UNITED STATES INTERNATIONAL TRADE COMMISSION

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In the Matter of:

HEDP FROM CHINA AND INDIA

Investigation Nos.: 731-TA-1146 and 731-TA-1147 (Final)

Pages: 1 through 190
Place: Washington, D.C.
Date: March 3, 2009

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) 731-TA-1147 (Final)	

Tuesday, March 3, 2009

Main Hearing Room 101 U.S. International Trade Commission 500 E Street, S.W. Washington, D.C.

The hearing commenced, pursuant to notice, at 9:32 a.m. before the Commissioners of the United States International Trade Commission, the Honorable SHARA L. ARANOFF, Chairman, presiding.

APPEARANCES:

On Behalf of the International Trade Commission:

<u>Commissioners</u>:

SHARA L. ARANOFF, CHAIRMAN (presiding) DANIEL R. PEARSON, VICE CHAIRMAN DEANNA TANNER OKUN, COMMISSIONER CHARLOTTE R. LANE, COMMISSIONER IRVING A. WILLIAMSON, COMMISSIONER DEAN A. PINKERT, COMMISSIONER

APPEARANCES: (Cont'd.)

<u>Staff</u>:

MARILYN R. ABBOTT, SECRETARY TO THE COMMISSION BILL BISHOP, HEARINGS AND MEETINGS COORDINATOR SHARON BELLAMY, HEARINGS AND MEETINGS ASSISTANT NATHANAEL COMLY, INVESTIGATOR STEVEN WANSER, INTERNATIONAL TRADE ANALYST JAMES FETZER, ECONOMIST DAVID BOYLAND, ACCOUNTANT/AUDITOR KARL VON SCHRILTZ, ATTORNEY DOUGLAS CORKRAN, SUPERVISORY INVESTIGATOR

<u>In Support of the Imposition of Countervailing and</u> <u>Antidumping Duties</u>:

On Behalf of Compass Chemical International, LLC:

DANIEL MCCAUL, President and Chief Operating Officer, Compass Chemical International, LLC BRIAN FAILON, Vice President, Business Development & Technology, Compass Chemical International, LLC

> JEFFREY S. LEVIN, Esquire Mondial Trade Compliance Services & Solutions, Inc. Bethesda, Maryland

<u>In Opposition to the Imposition of Countervailing and</u> <u>Antidumping Duties</u>:

<u>On Behalf of The Ad Hoc Water Treatment Chemical</u> <u>Producers Committee and its individual members</u>:

GEORGE COLLIAS, Treasurer, Uniphos, Inc. DR. JEFF WANG, President, Bosgen, Inc.

DAVID J. CRAVEN, Esquire Riggle & Craven Chicago, Illinois

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1 PROCEEDINGS 2 (9:32 a.m.) CHAIRMAN ARANOFF: 3 Good morning. On behalf of the United States International Trade Commission I 4 welcome you to this hearing on Investigation Nos. 5 731-TA-1146 and 731-TA-1147 (Final) involving HEDP 6 from China and India. 7 8 The purpose of these investigations is to determine whether an industry in the United States is 9 materially injured or threatened with material injury 10 11 or the establishment of an industry in the United States is materially retarded by reason of less than 12 13 fair value imports of subject merchandise. The schedule setting forth the presentation 14 of this hearing, notices of investigation and 15 transcript order forms are available at the public 16 distribution table. All prepared testimony should be 17 given to the Secretary. Please do not place testimony 18 19 directly on the public distribution table. 20 All witnesses must be sworn in by the 21 Secretary before presenting testimony. I understand 22 the parties are aware of the time allocations. Any 23 questions regarding the time allocations should be 24 directed to the Secretary. 25 Finally, if you will be submitting documents Heritage Reporting Corporation (202) 628-4888

1 that contain information you wish classified as

2 business confidential your requests should comply with3 Commission Rule 201.6.

