foreign producers and we could go back and we could give
19 you or tell you exactly what brands we are talking about but
20 these are you know the lesser brands, the very, very low end
21 of the market where somebody brings in a tire from China and
22 the name of the company is the brand that they put on it and
23 that's how they answered the questionnaires.

24 So it is a brand but it is a brand that you never
25 heard of which is --

1 CHAIRMAN BROADBENT: And that's my problem with
2 understanding what you all are saying. I mean --

3 MR. MARSHAK: Well what we are saying though it's
4 coming in from China is at the low end of the market as far
5 as the pricing goes, if you want to call it a tier, but it
6 is a very, very low priced tire and sometimes in the
7 questionnaire response it was a brand, sometimes it was a
8 private label, but whatever you called it it was at the
9 very, very low price.

10 MR. KAPLAN: You have two producers of Chinese
11 brands sitting here and which brand do you represent and do
12 you represent and discuss.

13 MR. LIMA: The big companies in China have their
14 own brands, Triangle, Seiloon, your brand is Aeolus. In
15 China there are also factories that fill their capacities or
16 try and fill their capacities by making brands for traders
17 and I think that's the difference that we are discussing
18 here. And you can get some -- you can go to a factory and
19 say I want this brand of tires even though the company
20 doesn't have its own brand like Triangle does.

21 CHAIRMAN BROADBENT: Okay but there is, things
22 are being confused here between the branded and private
23 label right?

24 MR. ROTHSTEIN: And so what he has described is
25 private labels so when you know Triangle, Aeolus, West Lake

1 brands -- branded tires, there are brands that play at the
2 bottom segment. There are also private label tires that are
3 made for a specific company or for a specific trader or
4 distributor because they want to have a lower end offering,
5 an economy or value offering to put into their -- in some
6 cases they own a retail chain so they want a specific brand
7 that nobody else can sell and some of the Chinese
8 manufacturers can fulfill that for them so those are kind of
9 the two that come out of the breadth of the Chinese
10 producers and then as Dennis described there are the global
11 producers that have capacity in China that produce their own
12 sub-brands in some cases for export back to the U.S. which
13 obviously in this case now they have the ability to move
14 onto other markets and manage their own supply chain and
15 continue to bring those brands to market.

16 MR. KAPLAN: In that 27% are brands like Triangle
17 and Aeolus and that just goes to the point about brand
18 investment. They are brands that you have probably or might
19 not have been familiar with before the hearing. You were
20 familiar with Michelin, you were familiar with Goodyear so
21 you are going well what are these brands? Those are the
22 branded products. And that kind of speaks to this product
23 differentiation, what are the Chinese brands that are coming
24 in and it is like who are they? They are in the fourth tier
25 right now, their goal is to raise the brand over time but it

1 takes a lot of money and a lot of work.

2 And when you go to the dealer they carry 14
3 brands and that is because all of these products are
4 differentiated and they give you that opportunity but you
5 probably didn't know that name was a branded product and
6 that speaks to once again the differentiation and the lack
7 of competition. Once again the 27% are branded and if we
8 put a list of branded and house products in front of you,
9 you might not be able to know the difference right now,
10 which ones are Chinese brands, which ones are private label.

11 CHAIRMAN BROADBENT: Okay but it seems to me that
12 are low-branded things that haven't built up their brands
13 yet are competing with the Chinese product pretty directly.

14 MR. KAPLAN: Our low brands?

15 CHAIRMAN BROADBENT: Yeah.

16 MR. KAPLAN: Those are Chinese brands we are
17 talking about.

18 CHAIRMAN BROADBENT: Yeah but what about Kelly in
19 general and those lower brands.

20 MR. KAPLAN: Kelly is like it's a big name, they
21 advertise.

22 CHAIRMAN BROADBENT: But what tier is Kelly in
23 again?

24 MR. MANGOLA: Third, it's in the third tier.

25 CHAIRMAN BROADBENT: Okay and that's Chinese in

1 the third tier.

2 MR. MANGOLA: Yeah but not really. They're --
3 let me just try to explain this to you. So because it is
4 kind of confusing to some degree -- so you know if we just
5 use the good, better, best mentality that the Petitioner
6 used earlier. Good being Kelly in the Dunlop lineup, good
7 being Kelly, better being Dunlop and best being Goodyear,
8 they use this marketing philosophy today.

9 Then what really has happened you know since the
10 421 until now is this fourth tier has emerged for a variety
11 of reasons that we have talked about and it has to do with
12 vehicles are lasting, they used to last for 10 years on an
13 average, now they are 11.4 years on an average and income
14 has dropped so there is more demand now for this segment and
15 so it is there and so there's another tier below Kelly.

16 Now some of the Kelly product, some of the
17 Uniroyal product that is in tier three, some of these brands
18 that you are aware of, some of them, some portions of their
19 products are made in China and there is a lot of global
20 sourcing going on for a lot of reasons in the industry and
21 it has to do -- there's global synergistic reasons why they
22 do that and so --

23 CHAIRMAN BROADBENT: But it's imports coming into
24 the U.S. from China?

25 MR. MANGOLA: From China.

1 CHAIRMAN BROADBENT: Competing in those different
2 tiers?

3 MR. MANGOLA: Competing well it's brands that are
4 owned by companies here in the states that are marketed in
5 the states but it is in the third tier. So the majority of
6 the tires that are private brand, all of the tires that are
7 private brand that you never heard of are in that fourth
8 tier in the economy section. And then there are some brands
9 that you have heard of, they have some brand recognition.

10 Some of those are built in China, some of them,
11 not all of them, some of them are.

12 CHAIRMAN BROADBENT: Yes?

13 MR. KIRGIZ: Hi this is Kivana Kirgiz with
14 Cornerstone Research. I also wanted to point out that the
15 tier three brands who are at least brands that are
16 categorized as tier three by modern tire dealer are really
17 small. For example, Fusion as one person and market share
18 according to modern tire dealer compared to Bridgestone and
19 Firestone's home buy market share 50.5%. The same thing for
20 Uniroyal, that's 1.5% market share compared to Michelin and
21 Goodrich's combined market share of 30.5%. So even
22 if there is competition it is limited in terms of volume.

23 MR. MANGOLA: Not all Uniroyal tires are
24 manufactured in China, just the UHB part of it so you know
25 it's kind of like -- it's hard to get your hands around it

1 but it is very small.

2 MR. LIMA: This is Gus Lima. It's in the fourth
3 tier there are no U.S. producers playing in that area. We
4 are fighting amongst Chinese producers, other Chinese
5 producers, Indonesians, Thailand, Vietnam and other
6 countries. We don't have anybody in the United States
7 that's interested in that market, making tires for that
8 segment of the market.

9 CHAIRMAN BROADBENT: Okay Commissioner
10 Williamson? Commissioner Pinkert sorry?

11 VICE CHAIRMAN PINKERT: Thank you. Now Dr.
12 Kaplan, go ahead and finish your side bar. Okay, Dr. Kaplan
13 why would domestic producers cede the low end of the market
14 unless there had been a change in the profitability of the
15 low end of the market relative to the profitability of the
16 higher end of the market.

17 MR. KAPLAN: I think there is. I think the high
18 end of the market, I think everyone in this room would
19 agree, industry representatives, the tire guru, the former
20 Goodyear representative that the high value added tires have
21 the highest markup and what --

22 VICE CHAIRMAN PINKERT: But that wasn't my
23 question, go ahead.

24 MR. KAPLAN: Well given the capacity that they
25 have they want to sell in that part of the market and they

1 are building new capacity to continue in that part of the
2 market. Goodyear itself has said they want higher and I
3 think Mr. Rothstein said they want higher profit, not just
4 share everywhere. They are trying to be a profitable and
5 more profitable company and that means moving up, that's --
6 Michelin said the same thing, Cooper said the same thing, I
7 think Mr. Rothstein should discuss that further.

8 VICE CHAIRMAN PINKERT: First Mr. Schutzman then
9 Mr. Rothstein.

10 MR. SHUTZMAN: Commissioner Pinkert you heard one
11 of the gentlemen from the union this morning say that it is
12 all about money. And that's what it is, U.S. producers
13 can't make money at very low level tire and that's why they
14 have ceded that business to others.

15 VICE CHAIRMAN PINKERT: So then you would say
16 that there was a change in the profit margins on the low end
17 of the market relative to the profit margins on the high or
18 just absolutely a change in the profit margins on the low
19 end of the market?

20 MR. ROTHSTEIN: Commissioner if I might this is
21 Jason Rothstein. I would say that it wasn't a change in
22 profit margins at the low end that caused this shift in
23 management's objectives but rather a focus on higher
24 profitable target market segments and so I will describe
25 what I mean.

1 The U.S. market has been restructured and the
2 tire market has actually been restructuring here for over a
3 decade right and there have been a continual, Goodyear
4 probably led it but all of the tire manufacturers went
5 through it in some way, shape or form and in doing so
6 effectively looked at the market, they looked at their
7 production and they realized we cannot be everything, we
8 cannot produce the entirety of the range at the levels of
9 profitability of returns at the skew level that we want.

10 And they literally look at returns at skew levels
11 and they will look at every skew, they will look at where
12 they can price that, and they will look at what it costs to
13 build a skew and decide is that above our hurdle return per
14 skew. They will buy a skew. Now the reality is given the
15 increasing complexity of the market, of the tires in the
16 market the proliferation of skews in the market, the need
17 for higher performance attributes, even at the mid-range of
18 the market, it costs more to build a tire today.

19 So you can look at recent trends in raw materials
20 and that makes a difference but if you look over a decade or
21 more it costs more to build a tire today because of the
22 makeup of that tire, silicon, the complexity of processing
23 silicon. The folks that spoke this morning live and breathe
24 that this is why it is more difficult to get through and put
25 out of the factory.

1 So as tire prices and individual costs to produce
2 the tires is going up the margins you can make on that
3 independent of who else may be selling into this market has
4 gone down and therefore again hat's off, the management I
5 think is very astute in all of the top tier companies let's
6 focus where the profit is and you know we have paid our
7 dues.

8 We have built the brand that allows us to target
9 these upper echelons and let's not worry about the bottom.
10 The question was asked, if a limited cap, would they invest
11 to build capacity off the bottom end, I believe they
12 absolutely would not, they will not get the returns even in
13 an insulated market at the bottom of the end of the market.

14
15 Elasticity -- the economists I don't want to step
16 on their shoes but elasticity demand is there right. If
17 they produce a tire at the lower end of the market that is
18 priced too high nobody is going to buy it regardless of you
19 know, whether someone is coming into the market to serve
20 that segment or not.

21 VICE CHAIRMAN PINKERT: Mr. Stoel and then Mr.
22 Marshak.

23 MR. STOEL: Thank you. Commissioners I just
24 wanted to and I think this ties into something Commissioner
25 Pinkert was asking about actually in the preliminary

1 determination which is we actually have a national
2 experiment which we have talked about before which is during
3 the 421 what happened in the market.

4 It's true that U.S. production increased for
5 various reasons but it is also true that as Chinese exported
6 the market you had a very large increase in non-subject
7 imports. And I think the reason for that is because the
8 U.S. industry doesn't want to compete in that lower segment
9 of the market. Those not-subject imports weren't entering
10 to compete in the high value segments of the market where
11 the U.S. industry was doing a great job of repositioning
12 itself, production was able to become more profitable and to
13 increase. There was not subject imports entering in the
14 lower tiers of the market where the Chinese had been and
15 replacing that void that we have talked about throughout
16 this proceeding, we had our economist take a look at that,
17 not to second guess you to be very clear, but because
18 actually Commissioner Pinkert I was asking about Bratsk and
19 about other issues in the period and we wanted to make sure
20 that we had done a study, and answers to the questions but
21 if I could just for the Commission's indulgence, ask Doctor
22 Kirgiz to take a look at that.

23 DR. KIRGIZ: Sure. One of the things we looked
24 at was we looked at the structure of the industry. So, when
25 we did that we saw that there is discussion of productive

1 differentiation. Then we asked, well, what does that mean
2 in terms of observable predictions? Well, if the domestic
3 producers are really not competing Chinese tires, if you
4 have an external shock that will limit Chinese imports into
5 the market, that would have specific prediction and that is
6 that domestic production would not increase because the
7 demand would not shift to domestically produced tires.

8 To test that theory, we collected data going
9 back to 2000 and build the model of the domestic production.
10 So, we took into account demand factors such as how many
11 miles are driven on average, average age of cars, level of
12 domestic car production. We took into account cost factors,
13 such as prices of rubber, synthetic rubber. We took into
14 account disposable income.

15 Based on this model we looked at what the
16 production levels would have been between 2009 and 2012 and
17 then compared it to actual levels. And that comparison
18 showed that, statistically speaking, domestic production
19 controlling for all other factors did not increase in a
20 significant way. What happened, according to this analysis
21 -- as the analysis showed was that other imports, imports
22 from other countries increased to fill in the gap? And that
23 to us confirmed the correct prediction that
24 domestically-produced tires and tires imported from China
25 are not direct competitors and the competition between them

1 are very limited.

2 VICE CHAIRMAN PINKERT: Thank you. Mr. Marshak.

3 MR. MARSHAK: Between the three briefs we've
4 given you, about 2,000 pages of material to read. And it's
5 a lot, but I'll direct your attention to Exhibit 17 of
6 Petitioners' brief where you have an interview with Rich
7 Kramer, the CEO of Goodyear on February 17, 2015. And I
8 think Mr. Kramer you know says it all, and he could say it a
9 lot better than us, and he's probably the biggest expert in
10 this field.

11 And he said, and I'll quote, "But I tell you how
12 we built it into our business going forward. The low end of
13 the market, by and large, is not a market where we have
14 played. Our value proposition, and you've heard us talk
15 about it, is playing in those target market segments where
16 we can calculate, where we can capture the value of the
17 Goodyear brand. Certainly, our North American business has
18 been on the forefront of that, but also that's true in our
19 Asian businesses, in our Latin American businesses
20 increasingly so and in Europe as well."

21 And then Mr. Kramer continued, "Even in that
22 tough market, we have engaged and said, hey, the market grow
23 and let's go sell more tires for volume, for volume's sake.
24 We haven't done that and you see that in a record fourth
25 quarter and you see it in a record full-year results. So,

1 we are managing it very well." Now that's the CEO of
2 Goodyear and he's the expert and that's what he done and
3 he's done it very, very well.

4 VICE CHAIRMAN PINKERT: Thank you. Dr. Kaplan,
5 for the post-hearing, if you would take a look at this
6 argument about what I'm going to call serial transmission of
7 price effects. Let me explain what I mean and you can
8 respond in the post-hearing. Suppose that we accept for the
9 purposes of the discussion that there are maybe tiers or
10 different levels of pricing in the market and suppose that
11 the subject tires are coming in on the low end. Is it
12 possible that they transmit a price impact to the tire just
13 above them or the tires just above them and then those tires
14 transmit to the tires just above them so that you have a
15 price impact throughout the market even though there's not
16 direct competition between that bottom tire and that top
17 tire?

18 DR. KAPLAN: I'll look at that in the
19 post-hearing. If there was you'd expect to see profits
20 decline as those lower-priced imports increased and instead
21 profits rose, which says that competition is attenuated, but
22 I'll look at it carefully and give you a full response.

23 VICE CHAIRMAN PINKERT: Thank you. Thank you
24 Madam Chairman.

25 CHAIRMAN BROADBENT: Commissioner Williamson.

1 COMMISSIONER WILLIAMSON: Thank you. This is a
2 series of questions. Mr. Mangola and I think others that
3 have sort of said that the domestic industry is not
4 interested in I guess the mid-range I think. I'm trying to
5 think what do I make of what the union reps who have been
6 negotiating with managements I guess and been in meetings
7 with them about interests in -- you know the information
8 about the new skill codes. I guess several people talked
9 about introducing new skill codes and those they were
10 targeting for I guess that mid-range level where the volume
11 is. Are we just to discount that totally?

12 MR. MANGOLA: No, no, no. No, I think that's
13 accurate. I think that with certain manufacturers like
14 we've mentioned they're very interested in competing more in
15 the value segment of the market, the third tier segment of
16 the market and that's the reason why you're seeing a lot
17 more of the Kelly brand. I mean back three, four years ago
18 Kelly wasn't a factor. They weren't manufacturing any
19 tires; now they are. Goodyear is manufacturing tires, Kelly
20 tires to play specifically in their value line market. And
21 so Cooper there's also a big market there and all of this
22 being driven really by the affordability factor. There's a
23 tremendous demand because of the age of the vehicles and
24 because of the income level for this segment and so it's
25 just a matter of getting after that.

1 Now, it's going to happen and the United States
2 is going to get some benefit out of that. The manufacturers
3 in the U.S. that want to be in that value tier they're going
4 to get some benefit out of that and they will add more, but
5 there's a lot more SKUs that are being added because the
6 market has evolved into 18 and 19 and 20 and 22-inch tires
7 from the 15 and 16 and 17-inch.

8 COMMISSIONER WILLIAMSON: Is that because of the
9 SUVs and things like that?

10 MR. MANGOLA: Yes, it's because of the SUVs and
11 it's because of more performance vehicles with 18-inch lower
12 profile tires.

13 COMMISSIONER WILLIAMSON: How large is the
14 fourth tier? Is there roughly just -- you know.

15 MR. MANGOLA: It's actually small in comparisons
16 to everything else. As I said, 70 percent of the
17 replacement market is in Tier 1 and Tier 2. And when you
18 take a look at it, I think there's approximately 200 -- I
19 don't know, 260 or 270 million tires sold in the replacement
20 market and there's about 55 or 60 million tires that are
21 being imported. And a portion of those -- and I'm not quite
22 sure what percentage, but I would say there's a big portion
23 of those that are coming in specifically for that fourth
24 tier. There is a portion that comes in for the third tier,
25 small, but there's a bigger portion that comes in for the

1 third tier. So, I would say it's about 20 percent.

2 COMMISSIONER WILLIAMSON: And so some of the
3 Chinese tires are coming in that third tier?

4 MR. MANGOLA: Some of the Chinese manufactured
5 tires with some brand equity for manufacturers such as
6 Uniroyal.

7 COMMISSIONER WILLIAMSON: Subject tires are
8 coming in in that third tier. And I assume that if the
9 Chinese are getting more competitive could that share grow?

10 MR. MANGOLA: I don't think it will. You know
11 what's really happening here is the OE market -- one of the
12 things that drives the after market is the OE market. And
13 as I mentioned, the market has gone up significantly, so
14 it's going to drive the after market. But I mean there's 6
15 million more cars, 30 million more tires in the OE segment
16 that was built in 2014 than in 2009 and so that translates
17 into the after market.

18 COMMISSIONER WILLIAMSON: But the Chinese
19 producers just like the U.S. producers can see where the
20 demand is going to be in the future, can't they?

21 MR. MANGOLA: Yes, but it certainly won't be for
22 them in that segment.

23 MR. ROTHSTEIN: Adding onto that, could
24 Chinese-produce tires, the Chinese brands push up more,
25 compete more in the third tier? Sure, that's the

1 aspiration, but then will they, that's the big question,
2 right? What are consumers going to pay for? And this is
3 what we see. Consumers don't pay for those brands.

4 COMMISSIONER WILLIAMSON: Those tires don't have
5 to be with the Chinese brand name on it.

6 MR. ROTHSTEIN: Here's the point, right, so the
7 companies -- Kelly doesn't produce -- I should say Goodyear
8 does not produce Kelly in China. They're producing them
9 here now. All of the manufacturers -- the global
10 manufacturers shift tires around to meet global
11 requirements, right? So, the bulk of those tires coming
12 over from China from Chinese brands and they cannot
13 effectively compete. Yes, they do compete with one another.
14 They compete amongst themselves, but if you looked across
15 the testimony, Kelly does not compete with Chinese brands.
16 Kelly competes with Uniroyal, with BF Goodrich, Cooper.
17 There's a handful of them, but the Chinese brands that are
18 coming in, the vast majority of subject tires are fighting
19 it out amongst themselves.

20 COMMISSIONER WILLIAMSON: Now are any of the big
21 box stores with private label brands playing any significant
22 role in the market?

23 MR. MANGOLA: Are they playing a significant
24 role in the market?

25 COMMISSIONER WILLIAMSON: Or playing a role in

1 the market?

2 MR. MANGOLA: With Chinese brands?

3 COMMISSIONER WILLIAMSON: First answer, are they
4 playing a role in the market. That was my second question.

5 MR. MANGOLA: Yes, of course they are. Yes.

6 COMMISSIONER WILLIAMSON: And they could sort of
7 sourcing it from wherever they want since people aren't
8 going to necessarily look at where it was made.

9 MR. MANGOLA: Yes, I mean you know they have the
10 tendency of using major brands, using brands that people
11 have heard of.

12 MR. ROTHSTEIN: So, let's be clear, big box when
13 you talk about Costco or Sam's Club, they sell Bridgestone,
14 Firestone.

15 COMMISSIONER WILLIAMSON: Yes, I know. I
16 understand that.

17 MR. ROTHSTEIN: That's all you can buy there.
18 Actually, no, they don't play a role. Yes, that's exactly
19 correct.

20 COMMISSIONER WILLIAMSON: I know because I just
21 bought some there, so I know; but I thinking about there are
22 a lot more big box stores than just those.

23 MR. ROTHSTEIN: The ones that play a major role
24 in the U.S. market.

25 COMMISSIONER WILLIAMSON: Okay.

1 MR. ROTHSTEIN: And neither of them carry any
2 Chinese brand.

3 COMMISSIONER WILLIAMSON: But do any of the
4 others do private labeling?

5 MR. MANGOLA: Yes, they do.

6 COMMISSIONER WILLIAMSON: Okay. Thanks. On
7 page 19 of the Petitioners' PowerPoint presentation, they
8 note that domestic indices of industry profitability is
9 relatively low -- this is the PowerPoint they gave this
10 morning -- within the context of the business cycle and they
11 estimate that their full business cycle is 10 years. And
12 they are showing that for the entire industry that their
13 profits are well below those of other industries -- other
14 comparable industries. So, I was just wondering is this
15 10-year period for the business cycle reasonable one they
16 should use and if so, why are the tire companies not
17 operating at a level high enough to cover costs -- cost of
18 capital? I'm sorry.

19 DR. KAPLAN: The Commission looks at a business
20 cycle, and there's a lot of precedent to get a full cycle,
21 peak-to-peak or trough-to-trough because otherwise you're
22 not getting the whole cycle. Point 1 of the summary of
23 findings from Dr. Button is that the tire industry follows
24 GDP. The trough is in 2001 where you might recall at the
25 beginning of the Bush Administration and then the big

1 recession was in 2009. So, if you're going trough-to-trough
2 you go 2001 to 2009. If you're going peak-to-peak, peak is
3 in 2007 and we haven't reached a new peak yet.

4 So, from the Commission's own standard, Dr.
5 Button made up a business cycle out of whole cloth. It's
6 not peak-to-peak. It's not trough-to-trough. And it can't
7 be peak-to-peak or trough-to-trough given where the
8 recessions were and where the peaks were.

9 The second thing he did is he made up two years
10 of data. He said that there was data from the original case
11 from 2004 and there was data from the current case, but
12 there were two years that did not overlap. So, Dr. Button
13 created those years using outside data to proxy the data he
14 hoped would be if the Commission collected it. So, as a
15 threshold matter, he didn't use a business cycle.

16 COMMISSIONER WILLIAMSON: Are you saying then
17 that the return on capital that they have here is not
18 accurate?

19 DR. KAPLAN: That's correct because he calls it
20 a business cycle. You can look at the National Bureau of
21 Economic Research. They're the ones that define recessions.
22 They're the ones that define business cycles. This is not
23 art.

24 COMMISSIONER WILLIAMSON: But in general, how
25 would you say the domestic industry is doing on this measure

1 compared to other comparable industries?

2 DR. KAPLAN: I would say that since over the
3 period of investigation they're doing quite well.

4 COMMISSIONER WILLIAMSON: Except that's not a
5 business cycle.

6 DR. KAPLAN: That's correct because I can't do
7 it over the business cycle because we are in the middle of a
8 business cycle. We haven't reached a new peak or a new
9 trough since the last peak or trough. And I feel very
10 uncomfortable with making up data for two years not out of
11 whole cloth.

12 COMMISSIONER WILLIAMSON: Okay, good. Got your
13 point. Thank you. My time is running out.

14 COMMISSIONER KIEFF: Recognizing the lateness of
15 the hour and in keeping with my efforts with this morning's
16 panel to, I hope, respect the concerns of witnesses or even
17 attorneys who might be motivated to play close attention to
18 everything we're saying even it turns out a question is not
19 directed to you let me try to put lots of us at ease for
20 planning purposes. And instead of expecting you to
21 on-the-spot give a good answer, let me direct some questions
22 to everyone in the hopes that in the post-hearing you can
23 provide answers, you collectively can provide answers.

24 These are questions that, for me, reflect my
25 confusion I guess of points of contact you had with my

1 colleagues and with me and with your counterparties in
2 debate or dialogue today. So, first of all, in no
3 particular order, could you please in the post-hearing help
4 us better understand what role, if any, is played by
5 non-subject imports? More particularly, I have heard a
6 range of views or at least I think I have heard a range of
7 views. I may have misheard, but that's again why I'm asking
8 the question. For example, do non-subject imports basically
9 act like Chinese imports that you're describing on this
10 panel that seem to not compete with domestic high-end tires
11 or are they more high-value that do compete with domestic
12 high-end in which case the decrease of unfairly traded
13 Chinese imports would leave an unmet demand inside the U.S.
14 that would then have to be met presumably by something. And
15 I think I heard the morning panel say they'd like to meet
16 it. And I think that's one of the harms they are
17 expressing. And so I invite feedback on what I think from
18 both sides so that I can figure out whether my thinking is
19 an accurate reflecting of what each of you is saying.
20 That's the non-subject import question.

21 The next question I'm still trying to wrestle
22 with follows up on not only your discussion with
23 Commissioner Schmidlein, but also Commissioner Pinkert --
24 actually, I think perhaps with each of us -- there seem to
25 be, roughly speaking, to categories of harm that the morning

1 panel was discussing. One is the impact that Commissioner
2 Pinkert was alluding to indirectly for high-end prices and
3 the other is the impact on the so-called low end of the
4 market.

5 So, could you please each briefly in the
6 post-hearing flag is that an injury for the morning panel
7 that you care about or want us to care about, if not, tell
8 us what the injuries are. And for the afternoon panel, tell
9 us why those are either not injuries or not caused by the
10 subject imports.

11 Lastly, Mr. Stewart and I were having a
12 discussion about a legal question that I want to just invite
13 both sides to revisit because I still am confused by it.
14 What if it turns out that we -- well, what if we're being
15 asked to think about the following question. Let's imagine
16 a domestic industry that includes the concerns of labor that
17 may or may not be different from the concerns of management,
18 but let's focus on the concerns of labor. And let's imagine
19 that they are telling us that they are noticing let's call
20 it two business models in the U.S. One that is prevalent
21 today. It also was prevalent yesterday. And a second
22 business model that joined the first yesterday and presently
23 is not viable in the U.S. today.

24 What if management and shareholders enjoy plenty
25 of profit from the first business model, but also would

1 enjoy some positive benefit from the second model and labor
2 would enjoy lots of positive benefit from the second model
3 have the imports interfered meaningfully with the second
4 model? Is that interference harm of the type we're supposed
5 to consider under our statute? And is there causation or
6 not? I think those are my questions as I understand the two
7 panels.

8 I look forward to the closing arguments and to
9 the post-hearing submissions. I don't have the reasonable
10 expectation that we will manage to suss all of that out for
11 the rest of the day, but I, in the interest of transparency,
12 want to let you each know that's what I'm wrestling with and
13 I hope that you can inform me each in your closing arguments
14 because I think these are largely legal questions and in the
15 post-hearing submissions with any evidence you can provide.
16 Thank you.

17 CHAIRMAN BROADBENT: Commissioner Schmidtlein.

18 COMMISSIONER SCHMIDTLEIN: All right, thank you.
19 Again, thank you all for being here with us so late. I do
20 have a few more questions, though. Following up on
21 Commissioner Pinkert's question with regard to the price
22 effects, Mr. Mangola, you know I see that you were the
23 founder of one of the largest wholesale tire distributors in
24 the U.S. That you've owned and were the founder of the
25 largest retail tire franchise in the U.S., so you might be

1 uniquely positioned to answer that.

2 In your experience, are there price effects
3 across these different tiers? So, when you were running the
4 wholesale tire company and the retail franchise company,
5 would the price of a Tier 3 tire affect the price of at Tier
6 2 tire or vice versus in the real world?

7 MR. MANGOLA: You know price and brand equity
8 sort of run hand-in-hand. And so, you know when you have a
9 brand, especially a Michelin or a Bridgestone or a Goodyear
10 brand you know you're going to be able to get the price that
11 you want to sell it for up there at the premium level. Does
12 the third tier or fourth tier have a tendency of bringing
13 the prices down or in another case bringing it up in any
14 way, shape, or form? You know to some degree, yes. And it
15 depends on --

16 COMMISSIONER SCHMIDTLEIN: It makes sense to me.
17 I mean they're made from the same thing.

18 MR. MANGOLA: And you know it depends on the
19 selling method because there's a lot of training going on in
20 retail stores all the time that says, look, you can sell up
21 to -- you can sell from a third tier value line up to a
22 premium line by having additional warranties, taking
23 advantage of the brand equity, and going through the series
24 you know by saying this is a 40,000 mile tire. This is a
25 50,000 mile tire. This is a 60,000 mile tire. And this has

1 a Uniroyal name, a BF Goodrich name, and a Michelin name.

2 And so you know you go through this with
3 warranties and stuff like that, so you have a tendency of
4 selling up because you make a lot more money when you sell
5 up. Each one of these different tiers drives more margin
6 for you as a retailer. So, you don't really want to sell a
7 Chinese tire, a tire that's in that fourth tier that we
8 consider the fourth tier or the economy line because assume
9 that it doesn't have any brand equity and it doesn't have a
10 warranty on it to speak up, other than a workmanship
11 material.

12 It typically doesn't have a mileage warranty or
13 anything, and it's typically for cars that are quite old you
14 know and the used tired market has gone away. Retreads have
15 gone away. So, you know this particular economy segment of
16 the market has sort of taken that place.

17 COMMISSIONER SCHMIDTLEIN: Okay. Let me shift
18 gears. I appreciate that. Thank you very much. Dr.
19 Kaplan, I had a couple more questions for you. Again, I'm
20 trying to tie up a few loose ends in my own mind here, so I
21 apologize if they seem a bit disjointed; but earlier there
22 was this whole discussion of capacity. And I've looked back
23 at the slides that you have that the U.S. industry is close
24 to its maximum capacity or at maximum capacity when you take
25 into account these things that would naturally cause you to

1 be below 100 percent, right? And so my question was, and I
2 apologize if this was part of the discussion and I just
3 missed it; but in this case we see where the U.S. industry
4 has lost market share. So, I understand the argument that
5 where you have an increase in demand, an increasing market
6 if an industry is at full capacity it takes a while for them
7 to ramp up, that they're not able to take advantage of that
8 increase in demand, but my question is why would you expect
9 them to lose market share? Why wouldn't that -- even if
10 they're already at near maximum or let's call it maximum
11 capacity couldn't they have maintained their market share?

12 DR. KAPLAN: No.

13 COMMISSIONER SCHMIDTLEIN: No. I guess because
14 the absolute numbers -- .

15 DR. KAPLAN: Let's say domestic's a hundred and
16 imports are a hundred, so domestic market share is 50
17 percent. And let's say demand goes up because the number of
18 new cars made increases and now we're selling 300. We still
19 can only make a hundred.

20 COMMISSIONER SCHMIDTLEIN: Yes, I understand,
21 but I guess the number was not small enough to even permit
22 that small increase in absolute amount.

23 DR. KAPLAN: It's the same. It's like they
24 stayed the same and then the demand went up and it was all
25 filled because I mean an exaggerated version, but what you

1 would expect if demand went up and you were tapped out on
2 capacity is you'd expect your profits to go up because
3 demand went up. You can't make any more so you charge more
4 relative to your cost. So, if you're stuck at full capacity
5 and you see a demand increase you raise your margins and
6 that's exactly what we saw in this case, exactly, profits
7 went up as imports came in.

8 COMMISSIONER SCHMIDTLEIN: Okay. I had another
9 question about your report. And specifically on page 54 of
10 it where you talk about -- this is part of the attenuated
11 competition argument. And there's a statement in the report
12 about how the change, let's put it. You have it bracketed.
13 I'm not sure if it's confidential, but the change in the
14 replacement market, the U.S. shipments to the replacement
15 market could be accounted for by the exports and the sales
16 to the OEM market, down at the bottom.

17 And so my question is I read that and I wasn't
18 sure are you arguing there that the U.S. chose to export
19 instead of sending to the replacement market -- selling to
20 the replacement market?

21 DR. KAPLAN: I've given the details in some of
22 the confidential nature.

23 COMMISSIONER SCHMIDTLEIN: You're respond to
24 that in the --

25 DR. KAPLAN: I'll address that in the

1 post-hearing. That's the best way to go about it.

2 COMMISSIONER SCHMIDTLEIN: Okay. And you
3 understand my question? When you say it's accounted for
4 here like what exactly are you saying? That there was a
5 choice they made -- okay. And then last question I had was
6 to Mr. Rothstein. We took a look at the website for
7 Aeolus, the American website. And on that website it has
8 for cars an ultra high performance tire that you advertise,
9 and for SUVs and light trucks I guess a high performance
10 tire. And so my question is are those tires part of Tier 3
11 or are there tires in Tier 3 that you would advertise as
12 ultra high performance or are those Tier 2 tires?

13 MR. ROTHSTEIN: So, indeed, if you put yourself
14 in Aeolus and I think Triangle reps would feel the same way.
15 We'd say we produce very high quality and a broad range,
16 including performance tires; but what really matters is when
17 they come into market where do they fit in, in terms of who
18 might purchase those tires. So, aspirationally, we create a
19 full line.

20 COMMISSIONER SCHMIDTLEIN: So, what does that
21 mean? You're trying to compete in Tier 2?

22 MR. ROTHSTEIN: We're trying to compete really
23 in Tier 3 because we're not going to bet up and take share
24 from the Hankook, the Yokohama, the Firestone, the folks in
25 the second tier, but the aspiration is to move up into the

1 Tier 3. And really it's around getting distribution in the
2 market and that is something we can probably go into detail,
3 but it's important to all of the manufacturers. This is why
4 again Goodyear focuses with the Kelly brand to have a full
5 lineup in order to lock in its distributors so that they
6 don't create room for alternative brands to come in, and not
7 alternative Chinese brands, but alternatives like BF
8 Goodrich or others to come in. So, for Aeolus as a new
9 entrant into the U.S. market the last couple years, we
10 wanted to provide an entire line, a full line that a
11 distributor could take into a retailer and say, hey, here's
12 a full line, try to sell these in. But the reality is very
13 challenging for us and others to sell any kind of volume on
14 those high performance tires.

15 COMMISSIONER SCHMIDTLEIN: So, the tires that
16 you're advertising you're not expecting to sell a lot of.

17 MR. ROTHSTEIN: We're actually hoping to sell a
18 lot of them, but I think the reality is that it is very
19 difficult for us or any Chinese manufacturer to come in and
20 sell tires above the tier in which we play at this point
21 because the brand equity is not there and the consumer pull
22 just isn't there.

23 COMMISSIONER SCHMIDTLEIN: And what would be the
24 sign that you've crossed over into Tier 2?

25 MR. ROTHSTEIN: Good question.

1 MR. MANGOLA: Let me make something clear from a
2 retailer and a wholesaler's standpoint. We would view this
3 particular tire in the fourth tier, not in the third tier.
4 We wouldn't position it in the third tier. I think he's got
5 another four or five years to go before we would even
6 consider putting it --

7 COMMISSIONER SCHMIDTLEIN: And why is that?

8 MR. MANGOLA: -- in the third tier. And I don't
9 see it ever getting to the second tier.

10 COMMISSIONER SCHMIDTLEIN: And why is that?

11 MR. MANGOLA: It just doesn't have any brand
12 recognition. It has none. So, in the third tier -- let's
13 get it straight for a second. We have Kelly there. We have
14 Uniroyal there. We have, to some degree, from a pricing
15 standpoint, Cooper there and we have Hankook there and Cumo
16 there and Nexen there. These are all brands that have
17 either an OE position or have brand equity to some degree.
18 There is no way in the world that we would have in any of
19 the stores that we own and operate or any of the wholesale
20 distribution centers a tier, a product -- sorry Jason -- but
21 his particular product at anything other than the entry
22 level product, which is the fourth tier.

23 COMMISSIONER SCHMIDTLEIN: But what would be the
24 sign that a tire has changed tiers?

25 MR. MANGOLA: You know that's the point I'm

1 trying to make. It's difficult because everybody --

2 COMMISSIONER SCHMIDTLEIN: Difficult to
3 delineate between the tiers?

4 MR. MANGOLA: Yeah, because the third tier is
5 relatively small. It represents maybe 10, 12 percent of the
6 market. Seventy percent of the market is in Tier 1 and 2.
7 So, the third tier is 10, 12 percent of the market and the
8 fourth tier is about you know 18 to 20 percent of the
9 market. And so, Chinese tires -- any brand that doesn't
10 really have any brand recognition, which is primarily
11 imported brands from China and Thailand and Indonesia would
12 just not have a position in the third tier, not. Brands
13 that have position in the third tier that are manufactured
14 in China have brand equity. So, they're the only ones that
15 are doing that and so nothing else competes there that
16 doesn't have any brand equity.

17 MR. LIMA: Years back when Bridgestone which was
18 not known in the United States wanted to come into the
19 United States market, Japanese company, they bought
20 Firestone and they started converting Firestone to
21 Bridgestone and it took them many years, 20 maybe 30 years
22 to get to the first tier. So all of us in the Chinese --

23 COMMISSIONER SCHMIDTLEIN: But how did you know
24 they were in the first tier as opposed to the second tier?

25 MR. LIMA: Because they are the most expensive

1 tires in the market.

2 COMMISSIONER SCHMIDTLEIN: Are there any price
3 delineations between sale of the second tier and the third
4 tier?

5 MR. MANGOLA: Absolutely.

6 COMMISSIONER SCHMIDTLEIN: So I would be curious
7 if you could provide those in the post-hearing what you
8 think the price delineation is --

9 MR. MANGOLA: Sure.

10 COMMISSIONER SCHMIDTLEIN: So that would be one
11 way to tell if the tires are being sold at that higher
12 price.

13 MR. MANGOLA: Sure and that chart that I have if
14 you take a look at it with regards to the declining value of
15 vehicles and so when we look at it we look at you know,
16 different like we classify premium tires in a segment that
17 goes from like 2015 vehicles first replacement to about 2011
18 and that's what we consider tier one or premium.

19 And then those tires, if you take a look at the
20 six sizes that the Petitioner took and looked at, very few
21 of them are in the tier one category. Some of them are but
22 most of them aren't. And they are popular sizes but they
23 are not the ones that are there.

24 So we take a look at those and we say, "Oh these
25 are tires that we are going to have our first replacement

1 from OE," which original equipment is Bridgestone, Michelin,
2 Goodyear, Continental, Pirelli. These brands are the
3 original equipment and brands of choice and so they would
4 fall into that tier one category and they are going to be
5 the most expensive. And I put a chart together just
6 recently as an example, there's a 2014 Honda Accord that
7 takes a size 205-55-16 and this size 205-55-16 is one of the
8 sizes that the Petitioner had and it goes on -- it comes
9 original equipment on a 2014 Honda Accord. It also fits all
10 the way down to a 2004 Honda Accord, original equipment.

11 So we have several issues that we are dealing
12 with in the aftermarket when we start pricing tires and
13 positioning tires. One is we say "Oh the first replacement
14 on this 2014 because Michelin was OE and Bridgestone was OE
15 on it," is going to be a Michelin or Bridgestone tire and
16 that is going to sell for about \$200.00 a tire and the value
17 of that car is somewhere in the neighborhood of \$23,000.

18 Then you drop down to 2007 its valued at around
19 \$6,000 and that's going to be a different tier, that's going
20 to be a different brand and it is going to go all the way
21 down to 2004 and then actually a 205-55-16 goes down to 1998
22 and it's ironic but you know you could just think about it
23 for a second. A 2004 Honda Accord has a value of about
24 \$2,000 so are we going to put a Michelin on there or a tier
25 one on there at \$200.00 a piece including balancing and

1 stems and everything? That's a thousand dollars for a set
2 of tires and your vehicle is only valued at \$2,000 and
3 there's this affordability factor there.

4 I mean those people really can't afford that and
5 so the problem that we have is there's a lot of these cars
6 out there now and because the age of the vehicle has gone up
7 to 11 years so it's -- this is a significant issue as to
8 why these Chinese tires are here and it is a significant
9 issue as to why manufacturers in the United States don't
10 want to build tires for that segment because they are not
11 going to get the ROI, it is going to cost them a tremendous
12 amount of money and they have a tremendous brand equity so
13 why do it.

14 And the other problem that they really have and
15 it's talked about often is you know the difference between
16 prices from China and Indonesia and Thailand is about --
17 China has about 10 to 12%, 10 to 14% less than Indonesia and
18 China so if you have whatever tariff we put on to China,
19 everything is going to start to come from Thailand and
20 Indonesia, it is already starting to happen so if you are a
21 manufacturer and even if you want to address this fourth
22 tier and they don't but if you were why should you.

23 I mean no one is addressing the other potential
24 countries that are going to take the gap up from China so
25 you know all of the manufacturers are saying the same thing,

1 why should we do that. You know so why should we make that
2 kind of incredible investment in the factory. They are
3 making unbelievable investments in these factories simply
4 because the demand for the first tier and second tier is
5 huge and it is continuing to grow.

6 MR. LIMA: Commissioner if I owned a tire factory
7 and I'm selling -- I make a million tires a year and I'm
8 selling a million tires a year at \$100.00 each, why would I
9 make 800,000 tires make 200,000 tires to sell them at \$30.00
10 a piece, that doesn't make any sense. And the tier thing I
11 explained it very easily. It's a 747 you have first class,
12 you have business, you have coach with extra leg room and
13 you have the people in the back that sells Chinese in the
14 bottom in the baggage compartment flying over here, that's
15 the tier. It's not very difficult, that's the reality.

16 COMMISSIONER SCHMIDTLEIN: Yeah I understand
17 that, I think I flew in tier four to Tuscaloosa so that's
18 what you get with the government, all right I don't have any
19 other questions thank you.

20 CHAIRMAN BROADBENT: Okay Commissioner
21 Williamson?

22 COMMISSIONER WILLIAMSON: This proposed tiering,
23 because I think the question that Commissioner Kieff asked
24 is much more important but if somebody could just address on
25 Table 4-18, maybe it's page 4 for 18, there's forecasts for

1 Chinese production in exports in 2015 and 2016 and there is
2 a drop in expected sales to the U.S. and I was just
3 wondering is that because they expect to lose this case or
4 is something else going on, but we can get into that in
5 post-hearing.

6 And also Mr. Kaplan you talked about the increase
7 in employment that you expect coming into the industry and I
8 think a lot of things and maybe you could give an indication
9 of when these things are going to happen. I think some of
10 it is going to be near term but some of the others I'm not
11 sure about and with that I want to thank everybody for their
12 testimony.

13 CHAIRMAN BROADBENT: Commissioner Kieff?

14 COMMISSIONER KIEFF: Just I think this is just a
15 follow-up on the dialogue with Commissioner Schmidlein but
16 it is a question for both sides for post-hearing so that
17 both sides have the full and fair opportunity to address it
18 but let's not take that time here. Let me ask that you are
19 talking Mr. Mangola about 10 year old cars and you are
20 talking about what I think you would call a low value niche
21 for them so a \$2,000 car not rational to spend a thousand
22 dollars on the tires okay.

23 Focused on those the legal question is what
24 relevance if any is that market to this case? I thought
25 that was one of the harms that the morning panel was asking

1 us to focus on is that they would like to be in that market.
2 Maybe I'm misunderstanding, please explain post-hearing.

3 The factual question other than the legal
4 question, the factual question is you Mr. Mangola were
5 telling Commissioner Schmidlein that it's expensive and not
6 profitable for the domestics to be meeting that demand so
7 the factual questions are how would a domestic meet that
8 demand? Would they buy brand new equipment designed to make
9 tires using yesterday's recipes for yesterday's cars? Or
10 would they find perhaps in their closet or in the secondary
11 market equipment and recipes that 10 years ago were being
12 used to make those tires and would the cost of spinning up
13 yesterday's equipment and yesterday's recipes be low enough
14 that they would in fact make money meeting that demand if
15 they didn't have to compete with Chinese imports in which
16 case to both sides would that be an injury and would it be
17 caused by the unfairly traded imports?

18 I think that addresses the dialogue, that's it,
19 thanks so much.

20 CHAIRMAN BROADBENT: Commissioner Pinkert?

21 VICE CHAIRMAN PINKERT: Thank you, you can answer
22 this here or in the post-hearing but I'm trying to
23 understand your argument about the persistence of
24 underselling and how that demonstrates attenuation
25 competition and what I'm wondering is does it matter for

1 purposes of your argument whether the margins of
2 underselling are expanding over time during the period of
3 investigation or do you really have to have consistency in
4 the sense that it is just the same margin over a period of
5 time?

6 MR. KAPLAN: If the products are changing which
7 they are and the categories include a wide variety of
8 products you would expect the margins might change if you
9 are comparing a tier one and a tier four or entry level
10 versus a premium product. So the data is as I discussed
11 earlier, could be affected by that. Once again the question
12 is does that underselling cause harm? Whether it is
13 expanding or contracting and what you see are expanding
14 imports and expanding underselling and rising profits and
15 that to me tells you differentiation.

16 I would ask you to compare it to other industries
17 where you see things like that happen, where products are
18 commodities and they compete and that stuff doesn't kind of
19 happen or if it does you see generally falling profitability
20 and decreased output. So the underselling pattern is hard
21 to distinguish because the product mix issue within the
22 pricing products, but in any case whether it is rising,
23 falling or equal, the rise in profits shows that the
24 underselling is not causing the harm you would expect if the
25 products were very competitive with each other.

1 VICE CHAIRMAN PINKERT: Thank you any other
2 comments?

3 MR. SCHUTZMAN: Commissioner Pinkert I think I
4 mean in our ITC practice and procedure we refer to the
5 difference in pricing as underselling but in this particular
6 case since our position is that there is no competition at
7 that level I think it is really not underselling, it is
8 underpricing.

9 VICE CHAIRMAN PINKERT: Thank you.

10 MR. SCHUTZMAN: You are welcome.

11 VICE CHAIRMAN PINKERT: Anything else?

12 MR. MARSHAK: This is Ned Marshak again. You
13 could just see from the prior cases on this issue when you
14 had this tremendous difference, these products don't compete
15 and I still have the quantities at the high price,
16 quantities at the low price, incredible differences between
17 high and low price, there's no competition there.

18 VICE CHAIRMAN PINKERT: Thank you very much,
19 thank you Madam Chairman and I appreciate all of the
20 testimony today from both sides.

21 CHAIRMAN BROADBENT: Okay if the Commissioners
22 have no further questions does the staff have any questions?

23 MS. HAINES: Elizabeth Haines, staff has no
24 questions.

25 CHAIRMAN BROADBENT: Okay, do Petitioners have

1 any questions for this panel?

2 MR. STEWART: I have just one question this is
3 for Doctor Kaplan and this goes to his claim that the claim
4 that the domestic industry could supply the 28 million tires
5 in 2014 that our projection showed. That was based on the
6 sworn statement of the union representatives on the union
7 facilities that produce more than 50%. My question to you
8 Doctor Kaplan is are you asserting that the claims of the
9 union people are inaccurate or false?

10 MR. KAPLAN: I'm asserting based on information
11 from people that were senior executives in the production
12 process in the United States and abroad how capacity works
13 in plants.

14 And partly I want to know when
15 questions were asked about how negotiations occurred with
16 OEM's and how the industry worked that none of the witnesses
17 on the panel could discuss that and Mr. Stewart answered it
18 based upon his analysis of how other companies and
19 industries deal with the auto sector by analogy.

20 MR. STEWART: And what does that have to do with
21 the question on capacity?

22 MR. KAPLAN: It gives much less confidence in the
23 understanding of the operations of a global international
24 tire company. I think there's an enormous and a tremendous
25 respect for the union reps. I think they know enormous

1 amounts about the wages and the labor negotiations but I
2 think that there are better sources of information on the
3 level of production and capacity and I got those from
4 questionnaires in my discussions so I have no reason to
5 believe that there is any untruths or anyone is giving an
6 opinion that they think is false at all.