4 Madam Secretary, are there any preliminary5 matters?

6 MS. ABBOTT: No, Madam Chairman.

7 CHAIRMAN ARANOFF: Very well. Let us8 proceed with the opening remarks.

9 MS. ABBOTT: Opening remarks on behalf of 10 Petitioner will be by Jeffrey S. Levin, Mondial Trade 11 Compliance Services & Solutions.

12 Thank you. Good morning, MR. LEVIN: 13 Commissioners and members of the Investigation Team. My name is Jeff Levin, I am with Mondial Trade 14 15 Compliance, and I have the great pleasure and distinct privilege of representing Compass Chemical 16 International in this important proceeding. 17 With me 18 today and here to testify this morning are Daniel 19 McCaul, President of Compass Chemical, and Compass's 20 Vice President for Business Development & Technology, Brian Failon. 21

I think it is fair to say that there are no persons in this country better equipped and better positioned to describe the subject merchandise, HEDP and the U.S. market conditions for this product than

these two gentlemen. On behalf of Compass Chemical we respectfully submit that the domestic industry is materially injured and threatened with material injury by subject imports HEDP from China and India.

The Department of Commerce issued this past 5 October affirmative preliminary dumping determinations 6 7 with respect to these subject imports, and we 8 anticipate affirmative final determinations from the Department later this week. Compass Chemical is 9 headquartered in Chicago, with manufacturing 10 11 facilities in Huntsville, Texas and Smyrna, Georgia. 12 The Smyrna plant alone manufactures HEDP. Compass is the only producer of a full line of phosphonates, 13 including HEDP, in the United States. It is the last 14 and sole surviving U.S. manufacturer of HEDP. 15 It is the domestic industry. 16

These investigations are particularly 17 18 interesting on several bases. This is a one-company 19 domestic industry. That one company started life as an HEDP importer from China. It was in fact a 20 significant importer of the product. 21 However after 22 Compass made a very calculated business decision to 23 purchase the Smyrna plant in mid-2006 it made another, 24 perhaps more important and calculated business 25 decision, and that was to get out of the importing

1 business and to become solely a domestic producer.

2 In fact Compass ceased its importations of 3 the product in the fourth quarter of 2007. The company is here today not to request a bailout to help 4 it survive. If that were the case they would have 5 hired a lobbyist and taken their cause down the street 6 a bit to another branch of the Federal government. 7 8 They are asking for a chance, a level and fair playing field, so that they can compete on an even keel with 9 10 unfairly traded imports.

11 In these extraordinarily challenging times this company is doing something rather laudable. 12 Ιt 13 has made considerable investments in their production facilities to remain a domestic manufacturer, serving 14 15 their customers and their employees. In the face of a severe economic headwind not seen for a generation or 16 more, this company has decided to take the cause of 17 18 ramping up its domestic production, make all of its 19 product here rather than to outsource or to revert to imports. 20

That was certainly not the easy decision to make, and no one can guarantee on this date that it was the correct decision. But its decision to stand and fight against what it perceives to be injurious and unfairly traded imports, standards which we

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respectfully submit are well supported by the evidence
 of record, reflects well on the character of this
 company, its ownership, its employees, and to Mr.
 McCaul and Mr. Failon here today.

In the presence of relief, an opportunity to 5 compete fairly against dumped imports, this company 6 can well demonstrate in its own market the strength of 7 American manufacturing. In the absence of such relief 8 it is highly questionable whether such an operation 9 can endure or survive. We respectfully submit based 10 11 on the evidence of record in this proceeding that 12 subject imports have increased significantly, that 13 these imports have had a harmful pricing impact on domestically manufactured HEDP, and that these facts 14 have resulted in material injury to the domestic 15 16 industry.

Moreover we respectfully submit that this industry is further threatened with material injury by reason of the subject imports. We look forward to presenting our case this morning, to responding to the Commission's questions, and to presenting additional evidence in our posthearing brief next week. Thank you.