7 MR. STEWART: Thank you, that's the only
8 question.

9 CHAIRMAN BROADBENT: Okay I want to thank the
10 panel for their testimony and dismiss you. With that we
11 will come to our closing statements and those in support of
12 the Petition have three minutes from direct and five for
13 closing. I'll repeat that and adjust it. Those in support
14 of the Petition have two minutes from direct and five for
15 closing for a total of eight minutes and those in opposition
16 have zero minutes from direct and five for closing for a
17 total of five minutes.

18 As is our custom we will combine both of those
19 and you do not have to take all of the time.

20 REBUTTAL/CLOSING REMARKS

21 MS. DRAKE: Commissioners, Commission staff,
22 thank you for your attention during this long day and thank
23 you for all of your hard work throughout these
24 investigations. These cases are critical to the future of
25 the domestic PVL tire industry and its workers. No one can

1 deny that the volume of imports is significant. Imports
2 from China nearly doubled since 2012 and seized almost 100%
3 of the increase in demand over the period, primarily at the
4 expense of domestic producers.

5 Chinese imports increased their market share by
6 universally underselling domestic product. Underselling was
7 significant and intensifying across the products examined
8 regardless of brands or private label presence. The claim
9 that this underselling is proof of attenuated competition is
10 hard to swallow at best. In fact it would allow foreign
11 producers to evade duty relief if they undersold even more
12 and obviously that is not a result that would be
13 contemplated under the law why their underselling
14 demonstrates less competition rather than more severe injury
15 as it actually demonstrates here.

16 Prices for China's imports declined faster than
17 domestic prices across each of the six products examined
18 leading to price depression. The result of these rising
19 volumes and falling prices and intensifying underselling has
20 been material injury to the domestic industry. The demand
21 rose by nearly 10% over the period of investigation, the
22 domestic industry did not benefit at all.

23 Domestic market share shipments, production,
24 capacity utilization and employment have all fallen. Those
25 in opposition to relief call these factors stable but they

1 have fallen and they have fallen in a rising market that is
2 a strong indication of present material injury.

3 Though domestic operating income increased, it
4 rose only half as much as the industry savings and raw
5 material costs over the period. The reason was the growing
6 presence of low priced Chinese imports. But for the loss in
7 market share to China, the domestic industry would have
8 benefited by participating in rising demand. It would have
9 achieved substantial increases in production, shipments,
10 employment and profitability during the period. These
11 improvements would have resulted in the industry achieving
12 its cost of capital over the business cycle and helped to
13 position it for the future.

14 We look forward to addressing the arguments made
15 about ECS's business cycle analysis post-hearing.

16 Opponents understandably search for other reasons
17 besides Chinese imports to justify the domestic industry's
18 losses and under performance in a period of rising demand.
19 First the issue of tiers -- they claim that U.S. and Chinese
20 tires simply don't compete. The Commission previously
21 rejected this claim and it should do so again here.

22 First the opponents claimed that we only look at
23 tires without distinguishing the types of tires within a
24 particular size. If they had bothered to turn the page from
25 page 39 of our Brief to page 40 of our Brief they would have

1 seen comparisons by the type of tire within a specific tire
2 size showing the exact same thing but regardless of brand,
3 regardless of tier, tires are sold at overlapping price
4 points even when you look in specific types of tires within
5 specific sizes and we have numerous examples in our brief.

6 Already we would be happy to submit more if we
7 have enough paper in our office to continue to produce these
8 examples but they all continue to show the same thing, no
9 matter which way you cut it.

10 Now opponents to relief concede that we compete
11 in tier three and that they compete in tier three so now
12 that that competition is clear they say well now there is a
13 new tier four, how do we define tier four? Well anything
14 from China is in tier four so you don't have to worry about
15 it. Obviously defining tiers by origin leads to the
16 conclusion that tires of different origins don't compete but
17 that is not how tiers are defined, they are not defined by
18 origin, that's a self-serving definition.

19 Their own video that they have shown of Hankook
20 which is supposed to be a tier two or tier three company
21 says they are a tier one company. Triangle says it wants to
22 be a global brand and says Chinese brands are brands that no
23 one recognizes and no one cares about. Aeolus says it has
24 no pretense to compete with higher brands but articles say
25 that Aeolus is positioned precisely to compete with tier one

1 and tier two brands and their own website advertises high
2 performance tires.

3 The slide that Dr. Kaplan showed from Michelin
4 showing the triangle with the different tiers -- right there
5 in tier two a Chinese joint venture with Michelin. Chinese
6 in tier two where they are not supposed to be so Michelin
7 must be confused.

8 Again there is constant confusion among
9 Respondents among those that responded to the Commission's
10 questionnaires about the tiers question and even if tiers
11 exist, there is broad base competition between the tiers as
12 Commissioner Schmidtlein noted the vast majority of everyone
13 responding to the questionnaires found Chinese and U.S.
14 tires to be interchangeable and they compete on price.

15 Finally or not finally, excuse me, the
16 Respondent's also claim that U.S. producers have abandoned
17 the market and they don't have the capacity to serve the
18 market. Domestic industry was here today this morning the
19 domestic industry told you they have the capacity, they want
20 to produce more, they can produce more and the only thing
21 that allows them to produce more on existing equipment is
22 when Chinese imports are disciplined by import duties.

23 We heard about idle tire building machines I
24 believe at the Tuscaloosa plant which many of you visited.
25 Maybe you had a chance to see those idle machines, it is not

1 going to take a year to flip a switch and turn on those
2 machines and start making new tires. And when they make
3 those new tires they are going to make the economy tires.

4 We heard this afternoon that there is no interest
5 whatsoever from domestic producers in serving the economy
6 segment. Exhibit 7 of our Brief Sara Boccia, the Goodyear
7 brand manager explained to Modern tire dealer what the new
8 launch of the new Kelly tire line was all about, this nuance
9 that happened after preliminary relief was imposed.

10 The new Kelly edge power line is the answer with
11 85 unique sizes to cover 89% of the economy tier market.
12 Kelly edge is a very complete lineup. This is the new --
13 one set of new tire codes introduced under Goodyear's Kelly
14 line after preliminary relief. With no interest in this
15 market these domestic producers have a very strange way of
16 showing it.

17 Excuse me, so clearly there are theories, there
18 are excerpts that can be taken from certain presentations
19 made perhaps out of context, but when one looks at the
20 entire record, looks at all of the facts before the
21 Commission, looks at the experience of the actual workers
22 who work in the domestic industry every day it is very clear
23 that there is the ability to increase production with
24 existing capacity and that there is the eagerness and
25 interest in doing so once Chinese imports are disciplined.

1 Finally with few facts on their side opponents
2 resort to arguing that this Commission should deny relief
3 because management has not shown up and the workers don't
4 know how their industry operates. The Commission should
5 simply reject these arguments, they fly in the face of core
6 principals of our trade remedy law and Congress has long
7 recognized that the law must be available to both workers
8 and management on an equal basis.

9 We must honor those principals in this case and
10 therefore we would respectfully ask you to reach and
11 affirmative determination. Thank you.

12 CHAIRMAN BROADBENT: Thank you Miss Drake. You
13 may begin when you are ready.

14 MR. STOEL: Thank you Commissioners. I actually
15 want to say thank you for all of your questions today. I
16 think it has been a very educational day for all of us. I
17 think you focused on the key issues and I want to go back
18 and highlight a few of them.

19 First if you look at the record we believe that
20 there has been no injury to the domestic industry.
21 Production is stable, capacity utilization stable, hourly
22 wages going up, total hours worked going up. And that's not
23 to say anything about the low profitability which has
24 increased to levels as we start off our presentation this
25 afternoon this Commission has rarely ever seen.

1 This is not just a matter of dollars. This is a
2 matter of new capacity. New capacity that is being built
3 here in the United States here today, new jobs that are
4 entering the market today -- today and in terms of your
5 analysis of threat point out for the future. These are all
6 very positive tangible signs. What do you have on the other
7 side? Do you have a series of conjectures? You have asked
8 me to look at an 11 year cycle which you have never done in
9 your history and you have a three year POI, we would ask you
10 to look at that.

11 If you are going to look at the business cycle,
12 you have heard from Mr. Kaplan that the business cycle looks
13 at 2009 until today. I also want to focus a bit on the
14 allegation that the domestic industry can fulfill some
15 unfilled demand by building today. I want to read to you
16 from what Toyo has said "We have had significant growth in
17 2013 and '14 and our growth really is stunted by capacity.
18 That is why we have made the major investments. The company
19 is not afraid to add additional capacity in the U.S. because
20 we really are one of the key markets for Toyo worldwide."

21 I want to leave you with that Commissioners
22 because I believe that tells you a lot about the state of
23 the industry today. There is very limited competition from
24 China. We have talked a lot this afternoon about attenuated
25 competition. We don't disagree that there is some

1 competition in the market, the question is how significant
2 and whether that competition is having any adverse impact on
3 the domestic industry.

4 Respectfully submitted there has not, we ask you
5 to submit a negative decision on critical circumstances and
6 a negative decision on material injury and a negative
7 decision on threat, thank you.

8 CHAIRMAN BROADBENT: Thank you I want to again
9 express the Commission's appreciation to everyone that
10 participated here today. Your closing statements,
11 post-hearing brief, statements responsive to the questions
12 and the requests of the Commission, and corrections to the
13 transcript must be filed by June 16, 2015. Closing of the
14 record and final release of data to the parties will be July
15 8, 2015. Final comments are due on July 10, 2015 and with
16 that this hearing is adjourned.

17 (Whereupon the meeting adjourned at 6:17 p.m.)

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CERTIFICATE OF REPORTER

TITLE: In The Matter Of: Certain Passenger Vehicle and Light Truck Tires from China

INVESTIGATION NOS.: 701-TA-522 and 731-TA-1258 (Final)

HEARING DATE: 6-9-2015

LOCATION: Washington, D.C.

NATURE OF HEARING: Final

I hereby certify that the foregoing/attached transcript is a true, correct and complete record of the above-referenced proceeding(s) of the U.S. International Trade Commission.

DATE: 6-9-2015

SIGNED: Mark A. Jagan

Signature of the Contractor or the Authorized Contractor's Representative

I hereby certify that I am not the Court Reporter and that I have proofread the above-referenced transcript of the proceedings of the U.S. International Trade Commission, against the aforementioned Court Reporter's notes and recordings, for accuracy in transcription in the spelling, hyphenation, punctuation and speaker identification and did not make any changes of a substantive nature. The foregoing/attached transcript is a true, correct and complete transcription of the proceedings.

SIGNED:

Gregory Johnson (regj)
Signature of Proofreader

I hereby certify that I reported the above-referenced proceedings of the U.S. International Trade Commission and caused to be prepared from my tapes and notes of the proceedings a true, correct and complete verbatim recording of the proceedings.

SIGNED:

[Signature]
Signature of Court Reporter





UNITED STATES INTERNATIONAL TRADE COMMISSION

WASHINGTON, DC 20436

**PUBLIC
HEARING MATERIALS**

June 9, 2015

MEMORANDUM

TO: Docket Services
Office of Administrative Services
Office of the Secretary

FROM: William R. Bishop
Supervisory Hearings and Information Officer

SUBJECT: PUBLIC Hearing Materials of June 9, 2015

RE: Inv. Nos. 701-TA-522 and 731-TA-1258 (Final)(Certain Passenger Vehicle and Light Truck Tires from China)

Attached please find the following PUBLIC hearing materials for the above referenced hearing:

- 1.) Memorandum of Record
- 2.) Final Calendar of Witnesses
- 3.) Statement of the Honorable Jeff Sessions, United States Senator, Alabama
- 4.) Statement of the Honorable Tim Kaine, United States Senator, Virginia
- 5.) Statement of the Honorable David Price, U.S. Representative, 4th District, North Carolina
- 6.) Testimony and hearing materials in support of imposition of antidumping and countervailing duty orders submitted by Stewart and Stewart
- 7.) Testimony of Jonathan T. Stoel, Hogan Lovells US LLP
- 8.) Hearing exhibits submitted by Dr. Seth T. Kaplan, Capital Trade Incorporated

9.) Economic rebuttal submitted by Dr. Seth T. Kaplan, Capital Trade Incorporated

10.) Hearing presentation submitted by Hogan Lovells US LLP

11.) Hearing testimony concerning critical circumstances of Craig A. Lewis, Hogan Lovells US LLP

William R. Bishop
Supervisory Hearings and Information Officer

Office of the Secretary



UNITED STATES INTERNATIONAL TRADE COMMISSION

WASHINGTON, DC 20436

MEMORANDUM OF RECORD

RE: Investigation Nos. 701-TA-522 and 731-TA-1258
(Final)

CONCERNING: Certain Passenger Vehicle and Light Truck Tires from
China

A public hearing in these investigations was held on:

June 9, 2015

A copy of the calendar of this hearing is attached. For further information, consult the transcript of the hearing, the exhibits, and the minutes of the Commission.

FILED BY: _____

William R. Bishop
Supervisory Hearings and Information Officer

A handwritten signature in black ink, appearing to be "WR Bishop", written over a horizontal line.

CALENDAR OF PUBLIC HEARING

Those listed below appeared as witnesses at the United States International Trade Commission's hearing:

Subject: Certain Passenger Vehicle and Light Truck Tires from China
Inv. Nos.: 701-TA-522 and 731-TA-1258 (Final)
Date and Time: June 9, 2015 - 9:30 a.m.

Sessions were held in connection with these investigations in the Main Hearing Room (room 101), 500 E Street, S.W., Washington, DC.

CONGRESSIONAL APPREARANCES:

The Honorable Jeff Sessions, United States Senator, Alabama

The Honorable Sherrod Brown, United States Senator, Ohio

The Honorable Tim Kaine, United States Senator, Virginia

The Honorable David Price, U.S. Representative, 4th District, North Carolina

The Honorable Robert B. Aderholt, U.S. Representative, 4th District, Alabama

OPENING REMARKS:

Petitioner (**Terence P. Stewart**, Stewart and Stewart)

Respondents (**Max F. Schutzman**, Grunfeld, Desiderio, Lebowitz,
Silverman & Klestadt LLP)

**In Support of the Imposition of
Antidumping and Countervailing Duty Orders:**

Stewart and Stewart
Washington, DC
on behalf of

United Steel, Paper and Forestry, Rubber,
Manufacturing, Energy, Allied Industrial and
Service Workers International Union, AFL-CIO, CLC (“USW”)

Stan Johnson, International Secretary-Treasurer, USW

Mark Williams, President, USW Local 351L

Rodney Nelson, President, USW Local 207L

Steve Jones, President, USW Local 1023

David Hayes, President, USW Local 12L

Kenneth R. Button, Ph.D., Senior Vice President, Economic
Consulting Services LLC

Jim Dougan, Vice President, Economic Consulting Services LLC

Steven Byers, Ph.D., Director of Financial Analysis Services,
Economic Consulting Services LLC

Terence P. Stewart)
Elizabeth J. Drake) – OF COUNSEL
Philip A. Butler)

**In Opposition to the Imposition of
Antidumping and Countervailing Duty Orders:**

Grunfeld, Desiderio, Lebowitz, Silverman & Klestadt LLP
Washington, DC
on behalf of

Sub-Committee of Tire Producers of the China Chamber of
Commerce of Metals, Minerals & Chemical Importers
The China Rubber Industry Association (“CRIA”)

Yu Yi, Vice Chairman, China Chamber of Commerce of
Metals Minerals & Chemicals Importers & Exporters

Gustavo Lima, Chief Executive Officer, Oriente Triangle
Latin America, Inc.

Jason Rothstein, General Manager of North American Operations,
Aelous Tyre Co., Ltd.

Seth Kaplan, Senior Economic Advisor, Capital Trade Incorporated

Andrew Szamosszegi, Principal, Capital Trade Incorporated

Chen Yang, Attorney, Jincheng, Tongda & Neal

Zheng Xu, Attorney, Jincheng, Tongda & Neal

Max F. Schutzman)
Ned H. Marshak)
Kavita Mohan) – OF COUNSEL
Elaine F. Wang)
Yun Gao)

Hogan Lovells US LLP
Washington, DC
on behalf of

ITG Voma Corporation

Dennis Mangola, Chief Executive Officer, DMC Consulting, Inc.

Kivanc A. Kirgiz, Ph.D., Principal, Cornerstone Research

Jonathan T. Stoel)
Craig A. Lewis) – OF COUNSEL
Wesley V. Carrington)

**In Opposition to the Imposition of
Antidumping and Countervailing Duty Orders (continued):**

Jochum Shore & Trossevin, PC
Washington, DC
on behalf of

American Omni Trading Company

Marguerite Trossevin) – OF COUNSEL

REBUTTAL/CLOSING REMARKS:

Petitioner (**Elizabeth J. Drake**, Stewart and Stewart)
Respondents (**Jonathan T. Stoel**, Hogan Lovells US LLP)

-END-

CERTAIN PASSENGER VEHICLE AND LIGHT TRUCK TIRES FROM CHINA
INVESTIGATION NOS. 701-TA-522 AND 731-TA-1258 (FINAL)

STATEMENT OF SENATOR JEFF SESSIONS
PUBLIC HEARING BEFORE THE
UNITED STATES INTERNATIONAL TRADE COMMISSION

JUNE 9, 2015

I want to thank the Commission for the opportunity to testify today in support of Alabama workers' petitions on passenger car and light truck tires from China. These petitions are important for our domestic tire industry and its workers not only in Alabama, but also around this country.

This commission is well aware of our current trade deficits and the debate that surrounds it. You know about the role foreign governments and corporations play to get around internationally agreed upon trading rules, all done in the name of

“free trade.” I don’t accept the notion that we should send thank you notes to nations that ship us goods at illegally subsidized prices, that have the result of eliminating American competitors and shifting their unemployment to the United States.

As a result, this nation is facing very serious challenges to its strong manufacturing base.

Currency manipulation, tariffs, and non-tariff barriers hammer American industries and workers.

Our trade competitors strongly desire access to our market, and we have every right, and a duty, to ensure that such access is accompanied with compliance with the rules of trade. This is not free trade. And this nation cannot be so tied to a religion of free trade that we enable such bad behavior.

This Commission plays a key role in making trade work for the American people. Your work has been critical to the competitiveness, and indeed the survival, of many important domestic industries, including American tire manufacturers. Your work promotes trade by resisting anti-trade actions.

In 2009, this Commission found that a surge in Chinese tire imports was disrupting the U.S. market and recommended that a remedy be imposed, resulting in three years of safeguard tariffs that protected American manufacturing from state-owned enterprises, manipulated currencies, and illegal product dumping in our domestic market. From 2004 to 2008, tire imports from China more than tripled, while the American industry was thrown into

a downward spiral of lost shipments, declining productivity, and disappearing contracts. From 2004 to 2009, before relief was imposed, the industry closed or announced the closure of eight tire plants, including Michelin's plant in Opelika, Alabama. As a result, U.S. industry lost a massive 60 million tires of annual production capacity.

But this Commission's actions to push back against trade abuses have been very successful. With the safeguards you authorized in place, imports from China dropped dramatically and the hemorrhaging of the domestic industry stopped. By 2011, the domestic industry's shipments, employment, and operating income had started to improve. However, when the safeguard tariffs

expired in 2012, Chinese producers came back in force. Your prehearing staff report shows that they dramatically ramped up their exports by 84 percent from 2012 to 2014, once again, rapidly seizing market share from domestic producers. As a result, the domestic industry has yet again seen its production, shipments, and employment all decline, even while demand increased following the recent recession.

The Commerce Department's preliminary report found that Chinese producers are dumping their product in the U.S. market at prices significantly below market price. The report states that Chinese products arrive in the U.S. market between 18.58% and 87.99% percent below fair market price.

Furthermore, Chinese producers also benefit from an array of government subsidies, including export subsidies, and an artificially depressed currency.

The Commerce Department's preliminary report also found that government subsidies range from 11.74 percent to 81.29 percent. This dumping and subsidization has permitted Chinese producers to engage in widespread and significant undercutting of U.S. prices at every turn. The fact is, when American's are offered a level playing field, our workers can win. However, these numbers prove that this is not free trade. The United States should not acquiesce to the loss of a single job to unfair competition. That day is past.

Alabama is home to three plants that produce passenger car and light truck tires. Michelin has two plants in Dothan and Tuscaloosa, and Goodyear operates a plant in Gadsden, employing more than 3,000 people.

When Michelin's plant in Opelika, Alabama closed, we directly lost about a thousand good paying jobs. After the safeguard tariffs expired in 2012, Michelin's plant in Tuscaloosa, Alabama, had to cut production and lay off 100 workers.

Goodyear's plant in Gadsden, Alabama also had to reduce production and hours and lay off workers.

Michelin's Dothan plant likely faces similar declines.

With Commerce's preliminary relief in place, these

plants have begun to recover, rehiring workers, and making new investments.

For the sake of these plants and their workers in Alabama and around the country, I urge the Commission to vote in the affirmative so this vital, and justified, relief can remain in place for years to come. Thank you.

**CERTAIN PASSENGER VEHICLE AND LIGHT TRUCK TIRES FROM CHINA
INVESTIGATION NOS. 701-TA-522 AND 731-TA-1258 (FINAL)**

**STATEMENT OF SENATOR TIM KAINE AS PREPARED FOR DELIVERY
PUBLIC HEARING BEFORE THE
UNITED STATES INTERNATIONAL TRADE COMMISSION**

JUNE 9, 2015

Chairman Broadbent, Commissioners, thank you for the opportunity to be here today to testify. I am here on behalf of the people of Virginia in support of the United Steelworkers' petition for relief from dumped and subsidized imports of passenger and light truck tires from China.

Last September, I, along with 29 other Senators, sent a letter to the Department of Commerce in support of the Department's decision to initiate these investigations. In that letter we noted the importance of America's trade laws and the enforcement of those laws in combatting unfairly traded imports from China. As we noted, when fair trade conditions are restored, and U.S. producers are on a level playing field, we can out-compete anyone.

I believe this was shown a few years ago when Chinese imports were subject to duties as a result of the United Steelworkers' safeguard petition. I am glad the Commission and President stood up for American manufacturers. Following imposition of tariffs then, the volume of imports from China fell significantly and prices began to improve. In other words, the U.S. market found the stability it needed. We then saw rebounds in domestic production, shipments, and employment, and eventually the industry was able to earn the profits it desperately needed to reinvest.

However, it is important to think about what necessitated this relief. From 2004 to 2008, imports of Chinese tires soared. The market share of Chinese imports grew to reasonably large

numbers. At the same time, U.S. production decreased, the market share for domestic producers fell, and thousands of workers lost their jobs. The surge in Chinese imports resulted in the closure or the announced closure of U.S. tire plants. If not for the safeguard relief, Chinese imports would have continued to cause injury to the domestic industry.

The record before the Commission today shows similar patterns. Since 2012, China has been flooding the U.S. market with dumped and subsidized tires. The pre-hearing staff report shows that imports from China increased by 84 percent between 2012 and 2014. The Commission's preliminary determination indicates that the levels of underselling by Chinese imports increased significantly after the safeguard measure expired, underscoring how important the safeguard relief was in bringing pricing stability to the U.S. market.

While the surge in Chinese imports occurred during a time of economic recovery and increased domestic consumption, Chinese imports benefited from the U.S. recovery but the domestic industry did not, as U.S. production and U.S. shipments declined. Thus, the market share for Chinese imports increased from 11.5 percent of the U.S. market in 2012 to 19.3 percent in 2014. This increase came at the direct expense of domestic producers, whose market share fell from 46.6 percent to 41.9 percent in that period. American jobs were lost over this period despite the economic recovery and growth in consumption of nearly 10 percent.

Some of those jobs were lost at the Yokohama plant in my home state of Virginia. The plant is located in Salem, Virginia and has 910 employees, including 718 United Steelworker members, some of them here today. However, that was not always the case. When the safeguard duty was in place, the Salem plant was producing 18,000 tires a day. After the safeguard relief expired, and Chinese imports resurged into the market, production at Salem quickly dropped, falling to 16,000 tires a day in 2013. By June of last year, when these petitions were filed,

production was down to 15,100 tires per day. I understand that production continued to fall in 2014. So in a period of strong growth in demand for tires, the Yokohama plant reduced production by nearly forty percent – the direct result of surging imports from China.

Over the past decade, Chinese producers have repeatedly inundated the U.S. market with unfairly traded tires and harmed the U.S. tire industry and the industry's workers. This has been driven by targeted Chinese government support policies and generous subsidies by the Chinese government to benefit the Chinese tire industry. The Department of Commerce preliminarily countervailed thirty subsidy programs available to the Chinese tire industry, resulting in subsidy margins ranging from 11.74 percent to 81.29 percent. Additionally, the Department of Commerce made a preliminary finding that Chinese producers were dumping tires in the U.S. market at margins ranging from 19.17 percent to 87.99 percent. I think we must question how we could expect anyone to compete against such massive levels of dumping and subsidization.

However, just as Chinese producers retreated from our market when the safeguard relief was imposed, Chinese imports again fell sharply after preliminary duties were imposed in these investigations. Monthly imports from China dropped in December of last year after preliminary countervailing duties were imposed. In the first quarter of this year, imports from China are below what they were in the same period last year. The preliminary relief from dumped and subsidized Chinese tires is making a big difference in my state. I understand that production in Salem has already begun to increase. The plant has even been able to recall some of the workers it had to lay off. This is welcome news for our domestic manufacturers.

When China's unfair trade practices are neutralized through antidumping and countervailing duties, the domestic industry can recover the market share, volume, and employment that unfair trade practices have limited. I believe trade, under the right conditions,

is important, and Virginia is a global gateway for this activity. I hope you are able to find in favor of U.S. manufacturers and allow them to compete on a level playing field.

Thank you.

**CERTAIN PASSENGER VEHICLE AND LIGHT TRUCK TIRES FROM CHINA
INVESTIGATION NOS. 701-TA-522 AND 731-TA-1258 (FINAL)**

**STATEMENT OF REPRESENTATIVE DAVID PRICE
PUBLIC HEARING BEFORE THE
UNITED STATES INTERNATIONAL TRADE COMMISSION**

JUNE 9, 2015

- Chairman Broadbent, Commissioners, I appreciate the opportunity to be here today to testify before the Commission. As the representative of North Carolina's Fourth Congressional District, I am here today to support the United Steelworkers' petition for relief from dumped and subsidized imports of passenger and light truck tires from China.
- North Carolina is home to two passenger car and light truck tire plants: a facility run by Bridgestone in Wilson, North Carolina and a Goodyear's tire plant in Fayetteville, which is located in the Fourth Congressional District. Together, these plants have the capacity to produce 75,000 tires a day and employ thousands of workers. They provide significant economic benefit to their local communities and to the state of North Carolina.

Commission's price comparisons. The result is that Chinese producers have increased their market share from 11.5 percent of the U.S. market in 2012 to 19.3 percent of the U.S. market in 2014. This increase came at the expense of our domestic producers, whose market share fell from 46.6 percent to 41.9 percent in that period. As a result, domestic production is down, domestic sales are down, and employment is down.

- There seems to be ample evidence that the increased competitiveness of Chinese tire manufacturers can be directly tied to state-sponsored efforts to boost production, including but not limited to below-market loans from state-owned banks, grants, tax breaks, and the provision of key raw materials from state-owned suppliers. Other witnesses will provide you with additional details on that front, but it's safe to say that this is nothing new, particularly with regard to the trade-distorting practices historically employed by the Chinese government.
- To illustrate the importance of ITC action on this front, let me share with you how my constituents at the Goodyear plant in Fayetteville have been affected. As Darryl Jackson, President of USW Local 959 at Fayetteville testified last June, with the 2009 421 relief in place and the

affirmative determination in this matter and level the field for U.S.
workers.

- Thank you again for your attention to this matter.



**PUBLIC HEARING BEFORE THE
U.S. INTERNATIONAL TRADE COMMISSION**

**CERTAIN PASSENGER VEHICLE AND LIGHT TRUCK TIRES
FROM CHINA**

INVESTIGATION NOS. 701-TA-522 AND 731-TA-1258 (FINAL)

JUNE 9, 2015

**TESTIMONY AND MATERIALS
IN SUPPORT OF IMPOSITION OF
ANTIDUMPING AND COUNTERVAILING DUTY ORDERS**

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Service Workers International Union, AFL-CIO, CLC ("USW")**

**CERTAIN PASSENGER VEHICLE AND LIGHT TRUCK TIRES FROM CHINA
INV. NOS. 701-TA-522 AND 731-TA-1258 (FINAL)**

**PUBLIC HEARING BEFORE THE
UNITED STATES INTERNATIONAL TRADE COMMISSION**

JUNE 9, 2015

**STATEMENT OF STAN JOHNSON
INTERNATIONAL SECRETARY-TREASURER
UNITED STEEL, PAPER AND FORESTRY, RUBBER, MANUFACTURING, ENERGY,
ALLIED INDUSTRIAL AND SERVICE WORKERS INTERNATIONAL UNION**

Good morning. My name is Stan Johnson, and I am the International Secretary-Treasurer of the United Steelworkers union. I also chair the Rubber and Plastics Industry Conference of the USW.

I have extensive experience in the tire industry. I worked at Armstrong's passenger car and light truck tire plant in Madison, Tennessee, for more than 20 years. I left the plant to join the USW after the Rubber Workers merged with the USW in 1996. As part of my responsibilities, I have been involved in major bargaining with the tire companies that employ USW members both in 2009 and in the most recent rounds of bargaining.

The USW filed these petitions on tires from China for one simple reason: to fight for our industry. When we fought for our industry in 2009, the safeguard duties we obtained made all the difference. When we brought that case, China had more than tripled its exports of passenger and light truck tires to the U.S. from 2004 to 2008, leading to job losses, factory closures, and a struggling domestic industry. Indeed, the harm was so serious that three additional plants were slated for closure before 421 relief and all closed by the end of 2011. When this Commission recommended relief and the President acted to impose safeguard duties, the turnaround was

remarkable. Imports from China dropped from a peak of 46 million tires in 2008 to just 30 million in 2010, dropped again in 2011, and stayed below 32 million in 2012. The bleeding in the domestic industry had stopped. Workers were called back, investments were made, production increased, and market share was being regained. In short, the tariffs have worked.

Before the safeguard duties expired, importers were so eager to re-flood the U.S. market with Chinese tires that some of them set up their own warehouses as free trade zones so they wouldn't have to wait for tires to enter the port. As one publication explained, key players were planning to resume shipments of Chinese tires "at 12:01 of the 27th" of September, the day after the duties expired.

The impact was dramatic. From 2012 to 2014, U.S. imports of tires from China jumped by more than 84 percent. At the same time, average unit values for the most popular tire sizes began to plummet.

The resurgence of Chinese tires has come at the direct expense of U.S. producers, who lost shipments, production, and market share even as demand was growing. Indeed, the annual loss of market share was nearly as great from a much smaller base in the 2011-2014 period as it had been in the pre-safeguard period. For our members, the nightmare was recurring with as much horror as we experienced from 2004 to 2008. As the USW local presidents with me today will attest, this led to reduced production, lost hours, lower staffing levels, and layoffs at the tire plants that we represent. The unused capacity at the nine USW plants alone would have permitted enough additional production during the period of investigation to supply a substantial portion of the market share lost to rising Chinese imports.

It is Chinese imports that are the cause of this injury. I understand that some who oppose relief argue that Chinese tires cannot be hurting the domestic industry because management has

not taken a public position on our case. Their theory is that management wanted to lose their share of a growing market as part of some corporate strategy, and therefore they could not have been pushed out or injured by Chinese tires.

These arguments are just wrong. First, if the mere fact that management does not show up when workers bring a case is enough to preclude an affirmative determination, then the equal treatment our trade laws give to management and labor will mean nothing. This is our industry just as much as management's industry. The USW represents workers at nine plants around the country that account for 40 percent of the industry's capacity. We are the ones who build tires in this country, and we are the ones whose jobs and livelihoods are on the line. While the Commission sends questionnaires to the companies and does not request input from the workers in the companies separately, under the law, we have standing to bring cases.

Indeed, I understand that the Commission received subpoena power from Congress back in 1958 exactly because Congress understood that there could be situations where management's focus was on non-U.S. interests and that subpoena power would permit the Commission to gather the information it needs to determine the facts when the workers come forward seeking relief. This case is exactly that type of situation. As you know, eight of the nine U.S. producers are heavily invested in China. Whether for concerns about products they may import, concerns about relations with China (including possible concerns over retaliation), or other reasons, management did not request the opportunity to present testimony. But they all sent questionnaire responses and the workers are here to explain just how vital the relief is in these cases.

Moreover, the claims that competition with Chinese tires is attenuated, and that employers in fact have no concerns about Chinese imports are ludicrous. We regularly discuss market conditions and corporate strategy with management, including through interim meetings

between bargaining sessions. The issue of Chinese imports and our ability to compete with those imports is a constant topic of discussion. It comes up in almost every meeting that we have. The persistent pressure on us to be more efficient and cost-effective is a direct result of this competition. As every one of our local union presidents will testify, production in our plants directly responds to the presence or absence of Chinese imports in the market. Our members, our employers, and our plants feel the direct results of competition with China every single day. Any claims to the contrary are just not based on the reality in which we live.

The importance of these cases for our industry has come into sharp relief over the past six to seven months. The massive subsidies and dumping that characterize imports from China has drastically skewed the market. Relief under the law is helping to restore the level playing field that every Administration and Congress in recent memory has promised working men and women. As our local presidents will testify, since preliminary relief was imposed, our companies have launched new tire lines, ramped up production, added hours and shifts, canceled planned shutdowns, hired new workers, and made investments in new and improved equipment. The plants represented here today are not alone – the story is the same at all of the plants the USW represents. Management's decisions to increase production and expand their presence in the market since preliminary relief was imposed belies any claim that they don't see the value in these cases or that U.S. producers are not adversely affected by dumped and subsidized imports from China.

I am proud of our union for taking the lead to fight for our industry. We cannot sit idly by as our industry once again loses market share, production, and jobs to unfairly traded Chinese imports. The law gives us the right to seek relief. And the record in these cases strongly supports providing that relief. When market distortions are corrected, our industry can regain the

market share that unfairly traded imports have stolen. The benefits of relief are very real for our members, their families, and the communities in which they live. That is why the union filed these petitions, and it is why we are here today to ask for an affirmative vote.

Thank you.

**CERTAIN PASSENGER VEHICLE AND LIGHT TRUCK TIRES FROM CHINA
INV. NOS. 701-TA-522 AND 731-TA-1258 (FINAL)**

**PUBLIC HEARING BEFORE THE
UNITED STATES INTERNATIONAL TRADE COMMISSION**

JUNE 9, 2015

STATEMENT OF RODNEY NELSON
PRESIDENT, LOCAL 207L
UNITED STEEL, PAPER AND FORESTRY, RUBBER, MANUFACTURING, ENERGY,
ALLIED INDUSTRIAL AND SERVICE WORKERS INTERNATIONAL UNION

Good morning. My name is Rod Nelson. I am the President of USW Local 207L, which represents workers at Cooper's passenger car and light truck plant in Findlay, Ohio.

I have been with Cooper for 34 years, and I have been the president of the local for 9 years. In my time at Cooper I have done nearly every job there is. I have worked in the mill room doing material prep, and I have worked with the banbury mixers, in the tire room, as a tuber operator, and more.

Our plant produces tires for the replacement market for Cooper's own brands as well as dealers' private labels.

One of the most important factors affecting the fortunes of our plant in recent years has been imports from China.

When President Obama imposed safeguard tariffs on Chinese tires in 2009, the impact on our plant was immediate. The order imposing duties came out on Friday, September 11. That next Monday, our plant manager told me we were going to hire 100 more workers and invest \$20 million in the plant to keep up with the increased demand for our tires. Even that estimate was conservative – all together we ended up hiring 150 more people, and we invested in new curing

presses and made other improvements. And those workers were kept extremely busy; we were racing to keep up with the demand for our tires.

But the relief didn't last. In contract negotiations in 2011, management said we needed to cut costs and roll back our wages to prepare for the tariffs coming off. As we got closer to September of 2012, management warned us that there were ships loaded with Chinese tires waiting off the coast of California for the tariffs to expire. Once the tariffs ended, and Chinese imports came flooding back in, the effect was immediate.

While the tariffs were in place, we would run about 21,500 tires a day. After the tariffs came off, our daily production fell by almost 20 percent, to 17,400 tires a day, in 2013 and 2014. This equals a loss of more than 1.4 million tires a year. In addition, as production dropped, management started taking days out of our schedule. We only operated 41 weeks in 2013, a loss of at least another million tires of production. While we were operating 298 molds before the tariffs ended, we fell down to 242 molds in 2014. We've lost workers as well. Through attrition, we went down from 1,050 workers in 2012 to only 840 in 2014.

I am proud that our union took action to counteract Chinese imports. I have seen first-hand the dramatic improvements that are possible if we can get relief from dumped and subsidized tires from China. In December, the month after Commerce's preliminary subsidy determination, we got two new curing presses, and we are now in the process of installing 14 more new presses. We didn't hear anything about getting this new equipment until the preliminary tariffs were put on. We are now operating 270 molds, up from the 242 molds we were operating last year. We've been able to add jobs, and we are working on a full schedule with no days taken out.

And this is just the beginning. Management is still getting its plans in place so we can take full advantage of the important opportunity the tariffs have created. The month before Commerce made its preliminary subsidy determination, management bought some land next to our plant. Now they are trying to get Cooper to approve an expansion. They are hoping to be able to get up to operating 330 molds – a lot more than the 298 molds we operated under the safeguard. Our plant can adapt very quickly to increase production if the demand is there – and with duties in place, believe me, the demand is there and we are eager to meet it.

Anyone who claims that Chinese tires do not compete with our product and have no impact on our industry has not been to Findlay, Ohio. They haven't been in our plant and seen the new equipment, the increased daily ticket, the workers who are able to work a full schedule and bring back more pay to their families. There is only one reason for these improvements: Chinese tires are retreating from the market.

Just as our plant suffered when Chinese imports flooded in after the safeguard ended, our plant thrives when imports from China are required to compete fairly. Our union sees the cause and effect, and our management does as well. Local management was very clear with us why production, hours, and employment all had to go down when the safeguard ended: because we couldn't compete with the tide of Chinese tires entering the market at very low prices. As Cooper itself explained in its 2013 annual report, its reduced volume in North America "is a result of increased competition from imports." The company also noted "unfavorable pricing" in North America in 2013. The immediate positive turnaround from management when duties were imposed only underscores how closely our plant's fate is tied to disciplining Chinese imports so the playing field is level.

These cases are critical to our plant's ability to compete. For the sake of my 925 members and their families, I hope the Commission will vote in the affirmative and will allow duties on Chinese tires to stay in place.

Thank you.

**CERTAIN PASSENGER VEHICLE AND LIGHT TRUCK TIRES FROM CHINA
INV. NOS. 701-TA-522 AND 731-TA-1258 (FINAL)**

**PUBLIC HEARING BEFORE THE
UNITED STATES INTERNATIONAL TRADE COMMISSION**

JUNE 9, 2015

**STATEMENT OF MARK WILLIAMS
PRESIDENT, LOCAL 351L
UNITED STEEL, PAPER AND FORESTRY, RUBBER, MANUFACTURING, ENERGY,
ALLIED INDUSTRIAL AND SERVICE WORKERS INTERNATIONAL UNION**

Good morning. My name is Mark Williams, and I am the former President of USW Local 351L. Our members produce passenger car and light truck tires at Michelin's plant in Tuscaloosa, Alabama. I was pleased that a number of Commissioners and staff were able to visit Tuscaloosa in April of this year, and I hope you enjoyed learning about our plant.

I started my career as a tire builder at the Tuscaloosa plant in 1976, when it was owned by BFGoodrich. Our plant makes a wide range of tires, with rim diameters from 14 to 20 inches. We produce tires for both the OEM market and the aftermarket.

When President Obama imposed safeguard duties on Chinese tires in 2009, it led to a lot of optimism at our plant. In 2011, management launched a plan to add equipment and hire additional staff in order to increase production. They put up a big board with a football theme – we are big University of Alabama fans, of course. It had goals for growth, a countdown, and a big picture of Bear Bryant. Our daily production grew from 12,000 tires to a peak of 16,500 tires in early 2012. This translates into added production of nearly 1.6 million tires a year.

But by mid-2012, when we were facing the expiration of the tariffs, management took down the big board tracking our expansion progress. The growth plan suddenly went away.

Once the tariffs were removed and imports flooded back into the market, the situation at our plant deteriorated quickly. In 2013, production was cut to 13,500 tires a day, and the plant was shut down for four weeks. Even this was not enough to adjust to the surge of Chinese tires.

In October of 2013, Michelin laid off 100 workers at our plant, and we also stopped backfilling jobs lost to attrition. By mid-2014 our production was at 12,000 tires a day, less than 75 percent of our potential, and we again shut down for three to four weeks. Of the 60 to 65 tire building machines in our plant, about a third were sitting idle and unmanned. To see so many machines idle, so many fewer tires produced, and so many of my union brothers and sisters forced to take layoff in a market where demand was growing rapidly was a very hard blow after the optimism we felt when the safeguard was in place.

The reason for these losses was the surge in imports from China. When we entered contract negotiations with Michelin in 2013, the threat posed by Chinese tires was openly discussed. They talked about the number of tire plants being built in China and the tremendous growth in Chinese imports. Management also discussed the intense pricing pressure they were facing. When we ratified our contract, the company stated that the agreement was reached “in a very cost competitive and challenging environment.” Our contract does not protect us from future layoffs or from a complete closure of our plant or our sister plant in Fort Wayne, Indiana.

Fortunately, the preliminary duties on imports from China are making a difference. As imports have plummeted, optimism has returned to our plant. Michelin has introduced new tire codes under the BFGoodrich label. The company recognized that it had lost too much of the middle range of the market and that its BFGoodrich label had the opportunity for growth now that Chinese tires are being disciplined by duties. Our plant is a direct beneficiary of Michelin’s decision to take advantage of the relief that these duties provide.

In October of 2014, the month before Commerce's first preliminary determination, management increased our targeted production to 13,500 tires a day. We are working hard to reach that goal. All 100 workers that were laid off in 2013 have been hired back, and we've hired nearly 100 more new workers on top of that. We've gotten a lot of new molds with all the new tire codes we are running. The new BFGoodrich tires we make are in very high demand, with sales far above what was forecast. We've been told that we won't take our regular shutdown in July this year so we can keep up with the demand for our tires.

Plant management has told us that Michelin is planning seven new tire launches over the next five years as long as the market holds. They are seeing the positive impact the tariffs are having on their sales, and they want to be able to take full advantage of that opportunity. With a third of our plant's tire machines still idle, I am hopeful we can respond quickly and increase production even more if these cases are successful.

In closing, I understand some who oppose our petitions claim that Chinese imports have no impact on the domestic industry, or that we occupy some niche of the market that is insulated from competition with Chinese imports. These claims simply do not reflect reality – certainly not the reality at our plant in Tuscaloosa. Michelin would not tell us that we have to cut costs to compete with China if it did not believe it competes with Chinese imports. Michelin would not track the number of tire plants being built in China if Chinese imports were of no concern. Management would not rush in to launch new mid-level tire lines and to increase production once Chinese tires retreat if it saw no value in that market. Production and employment at our plant would not rise and fall depending on whether relief from Chinese tires is in place if we did not compete with Chinese tires head-to-head across the market.

Our experience shows the domestic industry can regain production, make new capital investments, add jobs, and compete successfully when unfairly traded imports from China are subject to duties and not flooding our market. The Commission's decision in this case will determine whether or not we are given that opportunity to compete.

Thank you.

**CERTAIN PASSENGER VEHICLE AND LIGHT TRUCK TIRES FROM CHINA
INV. NOS. 701-TA-522 AND 731-TA-1258 (FINAL)**

**PUBLIC HEARING BEFORE THE
UNITED STATES INTERNATIONAL TRADE COMMISSION**

JUNE 9, 2015

**STATEMENT OF DAVID HAYES
PRESIDENT, LOCAL 12L
UNITED STEEL, PAPER AND FORESTRY, RUBBER, MANUFACTURING, ENERGY,
ALLIED INDUSTRIAL AND SERVICE WORKERS INTERNATIONAL UNION**

Good morning. My name is David Hayes. I am the President of USW Local 12L, which represents workers at Goodyear's tire plant in Gadsden, Alabama.

I have worked at Goodyear for nearly 40 years. My father worked at the plant and was also president of the local. My five brothers and a couple brother-in-laws also worked at the plant, and I have a couple nieces and nephews that also work there. I spent most of my career working the extruders in component prep; I have also worked as a tire builder and in final finish.

Our plant makes both passenger and light truck tires. We have the capability to make a wide range of sizes, from as small as 13 inches diameter to as high as 24 inches. We make tires for the OEM and replacement markets, and for Goodyear's own labels, including Dunlop and Kelly, as well as private labels.

After the safeguard duties expired, the surge of imports from China directly impacted our plant. In 2012, while the safeguard duties were still in place, we were producing from 21,500 to 23,927 tires a day at our plant. In October of that year, right after the duties ended, we dropped to 15,090 tires a day. The plant also shut down for 10 days due to high inventory, and our work schedule was reduced from 42 hours a week to 40. In 2013 and 2014, our production was about

20,000 tires a day for most of the year. This translates into nearly 1.4 million tires of lost annual production compared to the daily peak we were able to achieve with the safeguard duties in place. As our production dropped, 53 workers were laid off, and we lost more through attrition. In August of 2012, we had 1,456 members in our unit. By June of 2014, we had only 1,350.

As I testified in June of last year, Goodyear was hoping to increase production at Gadsden by introducing 22 new tire codes. Goodyear wanted to regain share at the mid-level of the market where they have been directly pushed out by Chinese imports. To succeed, however, Goodyear must be able to make a profit on those tires, a prospect put into jeopardy by ever-growing volumes of low-priced Chinese imports. In May of 2014, a Goodyear Vice President came to Gadsden and explained to us that the expansion plans might have to be shelved if the company cannot regain the market share it lost to China since the safeguard duties expired.

I am happy to say that the plans did not have to be shelved. The reason is these cases. When Commerce imposed preliminary duties on Chinese imports in November 2014 and January 2015, import volumes shrank dramatically. And import unit values rose, relieving some of the price pressure on our products. Goodyear moved ahead with its plans, launching a new product line called Assurance Fuel Max. Goodyear raised our daily ticket to 22,200 tires a day at the end of 2014 so we could produce the new tires. In April of this year, Goodyear also announced a new tire line under its Kelly brand, and we are now producing 22,700 tires a day.

The company invested in new tire building equipment to raise our capacity to 24,500 tires a day, capacity we can reach if duties stay in place and our production continues to rise. Since preliminary duties were imposed, we have gotten five new tire machines, we have expanded our curing operation, and we have added eight new presses. We also installed new equipment in final finish and added labor to component prep on equipment that had been idle during the night

shift. We have hired at least 188 new employees since last year, and we have been hiring nearly every week. We are working full out every shift and management canceled our normal July 4th shutdown, which means more money in the pockets of our members and their families.

Goodyear jumped at the chance to expand its presence in the mid-range of the market after duties were imposed. Management explained to us that this market was difficult to compete in successfully because of rising imports of low-priced tires from China. They see enormous potential in this market, and they are ramping up to retake the market share China took from us. Management's name for the project says it all: "Rocket Launch." With duties in place to tame Chinese dumping and subsidies, the domestic industry is willing and able to rapidly increase production by activating the capacity that has been idled and investing in new capacity.

Sales of our new tires are through the roof. Management has told us that if these cases are successful, 2015 will be a lot better year than 2014. But they have also told us that if the duties terminate, 2015 could be another bad year and days would again have to be taken out of schedule. The fate of our plant hinges on these cases.

If the duties are not allowed to stay in place, I am deeply concerned about what would happen to our plant. In many ways the only way our plant was able to stay afloat after the safeguard expired is because we were able to absorb production from Goodyear's Union City plant that closed in 2011. But that cannot sustain us for long if imports from China continue to grow and seize market share. If that happens, our plant could be the first on the chopping block at Goodyear. While our current contract protects the plant from being closed down entirely until 2017, management can lay off more than 250 workers during the life of the contract.

This would be a huge blow to our members and their families, and indeed the entire Gadsden community. My family is not the only one in Gadsden that has supported itself through

generations of hard work at the plant. A 2006 study of our plant found that it contributes \$360 million to the local community in direct and supported economic activities and supports 4,200 jobs in the state of Alabama. If the plant were to close its doors, the impact would be devastating.

This Commission's vote will make all the difference for our plant, our members, and the generations of families in Gadsden that have made their livelihoods in the tire business.

Thank you.

**CERTAIN PASSENGER VEHICLE AND LIGHT TRUCK TIRES FROM CHINA
INV. NOS. 701-TA-522 AND 731-TA-1258 (FINAL)**

**PUBLIC HEARING BEFORE THE
UNITED STATES INTERNATIONAL TRADE COMMISSION**

JUNE 9, 2015

**STATEMENT OF STEVE JONES
PRESIDENT, LOCAL 1023**

**UNITED STEEL, PAPER AND FORESTRY, RUBBER, MANUFACTURING, ENERGY,
ALLIED INDUSTRIAL AND SERVICE WORKERS INTERNATIONAL UNION**

Good morning. My name is Steve Jones. I am the President of USW Local 1023, representing workers at Yokohama's tire plant in Salem, Virginia.

I started working in the Salem plant in 1991. I have worked as a press operator in the curing operations, as a green tire man, and as a tire builder. We make both passenger car and light truck tires, with a focus on 16 and 17 inch tires for the aftermarket. The tires we produce under Yokohama's brands are physically very similar to the private label tires we produce.

Our plant has tried to focus on the 16 to 17 inch high performance and light truck tires in the hopes that it would insulate us from import competition. Unfortunately, that has not been the case. In early 2012, with the safeguard tariff on Chinese tires in place, our plant was producing up to 18,000 tires a day. That fell sharply once the tariffs were taken off. As imports from China surged, our production dropped to an average of 16,000 tires a day. By the end of 2014, we were only producing 11,000 tires a day – a huge decline of nearly 40 percent from the daily production we enjoyed in 2012. The difference between our peak daily production with duties in place and the lowest daily production in 2014 is a gap of nearly 2.5 million tires a year.

We also lost production due to reduced shifts and overtime. Management cut shifts from our schedule, regularly using one shift a week for maintenance instead of production.

Management greatly reduced overtime, which is an important source of income for our members and their families. In March of 2014, management also stopped hiring new workers to replace those lost through attrition. Due to these pressures, management insisted that our most recent contract, which was ratified in June of last year, be cost neutral. While our plant is protected from being shut down during the life of the contract, there are no restrictions on the number of USW members that could potentially lose their jobs.

Last year, I testified that I was worried Yokohama might have to let workers go if Chinese imports continued to grow and take our market share. Unfortunately, the surge only accelerated as importers tried to stockpile Chinese tires before duties were put in place. In January of this year, management did have to lay off workers, cutting 29 jobs at our plant. The workers were certified for Trade Adjustment Assistance.

These cuts in production, hours, and jobs were directly due to the rising volumes of Chinese imports that undercut our market after the safeguard duties expired. Yokohama's own public statements show that management agrees it is Chinese imports that caused the injury we have suffered.

In its 2013 annual report, Yokohama explained that the termination of the safeguard duties undermined its sales in North America. In November of 2013, the President of Yokohama was described in a news article as "concerned about the influx of Chinese tires into the U.S. market" since the tariffs ended. He noted that low-priced imports from China were affecting the prices for the whole range of tires on the market. In January of last year, Yokohama's President

explained that he expected to see increased competition in the U.S. market, stating: “There are many low-cost imports, which are impacting everyone in the market.”

With duties in place to offset China’s unfair trade practices, the tide of Chinese imports is receding. Our plant is already beginning to see some of the benefits. From the low of 11,000 tires a day at the end of last year, we are now producing 13,500 tires a day. Management is hoping we can get production back up to 14,000 a day by the end of the year. And, of the 29 workers who were laid off, 26 have already been re-hired to replace workers lost to attrition.

Even with these improvements, we still have lots of unused capacity. We have 43 tire machines at our plant, but only have the manpower to run 31 machines. If duties are allowed to continue and the market keeps improving, it would be very easy for us to rapidly increase production with the equipment we already have.

Unfortunately, if these duties end, our plant will be in the cross-hairs. We were already hit so hard by the wave of low-priced imports from 2012 to 2014 that I am not sure how we would survive even greater volumes of Chinese imports. Chinese producers have large amounts of excess capacity, and have shown they are eager to penetrate our market. If no relief is put in place, I am concerned that our plant and the members of our local will suffer even more injury than we already have: additional production cuts, reductions in hours and pay, and more layoffs. I hope the Commission will help ensure this does not happen, and allow the benefits of the duties to endure, by reaching an affirmative determination in these investigations.

Thank you.

PASSENGER VEHICLE AND LIGHT TRUCK TIRES FROM CHINA

INV. NOS. 701-TA-522 AND 731-TA-1258 (FINAL)

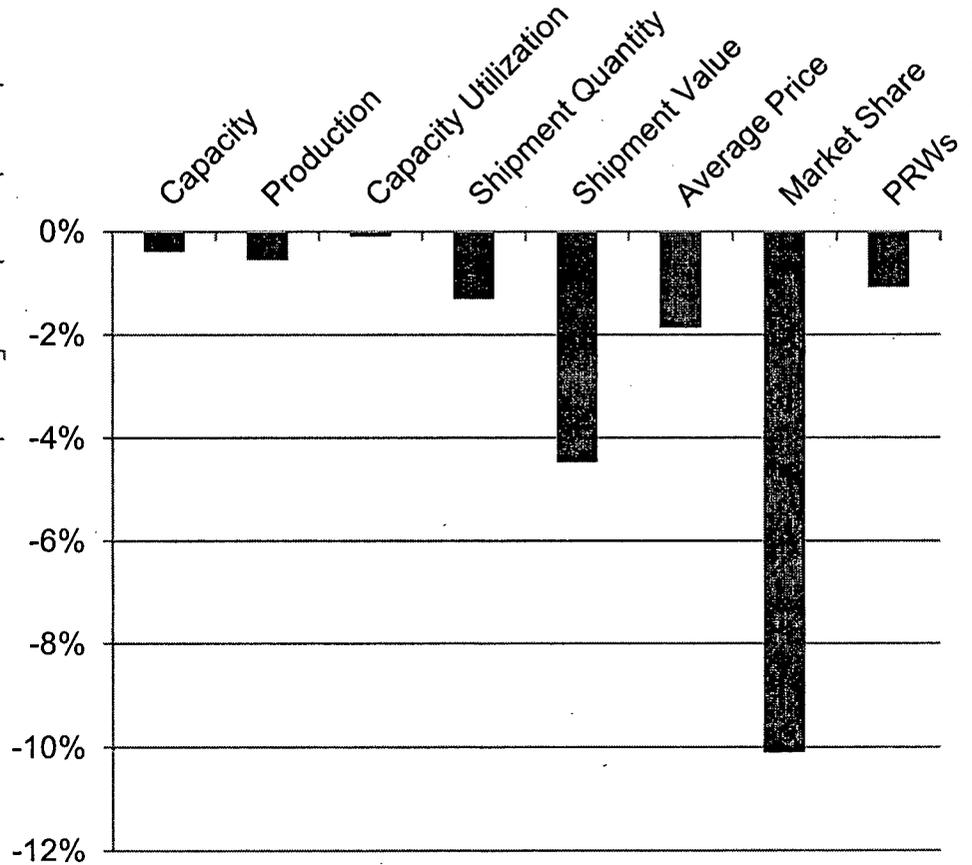
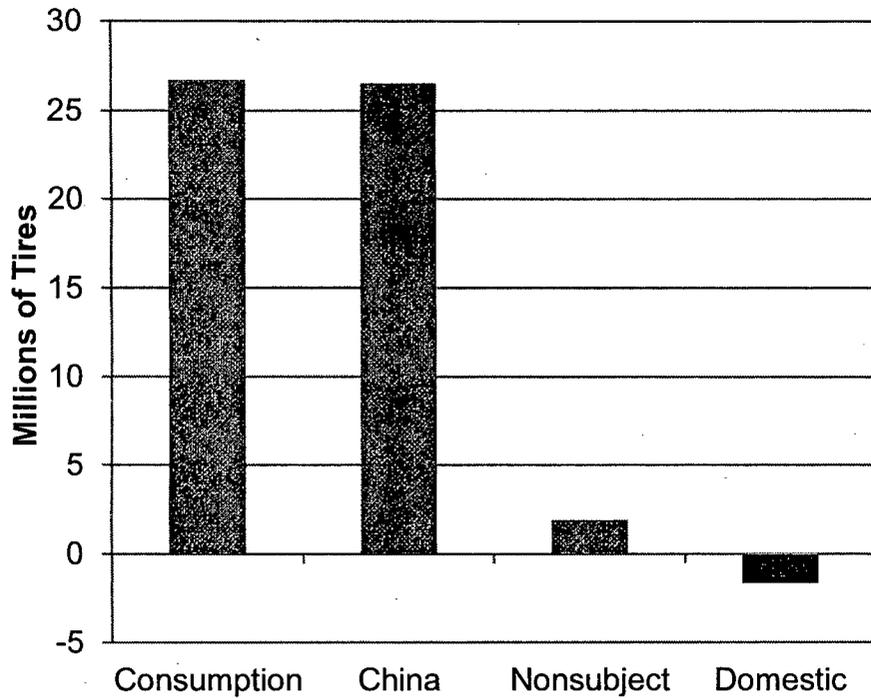
PETITIONER'S PRESENTATION



U.S. INTERNATIONAL TRADE COMMISSION PUBLIC HEARING

JUNE 9, 2015

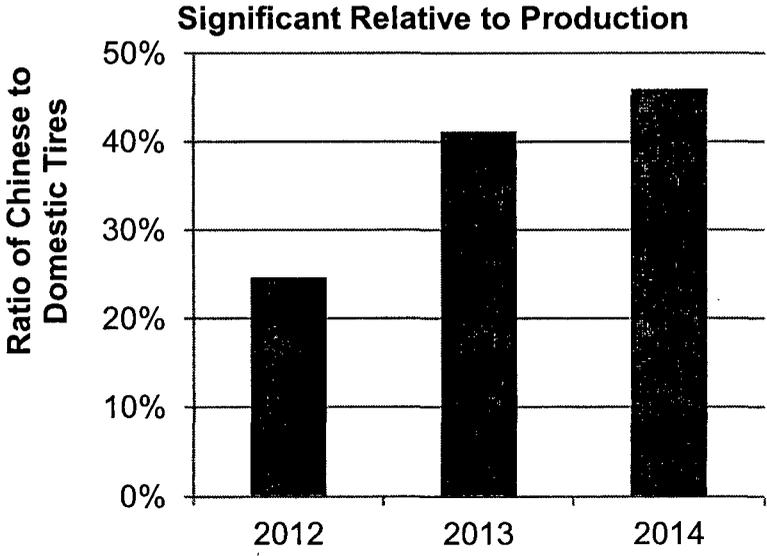
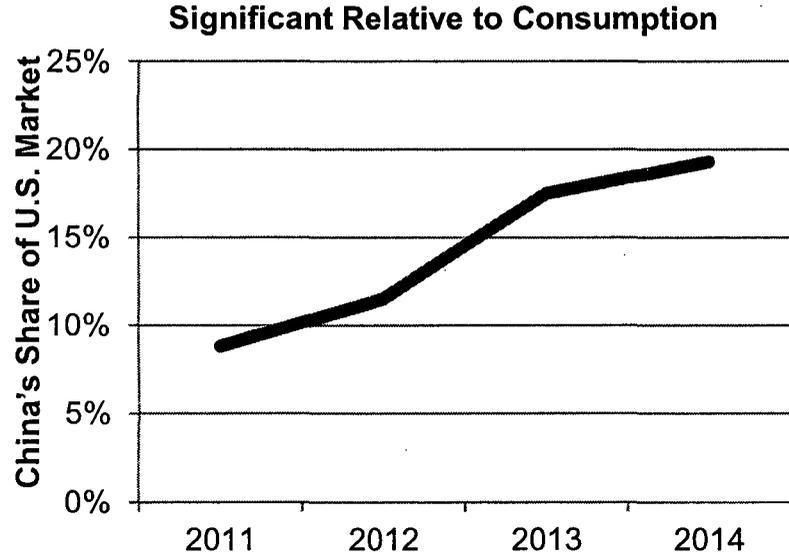
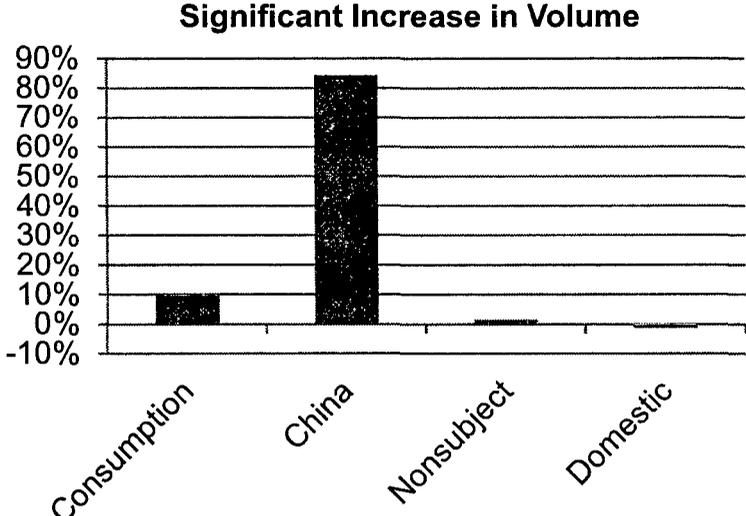
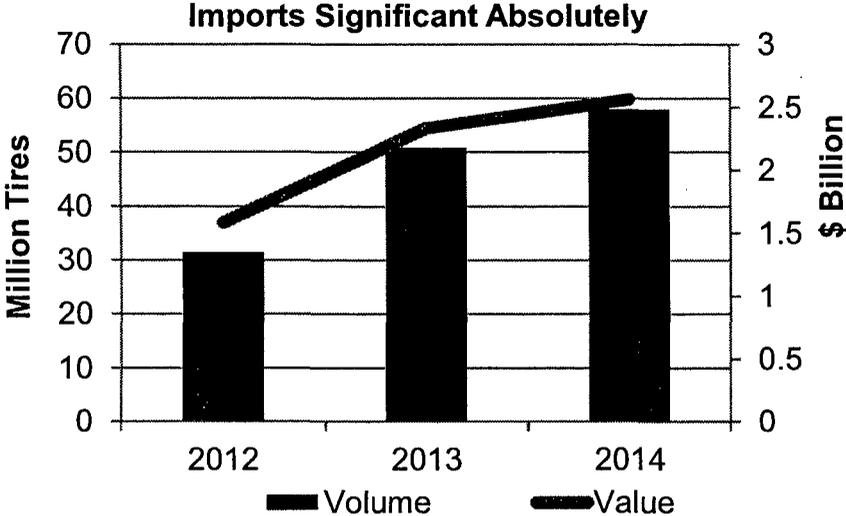
In a growing market, the domestic industry saw widespread declines from 2012 to 2014



Absent the surge in Chinese imports since 2011, the industry would have benefitted from rising demand

	2014 Industry Actual	2014 at 2011 Market Share	Lost to Imports
Net sales (th tires)	149,829	178,325	28,496
Net sales (\$ mn)	\$13,005	\$15,478	\$2,473
Production (th tires)	148,673	176,949	28,276
PRWs	25,026	29,786	4,760
Hours (1,000)	52,590	62,592	10,002
Wages (\$ mn)	\$1,389	\$1,654	\$265
Operating income (\$ mn)	\$1,676	\$2,644	\$968
Operating margin	12.9%	17.08%	4.18 ppt

VOLUME OF IMPORTS FROM CHINA



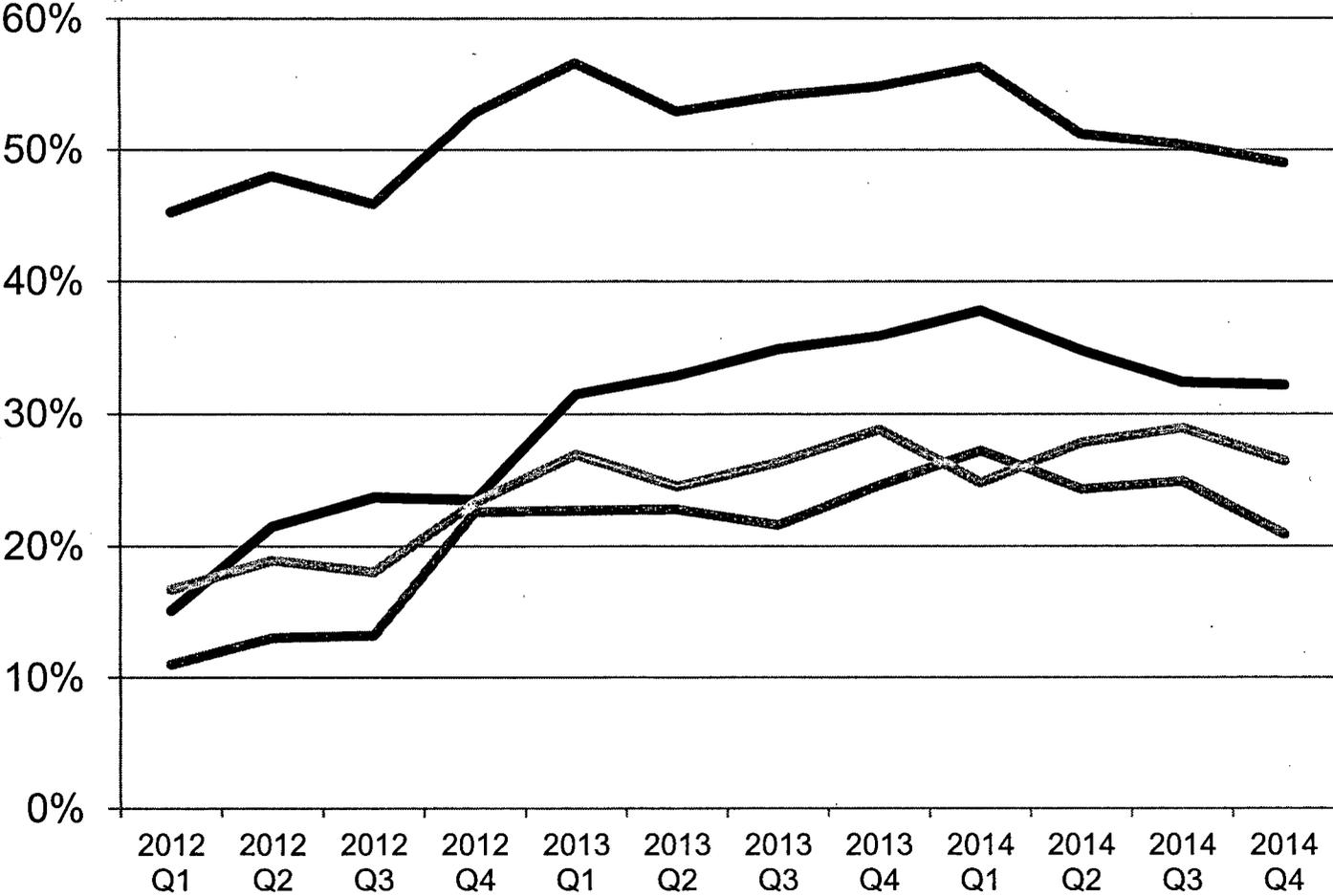
PRICE EFFECTS

Underselling in 100% of 72 quarterly comparisons

Product	Size	Underselling
1	205/55R16	12 of 12 quarters
2	P215/55R17	12 of 12 quarters
3	225/60R16	12 of 12 quarters
4	P235/75R15	12 of 12 quarters
5	LT245/75R16	12 of 12 quarters
6	LT265/75R16	12 of 12 quarters

PRICE EFFECTS

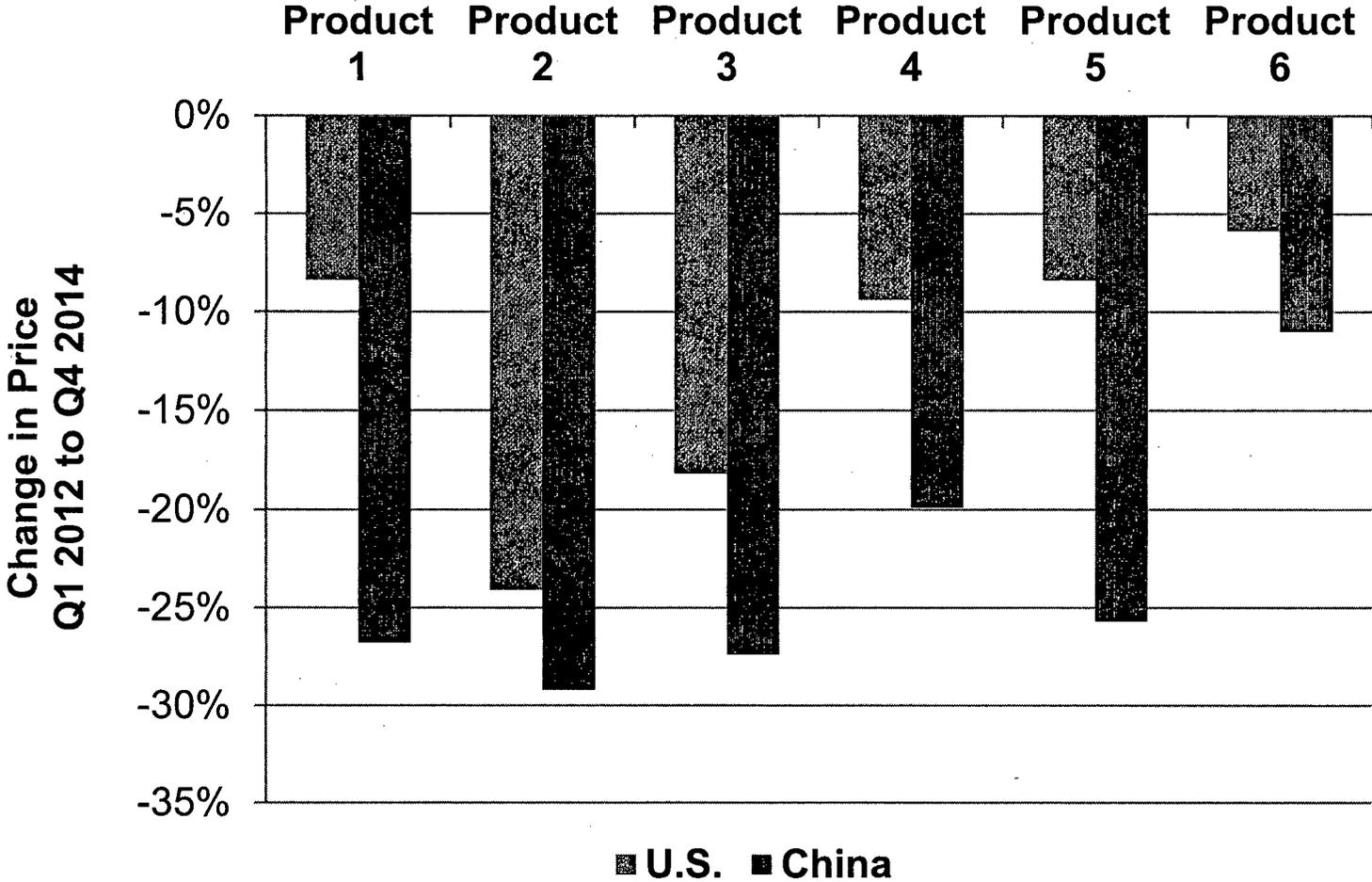
Rising Margins of Underselling



— Product 1 — Product 2 — Product 3 - - - Product 4

PRICE EFFECTS

Price Depression Led by Chinese Prices



PRICE EFFECTS

“Chinese brands are coming into the U.S. market and the price level is coming down. Cheap tires are coming in and the Tier Two and Tier Three brands are reducing their prices to compete with the Chinese product. Then the Tier Two and Tier One have to adjust also.”

- Yokohama President, Nov. 2013

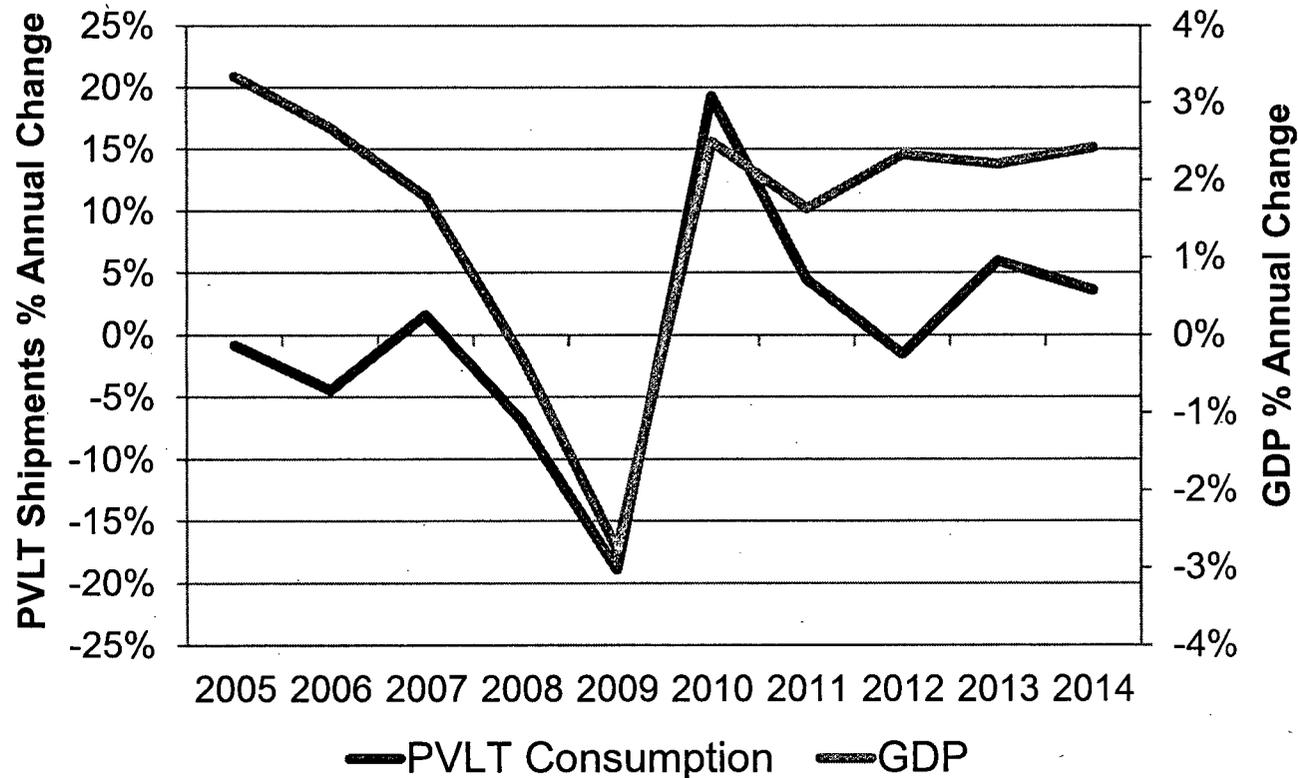
PRICE EFFECTS

“The best advantage Chinese-made tires have to offer is still price ... with that advantage comes the ability to impact the market as a whole through price fluctuation. Following the expiration of the elevated tariffs on Chinese-made consumer tires in September 2012, prices of Chinese tires decreased substantially, contributing – along with reduced raw material prices – to devaluation on tires across the board.”

- **Del-Nat Tire Co. President, April 2014
(Major importer purchased by TBC In 2015)**

BUSINESS CYCLE AND CONDITIONS OF COMPETITION

- The industry's performance should be analyzed in the context of the business cycle and relevant conditions of competition
- The PVLТ tire industry has a business cycle which generally tracks the overall economy

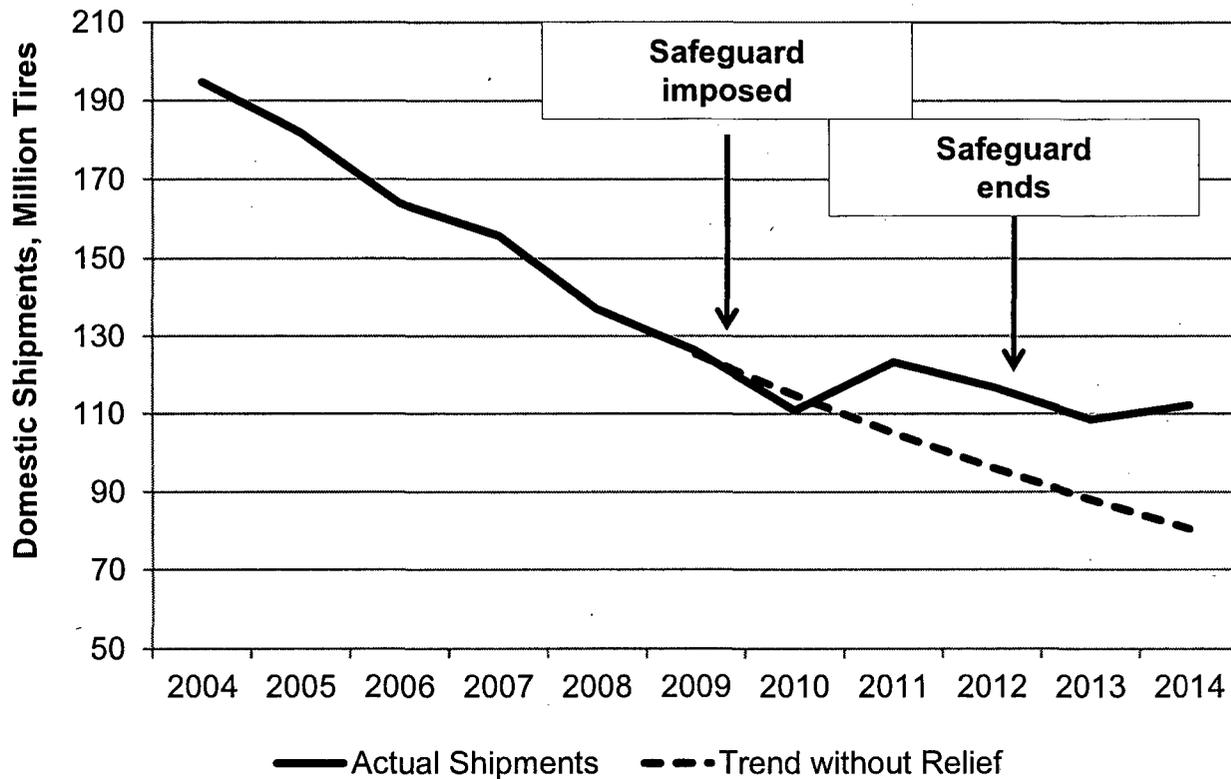


BUSINESS CYCLE AND CONDITIONS OF COMPETITION

- **There are two conditions of competition distinctive to the PVLT tire industry**
 1. Safeguard relief that expired in September of 2012
 2. Unusually steep decline in raw material costs during the period of investigation

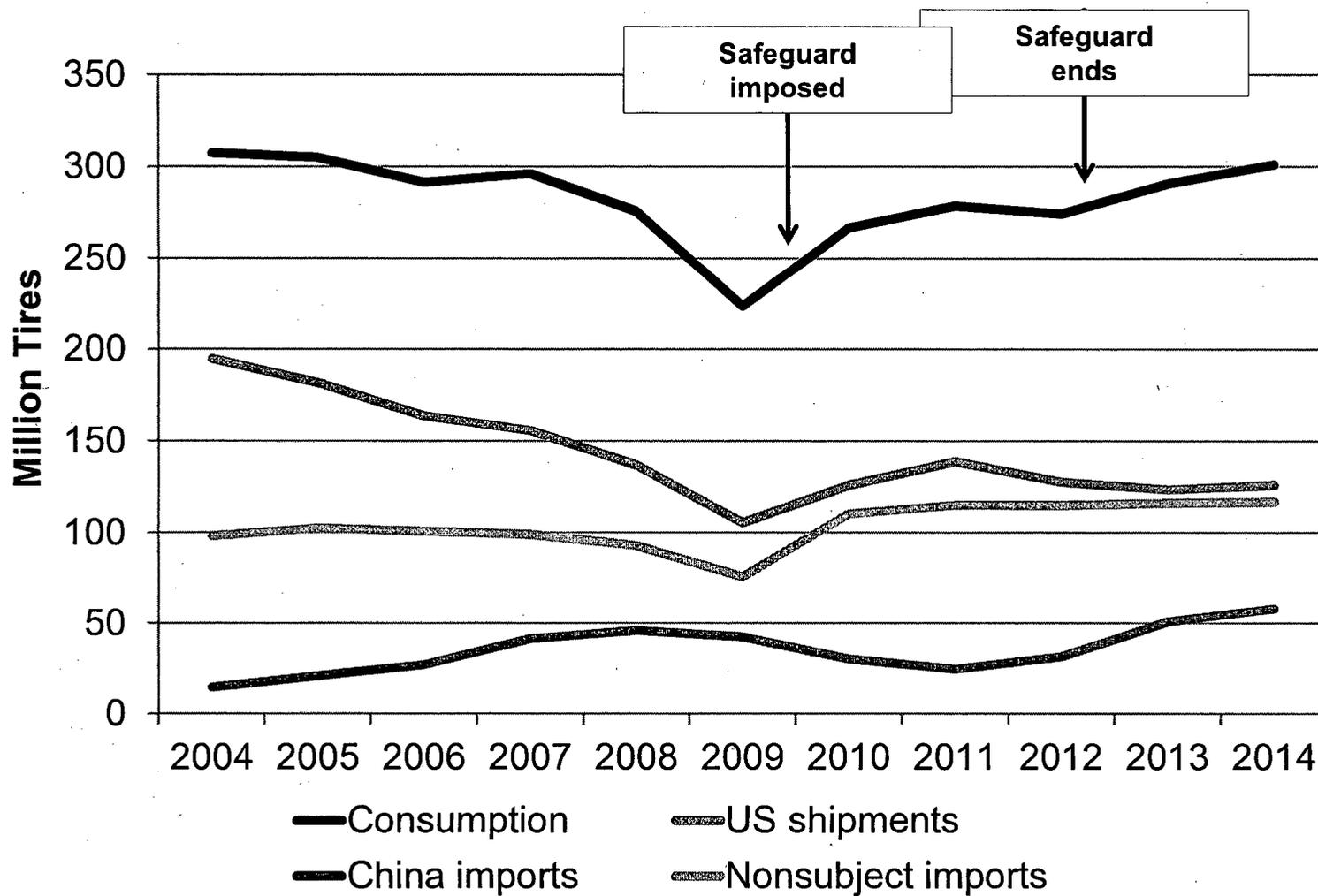
CONDITIONS OF COMPETITION - SAFEGUARD

- Prior to the safeguard, the domestic industry faced shrinking demand and surging imports from China
- Seven plants closed or announced for closure by April 2009, additional closure announced prior to safeguard duties
- Industry lost more than 70 million tires of capacity



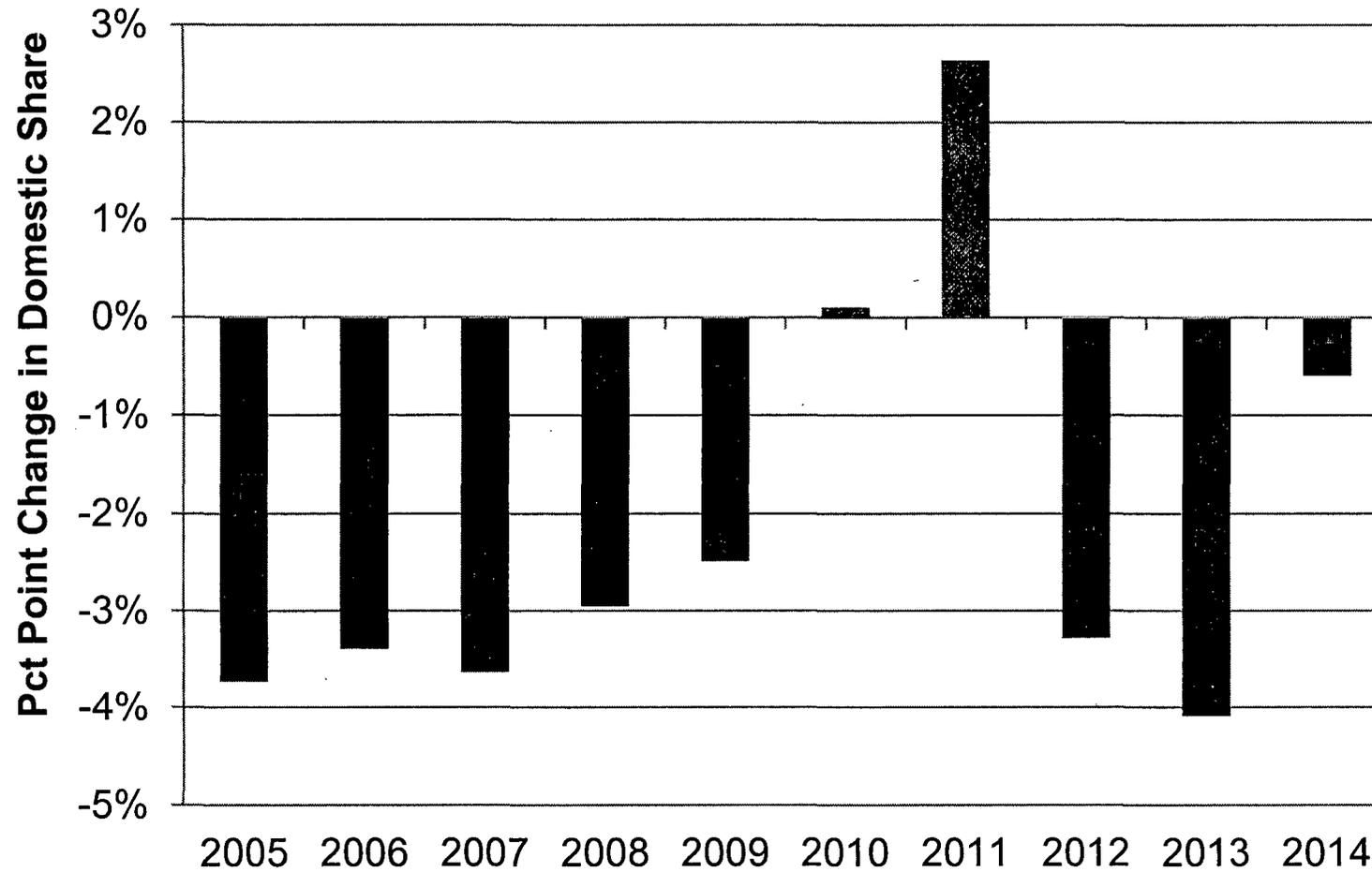
CONDITIONS OF COMPETITION - SAFEGUARD

Safeguard permitted industry to increase shipments in 2010 and 2011



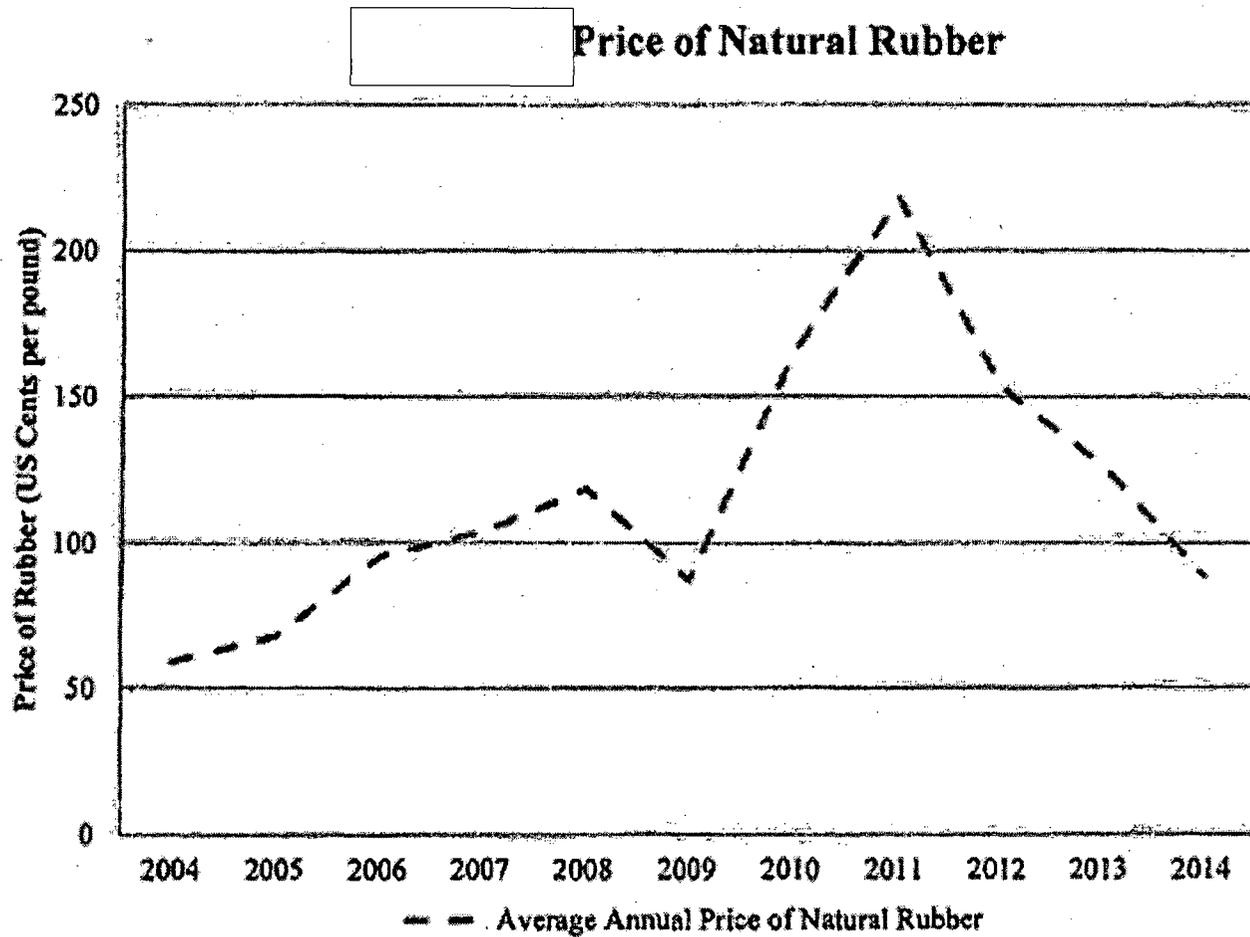
CONDITIONS OF COMPETITION - SAFEGUARD

Changes in domestic market share as Chinese imports rise and fall



CONDITIONS OF COMPETITION – RAW MATERIALS

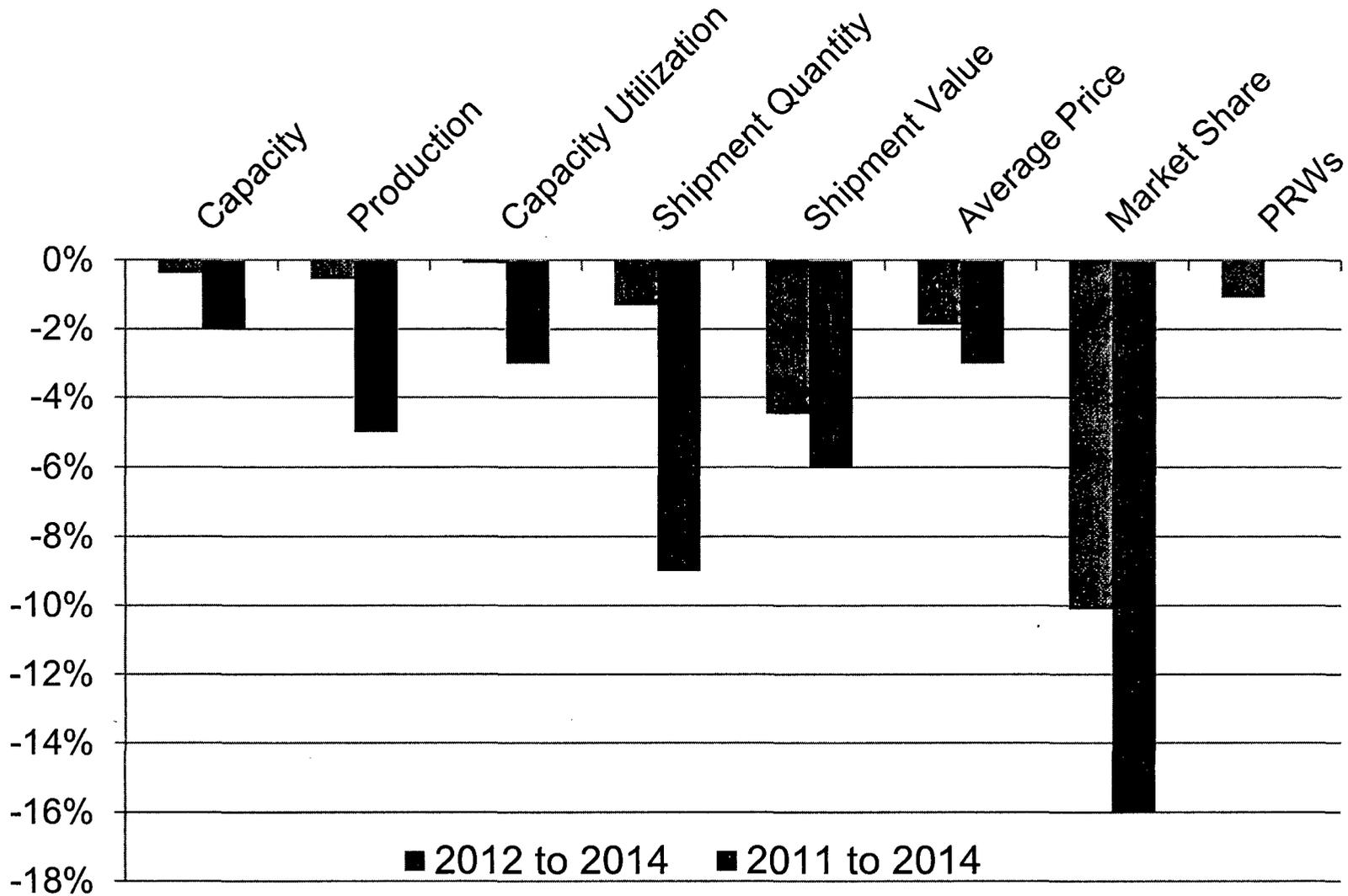
Sharp declines in raw material prices are another important condition of competition



Source: Singapore Commodity Exchange.