24 MS. ABBOTT: Opening remarks on behalf of 25 Respondents will be by David J. Craven of Riggle & Heritage Reporting Corporation (202) 628-4888 1 Craven.

2	MR. CRAVEN: Good morning. My name is David
3	Craven. I'm with the law firm of Riggle & Craven.
4	I'm appearing today on behalf of the Ad Hoc Water
5	Treatment Chemical Producers Committee and its
6	individual members. The members are Zhang Tsu Zhang
7	Hai Chemical Group, Wu Jin Fine Chemical Factory, and
8	the Nan Jing University of Chemical Technology Chong
9	Xiou Wu Jin Water Quality Stabilizer Factory. I am
10	accompanied today by Mr. George Collias of Uniphos and
11	Dr. Jeff Wang of Bosgen Chemicals.
12	Rather than engage in a long opening
13	statement I would simply say we are pleased to be here
14	today to present our case to the Commission. We
15	believe that this is, as the domestic industry has
16	noted, an interesting industry. And we think that the
17	discussion today will be very productive and fruitful,
18	and we look forward to presenting our testimony.
19	Thank you.
20	MS. ABBOTT: Will the first panel in support
21	of the imposition of an antidumping duty order please
22	come forward and be seated?
23	Madam Chairman, all witnesses have been
24	sworn.
25	(Witnesses sworn.)
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1 MR. LEVIN: Thank you, Commissioners. Our 2 first witness on behalf of Petitioners will be the 3 President of Compass Chemical International, Mr. 4 Daniel McCaul. Danny?

MR. MCCAUL: Good morning, Commissioners and 5 Staff and everybody else. Thank you for your time 6 A couple words about me first of all. 7 today. Yes. 8 I'm the president of Compass Chemical and I graduated with an honors degree in mechanical engineering from a 9 university in England which is now Portsmouth 10 11 University. I came to the United States about 34 years ago. I became a citizen about five years after 12 13 getting here. My wife and I have five children, seven grandchildren. We're in the process of taking over 14 15 this country.

I have been in the chemical industry for 16 almost 40 years. The way things are going I may be in 17 18 it for another 40 years, but I became familiar with 19 the production and marketing of phosphonates approximately 13 years ago when Calloway Chemical 20 Company acquired the facility which is in Smyrna, 21 22 Georgia, which is where we make the phosphonates today 23 and where we make HEDP today.

The plant had existed for about 50 years I would say and made different products. And we started Heritage Reporting Corporation

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1 manufacturing phosphonates and HEDP I would say maybe 2 30 years ago, 25 years perhaps. And there have been 3 different owners of the plant, and actually over the period of the 50 years or so there's been four 4 different owners, and I have been responsible for the 5 operations there with the last three of those owners. 6 And so I'm very familiar with the manufacture of HEDP 7 8 and what we do at the plant there.

The plant is as Jeff said the only remaining 9 full line producer of phosphonates in the United 10 11 We are the only remaining producer and we are States. 12 the only producer of HEDP in the United States. We make some other products, polymers, dispersants, 13 various other things, especially chemicals at the 14 plant. At Compass we probably have about 65 15 employees, so we're not a very large company but, you 16 Those 65 employees know we're not tiny either. 17 18 include sales people and management and office folk 19 and what have you.

The vast majority of our employees are production workers, and they're very experienced and very knowledgeable people. We have a good efficient manufacturing operation, and over the years we've made many improvements in cutting costs and improving cycle times and all the things that you do in the chemical

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industry in order to stay in business and to be
successful. Compass Chemical acquired the plant as I
mentioned, and they acquired it in July, 2006. And
Compass itself began life maybe 10 years ago as an
importer, mainly from China, various chemicals
including phosphonates.