IMPACT

Industry declines across many factors during the POI



IMPACT

- Industry performance has been distressed over the course of the business cycle from 2004 to 2014
- Recent performance has not made up for prior losses and in some cases worsened

	2004 - 2014	2011 - 2014	2012 - 2014
Consumption	-2.1%	+8.1%	+9.7%
Market share loss	-21.4 ppt	-8.0 ppt	-4.7 ppt
Sales quantity	-32.5%	-5.9%	-0.8%
Capacity	-28.0%	-1.9%	-0.4%
Production	-31.9%	-4.6%	-0.6%
Employment	-31.3%		-1.1%
Hours	-30.8%		+1.7%
Wages	-22.6%		+4.9%

IMPACT

Rising demand and lower raw materials would have strengthened the industry but for the loss in market share to Chinese imports

	2014 Industry Actual	2014 at 2011 Market Share	Lost to Imports
Net sales (th tires)	149,829	178,325	28,496
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Operating income (\$ mn)	\$1,676	\$2,644	\$968
Operating margin	12.9%	17.08%	4.18 ppt

IMPACT

- While the safeguard benefits and declining raw material costs permitted operating income to improve, the industry is not achieving adequate returns over the business cycle
- Average 2004 – 2014 operating margin is below other industries (operating income as % of net sales)

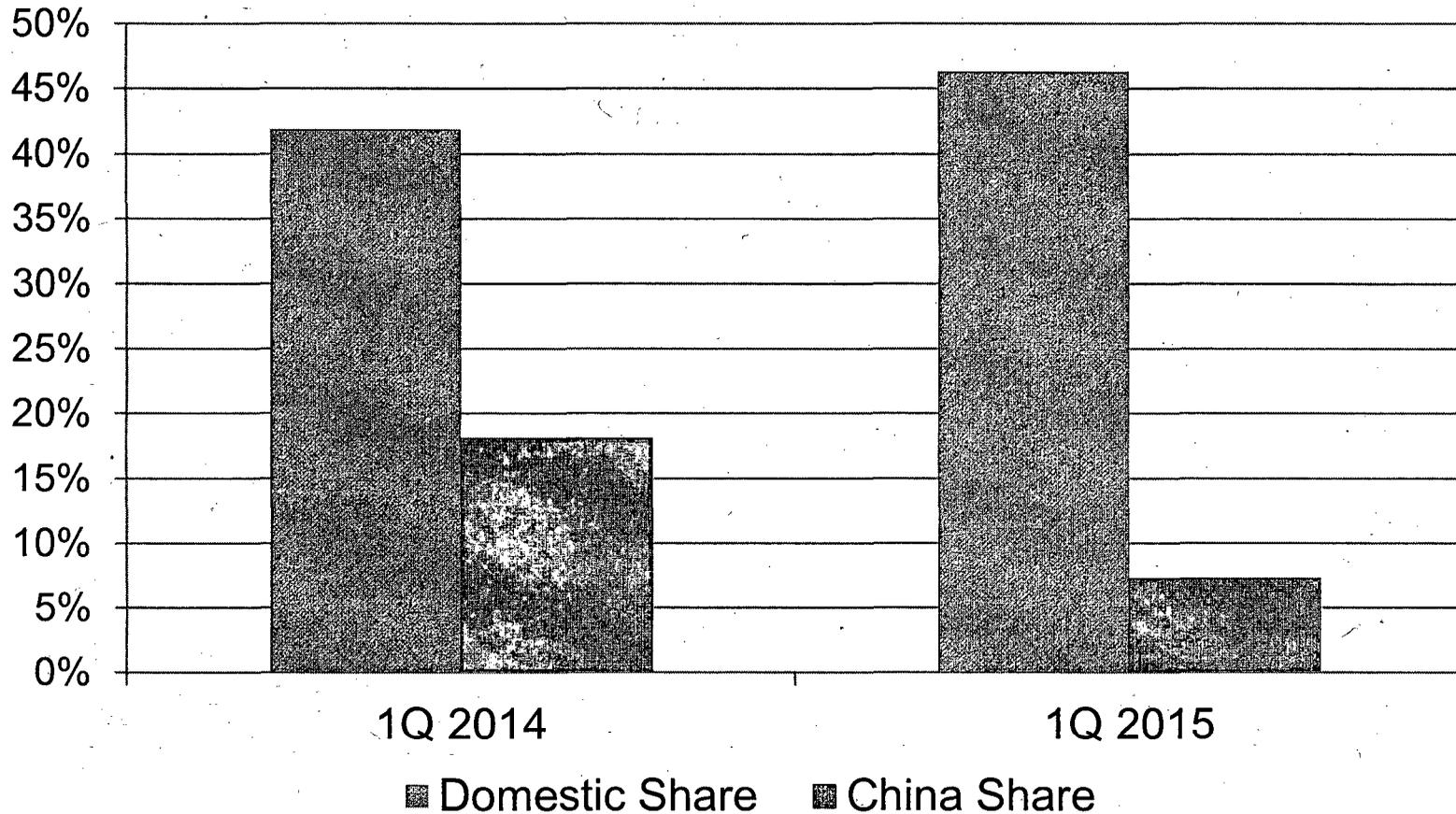
Industry	Margin	Industry	Margin
Manufacturing	6.9%	Machinery	8.2%
Plastics & Rubber	6.4%	Paper	6.2%
Chemicals	11.3%	Furniture	6.2%
Foundries	10.9%	Iron & Steel	5.8%
Fabricated Metal	8.6%	PVLT Tires	~ 4.5%

IMPACT

- **The industry's returns also did not cover the industry's cost of capital over the business cycle**
 - WACC = 11 to 13%
 - 2004 – 2014 return on invested capital $\approx 10\%$
- **The inability to meet the cost of capital is particularly problematic for a capital intensive industry**
- **But for import surge from China, industry would have met cost of capital and had reasonable operating income margins**

IMPACT - Q1 2015 BENEFITS OF RELIEF

Benefits of preliminary relief underscore that causal nexus between material injury and unfairly traded imports



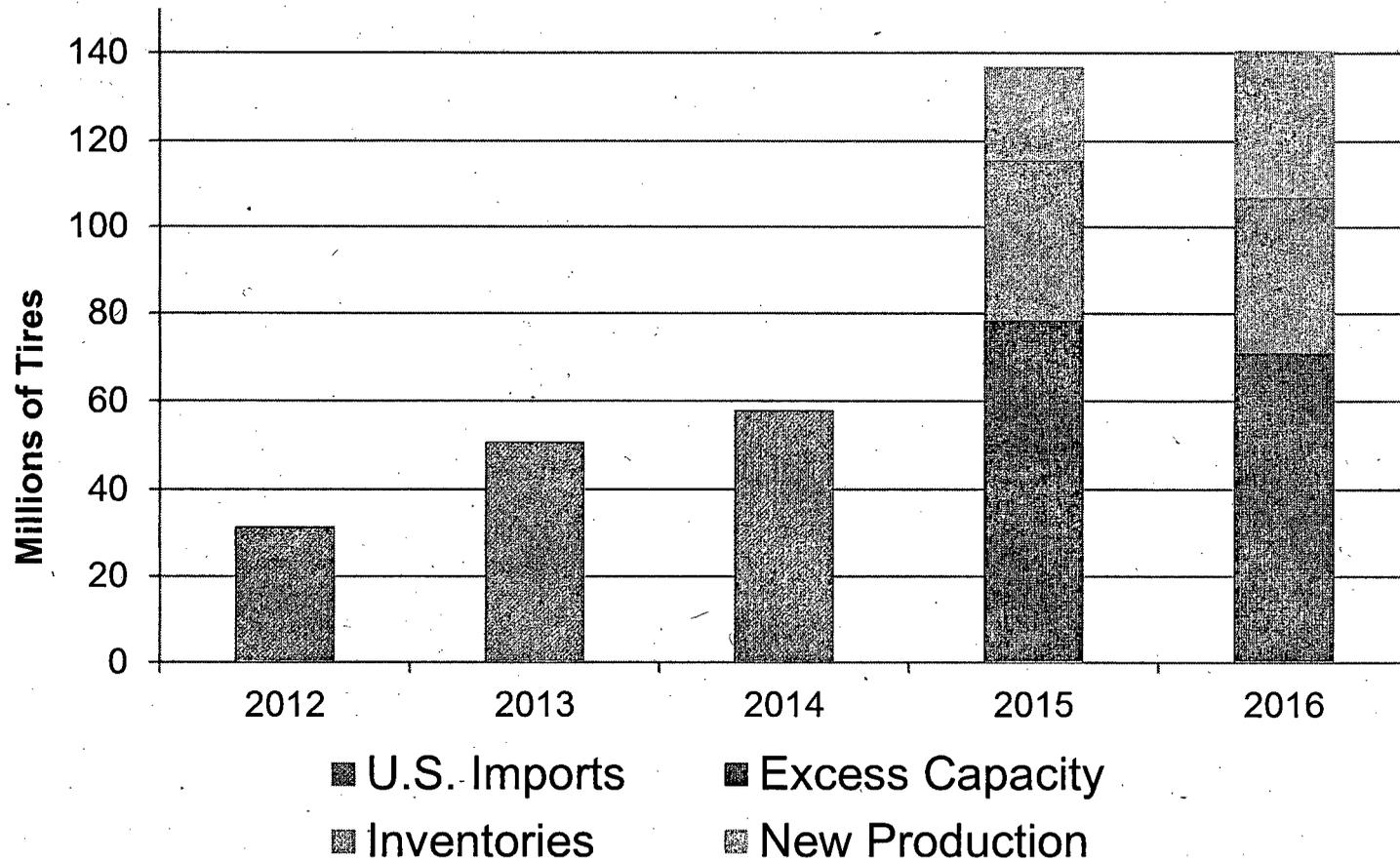
THREAT

Statutory factors for threat finding are also met:

- **Commerce's preliminary subsidy margins range from 11.74% to 81.29%**
- **This includes a number of export subsidies**
 - Discounted loans for export oriented enterprises
 - Export buyer's credits
 - Export seller's credits
 - Funds for "outward expansion"
 - Export credit insurance
 - Export credit guarantees
 - Export interest subsidy funds

THREAT

Foreign producer projections show massive excess capacity, inventories, and new production in 2015 and 2016



THREAT

- **Chinese industry publications cite:**
 - “overheated growth,”
 - 2014 capacity utilization at “historic low,”
 - “another tire industry with severe excess capacity.”
- **Overcapacity will continue with recent and planned expansions**

Kenda Rubber
Techking Tyres
Maxxis/Cheng Shin
Aeolus
Linglong
Hangzhou Zhongce
Sanshun Tire
Hankook Tire
Sailun

Qingdao Double Star
Double Coin/CMA
Triangle Group
Guangzhou Fengli
Shaanxi Yanchang
Anhui HeDing
South China Rubber & Tire
Himaxer

THREAT

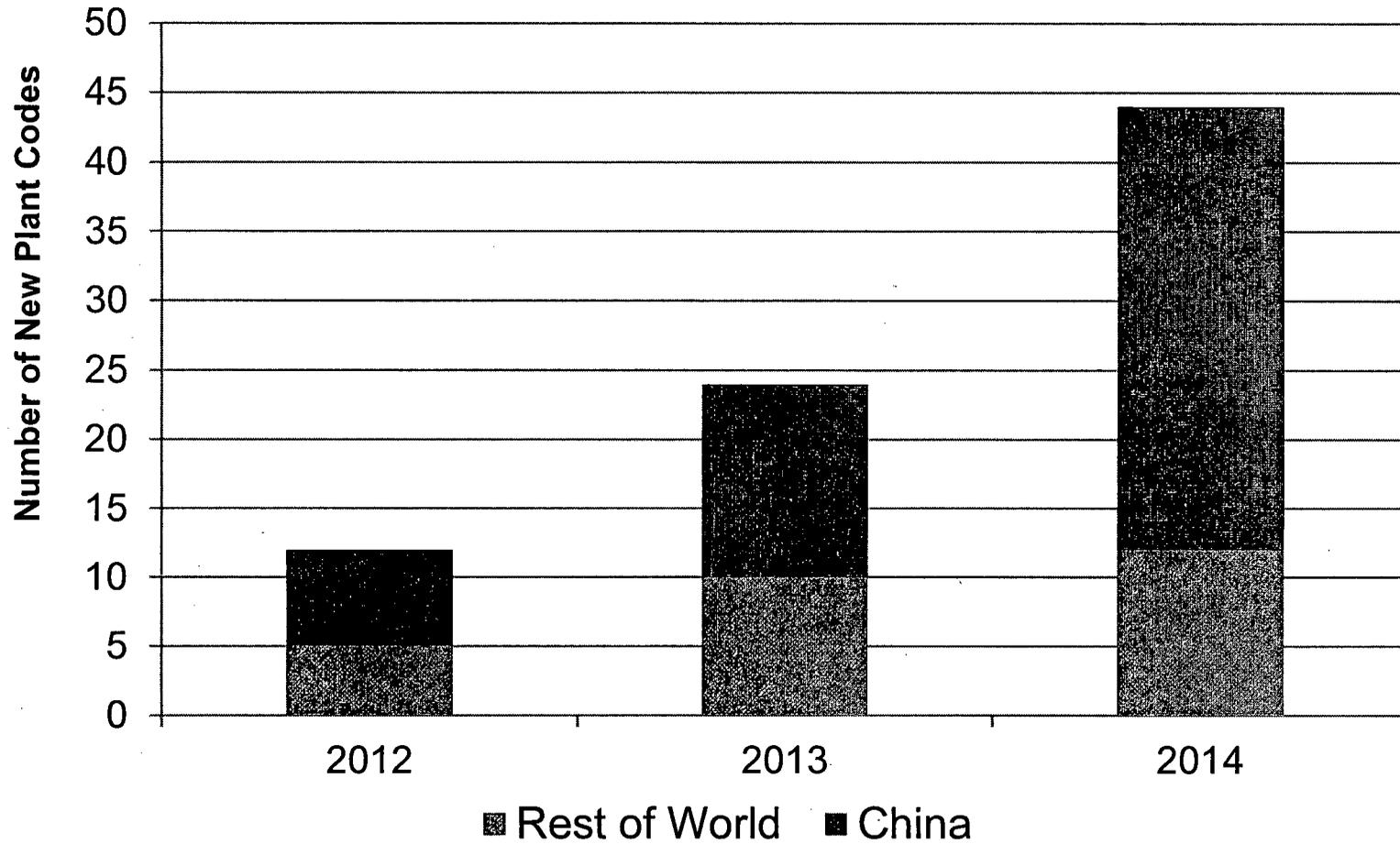
- **The Chinese PVLT tire industry is highly export-oriented**
- **The share of responding foreign producers' shipments that went to the home market fell during the POI**
- **In 2014, 58% of all shipments were exported, driven entirely by an increase in exports to the United States**
- **The U.S. is the largest single export destination for Chinese producers**
- **The Chinese industry is expected to increase its reliance on exports in the imminent future**

THREAT

- **China's strong interest in the U.S. market is further confirmed by:**
 - Importers' efforts to have Chinese tires already in inventory, ready to be shipped "at 12:01 on the 27th" of September 2012 when 421 relief ended.
 - Aggressive efforts to introduce new products and brands in the U.S. market after the expiration of 421 duties.
 - At a 2013 industry exhibition: "almost every type of tire was available" from 90 Chinese companies ... "The Chinese companies are making their move."
 - Close to twice the number of companies from China (50) at the exhibition in 2012.

THREAT

Most new DOT manufacturer codes are for plants in China



THREAT

If Chinese imports continue to grow at their 2014 pace, even if demand increases more than projected (1% a year), the domestic industry will lose more shipments, market share, and jobs

	2014	2015	2016	Change
Consumption	301,038	304,048	307,089	+6,051
China Imports	58,012	66,187	75,513	+17,501
Dom. Shipments	126,160	120,996	114,710	-11,450
China Share	19.27%	21.77%	24.59%	+5.32 ppt
Domestic Share	41.91%	39.79%	37.35%	-4.55 ppt
Capacity	163,219	163,219	163,219	-
Production	148,673	142,587	135,179	-13,494
Cap. Utilization	91.1%	87.4%	82.8%	-8.30 ppt
Employment	25,026	24,002	22,755	-2,271

THREAT

- **Prices for key materials have already started to increase and are projected to further increase in the rest of 2015 and 2016**
 - Crude oil
 - + 4.3% by Dec. 2015
 - + 8.4% by Dec. 2016
 - Natural rubber
 - + 4.9% by Nov. 2015
- **Continental: “Our guidance {includes} some increase in the raw materials in the second half of the year We still believe that there should be some increase.”**
- **Cooper: “The longer term raw material outlook is for costs to generally trend slightly higher through 2015 with periods of volatility.”**

THREAT

Together with continued loss of market share, adverse price effects will lower or eliminate profitability

If sales quantity and price fall by operating margins fall to:
4%	8.1%
6%	5.5%
8%	2.8%
10%	0.0%

OPPONENTS' CLAIMS

- **Opponents to relief seek to distract from this record of injury through various claims**
 - Attenuated competition
 - Underselling = brand premium
 - Market abandonment
 - “Healthy” domestic industry
- **The Commission has rejected similar claims before, and it should do the same here**

CLAIM #1: ATTENUATED COMPETITION

- **Confusion on existence of, and membership in, alleged “tiers”**
 - Five domestic producers, as well as some importers and purchasers, report there are no tiers
 - Other firms identify three, four, and/or five tiers
 - Wide variations in market share estimates for the tiers
 - Most brands classified in numerous tiers

CLAIM #1: ATTENUATED COMPETITION

Tier 1	Tier 2	Tier 3	Tier 4
Bridgestone	Bridgestone	Bridgestone	
Goodyear	Goodyear	Goodyear	
Michelin	Michelin	Michelin	
Continental	Continental		
Pirelli	Pirelli		
BFGoodrich	BFGoodrich		
Cooper	Cooper	Cooper	
Dunlop	Dunlop	Dunlop	
	Falken	Falken	Falken
Firestone	Firestone	Firestone	
Fuzion		Fuzion	
General	General	General	
	GITI	GITI	
		GT Radial	GT Radial
	Hankook	Hankook	
Kelly	Kelly	Kelly	Kelly
	Kumho	Kumho	
	Mastercraft	Mastercraft	
	Maxxis	Maxxis	
	Nexen	Nexen	Nexen
	Nitto	Nitto	
Sumitomo	Sumitomo	Sumitomo	
Toyo	Toyo		
Uniroyal	Uniroyal	Uniroyal	
Yokohama	Yokohama	Yokohama	

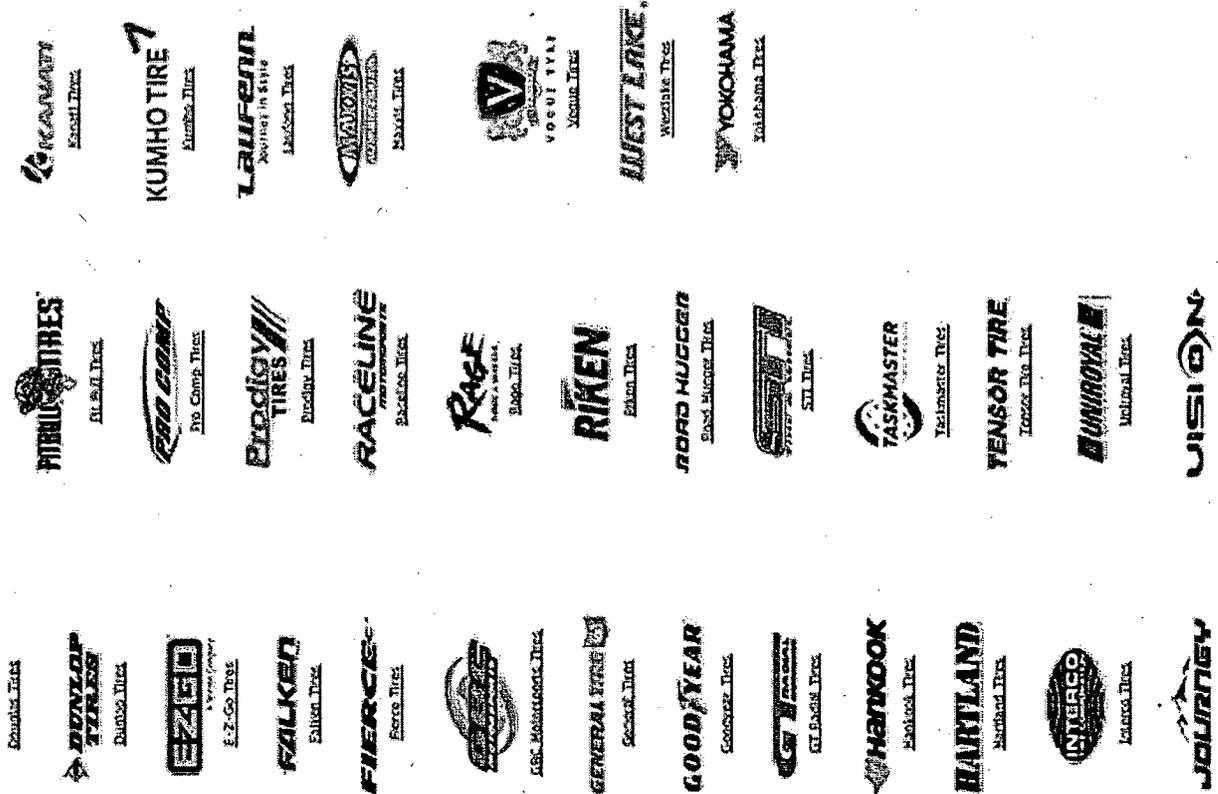
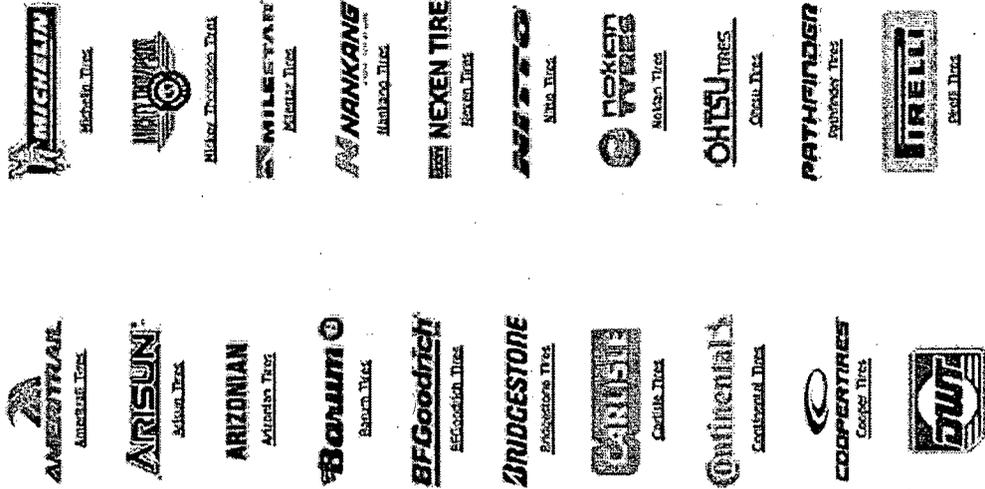
CLAIM #1: ATTENUATED COMPETITION

- **Brands, or “Tiers,” do not attenuate competition**
 - If tiers exist, U.S. and Chinese tires compete across the spectrum
 - Good/Better/Best is common in many consumer products, but does not eliminate competition
 - Many top dealers carry both U.S. and Chinese brands side by side
 - Most purchasers do not specify a brand
 - Most of those who do specify a brand are convinced to switch by the dealer
 - The dealer determines the brand that is bought in as much as 85% of replacement sales

CLAIM #1: ATTENUATED COMPETITION

DISCOUNT TIRE Home | Tires | Wheels | Store Locator | Appointments | Info Center | Financing | CA

Tires By Brand



CLAIM #1: ATTENUATED COMPETITION

- **Dealers promote Chinese tires as competing with high quality tires**
 - “Aeolus will be promoted as being an alternative to tier one and tier two brands.”
 - Sailun performs “at a level at least as high as a Tier Two tire, but at a lower price point.”
 - TBC’s Chinese tires have “the same type of workmanship and material warranty that we have from the Tier One manufacturers.”
 - “No one believes in the quality of Chinese-manufactured tires more fervently” than the CEO of API: “We’re trying to be a very good second-tier supplier.”

CLAIM #1: ATTENUATED COMPETITION

Opponents' product examples show direct competition between their alleged tiers

Prices for P215/55R17

Tier	Brand	Price
Tier 2	Continental	160.96
Tier 2	Continental	154.96
Tier 1	Goodyear	149.99
Tier 1	Michelin	149
Tier 1	Michelin	145
Tier 1	Michelin	135
Tier 1	Goodyear	132.99
Tier 2	Continental	129.99
Tier 2	Dunlop	128.99
Tier 1	Michelin	126.99
Tier 2	Continental	123
Tier 3	Nitto	119.99
Tier 2	BFGoodrich	117
Tier 2	Hankook	116.99
Tier 2	Continental	116
Tier 2	BFGoodrich	115
Tier 2	Dunlop	115
Tier 2	General	115
Tier 2	BFGoodrich	114.99
Tier 2	Continental	114.3

Tier	Brand	Price
Tier 1	Goodyear	112.99
Tier 3	Hercules	112.99
Tier 2	Cooper	109.99
Tier 2	General	109
Tier 3	Cordovan	108.99
Tier 3	Jetzon	108.99
Tier 3	Multi-Mile	108.99
Tier 3	Eldorado	107.99
Tier 3	Sigma	106.99
Tier 2	Yokohama	106
Tier 3	Telstar	105.99
Tier 2	Firestone	105
Tier 2	Firestone	105
Tier 3	Vanderbilt	104.99
Tier 2	General	101
Tier 2	Firestone	98.28
Tier 2	General	92.6
Tier 3	Eldorado	75.99
Tier 3	Kenda	71.99

CLAIM #1: ATTENUATED COMPETITION

- **Domestic producers' own statements identify direct competition with Chinese imports, refuting attenuation**
 - Goodyear: The U.S. market continues to “face disruption from the anticipation of a tariff on consumer tires imported from China As a result of the speculative buying during the second half of 2014, channel inventories remain at high levels, which we expect will impact our volumes in the first half of 2015.”
 - Cooper: “While our shipments were up ... they were negatively impacted by the pre-buying ... as customers had stockpiled inventory of imported tires ahead of the initial tariff determinations.”
 - Michelin: The “huge bump” in Chinese imports in 2014 was an “incredible” change in the U.S. market.
 - Yokohama: “Chinese brands are coming into the market and the price level is coming down.”

CLAIM #2: BRAND PREMIUM

- **Brand premiums do not explain underselling**
 - U.S. and Chinese pricing products in both private label and brand
 - Universal underselling in all products regardless of brand or private label percent

	Brand % of Domestic	Underselling Margins
Product 1	75.4%	15.1 – 37.8%
Product 2	91.3%	45.3 – 56.6%
Product 3	69.6%	11.0 – 27.2%
Product 4	94.6%	16.7 – 28.9%

CLAIM #3: MARKET ABANDONMENT

- **Domestic producers have not abandoned private labels or lower “tiers”**
 - Most purchasers report U.S. tires are comparable to Chinese tires in terms of private label availability
 - Domestic producers have expanded their presence in the mid-range of the market, particularly after preliminary CVD and AD relief from imports:
 - Goodyear announced new Kelly tires in January 2015 in sizes covering 89 percent of the “economy” market
 - Michelin released new lines of BFGoodrich tires in late 2014 and early 2015

CLAIM #3: MARKET ABANDONMENT

- **Claims of abandonment to focus on “high value added” tires ignore that Chinese producers are also focused on such tires**
- **Numerous Chinese brands that advertise “high value added,” premium, or ultra high-performance tires:**
 - **Aeolus, Fullrun, GITI, GT Radial, Hangzhou Zhongce, Landsail, Linglong, Sailun, Sentaida, Triangle Tyre**
- **Chinese government and industry policies have promoted and rewarded production of high-performance and high value added tires since at least 2010**

CLAIM #4: “HEALTHY” DOMESTIC INDUSTRY

- Commission doesn't focus on any one factor in evaluating whether statutory standard is met.
- Industry has shown declines across a broad array of indicators despite rising demand; operating income has improved because of the two specific conditions of competition
- But for the surge in dumped and subsidized Chinese imports, the industry would have performed better on all elements, so that industry performed significantly worse than it should have during the period of demand growth.
- Even with improvements in operating income during the POI, the industry is underperforming other sectors over the business cycle and not meeting its cost of capital over the cycle, but would have but for the surge from China

PASSENGER VEHICLE AND LIGHT TRUCK

TIRES FROM CHINA

Inv. Nos. 701-TA-522 and 731-TA-1258 (Final)

Hearing Testimony of Jonathan T. Stoel

June 9, 2015

Good afternoon, Chairman Broadbent, Vice Chairman Pinkert, Commissioners, and Staff. My name is Jonathan Stoel, and I am a Partner at Hogan Lovells here today representing ITG Voma Corporation. It is a pleasure to be before the Commission once again.

I want to start Respondents' testimony this afternoon with two simple truths. First, this case is exceptional. No member of the US domestic industry producing passenger vehicle and light truck tires is a Petitioner seeking the imposition of duties on Chinese imports, and no industry witnesses are here today to provide the Commission with their views on the state of the industry. This has made the Commission's task in this investigation even more challenging than usual, and I would like to commend the Staff for its diligence.

The Commission must weigh seriously whether the domestic industry's public absence from this proceeding is because of the second simple truth: the domestic industry has not been materially injured by reason of subject imports. On the contrary, as we will detail later in our presentation, both financial and non-financial metrics evidence the prosperity of the domestic industry. Most impressively, the Prehearing Report shows that not only has the industry's profitability been increasing throughout the Commission's period of investigation, but each member of the domestic industry earned a profit in all three years of the POI.

Now you've heard today from the Petitioner's witnesses a litany of "what ifs" and "might have beens". For example, Petitioner's economist asks the Commission to focus on what might have happened to the domestic industry had raw material costs not declined, but he ignores that economics dictates that there would have been a corresponding adjustment to pricing. And, Petitioner's lawyers suggest without citing any precedent that the Commission must assess the industry's condition over a purported 11-year business cycle, notwithstanding the complete

lack of factual support and the Commission's standard three-year period of investigation.

But, the Commission need not engage in such conjecture and speculation. Instead, I would like to focus the Commission on the most tangible evidence of the industry's strength and success: the ongoing capacity expansions by existing domestic producers and the new capacity under construction by new entrants in the industry. The domestic industry's expansion plans are both impressive and unprecedented: as detailed in our Prehearing Brief, five existing members of the industry and three new entrants have announced investments totaling more than \$3.3 billion that will increase the industry's capacity by 42 million tires annually – or 25 percent of the industry's current capacity. These expansions are expected to create more than 6,700 new U.S. jobs.

Existing industry member Bridgestone has stated that its expansion “is intended to meet growing market demand in key segments.” And, Toyo has explained that it has had “significant growth in 2013 and 2014” and thus is making “major investments.”

Since the domestic industry is not here today, I want you to hear from one of its existing members, Continental, about the new \$500 million plant that the company constructed in Sumter, South Carolina. This plant is already operational, employing new workers, and ultimately will produce 8 million tires annually.

**Video 1 – *March 28, 2012 Groundbreaking at
Continental’s New Tire Plant in Sumter, SC (USA)***

I now want to turn your attention to the three new entrants to the US industry – Giti Tire, Hankook, and Kumho Tire – which are building new tire manufacturing plants in South Carolina, Tennessee, and Georgia, respectively. Petitioner’s presentation and Prehearing Brief completely ignore these mammoth new facilities, which will require more than \$1.75 billion in new investment. Giti Tire explained in June 2014 that its investment in South Carolina is due to “{e}xisting business and strong demand for Giti Tire’s passenger and light truck tires.”

Again, rather than hearing from me about the industry's enthusiasm for its new facilities, I'd like you to hear directly from one of its new entrants, Hankook Tire.

Video 2 – *"Hankook Tire's Future in America"*

Construction on this new U.S. plant began in 2014. Hankook will begin producing 5.5 million tires next year, in 2016, and the plant will employ as many as 1,800 U.S. workers. The construction of new plants by new entrants show that not only is the domestic industry not suffering material harm, but the industry is strong enough to expand and attract additional investment from both existing members and new entrants.

What else does the building of these new plants tell us about the condition of the domestic industry? First, these plants are being built in order to satisfy U.S. tire demand for premium, high-value tires that is not being met by the domestic industry because U.S. manufacturers are effectively operating at full capacity. The data collected by the Commission demonstrate that the domestic industry operated at 91-percent capacity utilization at both the start and the end of the POI. Moreover, domestic producers and other U.S. market participants have

reported shortages of tires during the POI. To cite one public example, Barry Littrell, the Chief Operating Officer of American Pacific Industries explained that “the higher tier manufacturers have not been able to keep up with demand and their fill rates are poor to the replacement market....consistent with the very limited production capacity currently available to U.S. producers.”

COO Littrell’s comment takes me to the final point I would like to make to the Commission this afternoon. The new capacity coming online for U.S. producers is designed to fill demand in the OEM market and the premium, high-value segment of the replacement tire market. For example, Michelin has explained that the company “must have additional capacity for high performance passenger car tires to meet our customers’ needs.”

The Commission thus must strive to understand in this investigation how the U.S. tire market operates, including the market segmentation between the high-end, premium tires produced by U.S. manufacturers and the lower-end, value and economy tires produced by

manufacturers in, among other countries, China, Thailand, and Indonesia.

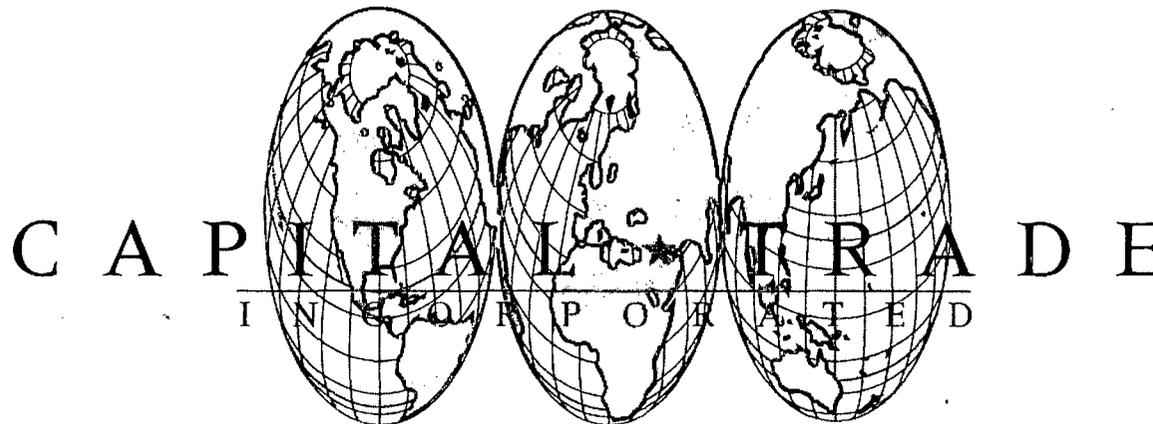
To address these questions, I'd like to turn to Dennis Mangola who has more than 30 years of experience in the tire industry and who is a Senior Consultant to ITG Voma.

Passenger Vehicle and Light Truck Tires from China

Inv. No. 701-TA-522 and 731-TA-1258 (Final)

June 9, 2015

Presentation at the USITC



Dr. Seth T. Kaplan

skaplan@captrade.com

202-955-6814

Overview

Performance of the Domestic Industry

Conditions of Competition

Import Prices and Quantities

Threat

Performance of the Domestic Industry

Conditions of Competition

Import Prices and Quantities

Threat

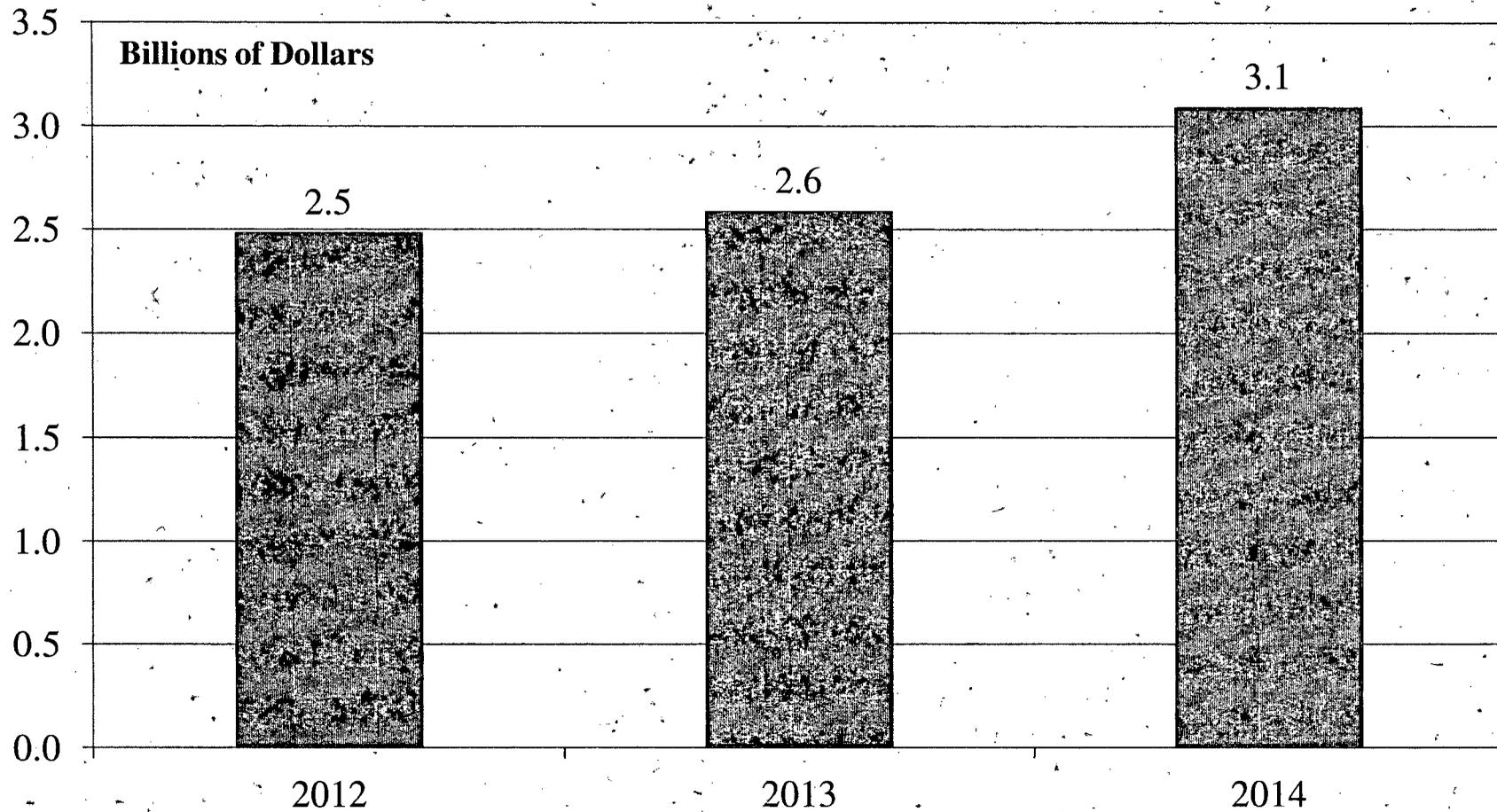
Summary

- Financial, employment, trade, and investment performance indicators either increased or remained high throughout the POI.
- Production and shipments remained stable while inventories fell.

Performance

Financials

Gross Profit Increased Over the POI

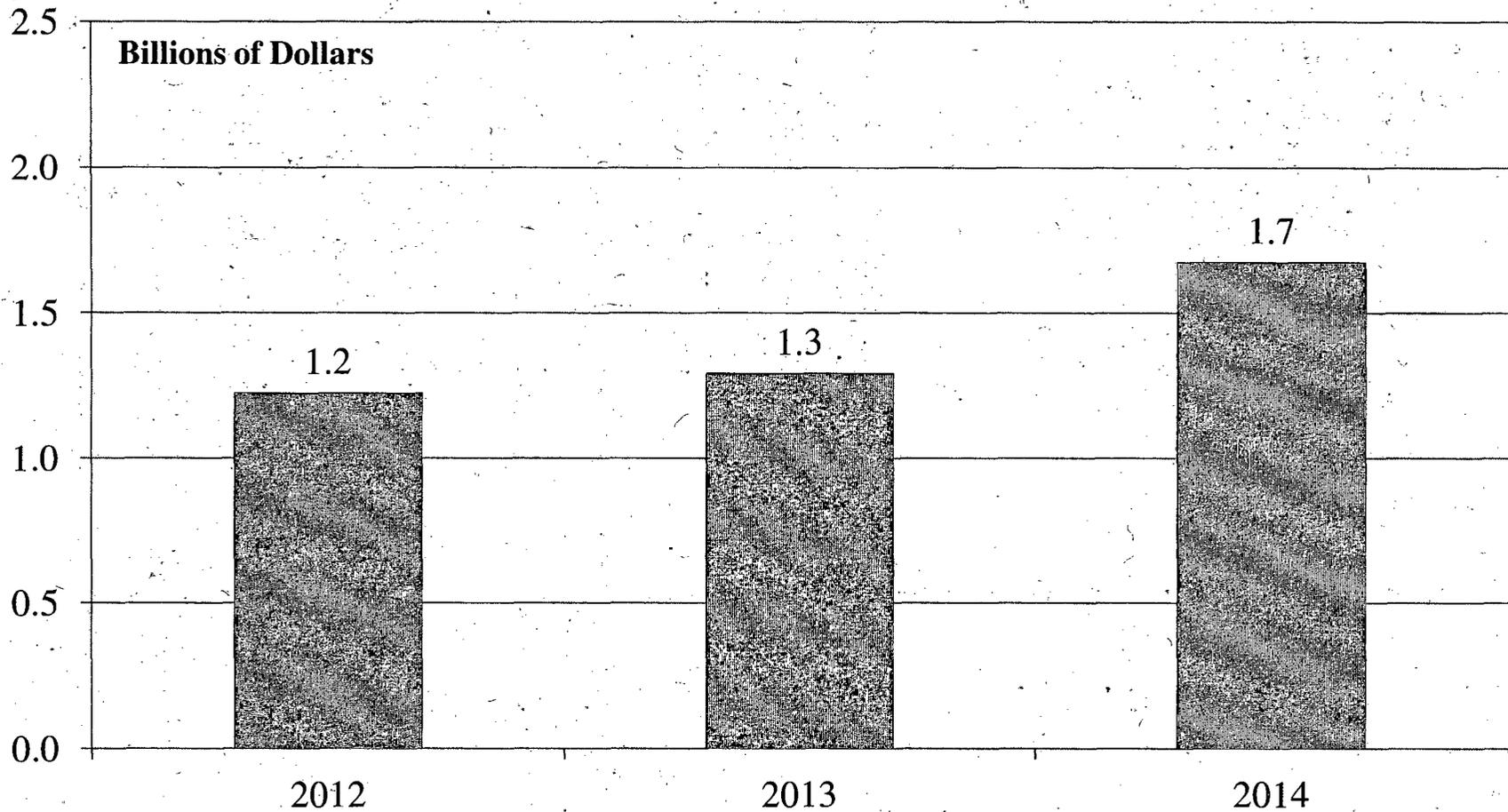


Source: Prehearing Staff Report at Table VI-1

Performance

Financials

Operating Income Increased Over the POI

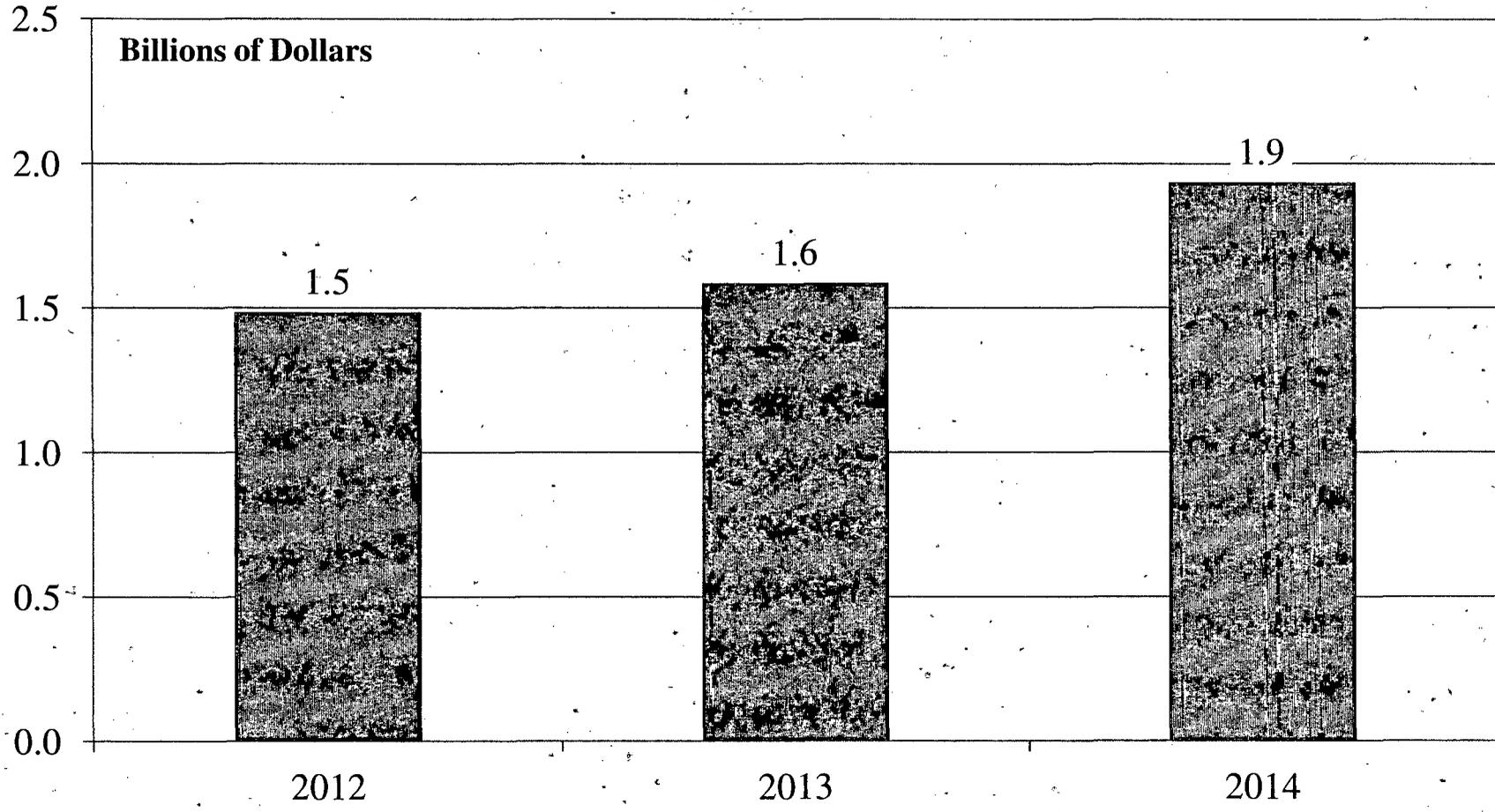


Source: Prehearing Staff Report at Table VI-1

Performance

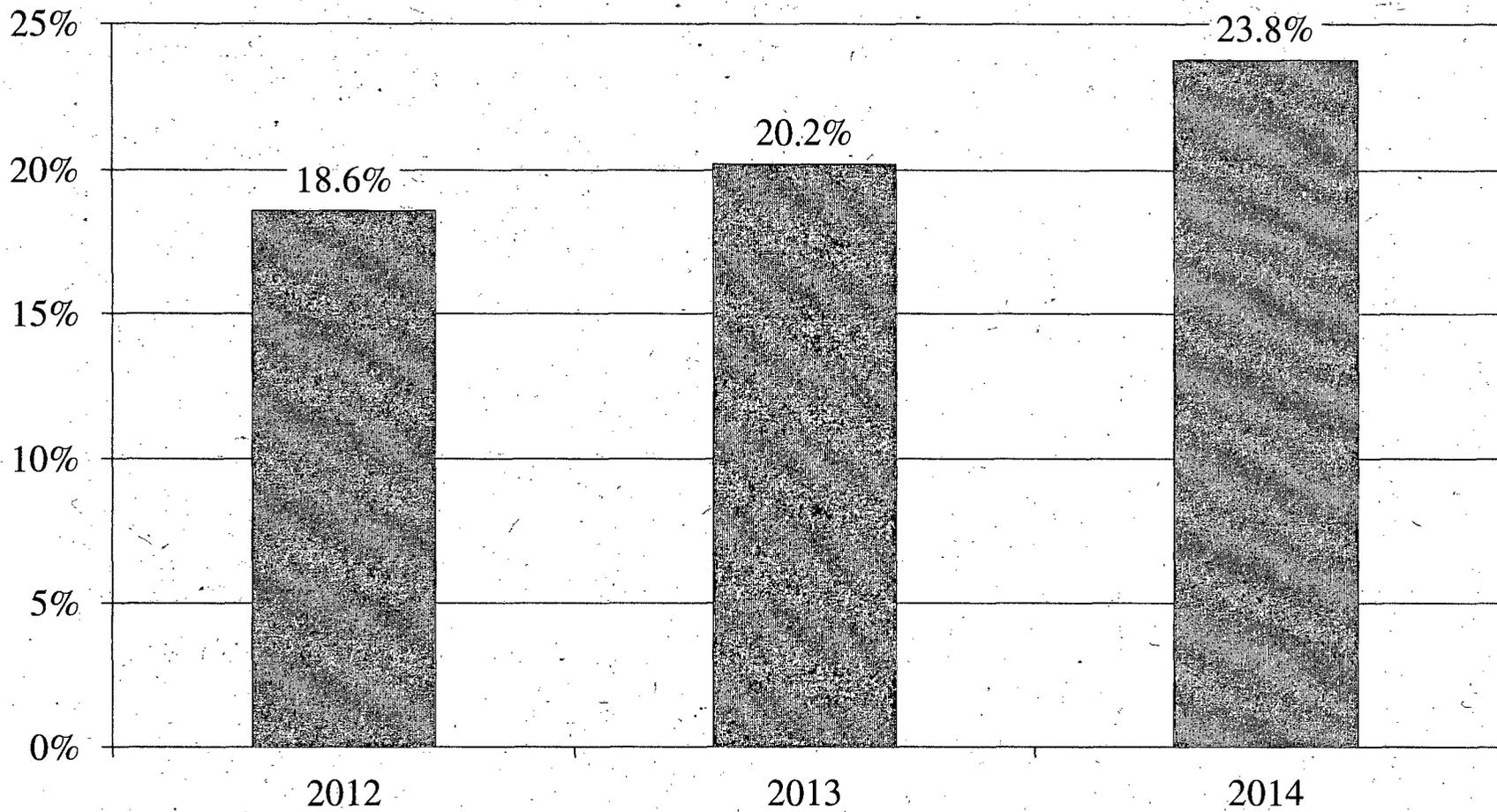
Financials

Cash Flow Increased Over the POI



Source: Prehearing Staff Report at Table VI-1

Gross Profit Margin Increased Over the POI

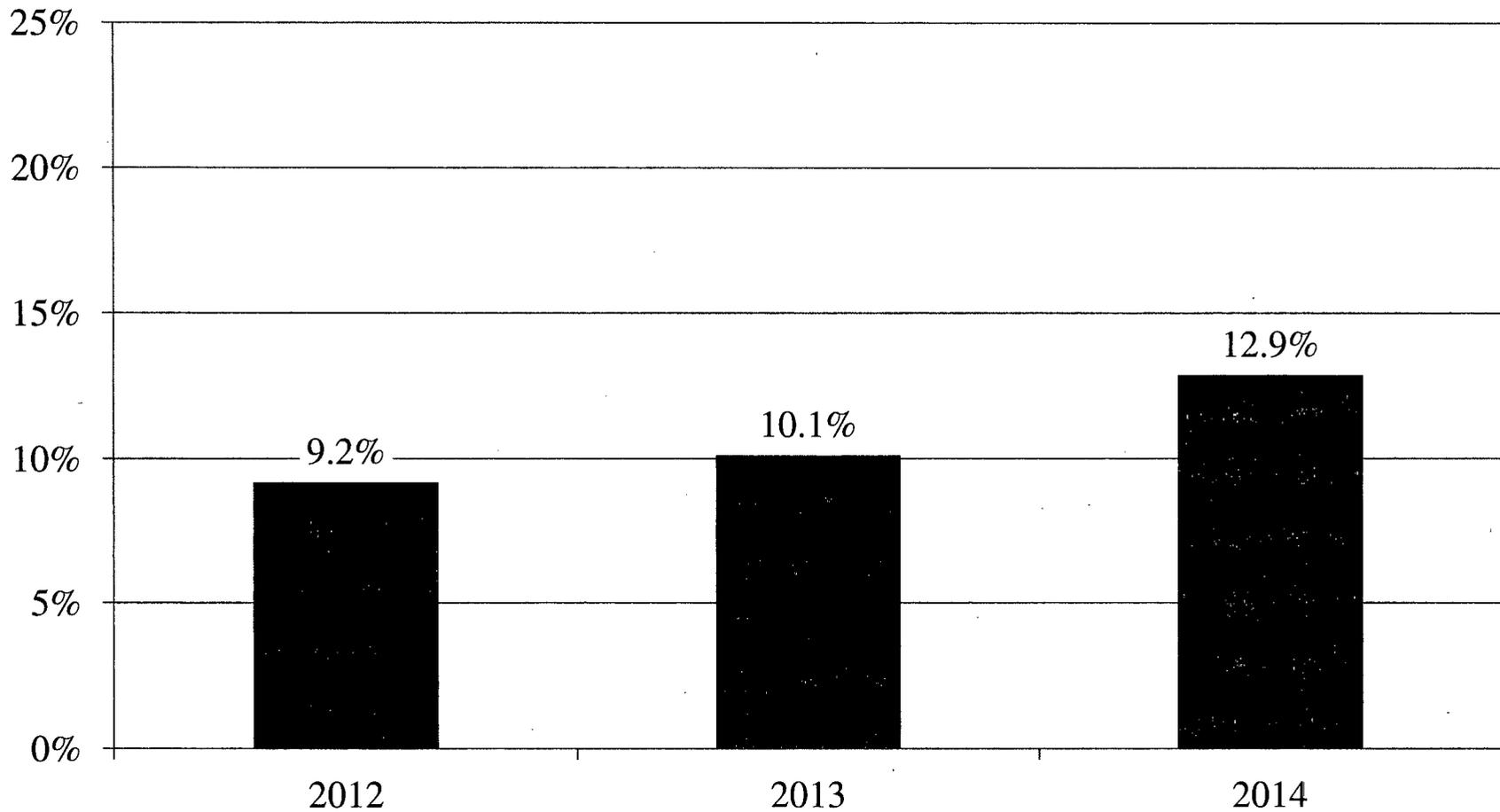


Source: Prehearing Staff Report at Table VI-1

Performance

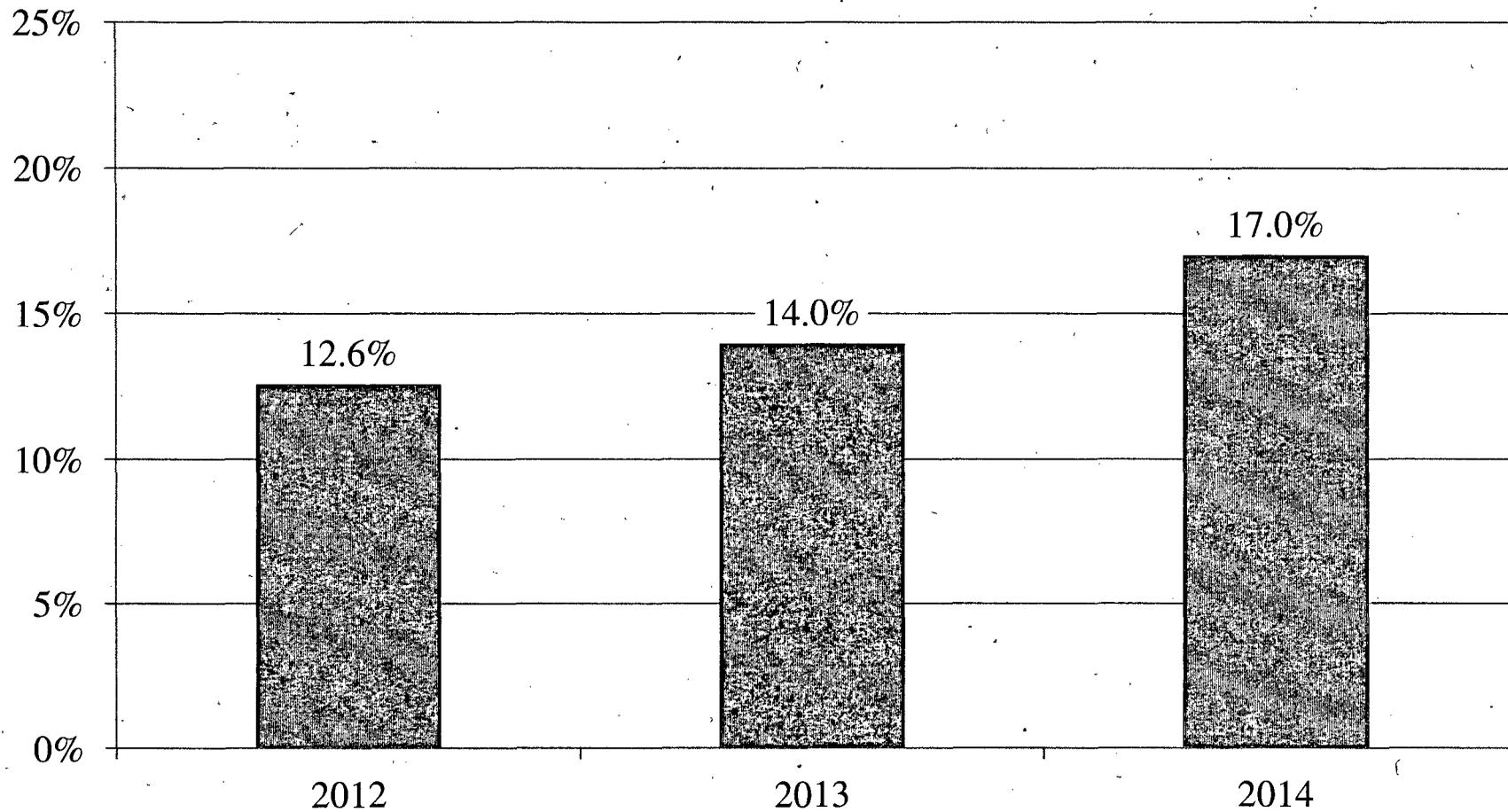
Financials

Operating Margin Increased Over the POI



Source: Prehearing Staff Report at Table VI-1

EBITDA Margin Increased Over the POI

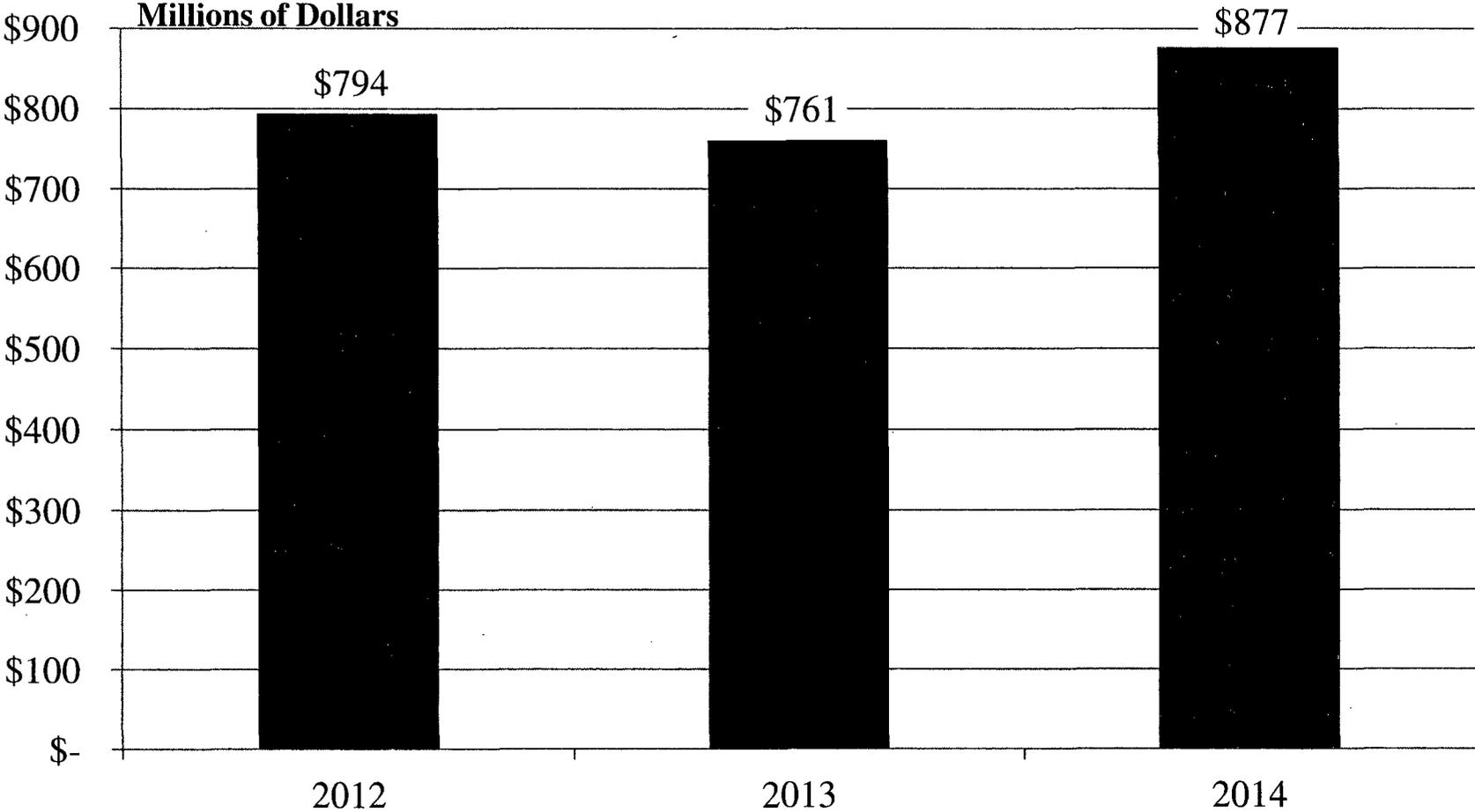


Source: Prehearing Staff Report at Table VI-1

Performance

Financials

Capital Expenditures Increased Over the POI



Source: Prehearing Staff Report at Table C-1.

The Domestic Industry Made Significant Investments Since 2012

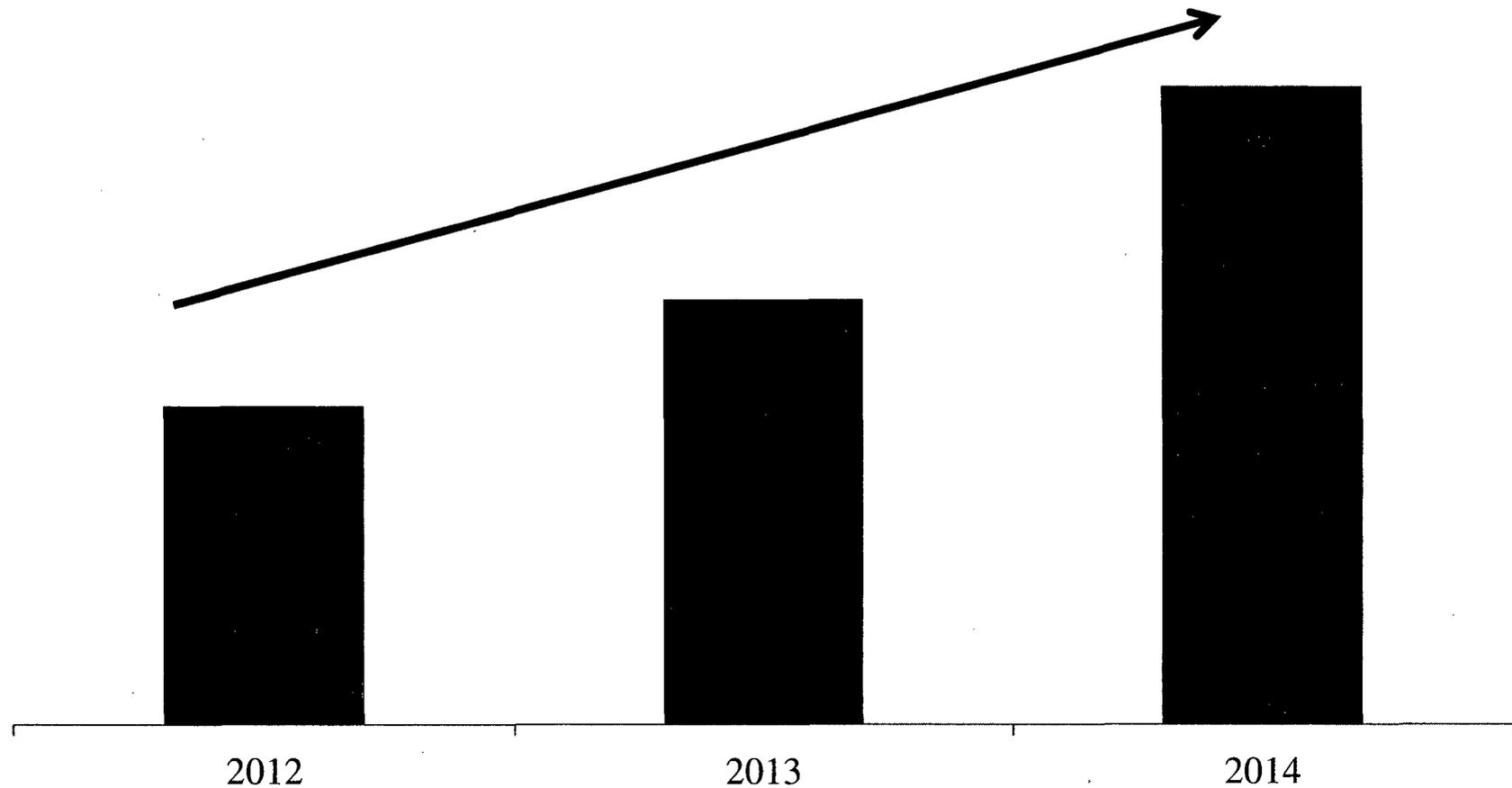
Company	Investment	Location
Goodyear	Upgrade & Capacity Expansion	Lawton, Oklahoma Fayetteville, North Carolina
Michelin	Employment Increases Added Tire Variety	Fort Wayne, Indiana Tuscaloosa, Alabama
Continental	Capacity Expansion & Employment Increases Capacity Expansion & Employment Increases	Mt. Vernon, Illinois Tupelo, Mississippi
Cooper	Upgrade R&D Center	Tupelo, Mississippi Findlay, Ohio
Toyo	Expansion	White, Georgia

Source: See CapTrade Report at pp 20-24 and 32 – 33.

Performance

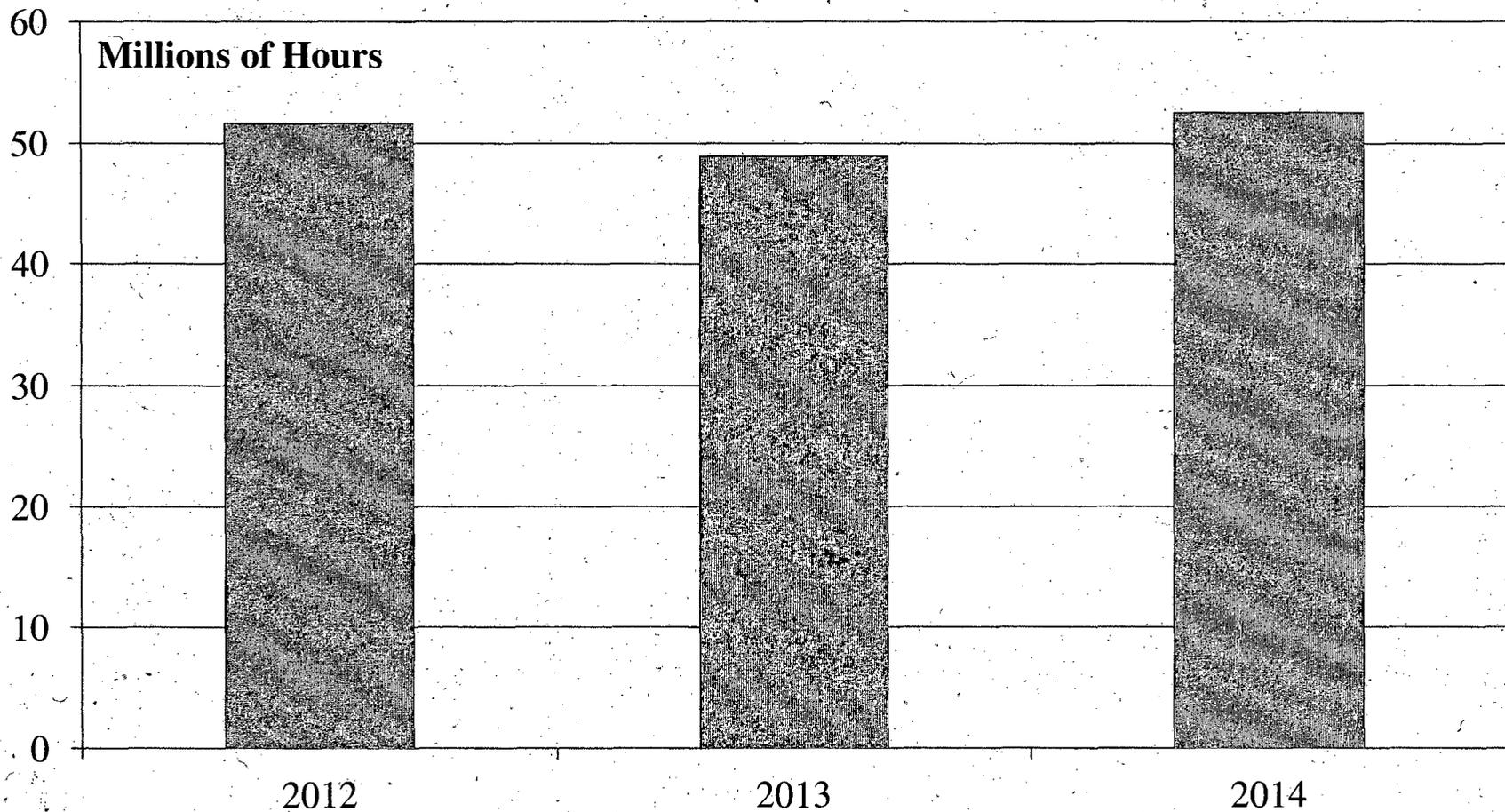
Financials

Return on Assets Increased Throughout the POI



Source: Confidential Prehearing Staff Report at Page VI-17.

Total Hours Worked Increased Over the POI

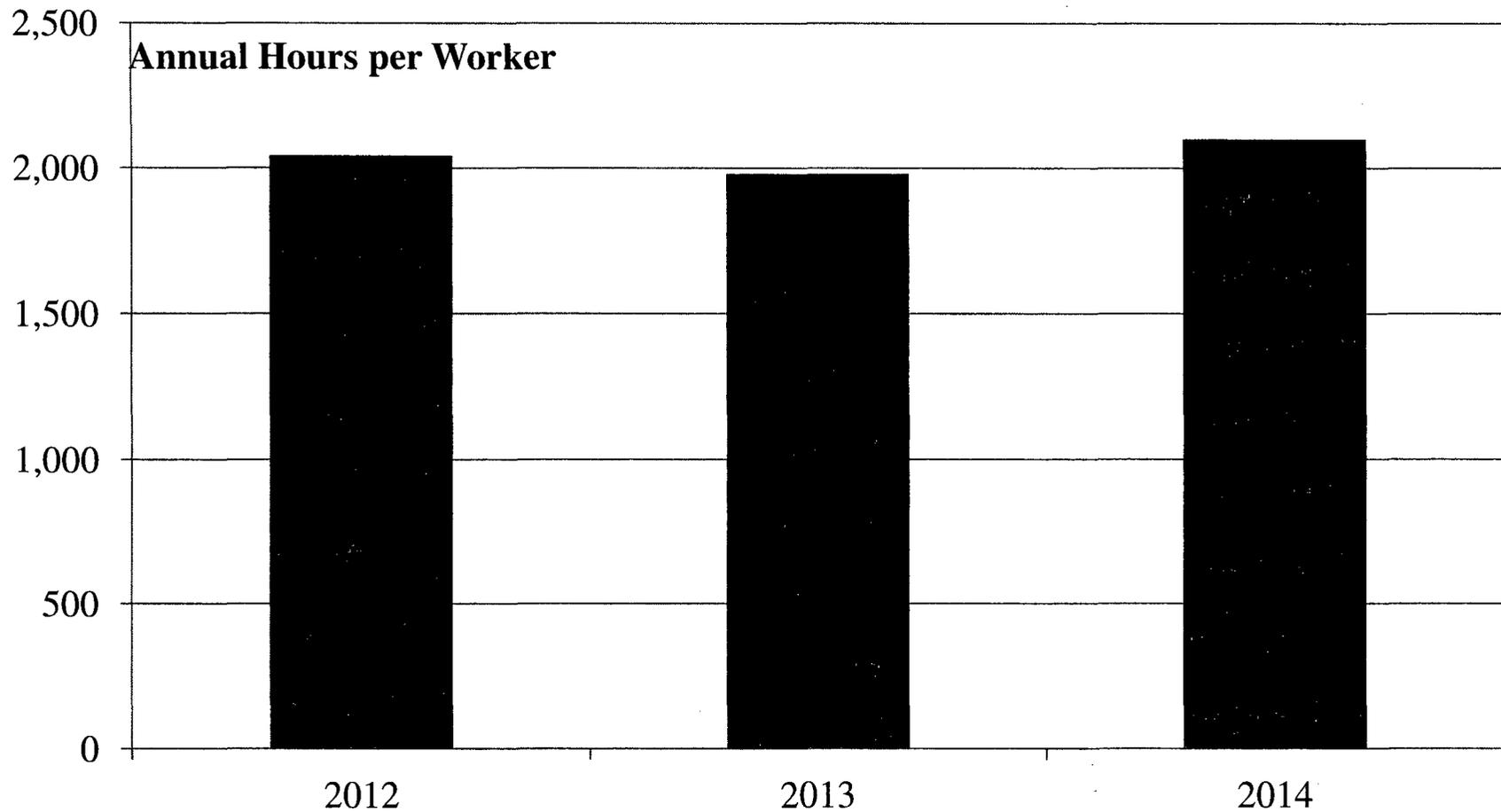


Source: Prehearing Staff Report at Table C-1.

Performance

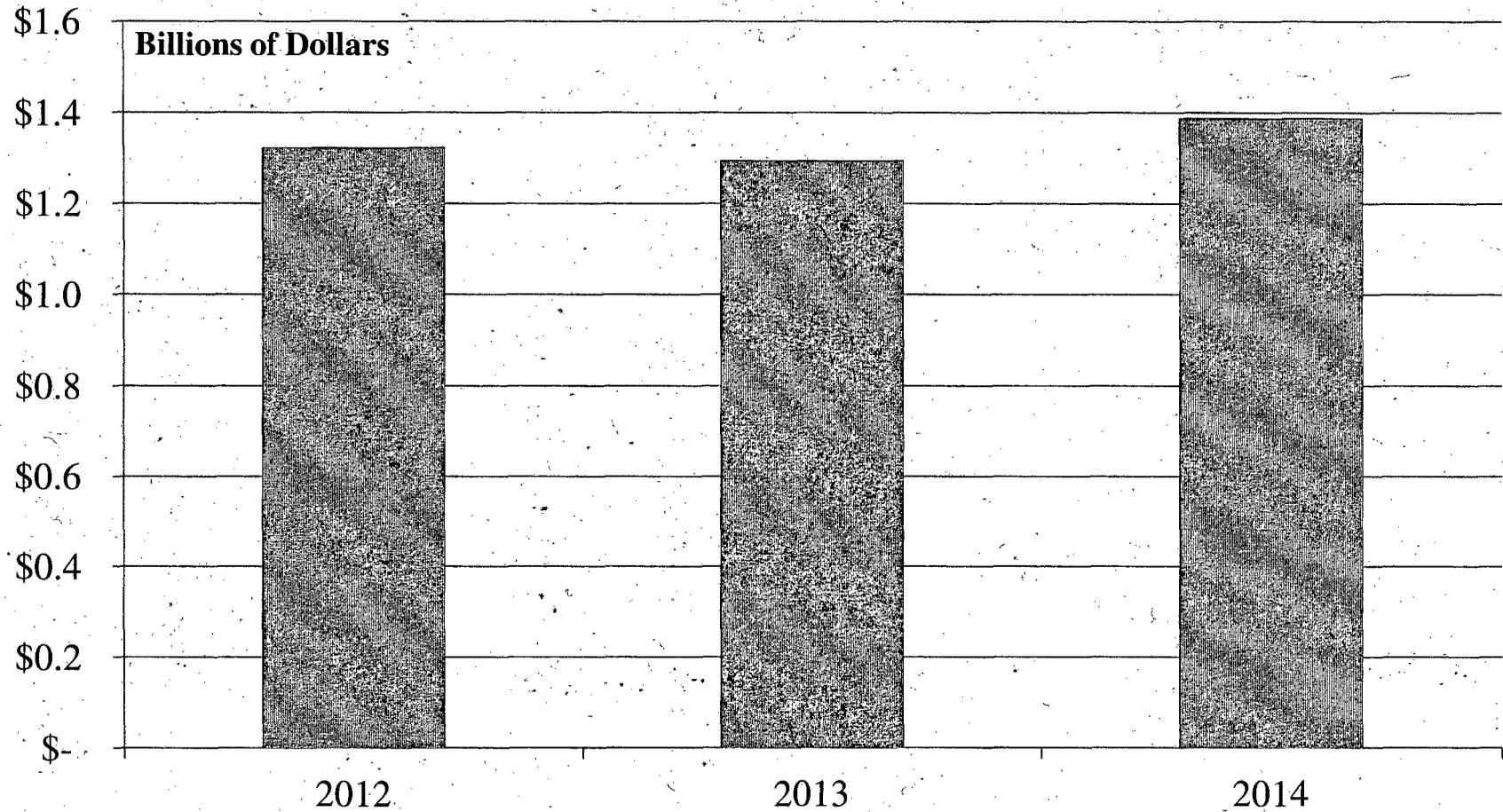
Employment

Annual Hours per Production Worker Increased



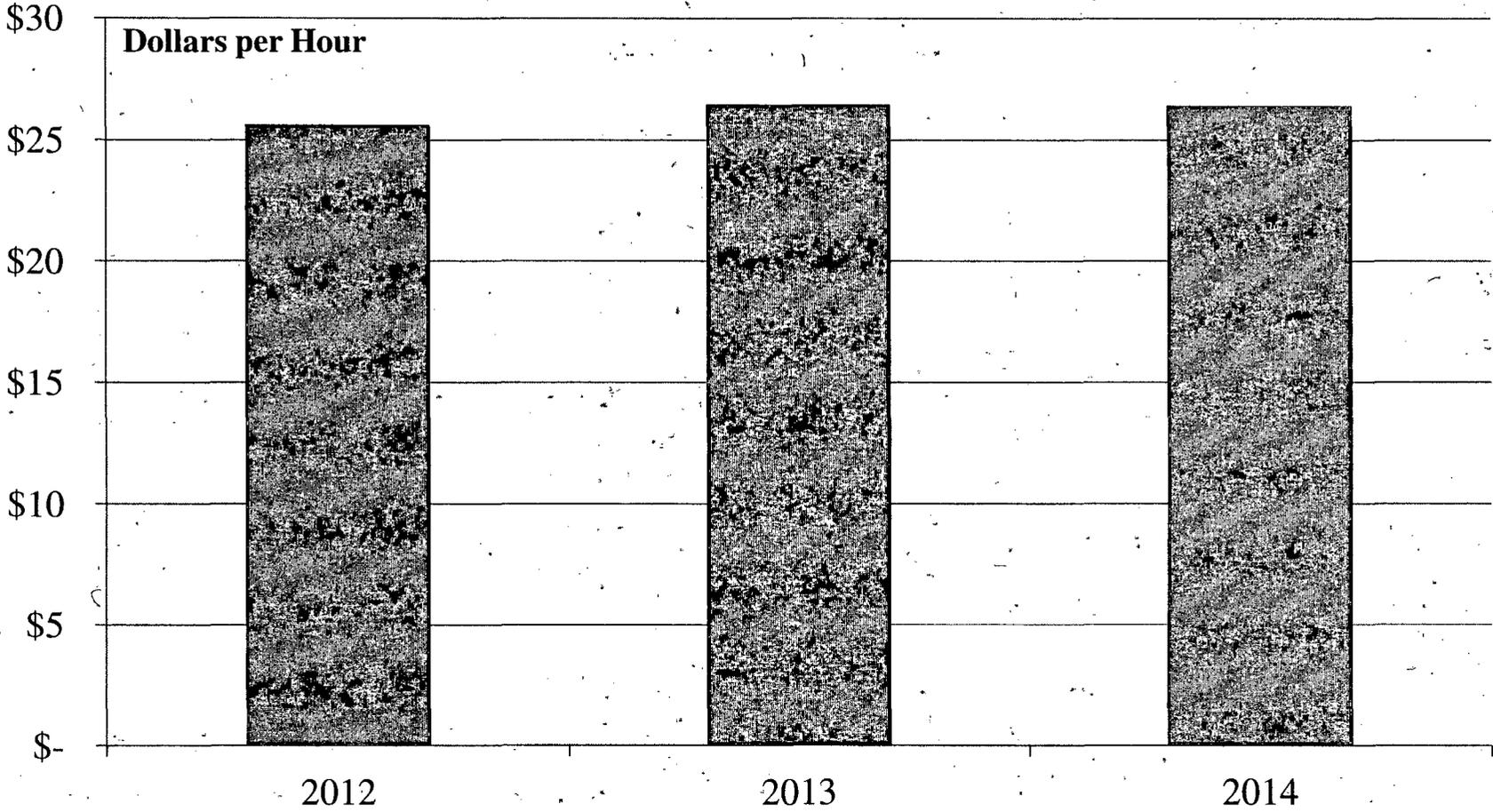
Source: Prehearing Staff Report at III-24.

Overall Wages Increased



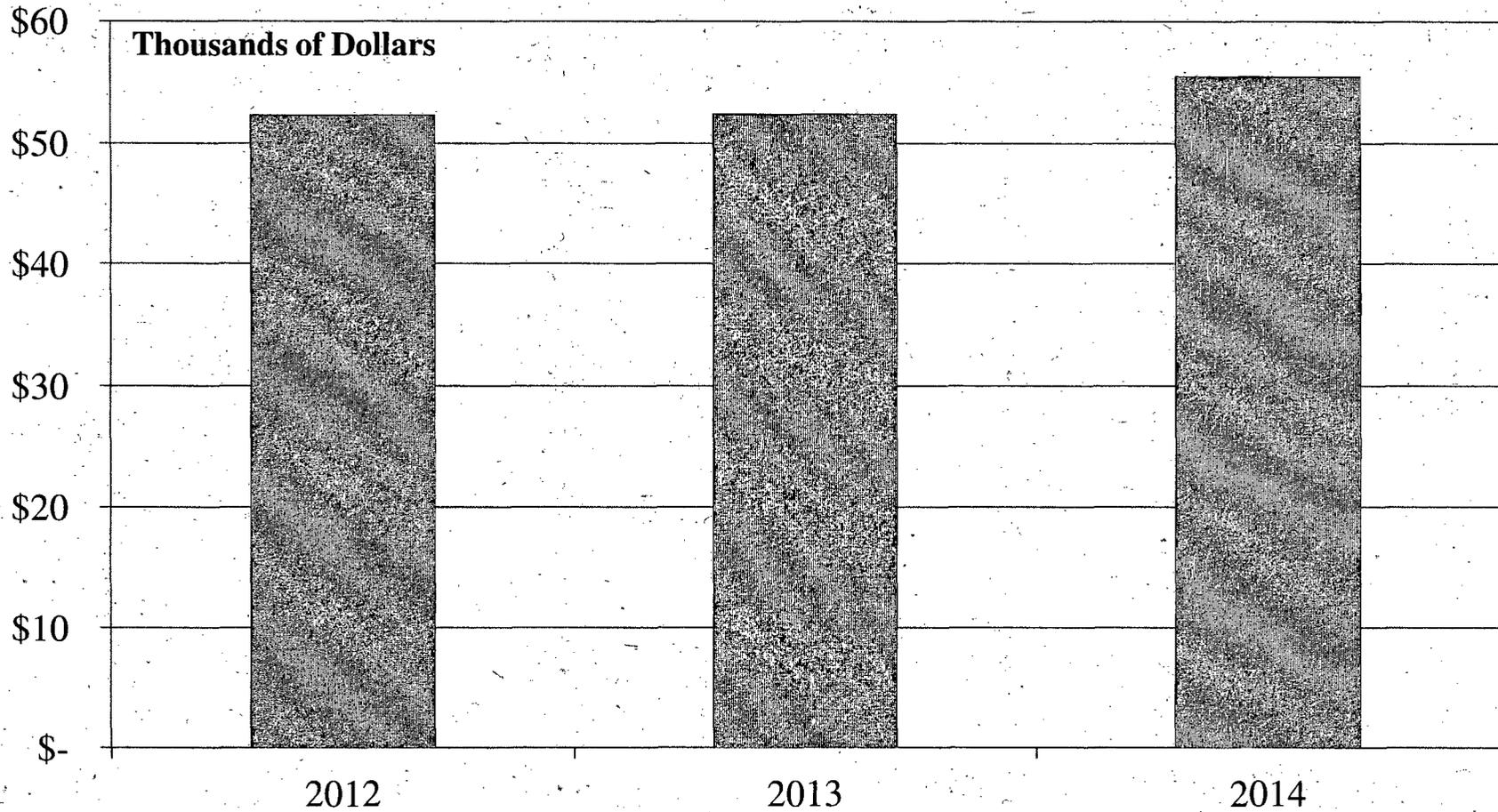
Source: Prehearing Staff Report at III-24.

Hourly Wages Increased



Source: Prehearing Staff Report at III-24.

Labor Income per Worker Increased

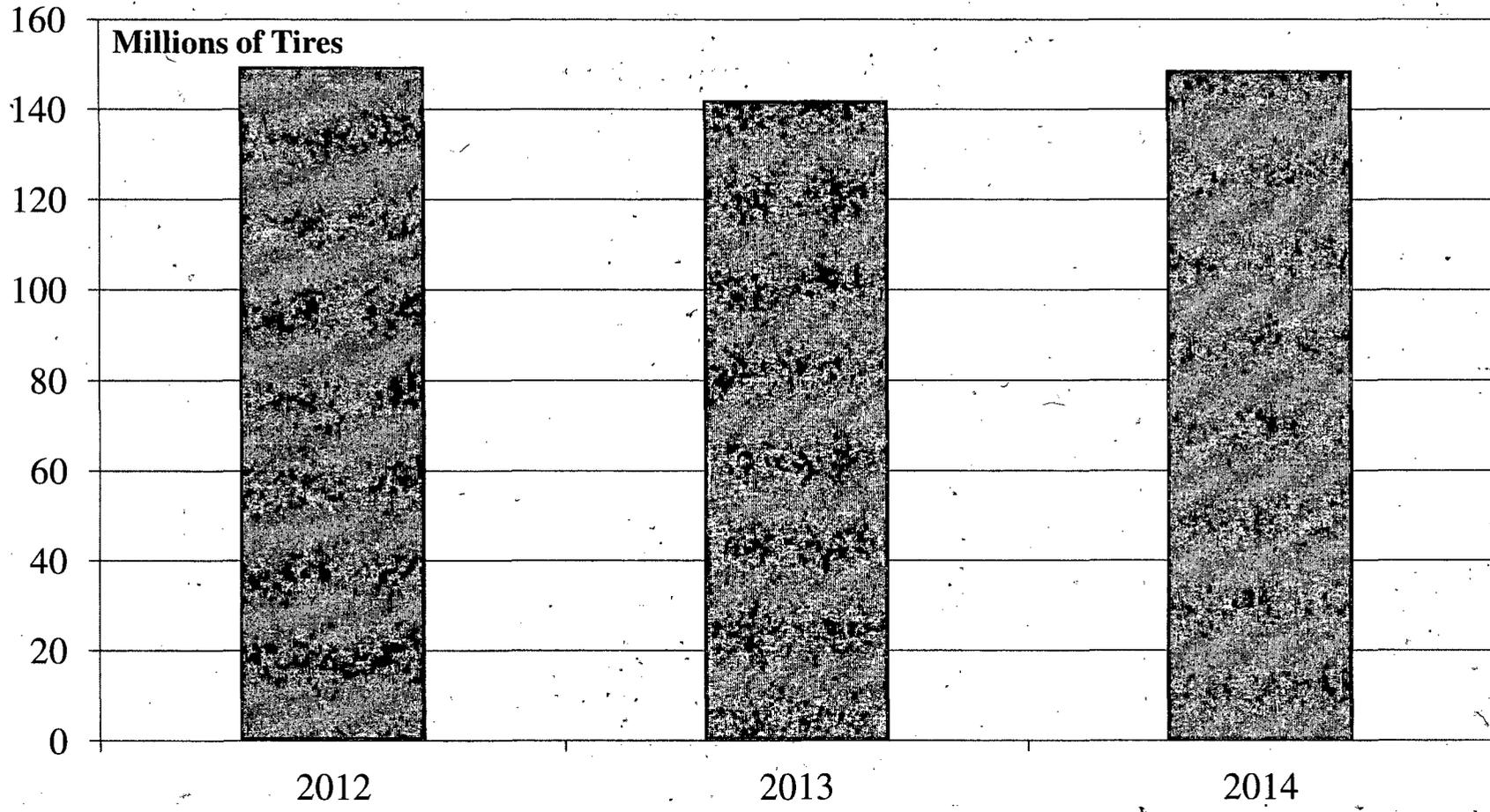


Source: Prehearing Staff Report at III-24.

Performance

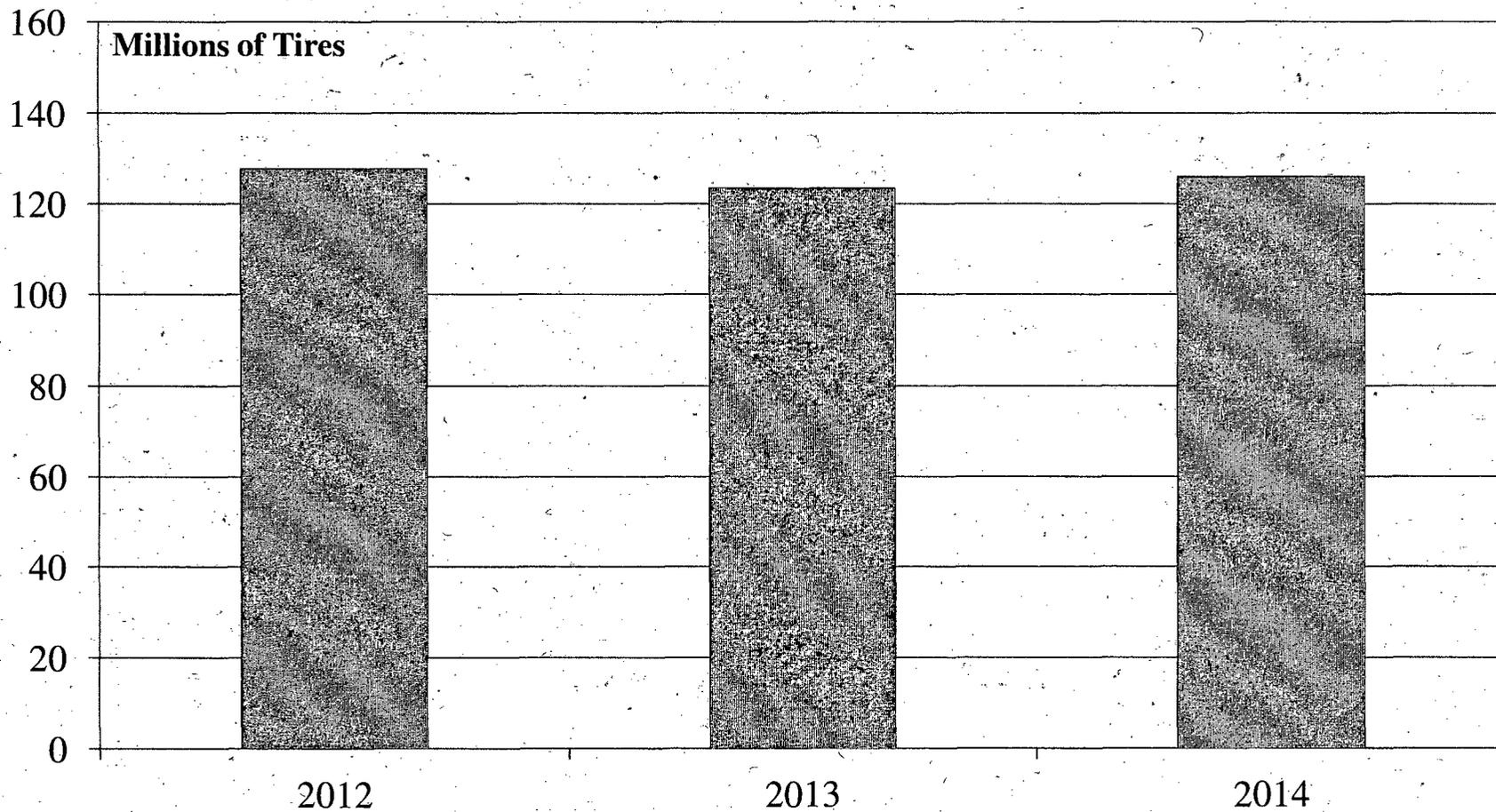
Trade

Production Quantities Remained Stable



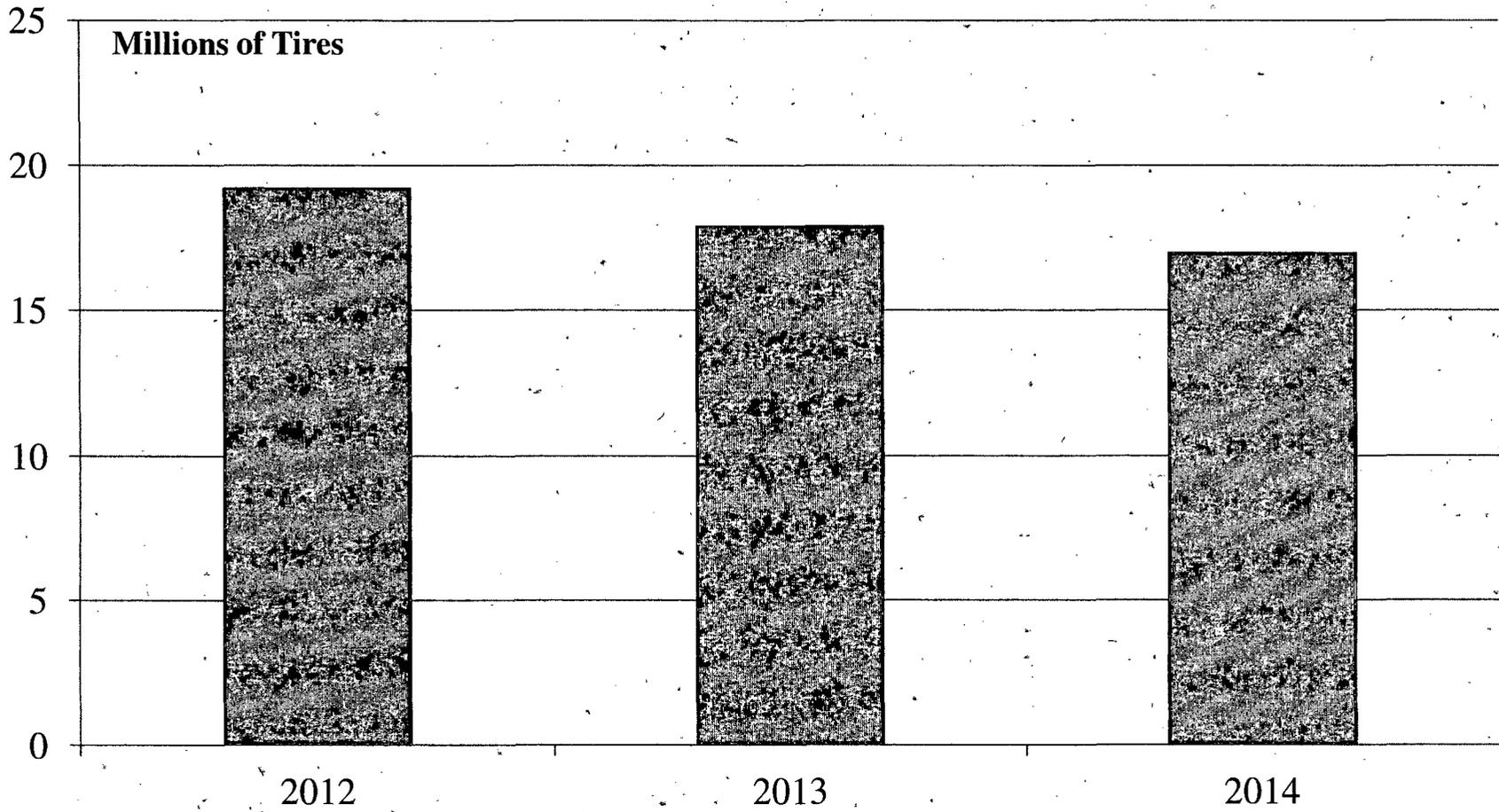
Source: Prehearing Staff Report at C-1.

U.S. Shipment Quantities Remained Stable



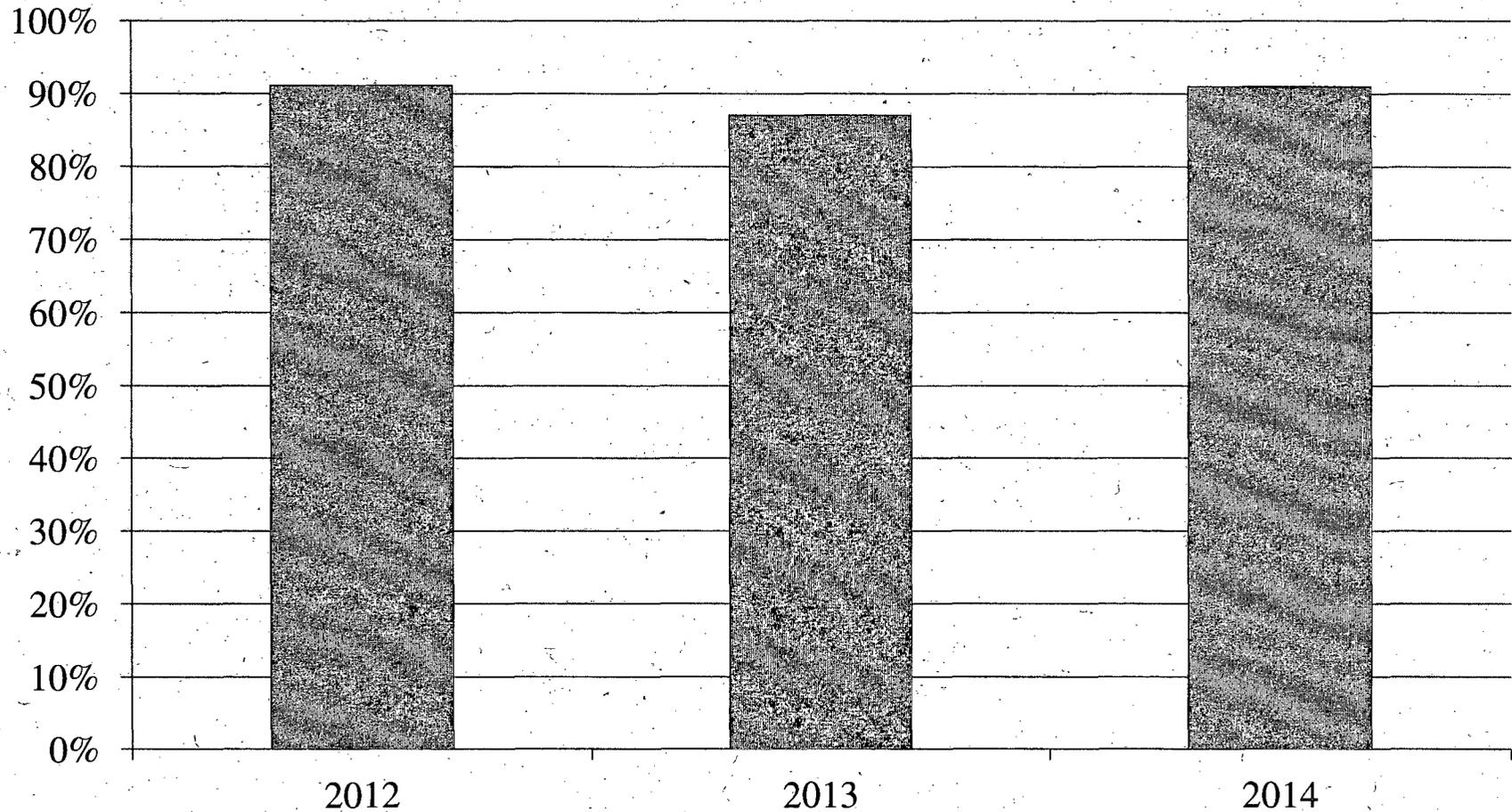
Source: Prehearing Staff Report at C-1.

Inventories Fell During the POI



Source: Prehearing Staff Report at C-1.

Capacity Utilization Remained Stable



Source: Prehearing Staff Report at C-1.

Performance of the Domestic Industry

Conditions of Competition

Import Prices and Quantities

Threat

Conditions of Competition

Summary

- The U.S. PVLТ tire industry is operating at or near full capacity.
- Domestically produced and subject imported tires are differentiated by branding, performance, and pricing.
 - The business strategy of major U.S. producers is based upon branding and production differentiation.
 - Product differentiation and attenuated competition is recognized by independent authorities, such as Consumer Reports and the tire trade press.
- The U.S. PVLТ tire industry has successfully restructured.

Conditions of Competition

Capacity

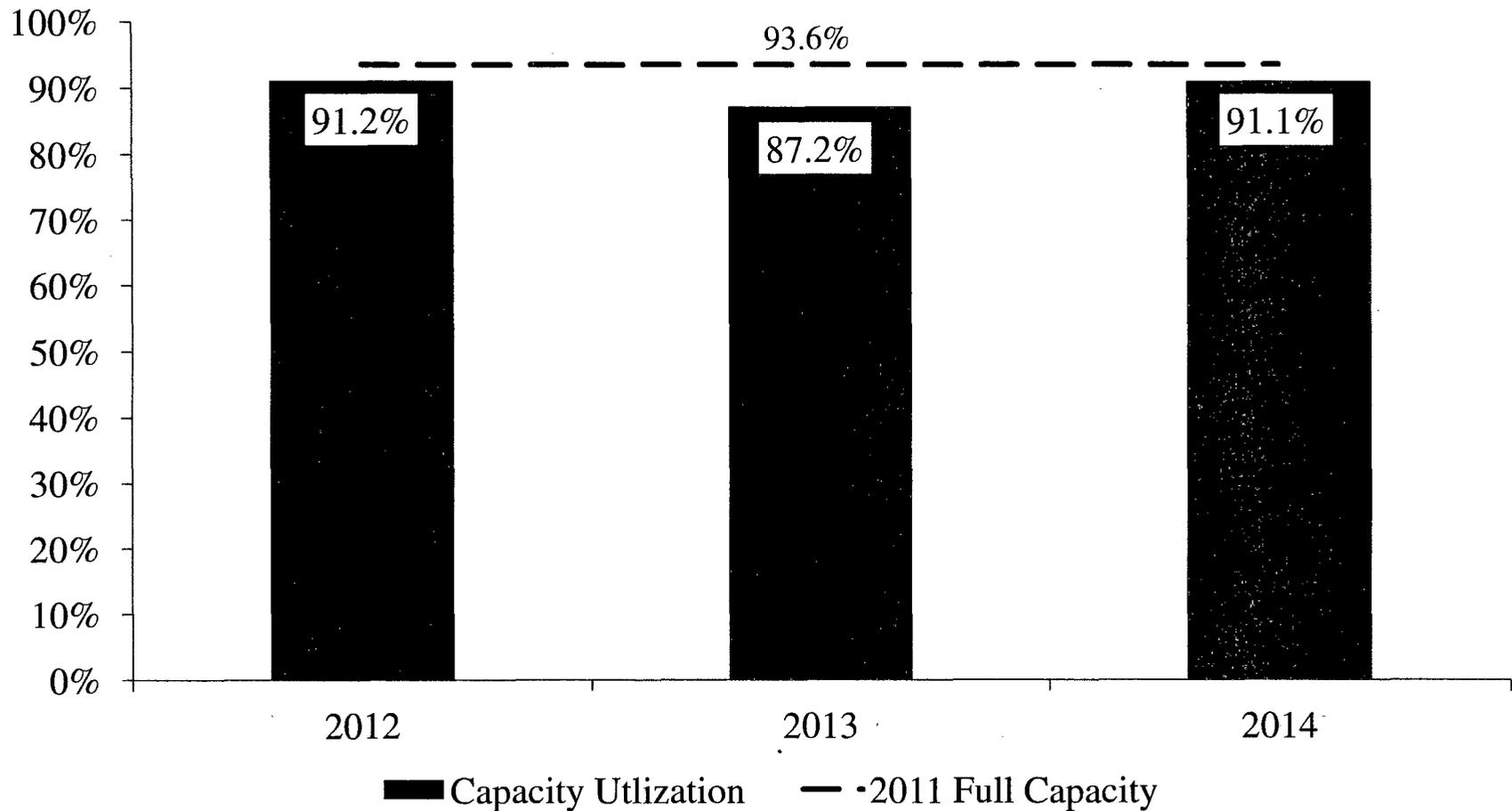
The U.S. Industry and Many Individual Firms Are Operating at or Near Effective Capacity

- Statements by U.S. Producers indicate they are operating at or near full effective capacity.
- In 2011 capacity utilization was 93.6 percent but U.S. producers were operating at full capacity.
 - “We have been bombarded from every side for additional tires, and we can't keep up... We are at maximum capacity, and all shifts are maxed out.” – *David O'Connell, Continental's VP of OE in the Americas*
 - Michelin was also running at full capacity. – *Autoweek (June 2011)*

Conditions of Competition

Capacity

U.S. Industry is Operating at Levels Consistent With Historical Levels of Full Effective Capacity



Source: Prehearing Staff Report at C-1; Preliminary Prehearing Staff Report at C-1.

Conditions of Competition

Capacity

Utilization of Practical Capacity Will Be Less than 100 Percent: Recurring Unplanned Events

- Weather-related disruptions.
- Unplanned machine downtime and maintenance.
- Disputes between labor and management.
- Holidays.

Conditions of Competition

Capacity

Utilization of Practical Capacity Will Be Less than 100 Percent: Change in Product Mix

- Practical capacity is based on tire throughput which can vary due to:
 - Larger tires require larger molds and longer curing times.
 - Increased variety of tires require frequent mold changes. The number of tire sizes has doubled since early 2000s.
 - Shorter run times require more downtime to change molds between varieties.

Conditions of Competition

Attenuation: OEM

The OEM Market is Overwhelmingly Dominated by Domestic Producers

- “Ford contends that the market for OEM tires is distinct from the replacement market and that subject imports do not compete in the OEM market because they are unable to meet the technological and service demands of U.S. car producers.” – 2014 Preliminary Decision.**

U.S. Producers' Questionnaire – PVL tires

Page 14

II-8. **Channels of distribution.**-- Report your firm's commercial U.S. shipments by channel of distribution.

Quantity (in 1,000 tires)			
Item	Calendar years		
	2012	2013	2014
Channels of distribution:			
Commercial U.S. shipments:			
To OEMs (quantity) (M)	<input type="text"/>	<input type="text"/>	<input type="text"/>
To replacement market (quantity) (N)	<input type="text"/>	<input type="text"/>	<input type="text"/>
To all other ¹ (quantity) (O)	<input type="text"/>	<input type="text"/>	<input type="text"/>
¹ Please describe: <input type="text"/>			

Source: Preliminary Commission Opinion at Footnote 131, page 20; U.S. Producers' Questionnaires at p 14.

Conditions of Competition

Attenuation: Branding

Domestic Producers Differentiate Their Brands

Michelin Group

Goodyear Tire and
Rubber Co.

Bridgestone Group

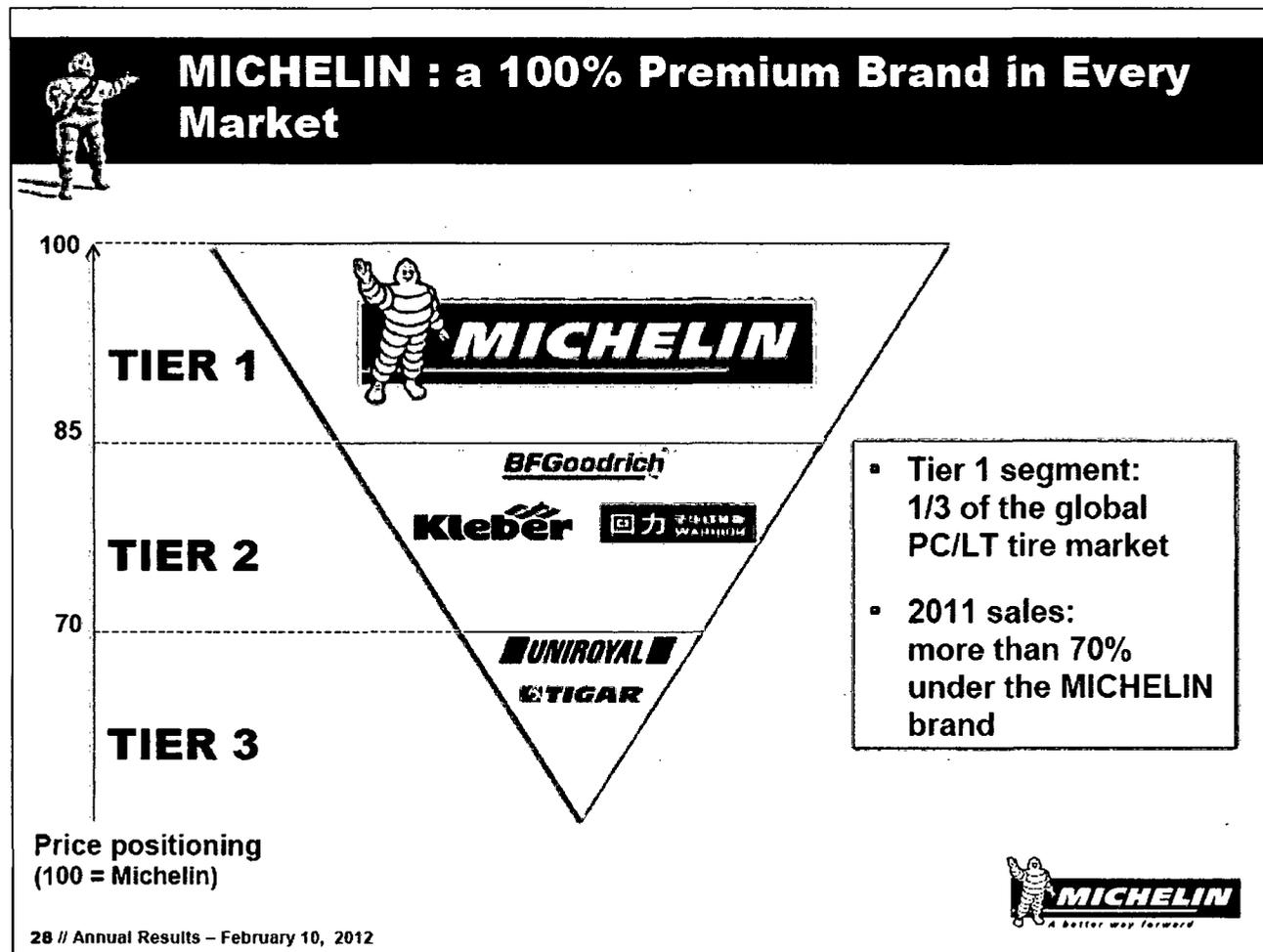
Continental A.G.



Conditions of Competition

Attenuation: Branding

Domestic Producers Differentiate Their Brands



Source: Michelin 2012 Annual Report at 28.

Conditions of Competition

Attenuation: Branding

Domestic Producers Acknowledge Price Premiums Based on Brand

- “The Michelin brand is our premium brand. ...So if you want the best tire, you buy Michelin. You'll pay a premium. About 10% to 15%. We also have BFGoodrich, which is the next tier down, a little bit less expensive...We also have another brand called Uniroyal...and Uniroyal is also a lower-priced tier brand.” – *Pete Selleck, Chairman and President of Michelin North America*
- “We're building a branded business and we're competing in the most profitable segments in the market.” – *Steve McClellan, President of Goodyear North America*

Conditions of Competition

Attenuation: Branding

Domestic Producers Discuss Branding

- “For this year, Goodyear launched an entirely unique line of tires for the Kelly brand to match its current offerings of Goodyear light truck and passenger vehicle tires. The innovative Kelly tires were developed by Goodyear in response to its customers' rising need for the branded products superior to private label or Asian imported tires.” – *Guru Focus*

Conditions of Competition

Attenuation: Branding

Premium Brands Sell at Higher Prices

Parent Company	Brand	% Above or Below Mean Price
Michelin Group	Michelin	29.50%
	BFGoodrich	11.30%
	Uniroyal	-6.90%
Bridgestone Group	Bridgestone	12.40%
	Firestone	-11.30%
	Fuzion	-20.90%
Goodyear Tire & Rubber Co.	Goodyear	16.80%
	Dunlop	5.00%
	Kelly	-22.70%
Continental AG	Continental	17.60%
	General	-5.70%

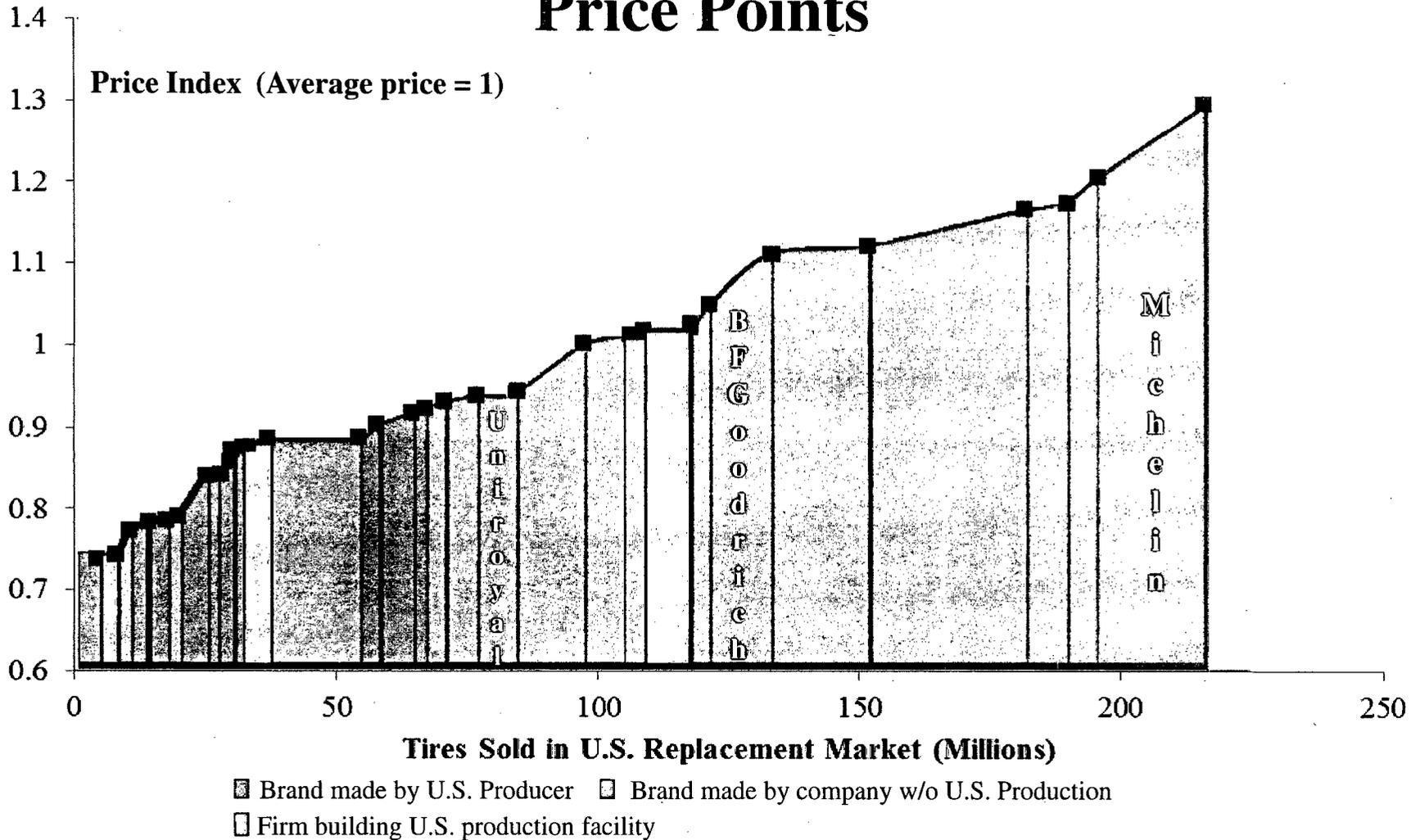
Note: Each online offer measured as a percentage of the mean price for its type, as defined by USITC Pricing product definitions. Minimum and maximum observation for each brand were removed (except for Fuzion and Kelly, due to limited observations).

Source: Prices from online retailers Tire Rack, Discount Tire, Sears, and Simple Tire. See CapTrade Report, Exhibit 3.

Conditions of Competition

Attenuation: Pricing

U.S. and Subject Tires Compete at Different Price Points



Source: 2014 sales quantity from Modern Tire Dealer, Facts Issue 2015. Prices from online offers on Tire Rack, Simple Tire, Discount Tire, and Sears. See CapTrade Report, Exhibit 3. Brands classified based on questionnaire responses.

Conditions of Competition

Attenuation: Performance

The HVA Segment Dominated by U.S. Producers Have Better Performance

Allow me to expand. A high-value-added tire is more complex to manufacture than a low-value-added tire. There's no accepted definition for a high-value-added tire, but The Goodyear Tire & Rubber Company defines it as having additional tread compounds (silica), reduced sidewall height, premium speed ratings, diameters greater than 17 inches, and several more attributes.

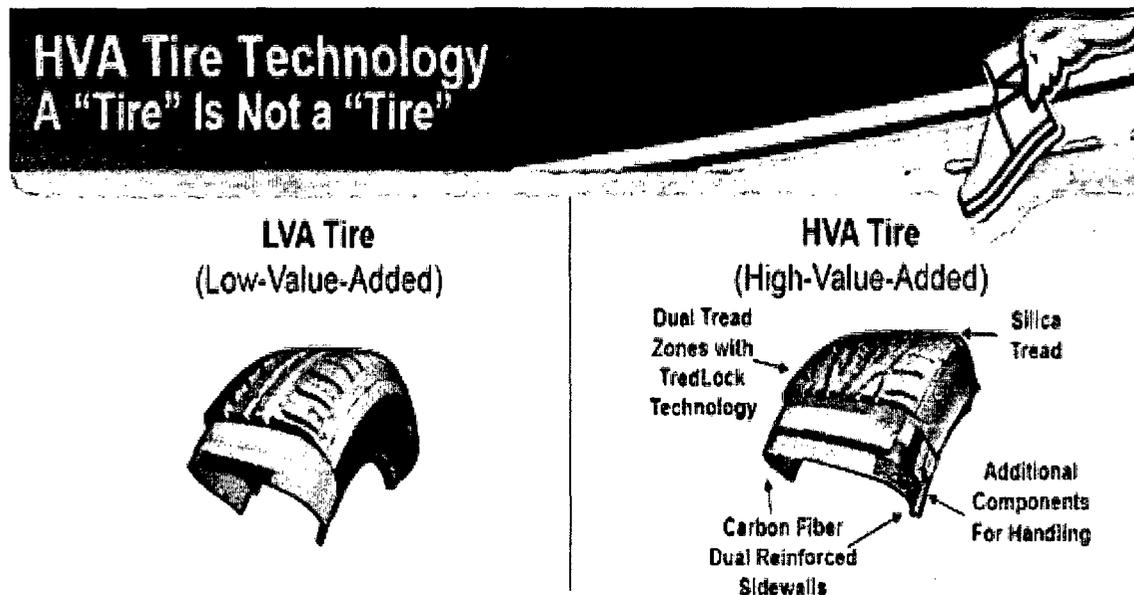


Image source: Deutsche Bank Leveraged Finance Conference presentation.

Source: Maxx Chatsko. "5 Things the Goodyear Tire & Rubber Company Wants You to Know." The Motley Fool. (November 24, 2014).

Conditions of Competition

Attenuation: Performance

Consumer Reports Prefers U.S. Tire Makers

What brands make the best tires? Consumer Reports rank the top tire maker

Published: March 13, 2015 03:00 PM

1. Michelin

Across the board, Michelin offers nearly a perfect blend of grip, handling, low rolling resistance for good fuel economy, and long tread life. In many instances, tread wear is class-leading, and Michelin has tread wear warranties on all replacement tires, including winter and summer tires. (Most competitors do not.) However, Michelin tires can be pricey and that holds back a lot of potential buyers. It's too bad because if you factor in the outstanding tread wear, the Michelins might be a bargain compared to other tires with a lower price.

Top models

All-season: Michelin Defender



Michelin Defender

2. Continental

Nipping at the heels, if not looking back at Michelin at times, Continental consistently offers high-scoring tires. Handling and impressive stopping grip on dry and wet roads are typical of this brand. As a bonus, they are attractively priced.

Top models

All-season: Continental ProContact EcoPlus (discontinued model in limited supply). The new TrueContact is being tested right now.

Performance all-season: Continental PureContact

Ultra-high performance: Continental ExtremeContact DW



Continental ExtremeWinterContact

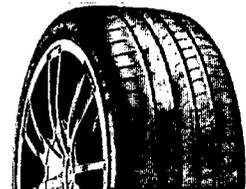
3. Goodyear

Not every model is a hit, but in the last two years Goodyear has come on strong with some recommended truck and ultra-high performance tires. All-season car tires are a bit long in the tooth; still the Goodyear Assurance TripleTread All-Season car tire is impressive. If you need an all-season tire with great snow traction, the Goodyear Assurance ComfortTred Touring is it.

Top models

All-season: Goodyear Assurance TripleTread All-Season

Ultra-high performance: Goodyear Eagle F1 Asymmetric All Season, Eagle F1 Asymmetric 2 (summer)



Goodyear Eagle F1 Asymmetric

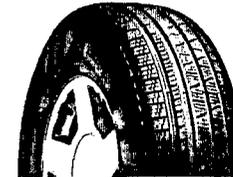
4. Pirelli

Known for ultra-high performance tires, Pirelli supplies original equipment rubber for many prestigious sports cars. Pirelli also offers some solid models for less exotic vehicles, too. Tread life is not always a strong point, but in recent years there have been updates with a "Plus" added to existing models, some of which we are testing now.

Top models

All-season: Pirelli P4 Four Seasons. We are testing Pirelli P4 Seasons Plus.

Performance all-season: Pirelli P7 Cinturato AS is big on dry and wet grip, and handling, though tread life and stopping on



Pirelli Scorpion Verde

5. Hankook, Cooper, Nokian, Yokohama

This final ranking is a tough spot to call, as there are many fine brands vying for the title. Rather than make a single selection, we consider this a four-way tie. Here's the rundown:

Hankook has the top-rated Dynapro AT-M in the all-terrain category, and it has a couple impressive ultra-high performance tires: the Hankook Ventus S1 noble 2 (all-season) and Ventus V12 evo2 (summer). The Winter i'cept evo has been around for a number of years and still impresses with its well-balanced grip on cleared and snow-covered roads. Absent are all-season tire models that the company is now updating.

Cooper is strong in truck tires. The Discoverer APM is an all-



Hankook Ventus V12 evo2

Conditions of Competition

Attenuation: Performance

In 9 Tire Segments, CR Recommended U.S. Producers 34 out of 44 times

Type	Brand	U.S. Producer?	Type	Brand	U.S. Producer?
Performance All Season	Michelin	Yes	All Season Truck	Michelin	Yes
	Continental	Yes		Goodyear	Yes
	Michelin	Yes		Michelin	Yes
	Continental	Yes		Pirelli	Yes
All Season	Michelin	Yes	All Terrain Truck	Continental	Yes
	Continental	Yes		Cooper	Yes
	Goodyear	Yes		Hankook	2016
	Pirelli	Yes		Goodyear	Yes
UHP All Season	Yokohama	Yes	Winter	Michelin	Yes
	Michelin	Yes		Cooper	Yes
	Goodyear	Yes		Falken	No
	Hankook	2016		Michelin	Yes
	Pirelli	Yes		Hankook	2016
	Cooper	Yes		Pirrelli	Yes
UHP Summer	Pirelli	Yes	Performance Winter	Uniroyal	Yes
	Michelin	Yes		Bridgestone	Yes
	Yokohama	Yes		Nokian	
	Nokian			Michelin	Yes
	Continental	Yes		Nokian	
	Goodyear	Yes		Michelin	Yes
	Hankook	2016	Winter Truck	Continental	Yes
	Vredestein			Nokian	

Source: "Recommend Tire Guide." Consumer Reports. Retrieved June 6, 2015.

Conditions of Competition

Attenuation: Performance

CR Recognizes U.S. Tires Have Better Performance

- “Chinese tire brands don’t have that oversight, and some may not have the marketing foresight to design products well-suited to the specific requirements of the U.S. consumer.”
- Consumer Reports reviewed 2 Chinese-branded tires out of 167 tires in 9 market segments – these brands were not ranked highly.

Conditions of Competition

Attenuation: Performance

The OEM Market is Supplied Near Exclusively by Domestic Producers Due to Better Performance

- **“Ford contends that the market for OEM tires is distinct from the replacement market and that subject imports do not compete in the OEM market because they are unable to meet the technological and service demands of U.S. car producers.” – 2014 Preliminary Decision.**

Conditions of Competition

Restructuring

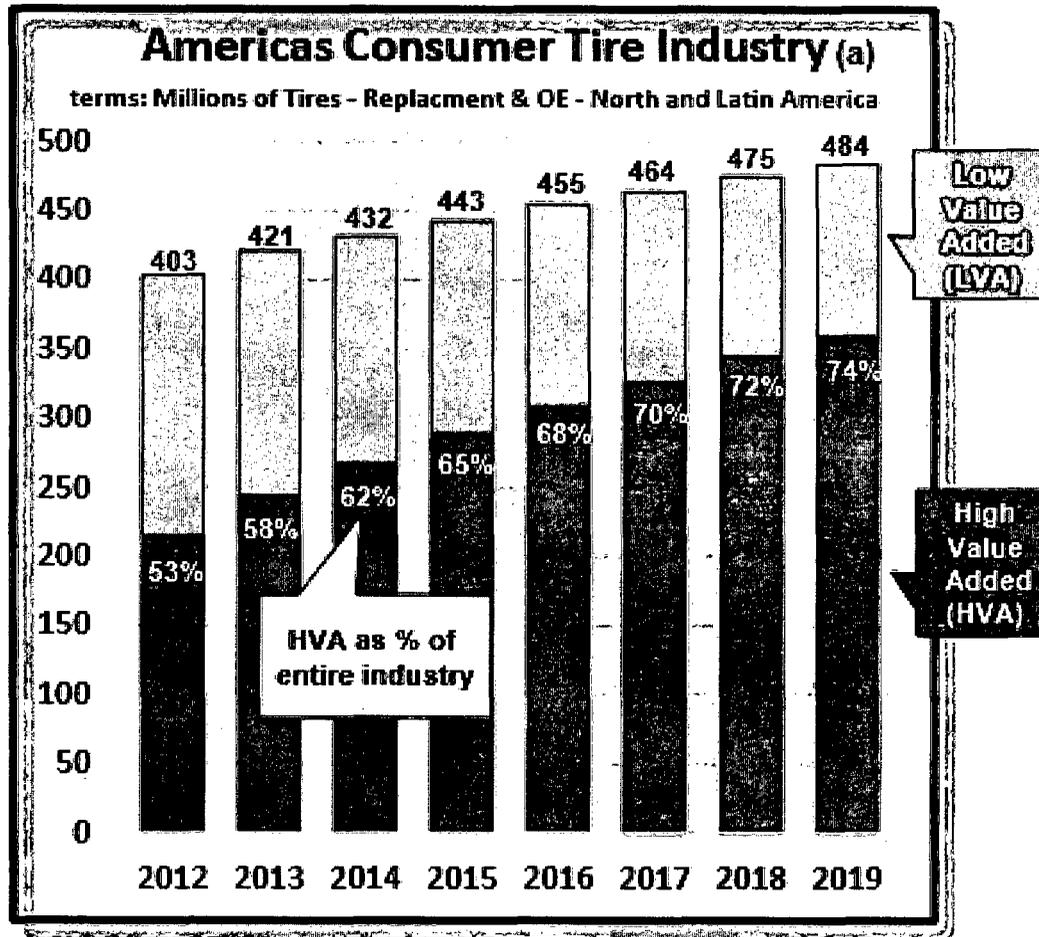
Domestic Producers Converted to HVA Tires

- “Goodyear is spending \$150 million at Lawton [Oklahoma] to convert 5 million units of annual capacity for low value-added tires to HVA products.” – *Tire Business*, March 2011.
- “Our recent strategy has been to make sure that we do not produce tires that destroyed value.” – *Michelin CEO Jean-Dominique Senard*, January 2015.

Conditions of Competition

Restructuring

The Industry Has Restructured: The Move Toward High Value Added Tires



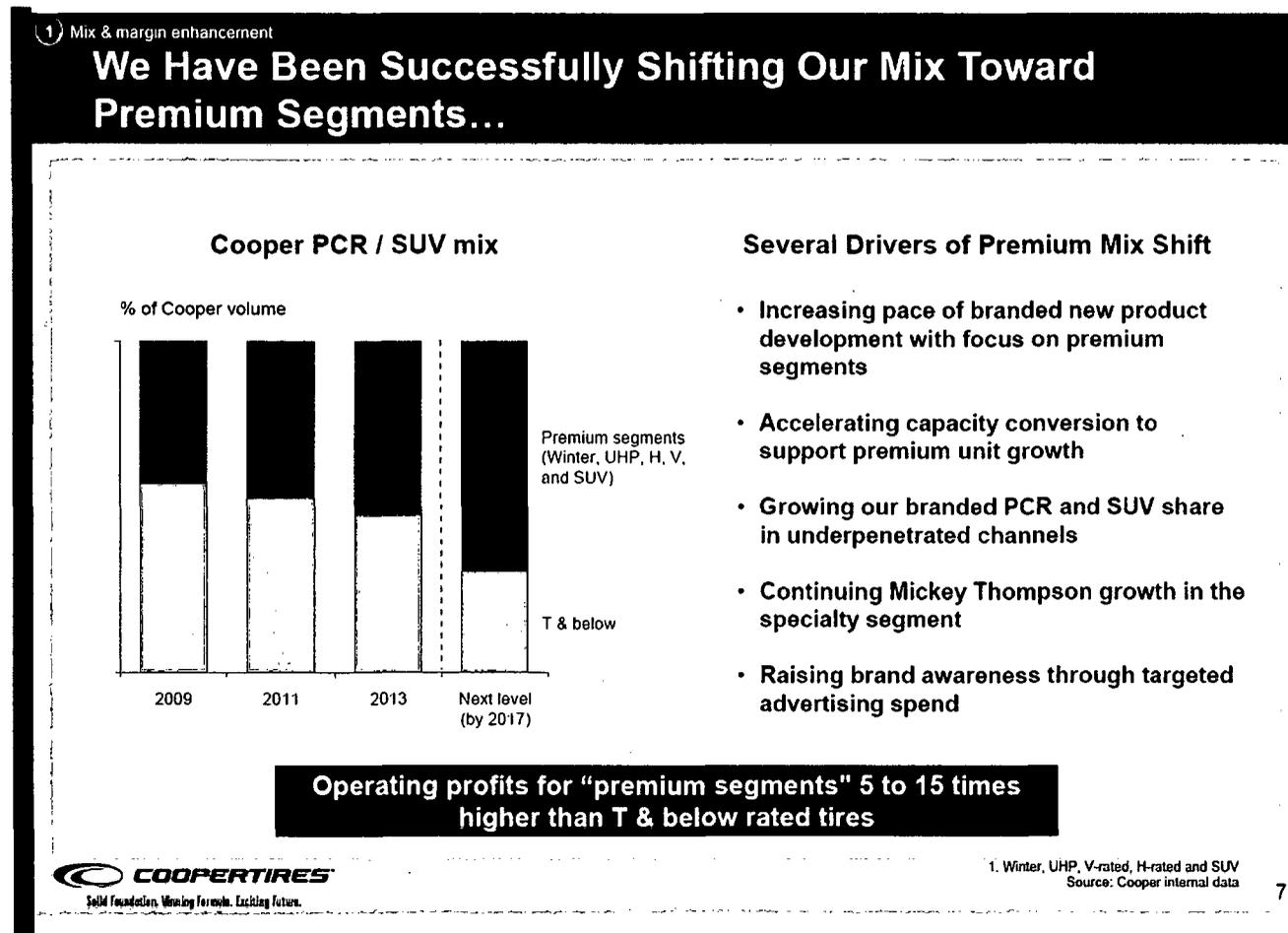
2014-2019 Growth
Total = +52M (~10M/year, ~2%/year)
HVA = +90M (~18M/year, ~6%/year)

Source: Goodyear, slideshow for First Quarter 2015 Conference Call (April 29, 2015), slide 5.

Conditions of Competition

Restructuring

Cooper's Product Mix Is Moving To HVA Tires

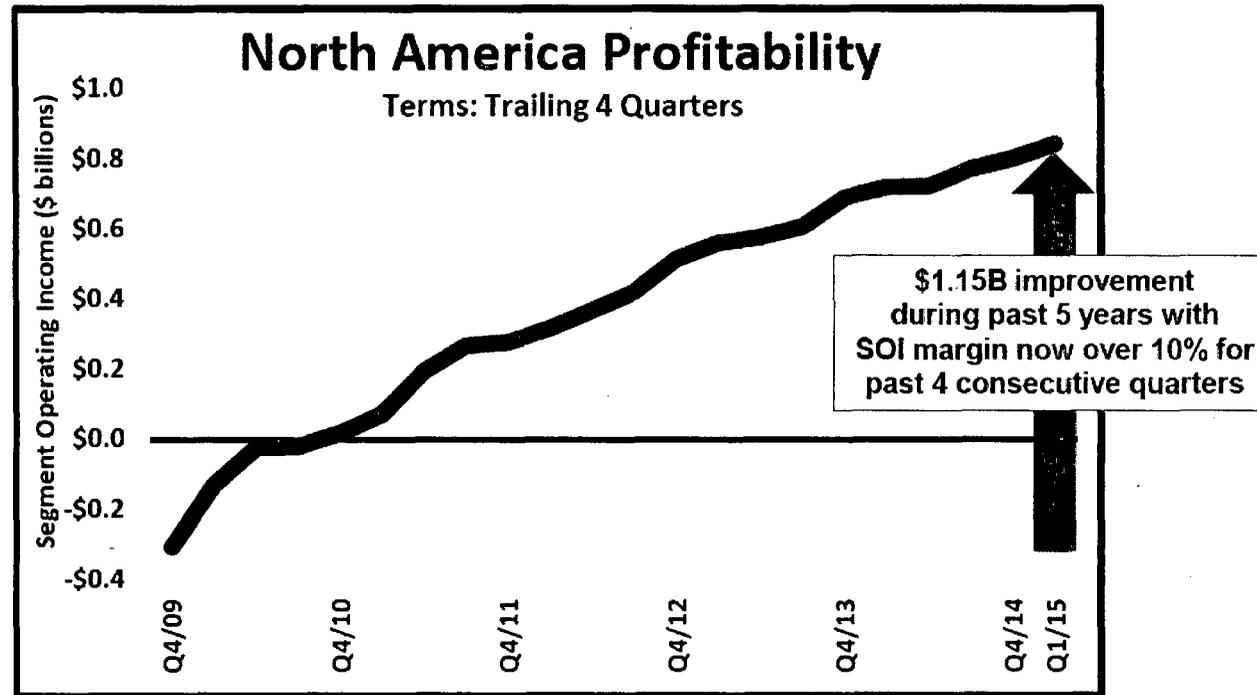


Source: Cooper Tires Presentation at Deutsche Bank Global Auto Industry Conference. (January 13, 2015) at slide 7.

Conditions of Competition

Restructuring

The Industry Has Restructured: Goodyear's North American Profitability



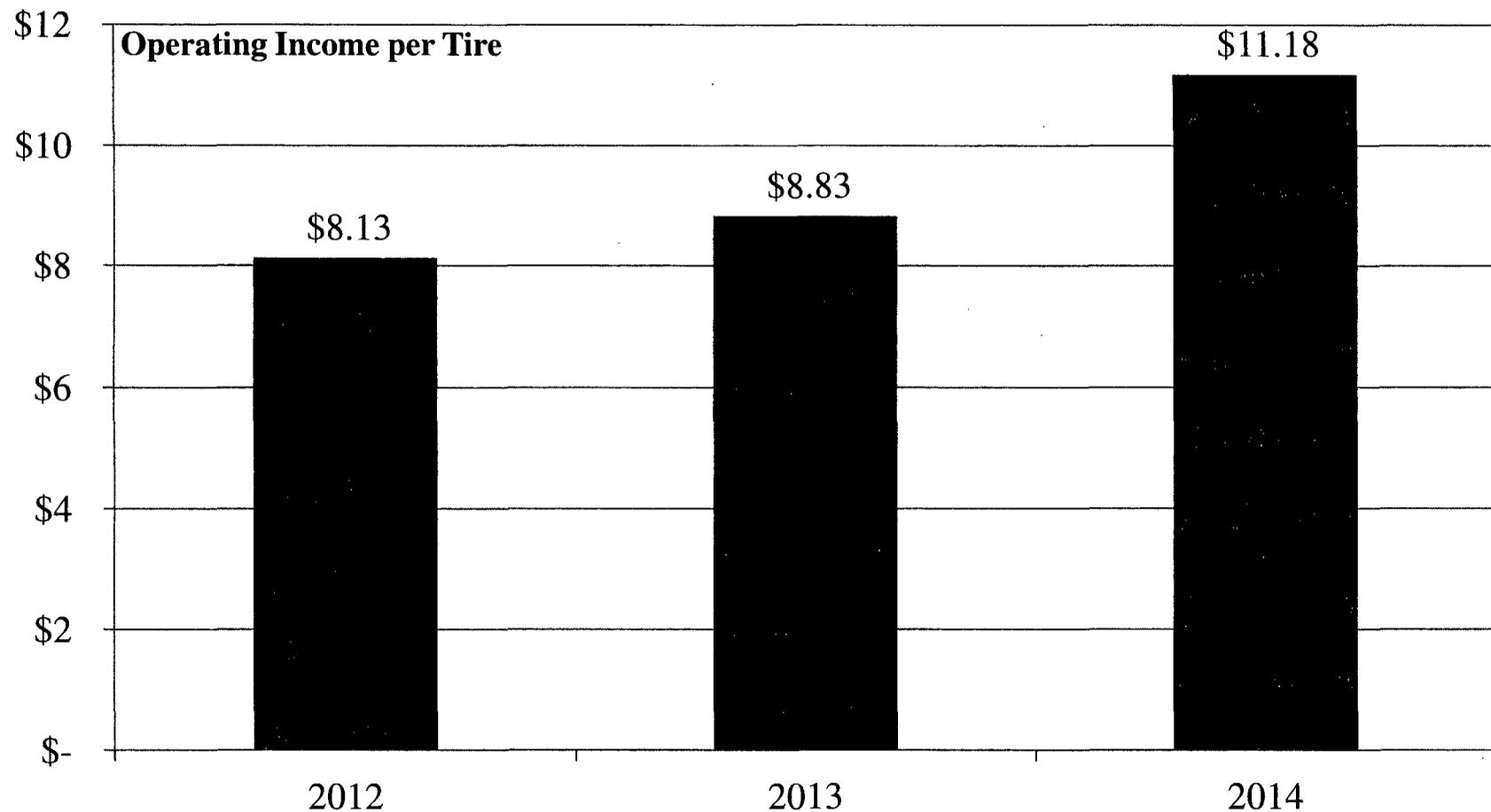
Consistent and dramatic performance has turned North America from a “turnaround story” into a “momentum story”

Source: Goodyear Tire & Rubber Co., slideshow for First Quarter 2015 Conference Call (April 29, 2015), slide 5.

Conditions of Competition

Restructuring

Unit Operating Income Demonstrates the Benefits of Restructuring



Source: Prehearing Staff Report at Table C-1

Conditions of Competition

Restructuring

Domestic Producers Have Expanded Significantly Since 2012

Expansions Since 2012

Year	Firm	Plant Location
2012	Michelin	Lexington, South Carolina
	Goodyear	Lawton, Oklahoma Fayetteville, North Carolina
2013	Continental	Mt. Vernon, Illinois
	Giti Tire USA	Chester County, South Carolina
	Cooper	Tupelo, Mississippi
2014	Hankook Tire America Corp	Clarksville, Tennessee
	Toyo	White, Georgia
2015	Michelin	Fort Wayne, Indiana
	Kumho Tire	Macon, Georgia

Source: CapTrade report at pp 20-24 and 32 – 33.

Performance of the Domestic Industry

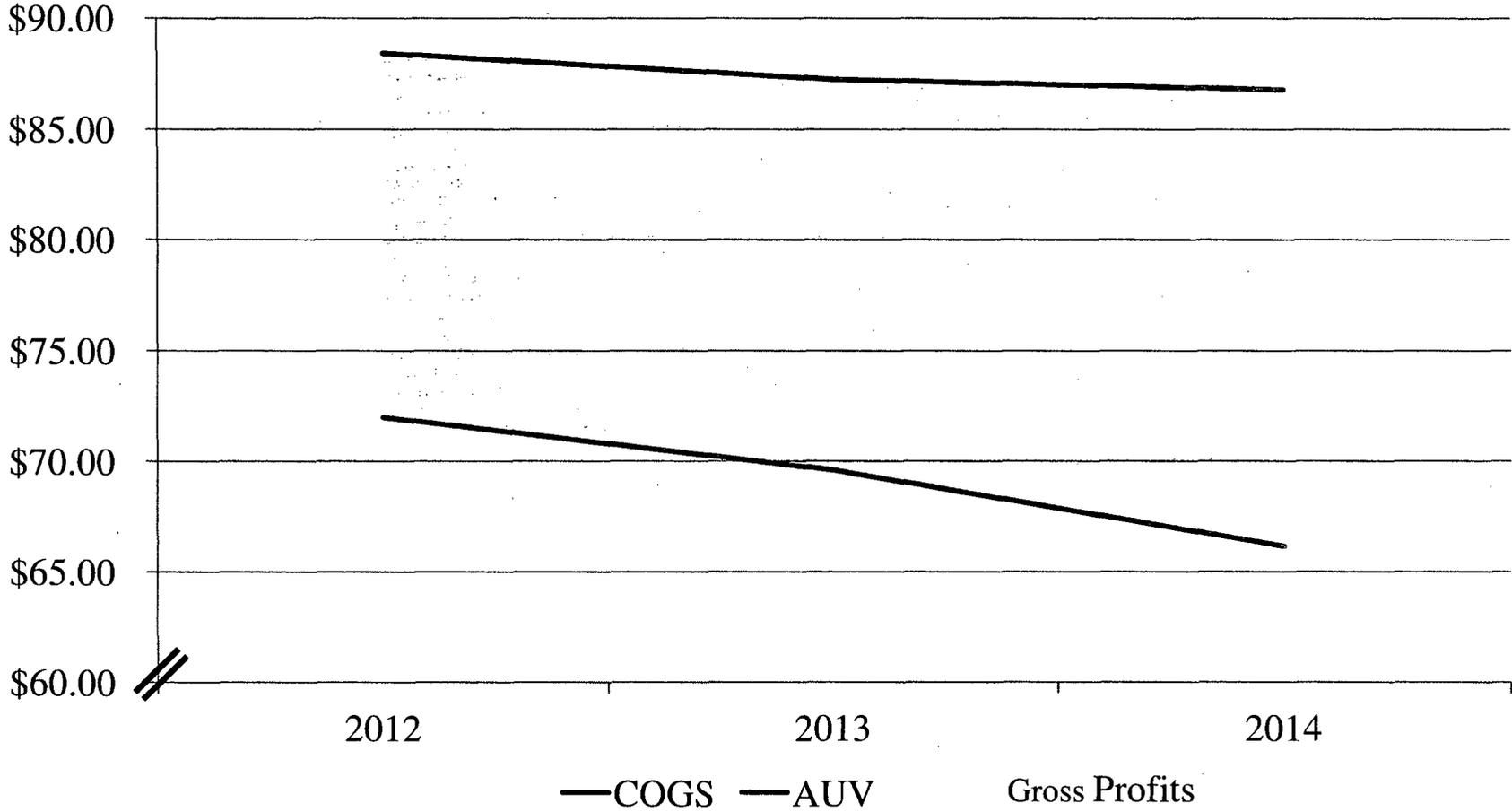
Conditions of Competition

Import Prices and Quantities

Threat

Import Prices and Quantities

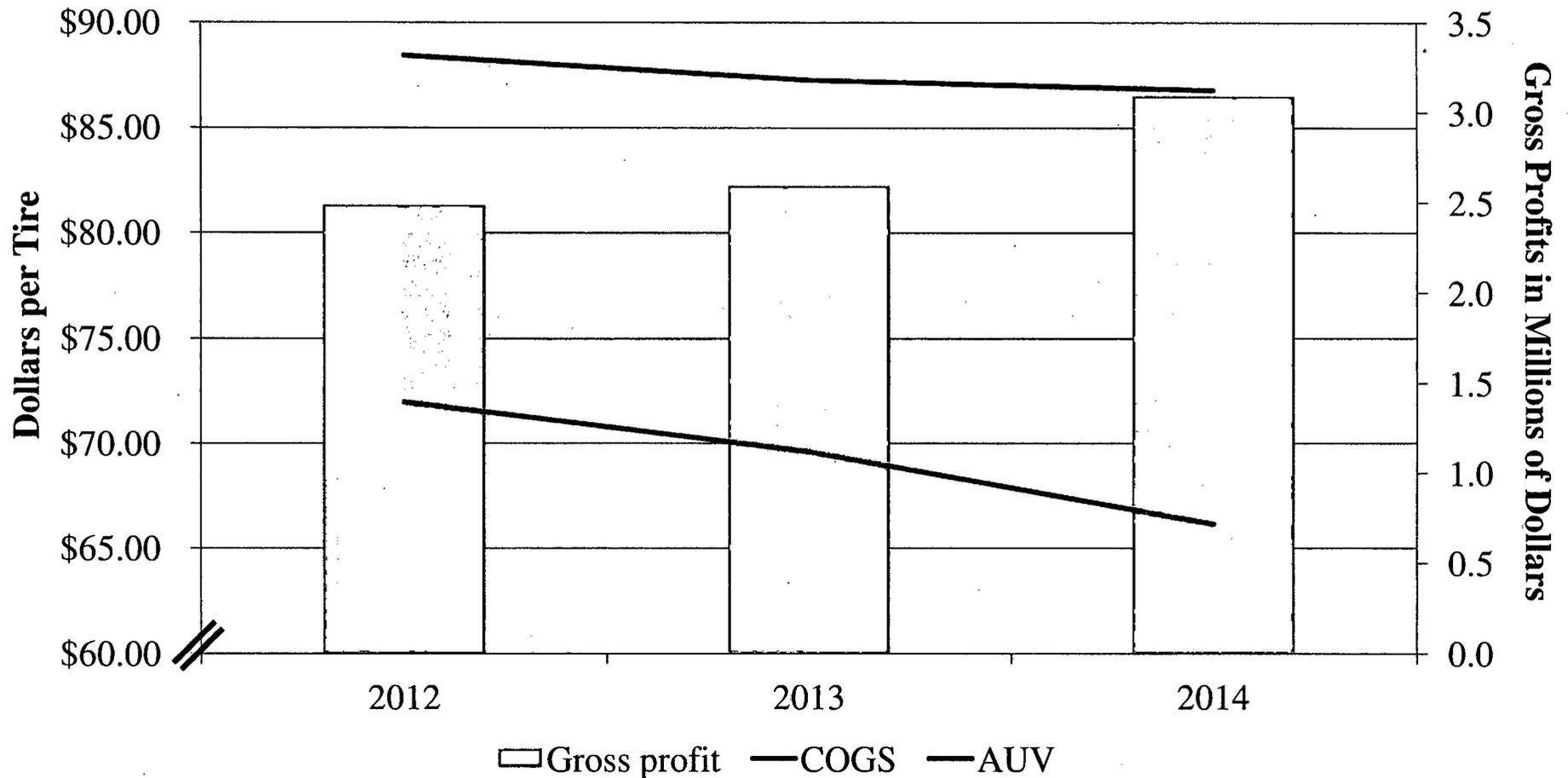
No Price Suppression or Depression: Domestic Industry is Experiencing the Opposite of a Cost-Price Squeeze



Source: Prehearing Staff Report at C-1

Import Prices and Quantities

No Price Suppression or Depression: Profits Are Rising Over the POI



Source: Prehearing Staff Report at C-1

Import Prices and Quantities

Investments and New Facilities are Consistent with Operating at Full Capacity with No Quantity Effects

New Facilities Opening in 2016

Company	Location
Giti Tire USA	Chester County, South Carolina
Kumho Tire	Macon, Georgia
Hankook Tire America	Clarksville, Tennessee

Investments Since 2012

Company	Location
Michelin	Lexington, South Carolina
Goodyear	Lawton, Oklahoma
Continental	Fayetteville, North Carolina
Giti Tire USA	Mt. Vernon, Illinois
Cooper	Chester County, South Carolina
Hankook Tire America Corp	Tupelo, Mississippi
Toyo	Clarksville, Tennessee
Michelin	White, Georgia
Kumho Tire	Fort Wayne, Indiana
	Macon, Georgia

Source: Captrade Report at 20-24, 30-33

Performance of the Domestic Industry

Conditions of Competition

Import Prices and Quantities

Threat

U.S. Producers Are Not Threatened by Subject Imports

- The domestic industry is not vulnerable.
- Actions and statements by the domestic industry demonstrate a lack of threat.
- Raw material costs are projected to remain low.
- Chinese demand for OEM and replacement tires is expected to increase.

Threat

Vulnerability

The Domestic Industry is Not Vulnerable

Performance Indicator	Increase over POI?	Performance Indicator	Increase over POI?
Gross Profits	<input checked="" type="checkbox"/>	Total Hours Worked	<input checked="" type="checkbox"/>
Operating Income	<input checked="" type="checkbox"/>	Annual Hours per PRW	<input checked="" type="checkbox"/>
Net Income	<input checked="" type="checkbox"/>	Overall Wages	<input checked="" type="checkbox"/>
Cash Flows	<input checked="" type="checkbox"/>	Hourly Wages	<input checked="" type="checkbox"/>
Gross Profit Margin	<input checked="" type="checkbox"/>	Labor Income per Worker	<input checked="" type="checkbox"/>
Operating Margin	<input checked="" type="checkbox"/>		
Net Income Margin	<input checked="" type="checkbox"/>		
EBITDA Margin	<input checked="" type="checkbox"/>		
Capital Expenditures	<input checked="" type="checkbox"/>		
Unit Operating Income	<input checked="" type="checkbox"/>		
Return on Assets	<input checked="" type="checkbox"/>		

Threat

Vulnerability

The Domestic Industry is Not Vulnerable: U.S. Producers' Expansions Over the POI

- Major U.S. producers have expanded production.

Company	Amount of Investment (Millions)	Annual Tire Output (Millions of Tires)	Jobs Created
Bridgestone	\$346	4.6	300
Continental	\$500	8	1,600
Cooper	\$140	n/a	n/a
Michelin	\$200	n/a	270
Toyo	\$371	3.8	650
Total	\$1,557	16.4	2,820

Source: ITG Voma's Prehearing Brief at 61.

Threat

U.S. Demand

Increased Investment in the U.S. PVL T Industry: New Plant Openings

- 3 PVL T producers are opening facilities in the U.S. in 2016

Company	Location	Investment (Millions)	Planned Capacity (Million Tires)	Employees
Giti Tire USA	Chester County, South Carolina	\$560	5.0	1,700
Kumho Tire	Macon, Georgia	\$413	4.0	450
Hankook Tire America	Clarksville, Tennessee	\$800	12.0	1,800
	Total	\$1,773	21.0	3,950

Source: "2015 Facts Issue." Modern Tire Dealer. (January 2015); "\$560M tire plant breaks ground in Chester County". WSOC TV. (February 12, 2015); and ITG Voma's Pre-Hearing Brief at 61.

Threat

U.S. Demand

The Domestic Industry is Not Threatened by SI: Views of U.S. Producers

- Goodyear reaffirmed its financial targets in its January 2015 Presentation.

**Continue to reaffirm 10-15% SOI growth target for 2015;
Expect positive momentum in NA to offset International headwinds**

2015-2016 Financial Targets

- We remain confident in our strategy
- Reaffirming 2015-2016 targets
 - Annual 10-15% SOI growth per year
 - Annual positive free cash flow from operations
 - Adjusted Debt to EBITDAP^(a) ratio of ~2.0x by the end of 2016

Reaffirming 2015-2016 targets; will update assumptions on Q4 call

(a) Total debt plus global pension liability, divided by net income before interest expense, income tax expense, depreciation and amortization expense, net periodic pension cost, rationalization charges and other (income) and expense

13

Source: Goodyear Presentation at the Deutsche Bank Global Auto Industry Conference. (January 13, 2015) at slides 10 and 13.

Threat

U.S. Demand

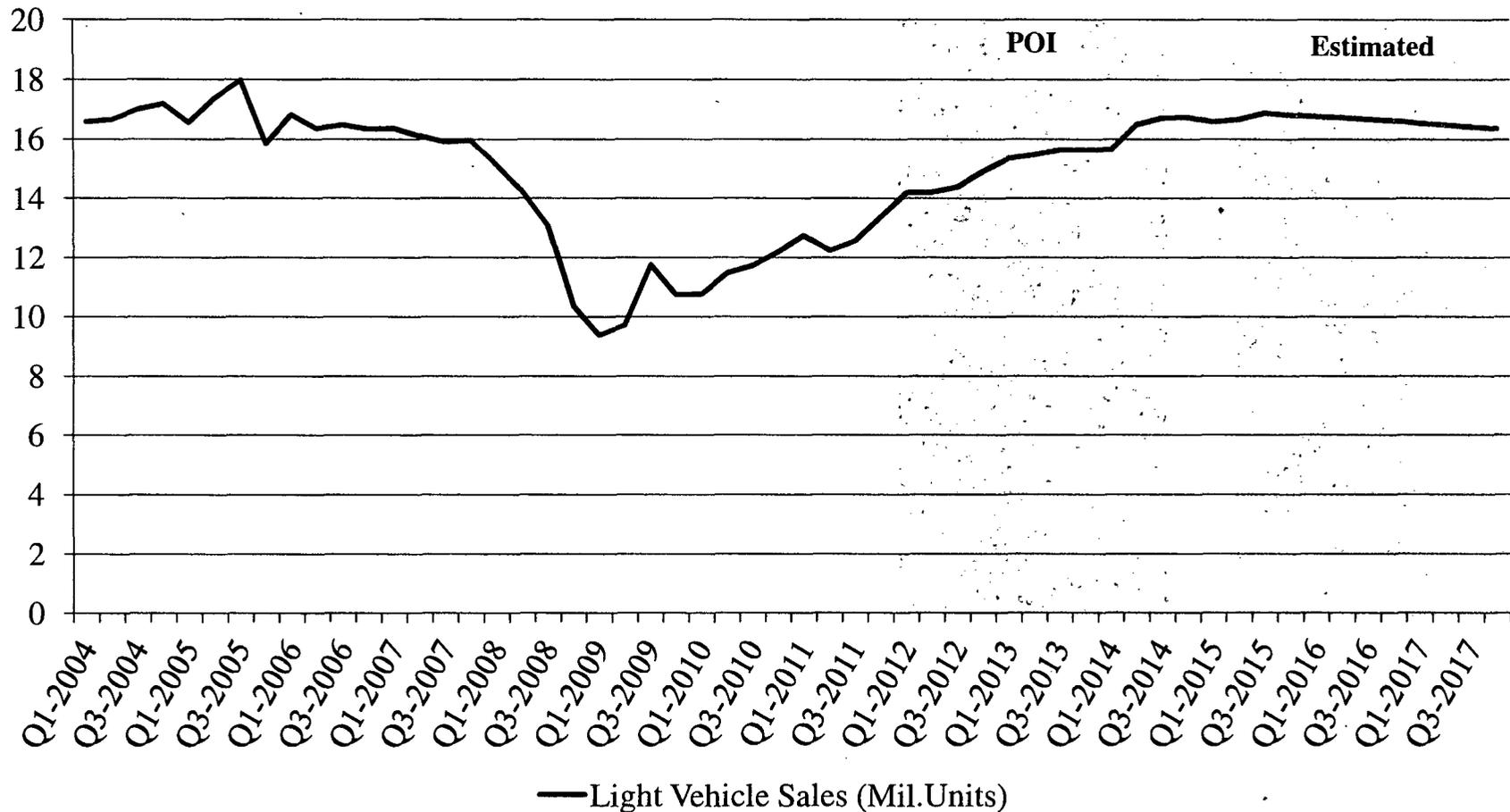
The Domestic Industry is Not Threatened by SI: Views of U.S. Producers

- Toyo predicts growth in the North American market:
 - “Toyo Tire & Rubber Co. Ltd. raised its forecast for fiscal 2014 tire division operating income 16 percent higher than the February projection and expects record sales of about \$3.2 billion. **North America will account for all of the projected growth**, Toyo said.” – *Rubber News*
- Michelin expects its higher operating margins in the Americas in FY2015. The U.S. is Bridgestone’s largest market in the Americas.

Threat

U.S. Demand

U.S. OEM Demand for PVL Tires Will Remain High

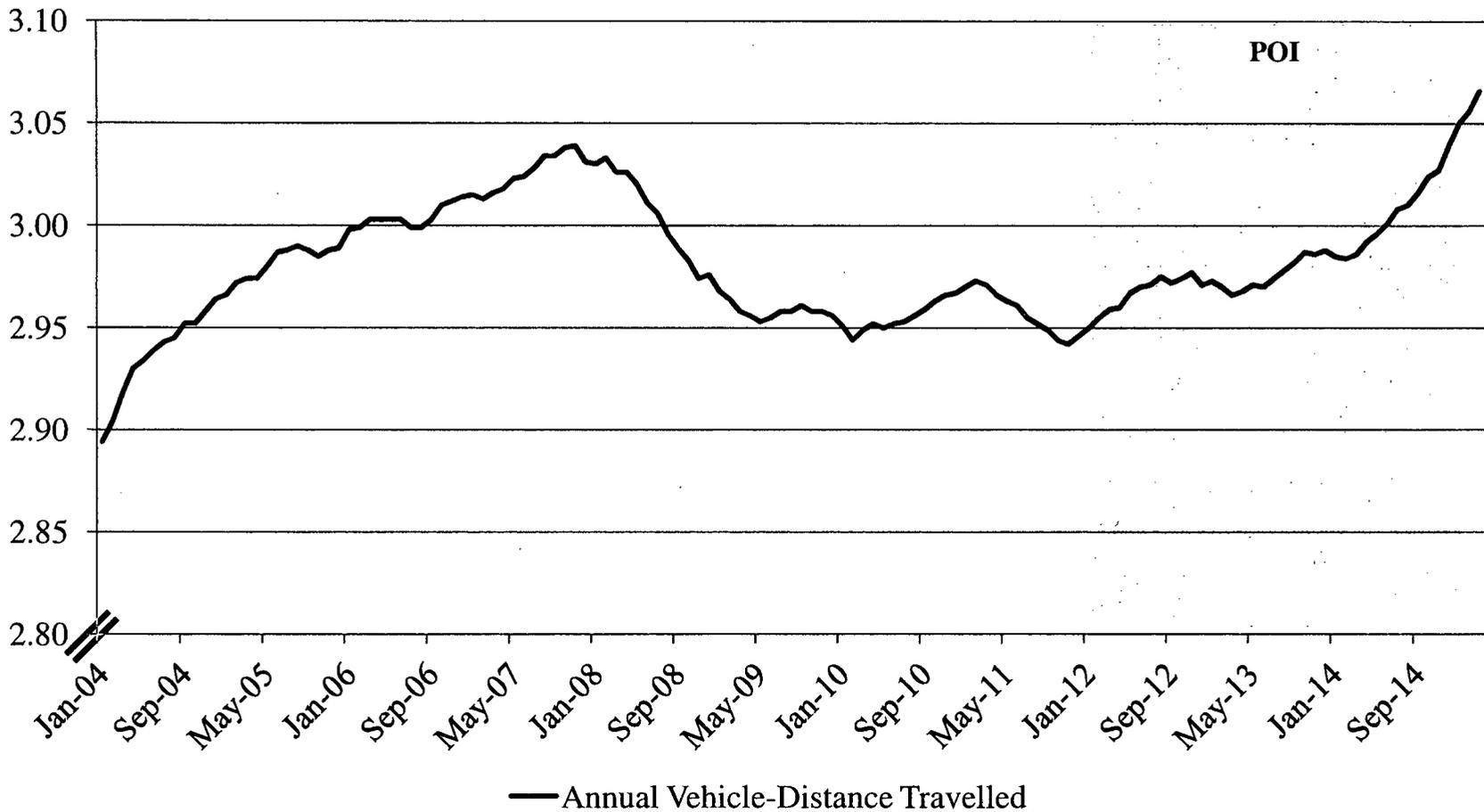


Source: Macroeconomic Advisers via Haver Analytics.

Threat

U.S. Demand

U.S. Replacement Demand for PVL Tires Is Expected to Increase

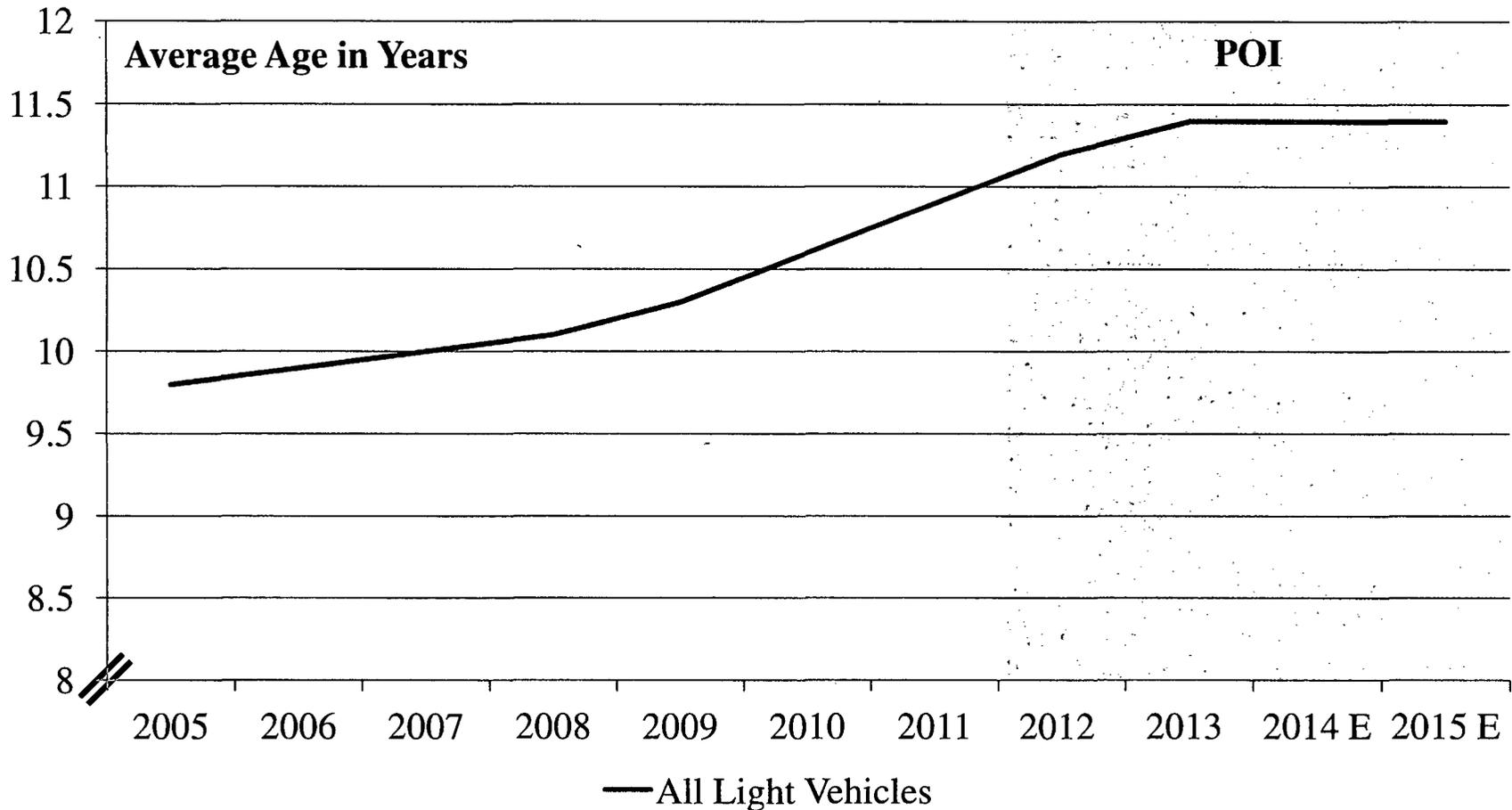


Source: "Traffic Volume Trends Report" Federal Highway Authority. (March 2015)

Threat

U.S. Demand

U.S. Replacement Demand Is Expected to Increase



Source: National Transportation Service Table I-26: Average Age of Automobiles and Trucks in Operation I (Updated January 2014); "Average Age of Light Vehicles on U.S. Roads Stayed Flat, IHS Says." Automotive News (June 9, 2014)

Threat

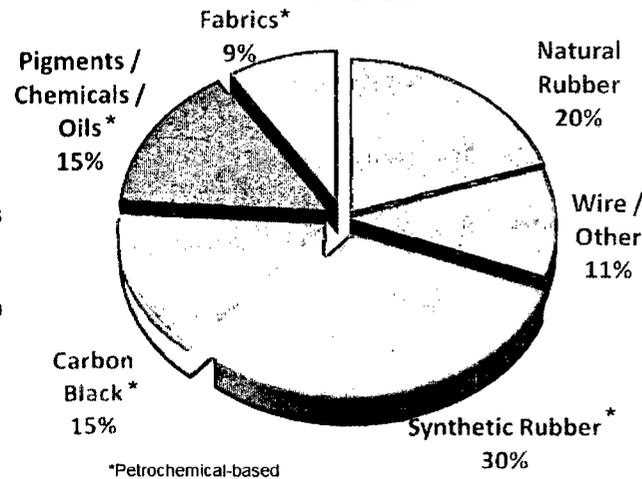
U.S. Costs

Raw Material Costs Are Likely to Remain Low

Raw Materials

- Raw materials ~50% of tire business cost of goods sold
 - Tires ~85% of total cost of goods sold
 - ~25% of raw materials cost not affected by commodity prices
- Around two-thirds of raw materials are ***influenced*** by oil prices
 - P&L impact lags spot rates by 1-2 quarters depending on commodity
- Approximately two-thirds of raw materials are purchased in USD
 - Largest foreign currency transactional exposures are from Euro, Real and Canadian dollar
- Customer agreements indexed to raw materials:
 - OE customers (~20% of sales)
 - Certain large Commercial fleets
 - OTR customers

Goodyear Global Raw Material Usage
2014 FY Estimate



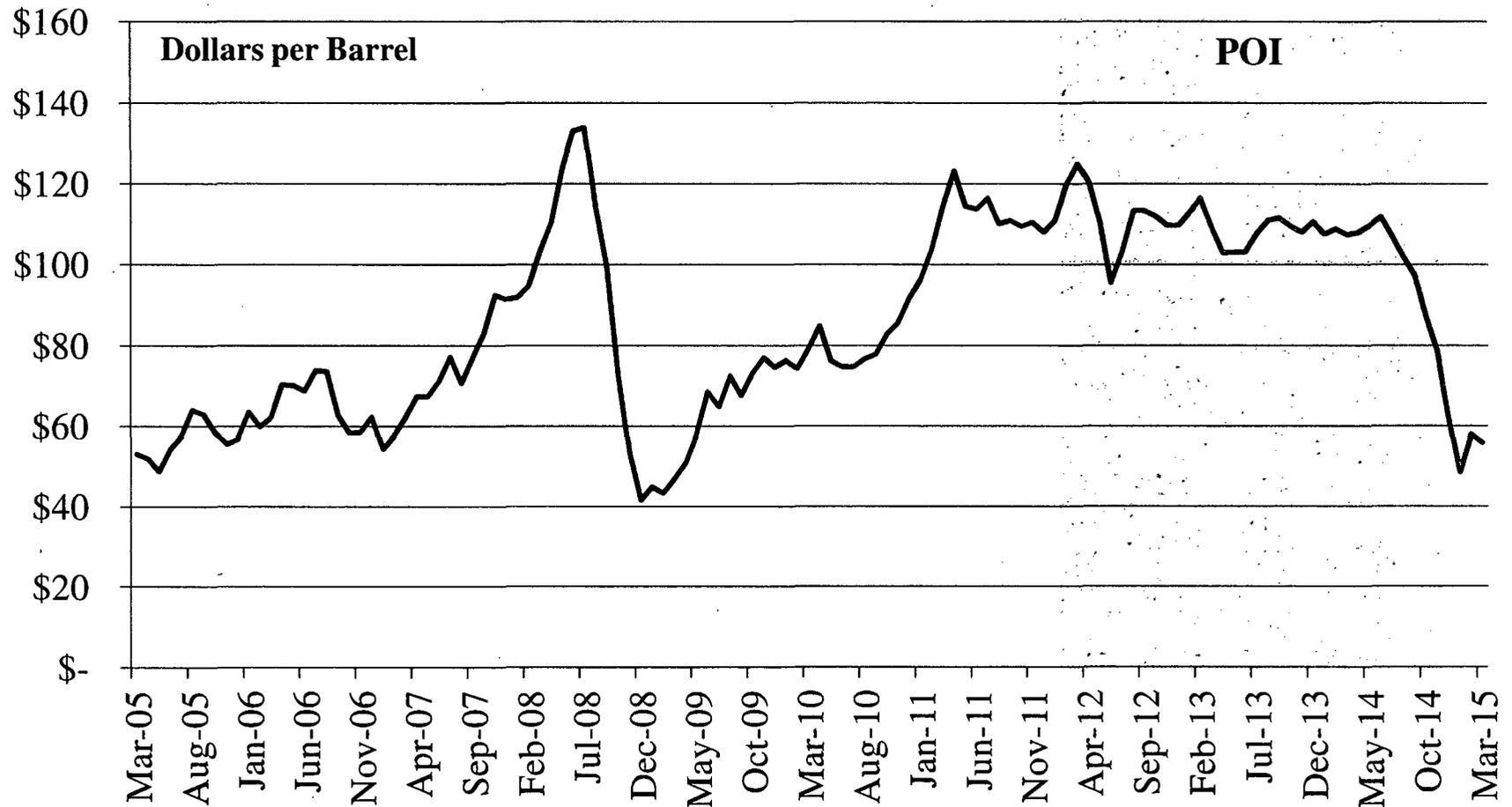
Based on current commodity spot rates, we expect raw material costs to be down ~10% for the full year

20

Threat

U.S. Costs

Raw Material Costs Are Likely to Remain Low: Oil

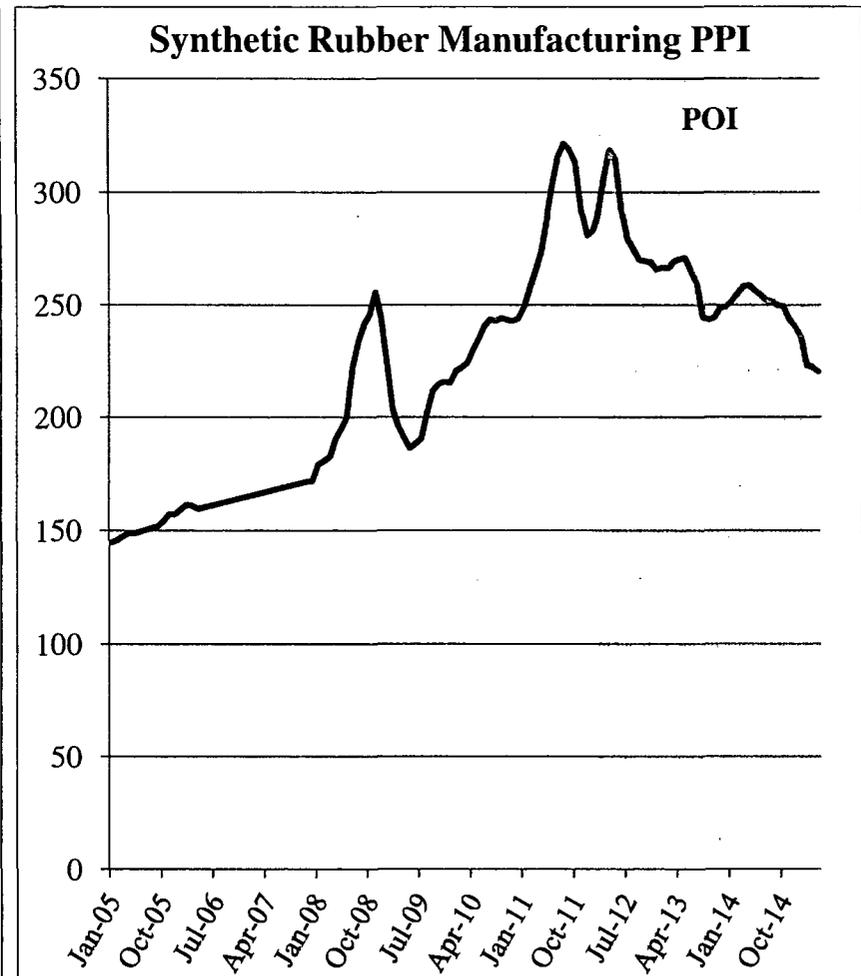
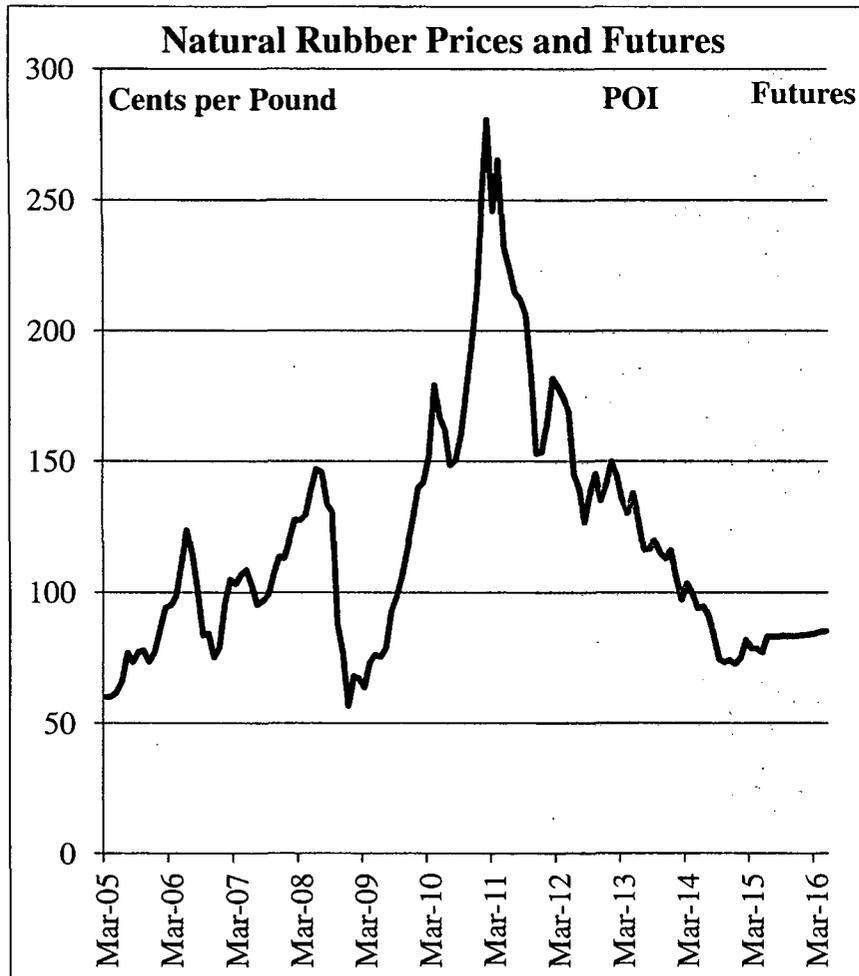


Source: "Crude Oil - Petroleum." Dated Brent Monthly Price via Index Mundi.

Threat

U.S. Costs

Rubber Costs Are Likely to Remain Low



Source: SICOM RSS3 Rubber Futures." Singapore Commodity Exchange via Quandl and Rubber, No. 3 Smoked Sheet (RSS3), 1st Contract." Singapore Commodity Exchange via Index Mundi; Bureau of Labor Statistics.

Threat

U.S. Costs

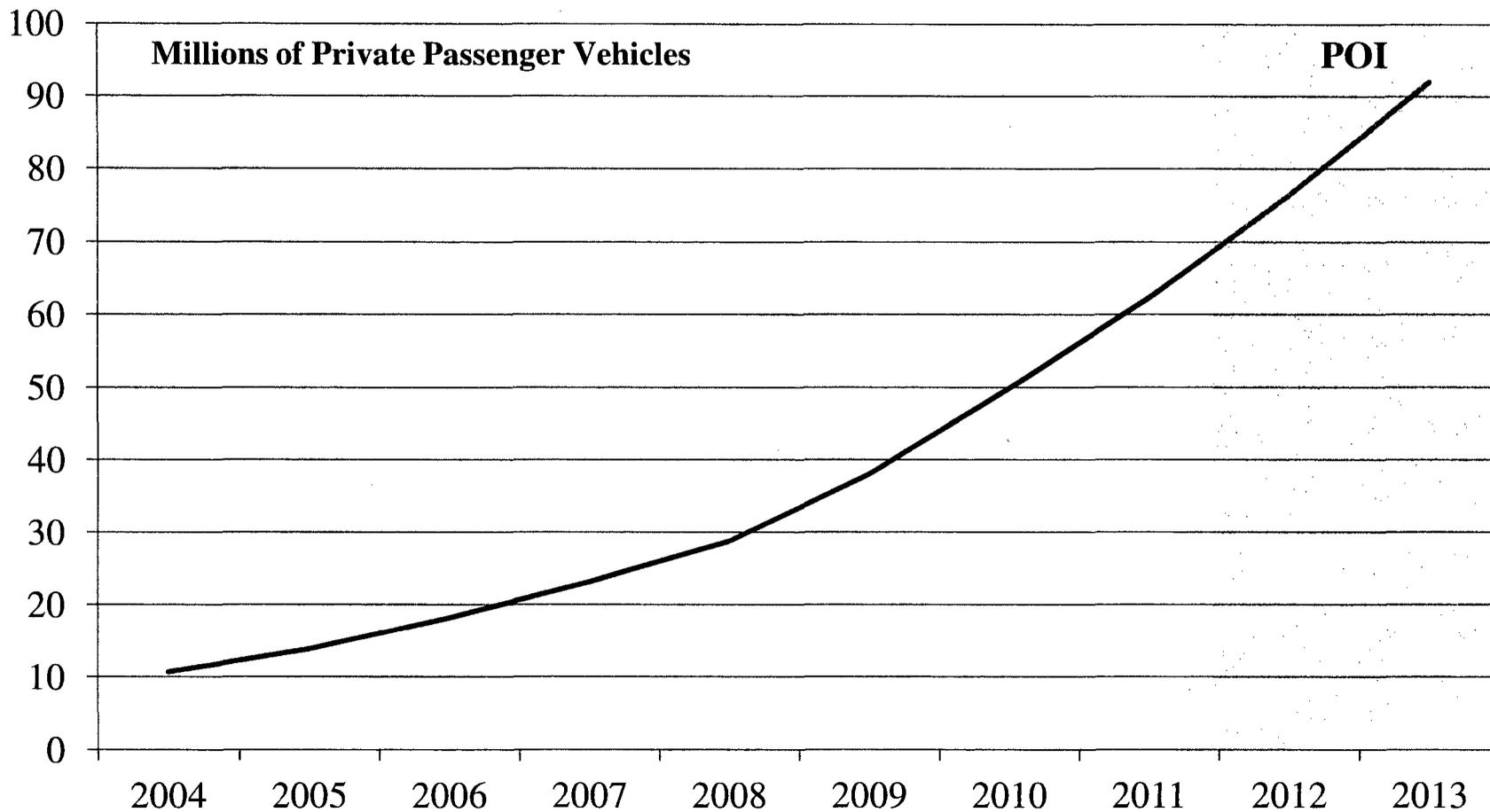
Raw Material Costs Are Likely to Remain Low

- “Based on current raw material spot prices, for the full year of 2015, we expect our raw material costs will be approximately 14% lower than 2014, and we expect the benefit of lower raw material costs to more than offset declines in price and product mix.” – *Goodyear 2014 Annual Report*

Threat

China

The Number of Chinese Passenger Vehicles Has Increased Significantly from 2004 - 2013



Source: National Bureau of Statistics of China.

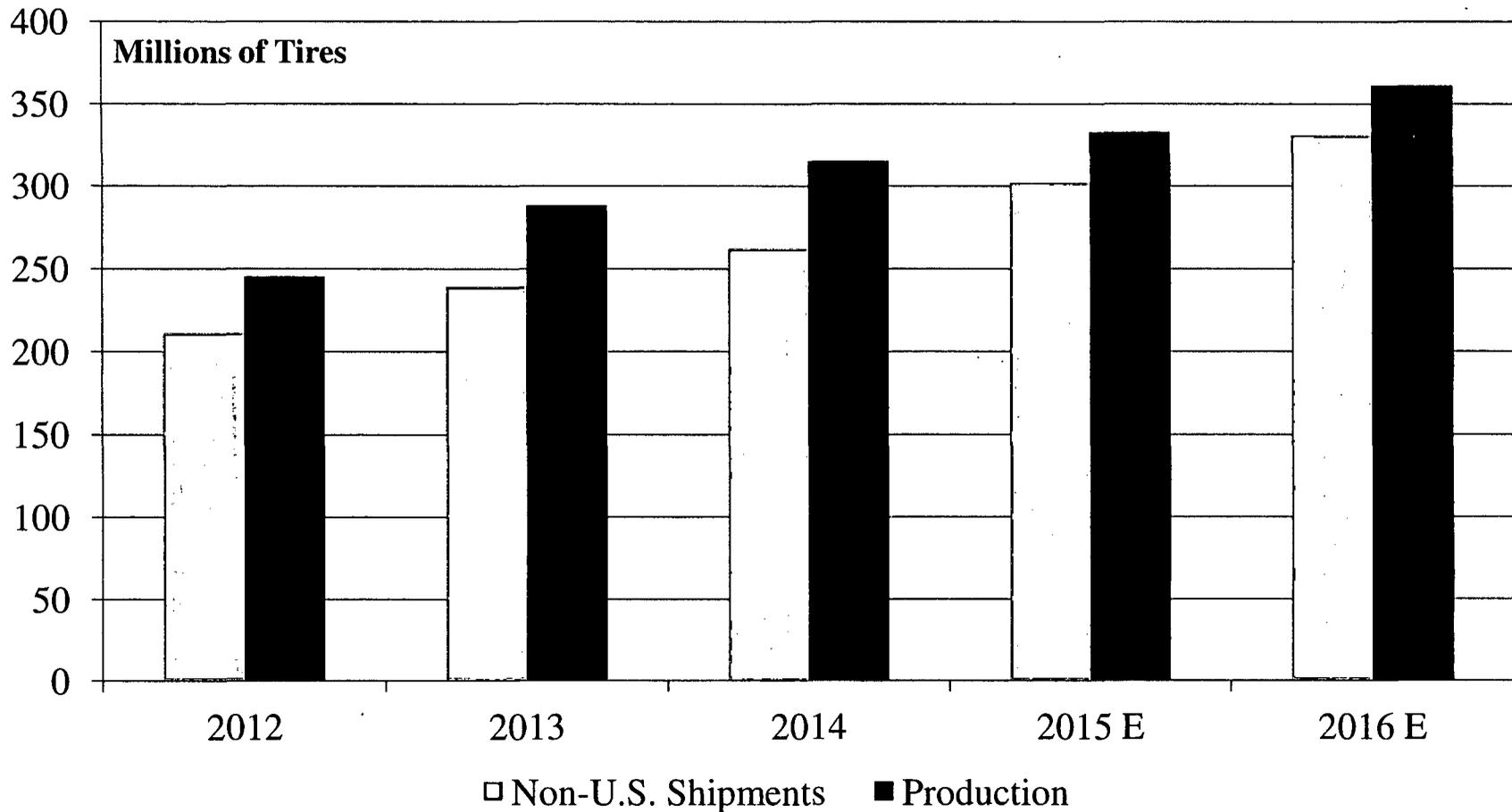
U.S. Producers Recognize Demand in China is Increasing

- “China is the world’s largest and fastest-growing market for passenger cars and commercial trucks, and **critical** to Goodyear’s growth strategy.” – *Rich Kramer, Chairman and CEO of Goodyear.*
- “We expect our business to speed up by **two to three times** over the coming years, as the Chinese tire industry will maintain booming momentum, boosted by rapid growth of auto sales in recent years.” – *Philippe Verneuil, President of Michelin China.*
- Michelin’s 2014 Annual Report noted “continued robust growth” in China and projected continued growth for 2015.

Threat

China

China's Non-U.S. Shipments are Expected to Rise Faster than Chinese Production

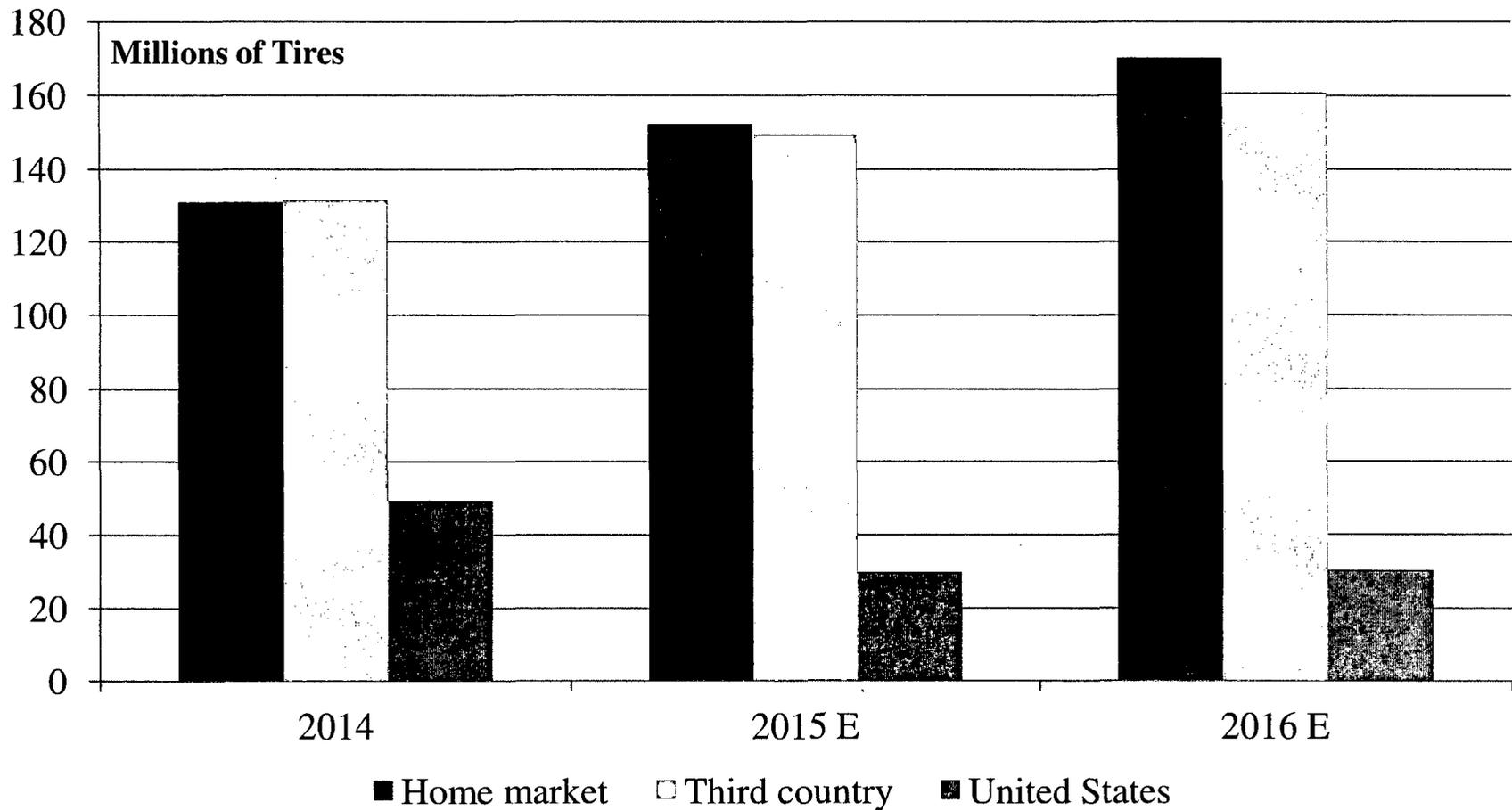


Source: Prehearing Staff Report at Table VII-4 at page VII-18.

Threat

China

Chinese Exports to the U.S. are Expected to Decrease



Source: Prehearing Staff Report at Table VII-4 at page VII-18.

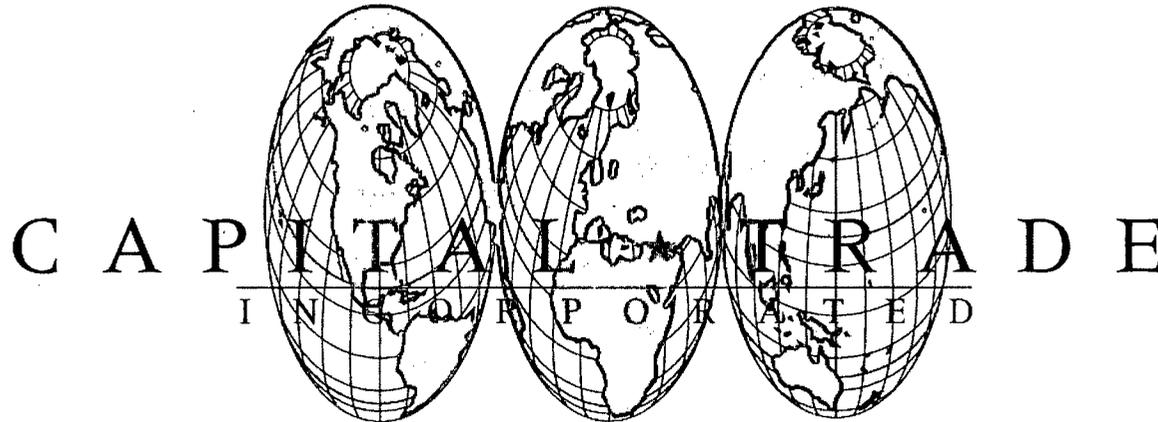
Economic Rebuttal

Passenger Vehicle and Light Truck Tires from China

Inv. No. 701-TA-522 and 731-TA-1258 (Final)

June 9, 2015

Presentation at the USITC



Dr. Seth T. Kaplan

skaplan@captrade.com

202-955-6814

Dr. Button's Report

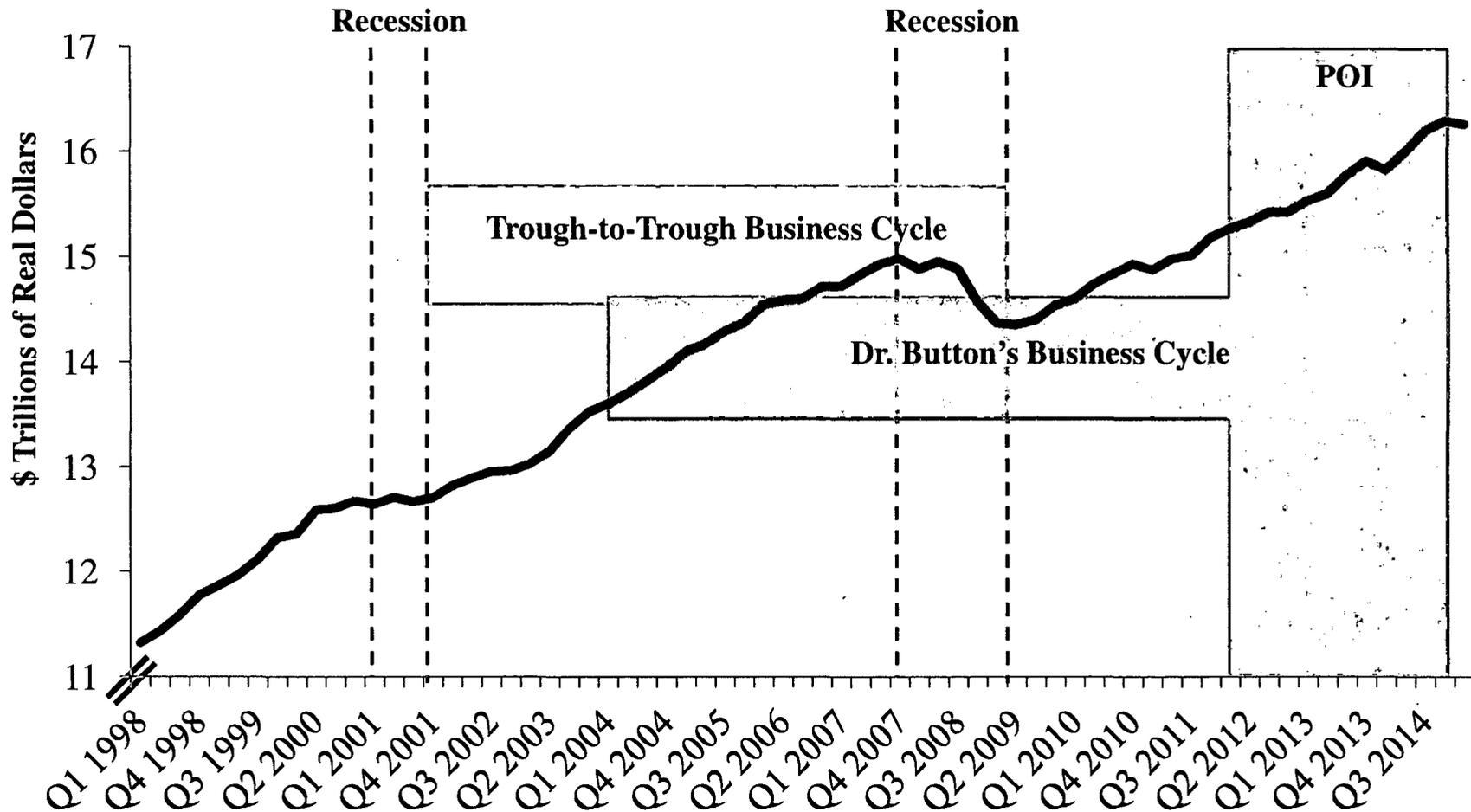
I. SUMMARY OF ECONOMIC AND FINANCIAL ANALYSIS

- The performance of the U.S. PVL T tire industry is cyclical and follows the U.S. general economic cycle.
- Virtually all key performance metrics of the U.S. PVL T tire industry deteriorated during the 2012-2014 POI (capacity; production; U.S. shipments quantity, value, and AUV; market share; number of PRWs; total assets) with the exception primarily of increasing operating income performance.
- Across the ups and downs of the recent 2004-2014 business cycle, the U.S. PVL T tire industry has failed to achieve an average profitability which covers the industry's cost of capital over the period. With an average 10.1 percent return on invested capital (equivalent to 4.4 percent operating income margin), the industry did not reach the return on invested capital in the range of 11.0 percent to 13.0 percent (equivalent to an operating income margin range of approximately 5 percent to 6 percent) that was necessary to cover its cost of equity and debt capital during the period. "But for" the negative impact of the subject imports, the U.S. industry's financial performance during the POI would have been stronger than what was achieved.
- The U.S. PVL T tire industry is threatened with deterioration in its financial condition in the absence of trade relief because it otherwise faces the virtually inevitable decline in profitability because of (i) the reversal in the prior trend of falling raw material costs (e.g., synthetic rubber and carbon black) which are now rising, (ii) the continued loss of U.S. sales volume and market share to the subject imports, and (iii) the continued decline in U.S. tire prices.

Economic Rebuttal

Business Cycle

The Business Cycle is Not from 2004 - 2014



Source: Bureau of Economic Analysis. Chained 2009 dollars, SAR; Recession NBER U.S. Business Cycle Expansions and Contractions; Economic and Financial Analysis Appendix to Petitioners' Pre-Hearing Brief at 1.c

Economic Rebuttal

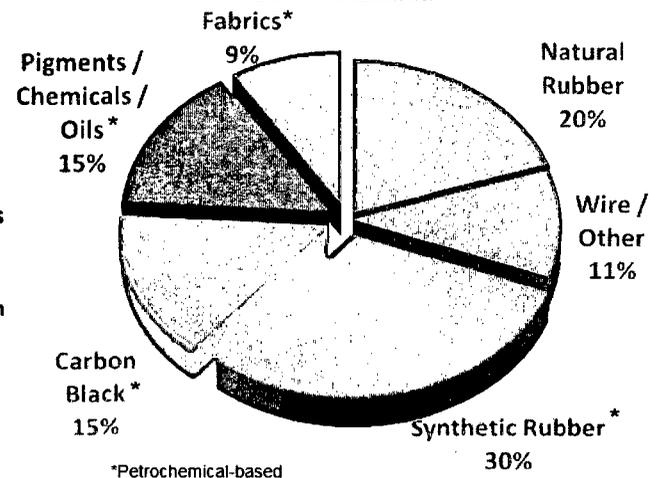
Raw Material Costs

Raw Material Costs Are Likely to Remain Low

Raw Materials

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 - Tires ~85% of total cost of goods sold
 - ~25% of raw materials cost not affected by commodity prices
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 - P&L impact lags spot rates by 1-2 quarters depending on commodity
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2014 FY Estimate



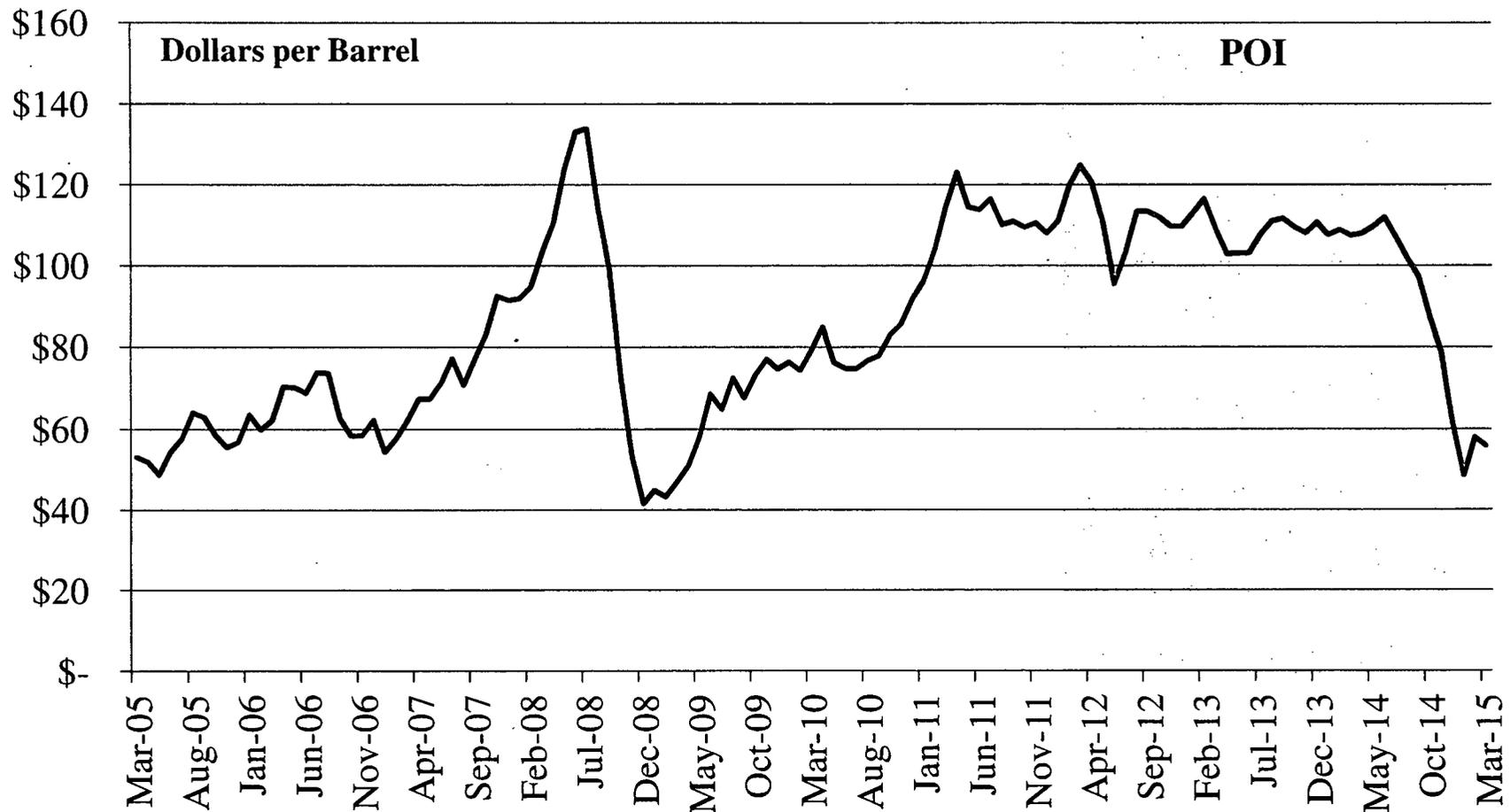
Based on current commodity spot rates, we expect raw material costs to be down ~10% for the full year

20

Economic Rebuttal

Raw Material Costs

Raw Material Costs Are Likely to Remain Low: Oil

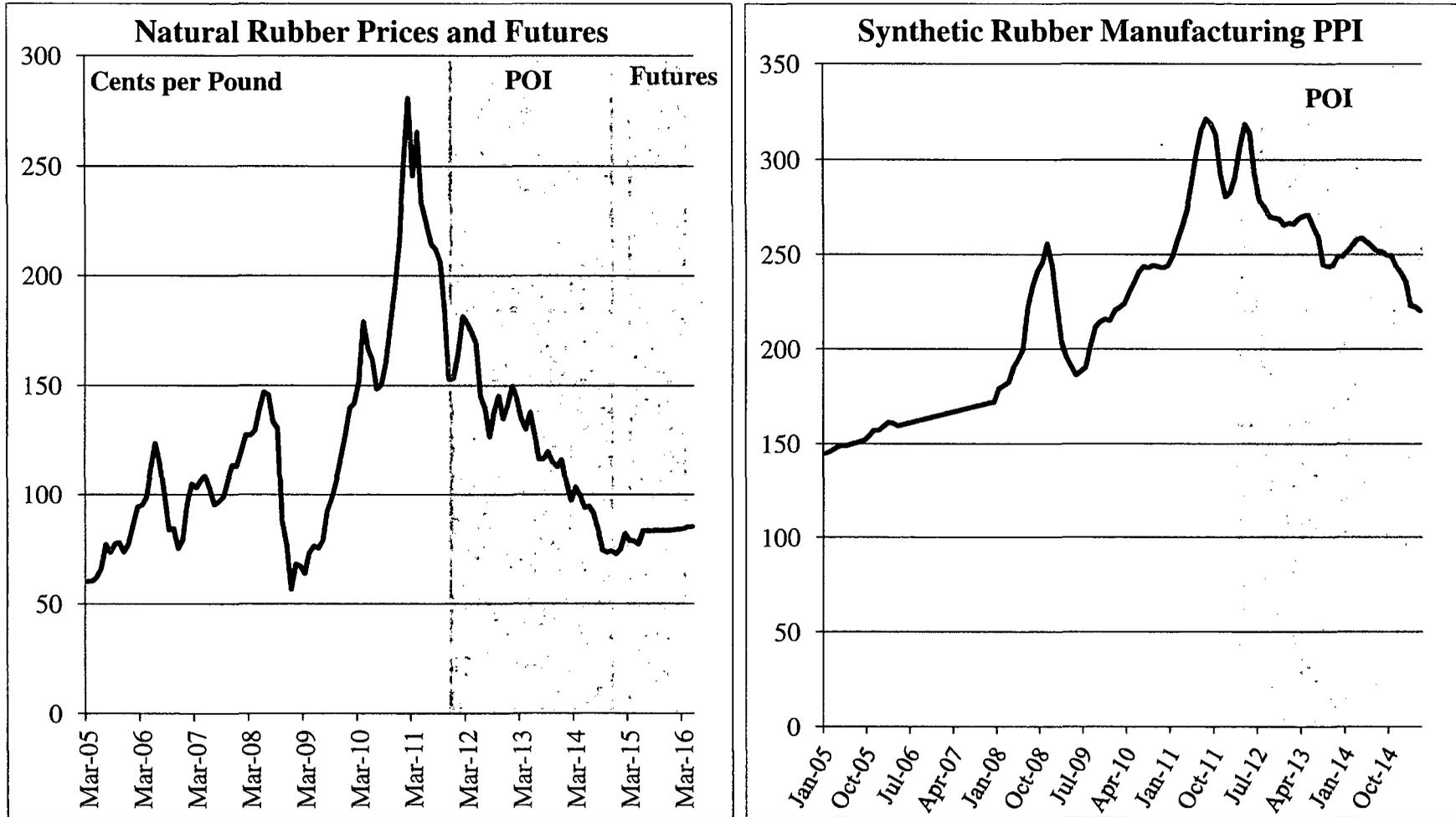


Source: "Crude Oil - Petroleum." Dated Brent Monthly Price via Index Mundi.

Economic Rebuttal

Raw Material Costs

Rubber Costs Are Likely to Remain Low



Source: SICOM RSS3 Rubber Futures." Singapore Commodity Exchange via Quandl and Rubber, No. 3 Smoked Sheet (RSS3), 1st Contract." Singapore Commodity Exchange via Index Mundi; Bureau of Labor Statistics.

Economic Rebuttal

Capacity Utilization

Dr. Button's Analysis Assumes Unattainable Production

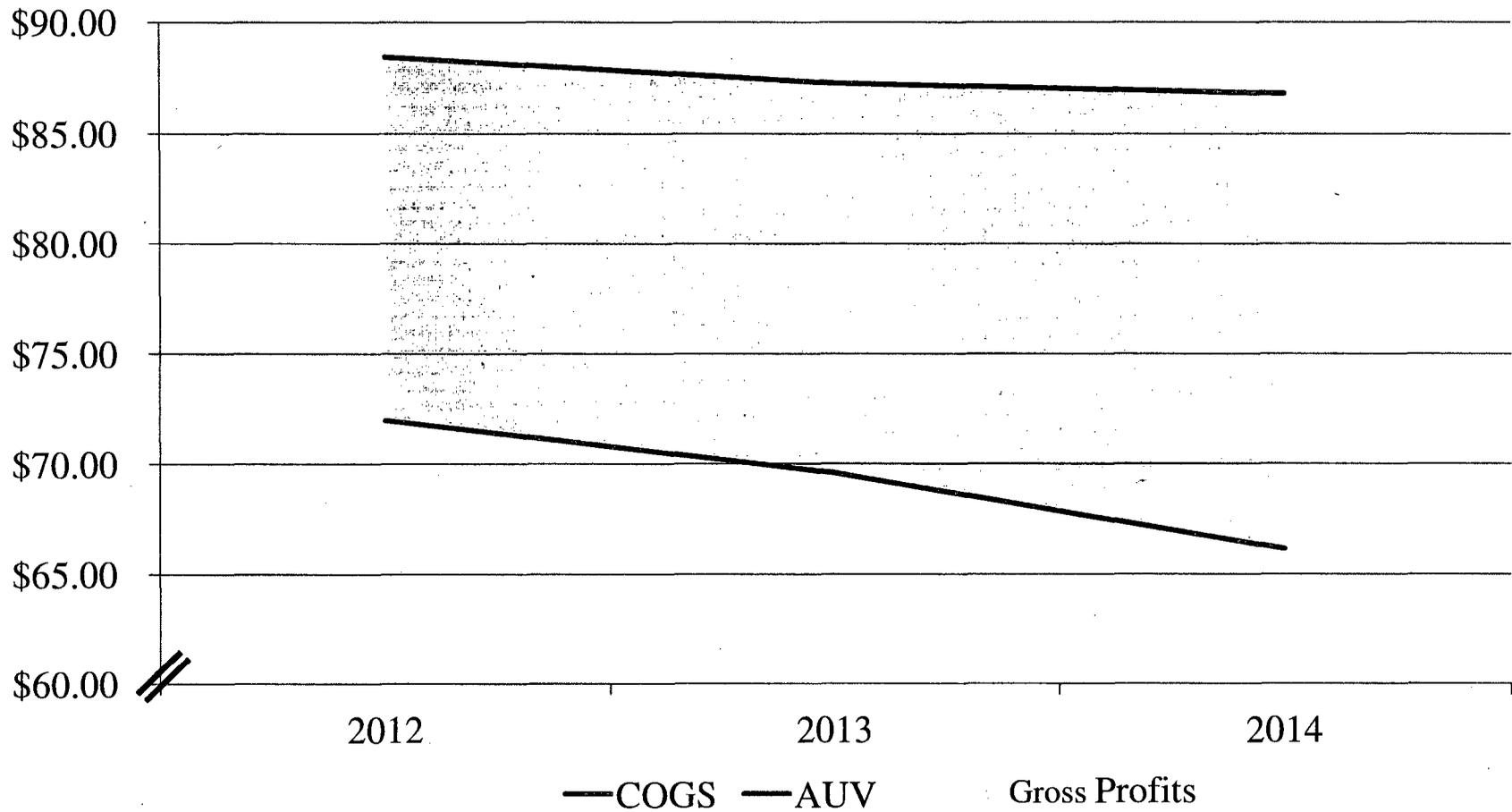
	2012	2013	2014	Change
<i>Performance if Maintained 2011 Market Share</i>				
Consumption	274,296	290,641	301,038	9.7%
Capacity	163,864	162,911	163,219	-0.4%
Domestic Market Share	49.9%	49.9%	49.9%	0 ppt
Shipments	136,816	144,968	150,154	9.7%
Sales Volume	161,698	172,162	178,325	10.3%
Production	160,006	166,617	176,949	10.6%
Capacity Utilization	97.6%	102.3%	108.4%	10.8 ppt
Employment	27,077	28,997	29,786	10.0%
Hours	55,319	57,449	62,592	13.1%
Wages	1,417,268	1,520,372	1,653,535	16.7%

Source: Petitioners' Prehearing Brief at 76.

Economic Rebuttal

Prices and Profits

Profits Increased Over POI

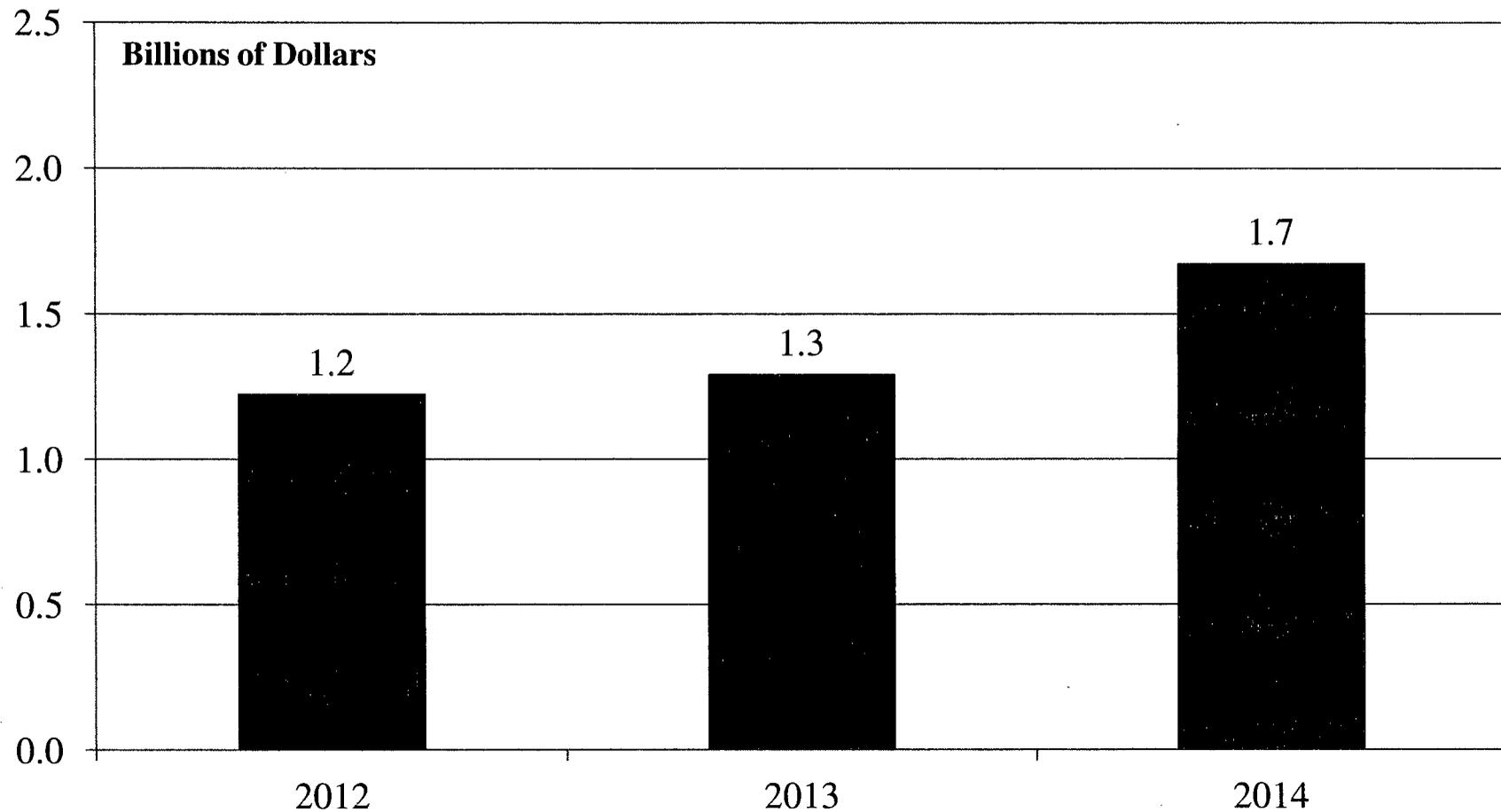


Source: Prehearing Staff Report at C-1

Economic Rebuttal

No Correlation Between
Profits and Imports

Operating Income Increased Over the POI

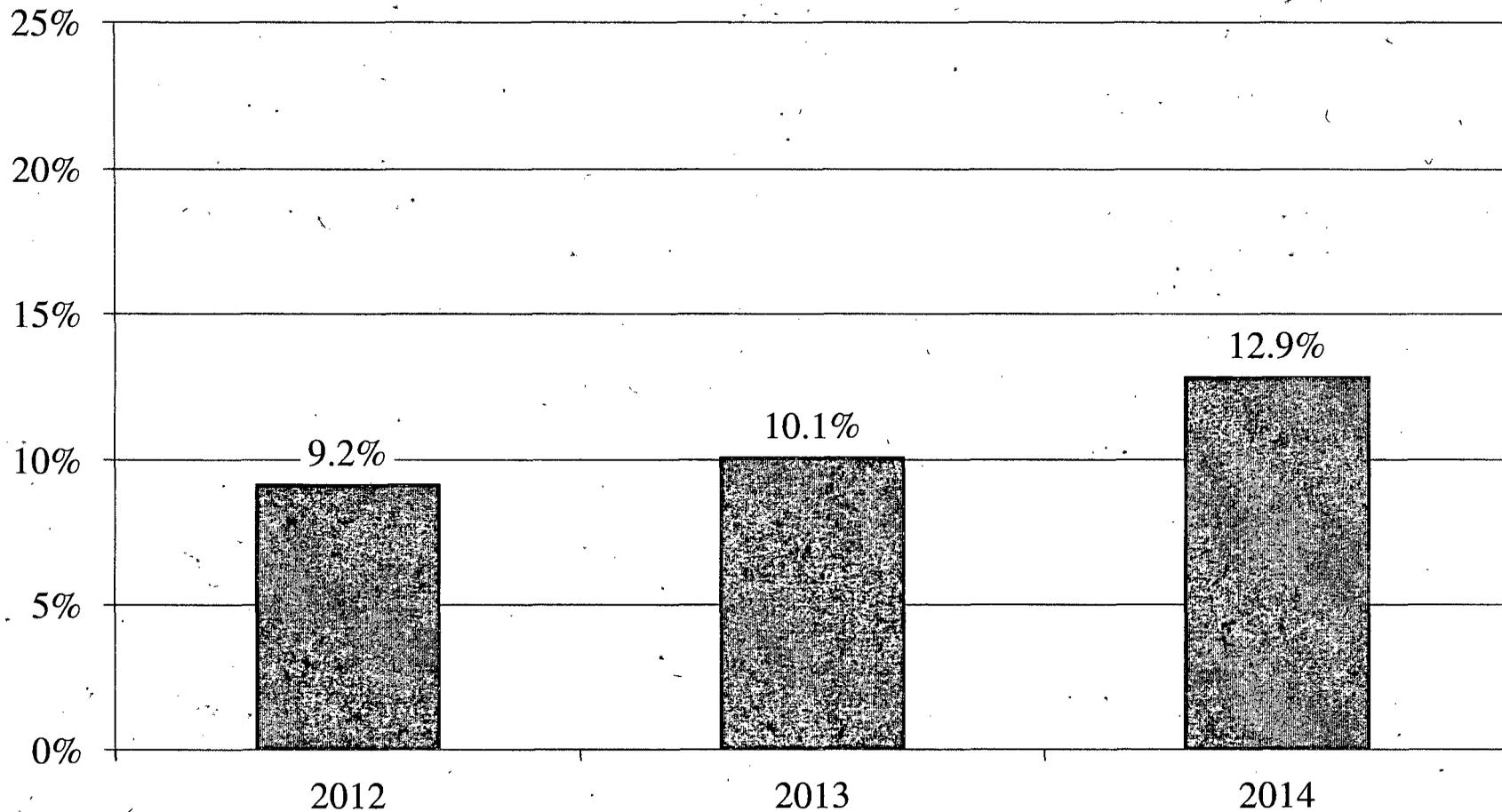


Source: Prehearing Staff Report at Table VI-1

Economic Rebuttal

No Correlation Between
Profits and Imports

Operating Margin Increased Over the POI



Source: Prehearing Staff Report at Table VI-1



SUBMITTED BY HOBAN LOVELLS US LLP

***Passenger Vehicle and Light Truck
Tires from China, Nos. 701-TA-522 and
731-TA-1258 (Final)
ITC Hearing Presentation***

June 9, 2015



U.S. Producers Are Expanding Existing Capacity and Investing in New Facilities

Company	Amount of Investment (millions)	Annual Tire Output (millions)	Jobs Created
Bridgestone	\$346	4.6	300
Continental	\$500	8	1600
Cooper	\$140	n/a**	n/a*
Giti	\$560	5	1700
Hankook	\$800	11	1800
Kumho	\$413	10	450
Michelin	\$200	n/a**	270
Toyo	\$371	3.8	650
Total	\$3,330	42.4	6,770

Source: ITG Voma and American Omni Prehearing Brief at 61.
See also Exhibit 1 to ITG Voma and American Omni Prehearing Brief.

U.S. Producers Are Expanding Capacity

- Bridgestone: “This capacity expansion at the existing Aiken County PSR/LTR tire plant announced today...is intended to meet growing demand in key market segments...”
- Toyo: “We’ve had significant growth in 2013 and 2014, and our growth really is stunted by capacity. That’s why we have made the major investments in White.”

Source: ITG Voma and American Omni Prehearing Brief at 59; Exhibit 1.

Video 1 – March 28, 2012 Groundbreaking at Continental's New Tire Plant in Sumter, SC (USA)

- Began production on January 28, 2014
- Investment: \$500m
- Capacity: 5m units/year by 2017; 8m units/year by 2021
- Employment: 600 in 2014; expected to reach 1,600 when completed



Source: ITG Voma and American Omni Prehearing Brief at Exhibit 1, page 61 n. 218 (video).

Video 1 – March 28, 2012 Groundbreaking at Continental's New Tire Plant in Sumter, SC (USA)



New Entrants Are Building U.S. Factories

- Giti: “Existing business and strong demand for Giti Tire’s passenger and light truck tires ... has made this significant investment in South Carolina possible.”
- Hankook: “This new facility will help Hankook Tire accomplish our plan to establish a production base in all major markets.”
- Kumho: “The North American market is a strategic market...the construction of the manufacturing plant in Georgia is predicted to quickly elevate the market status of Kumho Tire in the American market ...”

Source: ITG Voma and American Omni Prehearing Brief at 62-63.

Video 2 – “Hankook Tire’s Future in America”

- Hankook’s Clarksville, TN plant
 - Began construction in October 2014
 - Investment: \$800m
 - Capacity: 5.5m units/year in 2016; 11m units/year by 2018
 - Employment: expected to create 1,800 jobs



Source: ITG Voma and American Omni Prehearing Brief Exhibit 1; page 61 n. 218 (video).

Video 2 – “Hankook Tire’s Future in America”



The U.S. Industry is Operating at Full Capacity

- Prehearing Report: domestic industry's capacity utilization was 91 percent at the start and end of the POI
- Market participants believe that there is a shortage of PVLT tires in the premium, high-value segments of the market
- Barry Littrell, COO of American Pacific Industries, explained:
“The higher tier manufacturers have not been able to keep up with demand and their fill rates are poor to the replacement market....consistent with the very limited production capacity currently available to U.S. producers”

Source: ITG Voma and American Omni Prehearing Brief at 63-65 & Ex. 7, para. 5.

New U.S. Capacity Targets Premium, High-Value Tires

- Bridgestone: “This capacity expansion...is intended to meet growing demand in key market segments, including ultra high performance and light truck/SUV tires”
- Hankook: “We will be able to provide our customers, consumers and car makers with high quality tires...to meet the demands of the American market”
- Kumho: “{W}e are continuously expanding our tires supply to the premium end of the completed vehicle range with the North American market as the basis...”
- Michelin: “We must have additional capacity for high performance passenger car tires to meet our customers’ needs”
- Toyo: “Toyo is increasing annual production initially at White by 2 million tires, with a majority of that new capacity targeted at its enthusiast products including Proxes {Ultra-High Performance (“UHP”)} tires...”

Source: ITG Voma and American Omni Prehearing Brief at 58-60, 62-63

Dennis Mangola

- Currently CEO of DMC Consulting, Inc.
 - DMC consults with international trading companies on business opportunities, including global sourcing and supply chain management in the tire industry
- Previous Positions
 - Founder and CEO of AmPac Tire Distributors, one of the largest wholesale distributors in the USA
 - Founder and CEO of Tire Pros, the largest retail tire franchise in the USA today, including 40 company-owned retail stores. Sold after 28 years
 - Global Manager of the Tire Group for the Itochu International Trading Company, 1999-2010
 - Consultant to Itochu Tire & Rubber Group 2010-2014
 - Consultant to largest tire distributor in U.S.A. and Canada 2010-2014

How Does the U.S. Tire Market Operate?

- ▣ Market segmentation
- ▣ Tiers / categories
- ▣ Product differentiation

PWT Tire Market Segmentation

OEM (Original Equipment

Manufacturer)

Automobile and light truck

manufacturers purchase OEM tires for installation in new vehicles

Replacement Tires

Sold directly to vehicle owners through tire dealerships, chain stores, service stations, department stores, and warehouse and discount clubs

Branded Tires

Brands differentiate the product in some way from other similar products, such as perceived quality and support for pricing position

Private Label Tires

Consumers expect to pay less and get less, primarily with mileage and/or performance. The perceived quality of private label tires is lower than branded tires

Tiers in the U.S. Tire Replacement Market

Modern Tire Dealer categorizes the replacement tires sold in the U.S. market into four tiers based on the following factors:

- Brands and their marketing
- Brand recognition
- Price
- Perceived quality

Source: ITG Vona and American Omni Prehearing Br. Ex. 4, "Facts Issue 2015" Modern Tire Dealer at 36-38

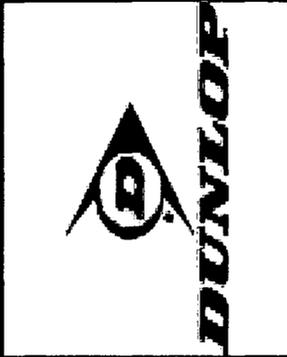


Tiers are Defined by Brand, Price, Perceived Quality & Marketing

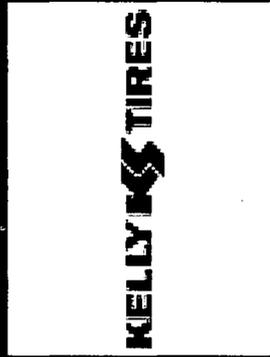
T I E R S I B P & C



Highly recognizable brands such as Michelin, Bridgestone, & Goodyear



Recognizable brands such as BFGoodrich, Firestone, & Dunlop



Somewhat recognizable brands at a much lesser price such as Nexen, Kelly, Uniroyal, & Fuzion

Little or no brand recognition, price driven, typically on older vehicles

Source: ITG Voma and American Omni Prehearing Br. at 13-14, Ex. 3 at 24-30, Ex. 4, "Facts Issue 2015" Modern Tire Dealer at 36-38.

Michelin's Multi-Brand Strategy Focus on Management

T I E R S - B R A N D S



PREMIUM

Michelin

Approximate price: \$190 - \$210

HIGH VALUE

BFGoodrich

Approximate price: \$125 - \$150

VALUE

Uniroyal

Approximate price: \$75 - \$100

No offering



Source: ITG Voma and American Commi Prehearing Br. at 13-14 and Ex. 3 at 24-30.

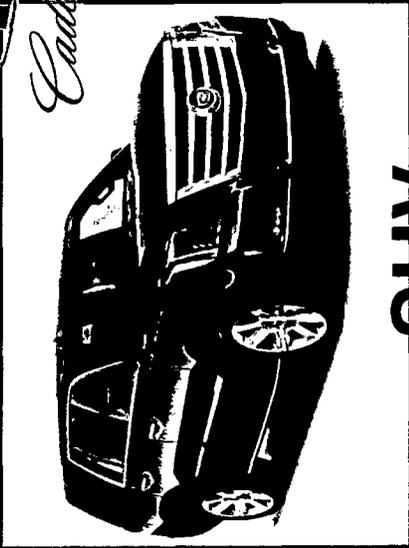
Differentiation within Each Tier

- ▣ It is important to understand how tires differ
- ▣ Products are differentiated by
 - Size;
 - UTQG ratings;
 - Speed ratings;
 - Price; and/or
 - Application

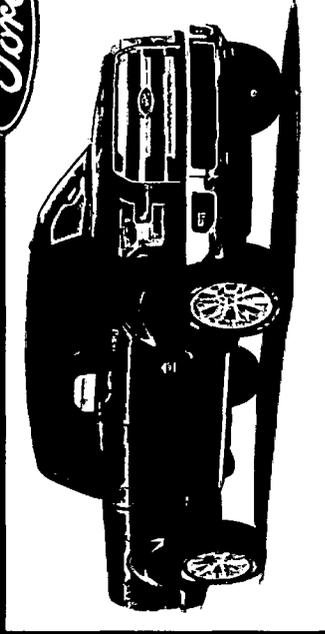
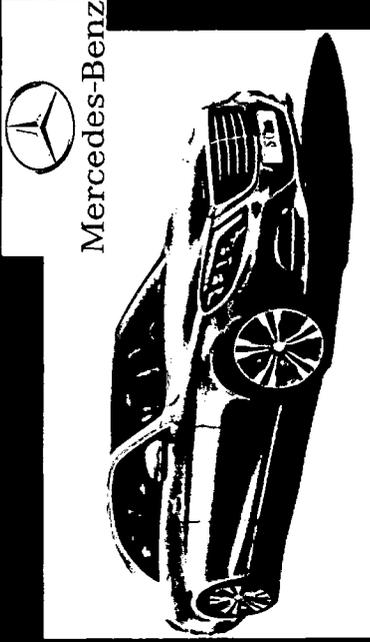
Source: Petitioner's Prehearing Br. at 24-26, 41-43.

Differentiation by Application

(4 tiers in each category)



OLIV



Petitioner Is Comparing Completely Different Tires

Goodyear Eagle RS-A
\$177
High Performance

Goodyear Eagle RS-A
\$156
High Performance

Goodyear Eagle LS
\$125
Performance Touring

Goodyear Assurance
\$109
All-Season Touring

Goodyear Integrity
\$87
All-Season Touring

Goodyear Ultra-Grip
\$86
Snow / Winter Tire

PUBLIC VERSION
Business Proprietary Information Removed from Brackets

PVLT Tire Brands and Prices from TireRack.com¹⁵⁴

P225/60R16		LT285/75R16	
Brand	Price	Brand	Price
		Pirelli	\$259
		Michelin	\$243
		Goodyear	\$243
		Goodyear	\$241
		Firestone	\$235
		Goodyear	\$235
		Dick Cepek	\$230
		General	\$228
		Goodyear	\$223
		Dick Cepek	\$221
		BFGoodrich	\$216
		Goodyear	\$209
		Goodyear	\$208
		Dick Cepek	\$208
		Yokohama	\$208
		Michelin	\$200
		BFGoodrich	\$195
		Kumho	\$193
		BFGoodrich	\$193
		Firestone	\$187
		Bridgestone	\$185
		Dick Cepek	\$180
		Yokohama	\$179
		Kumho	\$177
		General	\$164
		Firestone	\$158
		Pirelli	\$149
		Firestone	\$143
		Yokohama	\$132
		Yokohama	\$126

Firestone Destination
\$235
Mud Tire

Firestone Destination
\$187
On-/Off-Road AT

Firestone Winterforce
\$143
Snow Tire

While the different price points also reflect the different features and performance

of the tires, brands or "tiers" do not explain price differences between tires with various

Advertising materials for these tires are attached to Petitioner's Comments on Draft Questionnaires (Feb. 4, 2015) at Exhibit 4. A similar comparison based on advertising materials from June of 2014 is in Petitioner's Post-Conference Brief (June 30, 2014) at 15 (citing the Petitions at Exhibit I-2).

Differentiation by Uniform Tire Quality Grade (UTQG)

□ The Uniform Tire Quality Grade Standards (UTQG) is established by the National Highway Traffic Safety Administration (NHTSA) to help manufacturers and consumers to price and purchase tires based on

- Treadwear
- Traction
- Temperature

□ Required by law for most passenger car tires sold in the United States (not winter / snow tires)

Differentiation by Speed Ratings

- Speed ratings provide the maximum speed capability of new tires
- The most common tire speed rating symbols, maximum speeds and typical applications are shown below

Speed Rating	Maximum Speed	Vehicle Category
R	106 mph	H.D. Light Truck Tires
S	112 mph	Family Sedans & Vans
T	118 mph	Family Sedans & Vans
H	130 mph	Sport Sedans & Coupes
V	149 mph	Sport Sedans, Coupes & Sports Cars
W	168 mph	Exotic Sports Cars
Y	186 mph	Exotic Sports Cars

U.S. Tires Have Significantly Higher UTQG Factors than Chinese Tires

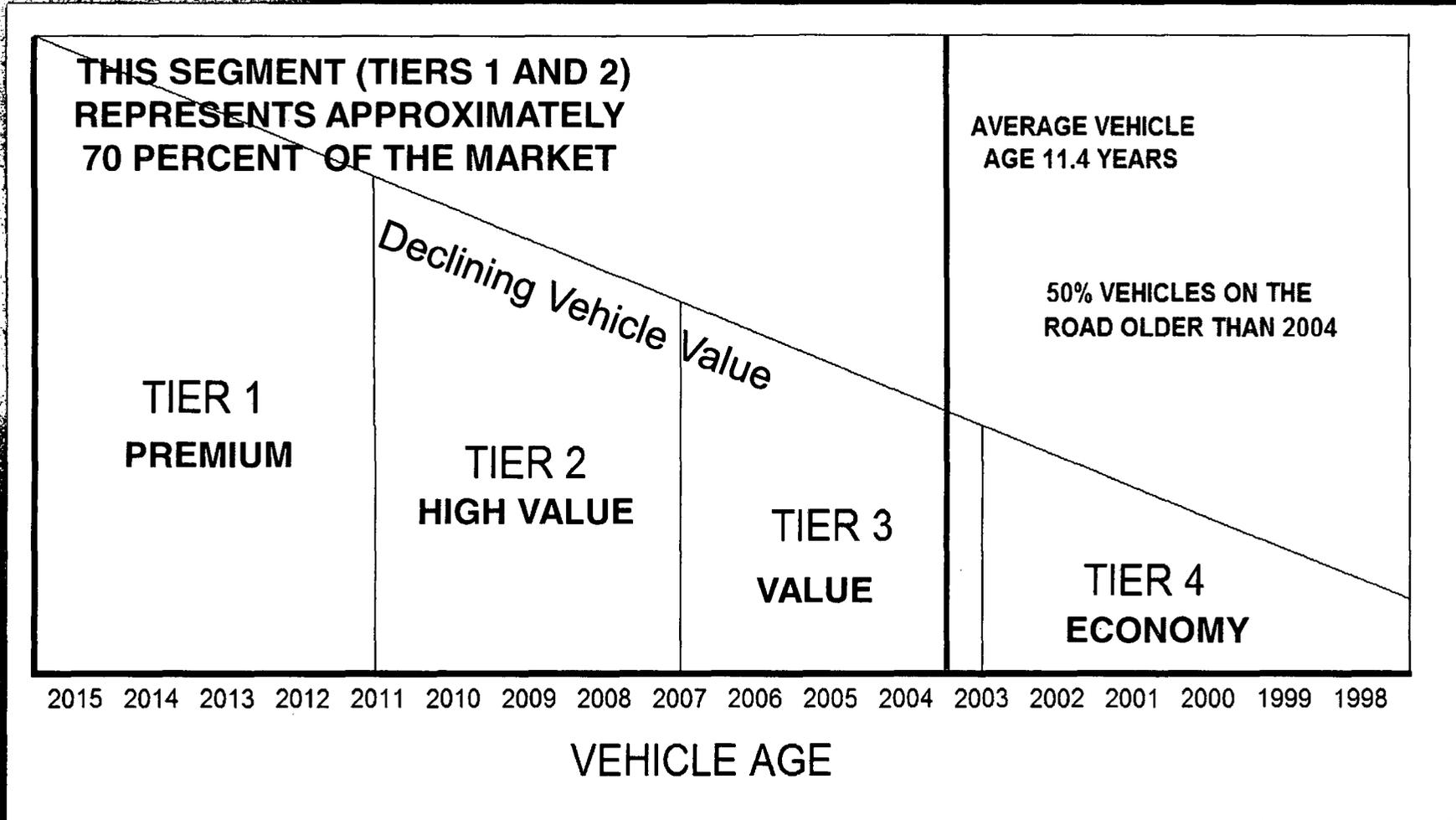
Size	Origin	Load Speed		Treadwear Grades		Traction Grades		Temperature Grades	
		Lowest	Highest	Lowest	Highest	Lowest	Highest	Lowest	Highest
205/55R16	China	91T	91V	340	640	A	AA	B	A
	U.S.	89H	91Y	40	820	B	AA	B	A
P235/75R15	China	105S	109T	500	700	A	A	B	B
	U.S.	105S	108T	300	800	A	A	B	A
225/60R16	China	98H	98H	400	400	A	A	A	A
	U.S.	98T	98V	400	800	A	A	B	A
215/60R16	China	95T	95V	400	640	A	A	B	A
	U.S.	94V	95V	260	820	A	A	B	A
P215/60R16	China	94T	95T	640	760	A	A	B	B
	U.S.	94S	94V	340	800	B	A	B	A
P265/70R17	China	113S	113S	500	500	A	A	B	B
	U.S.	113S	113T	340	800	B	A	B	A
195/65R15	China	91T	91H	400	480	A	A	A	A
	U.S.	91T	95H	400	740	A	A	B	A
195/60R15	China	88H	88H	400	400	A	A	A	A
	U.S.	87S	88V	260	740	A	AA	B	A

Source: Petitioner's Br. at 25

Increased Demand for Value and Economy Tires

- ▣ Demand for Value (Tier 3) and economy (Tier 4) tires has increased -
 - Approximately 50% of the vehicles are older than 2004
 - Median U.S. household income has decreased 8% to just over \$51,000 annually in the last few years
- ▣ These facts have produced what I call the "affordability factor"

Vehicle Lifecycle Related to Tier Management



Source: ITG Voma and American Omni Prehearing Br. at 16, 70-71 and Ex. 4, IHS.

Vehicle Lifecycle Related to Tier Management

- ▣ Newer vehicles use Premium and High Value tires (Tiers 1 and 2)
- ▣ Approximately 70% of the replacement market is in the Premium (Tier 1) and High Value (Tier 2) segments
- ▣ Chinese imports are servicing the economy segments of the market (Tiers 3 and 4)
- ▣ Competition between US-manufactured tires and Chinese manufactured tires is very limited

Minimal Overlap between U.S. and Chinese Tires

- ❑ U.S. tire industry is focused on Premium (Tier 1) and High Value (Tier 2) demand; very limited Value (Tier 3) offerings
- ❑ U.S. manufacturers are not interested in producing Economy (Tier 4) tires
- ❑ Economy (Tier 4) demand is being addressed by global producers
- ❑ If Chinese imports are deterred, then other foreign countries (e.g., Indonesia and Thailand) will provide tires to fill demand

PASSENGER VEHICLE AND LIGHT TRUCK

TIRES FROM CHINA

Inv. Nos. 701-TA-522 and 731-TA-1258 (Final)

Hearing Testimony of Craig A. Lewis

June 9, 2015

CRITICAL CIRCUMSTANCES

Good afternoon, Chairman Broadbent and commissioners. My name is Craig Lewis, and I am also a Partner at Hogan Lovells here today representing ITG Voma. It is a pleasure to be before the Commission.

I would like to briefly address the issue of critical circumstances. As you know, the Department of Commerce has made affirmative critical circumstances findings for certain, but not all, Chinese exporters in the antidumping and countervailing duty investigations. This means that the Commission must now make its own independent determination under the very high legal standard applicable to the Commission's injury proceeding. In particular, the Commission must determine whether the

subset of subject imports for which the Department made affirmative critical circumstances findings are likely to “undermine seriously the remedial effect” of a present injury finding.

The answer is an emphatic “no.”

To begin with, it is important to remember that the legal standard – “undermine seriously” – is very high. The finding required of the Commission is not whether this subset of imports will have “some” impact, or even a “material” impact on the remedial effect of any order that is issued – the effect must be to undermine the order seriously. This is a difficult standard to meet – and purposely so. U.S, law and WTO law strongly disfavor the retroactive application of dumping and subsidy measures to imports made prior to affirmative determinations of dumping or subsidization and injury. As a result, the Commission has very, very rarely issued affirmative critical circumstances in the past. Indeed, we are aware of only one such case in the last 14 years – a case involving dramatically different factual circumstances than are present here. The question thus is whether this case is one of those exceedingly rare circumstances supporting this extraordinary measure.

It is not. First, the U.S. industry is profitable, competitive, and is not vulnerable to injury. Indeed, because there is no basis for an affirmative determination of present injury, the issue of critical circumstances should not even be reached.

Second, the increase in the volume of imports, inventories, and other circumstances do not rise to anywhere near the level necessary to support such action.

Commerce made negative critical circumstances for the mandatory respondents that received individual rates in the antidumping and countervailing duty investigations. Thus, most of the largest exporters of subject merchandise from China in either investigation were found not to have massively increased exports during the relevant period. Affirmative findings were made only with respect to a subset of exporters.

Even for the subset of imports for which such affirmative determinations were made, the volume of imports did not increase by levels that are large enough to warrant an affirmative finding by the Commission. While I am constrained in my ability to publicly discuss

the specific factual data concerning the timing and volume of these imports, I urge the Commission to compare the increases at issue to those examined in prior investigations. I also urge the Commission to disregard Petitioners' attempts to inflate the import figures contained in the Staff Report based upon speculation. The tire executives quoted by Petitioners in their prehearing brief concerning Chinese imports do not provide any data for the Commission to consider. Color commentary is not the same as factual data.

As we documented in our prehearing brief, the volumes at issue, as reflected in the Prehearing Staff Report, are far below those found sufficient to support an affirmative determination in past cases and is quite small in comparison to a market of some 301 million tires. Moreover, as ITG Voma demonstrated in its prehearing brief, even this increase in volume is exaggerated in appearance because the period examined coincides with a regular seasonal increase in tire imports in the second half of the year and also coincided with a major West Coast port strike.

The same can be said for end-of-period inventories which, although they have increased, have not increased to levels that could seriously undermine the remedial effect of the order, and are only marginally higher than historical levels.

Finally, and as thoroughly discussed by this panel, there is at best extremely limited competitive overlap between Chinese imports and U.S. products. As Petitioners freely admit, substitutability and the intensity of competition, has been considered an important “other factor” for consideration by the Commission. This factor, too, weighs strongly in favor of a negative critical circumstances determination.

In short, the factual circumstances presented in this case all point strongly to a negative finding of critical circumstances.