And Compass grew from nothing really to 7 8 become a competitor of note in the business with phosphonates and other water treatment chemicals. 9 So in 2006 Compass decided, okay we're going to acquire 10 11 this manufacturing plant, and believed as I believe 12 that we could be competitive, we could be successful 13 in the business, especially by importing the competitively priced raw material from China, 14 phosphorous acid, and using that to produce 15 phosphonates rather than the method that had been used 16 up to that point, which was using PCL-3. 17

18 So we looked at the economics of that and 19 said, you know, with Compass's supply position with this raw material we really can make phosphonates here 20 in Smyrna and really compete with anybody else. 21 Why 22 bother to produce in the United States? You might 23 wonder, well what was the logic there and why would we 24 think it mattered? Well I think first of all we believed, and we still believe, that we could compete, 25

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we could make a profit, we could be successful making
 products in the United States, and we could win
 actually by competing with the lower cost raw
 materials etcetera.

You know we are and we can continue to be a 5 low cost producer. We believe that there's a place 6 for a U.S. producer. Large U.S. customers of ours 7 8 have said to us, look we'd like to have you as a supplier, we like the idea of the short supply line, 9 we like the idea of having a supplier of a key raw 10 11 material being right here in the U.S., somebody that we can easily talk with, we can go and visit if we 12 13 need to, we can have somebody that can deal with problems and, you know, deal with things quickly, 14 15 etcetera.

So there's a lot of advantages that they saw 16 with having us as a supplier. And there's a certain 17 18 degree of security in that, in having that situation 19 with a key supplier. So we understand of course that we need to be competitive, and nobody can afford these 20 days to pay a premium to have us as a U.S. supplier, 21 22 and we weren't expecting that of course. So we looked 23 at this whole situation, we looked at the economics, 24 we became convinced that we could be successful. 25 The wild card in our plans was what was

going to happen with the importers of product from 1 2 China and India? How would they behave? How would 3 things go moving forward? We weren't concerned with competing with companies importing product from the 4 U.K., and the reason there is that we were familiar 5 with their economics and their situation. 6 Remember prior to Compass acquiring this facility we had been 7 8 working with Rodia and manufacturing products for Rodia was manufacturing products in the U.K. 9 Rodia.

So I had a good sense and a good knowledge 10 11 and understanding of what Rodia's economics were, and I was confident that we could take business away from 12 13 them, grow our business, and we certainly could compete with those imports from the U.K. 14 So that wasn't a concern. The concern was China, the concern 15 was India, and how would we be able to compete with 16 those quys and what would happen with the importers as 17 18 time went forward.

Well the answer is that the imports from China and India, the importers continued to offer lower pricing and to grow marketshare. And if you go back ten years or so, we had no concern about imports from China or India, their marketshare was very very small. And if you look at the pattern that's happened over that period of time the volume of imports from

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1 China has grown amazingly over that period of time. 2 So we started manufacturing as Compass, or continued 3 manufacturing, because the plant has been making 4 product as I mentioned for quite a few years.

So but using the phosphorous acid as the 5 main raw material and getting that going, how did we 6 Well in 2006 with HEDP we were losing money. 7 do? In 8 2007 a little bit better but still losing money in 2008 was, the cashflow from HEDP was positive. 9 2007. The net earnings if you deduct depreciation costs was 10 11 negative, but at least in 2008 it was a more manageable situation. 12

13 2008 the first three quarters in particular there were a lot of strange things going on with 14 shortage of supply of phosphorous from China. 15 Ιt drove up the cost of phosphorous which is a base raw 16 material for making phosphorous derivatives, and drove 17 18 up the cost of everything else that had a phosphorous 19 element in it. And so our costs went up but pricing went up also, and it was an unusual situation. 20

I would say this to you, that since that period of time elapsed, and I would say in the last three to four months, the prices have plummeted again, and the Chinese and Indians are offering product at incredibly low prices again. So we are headed right

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now back to the situation back in 2006, and if something doesn't happen here. So anyway, to get back on track, after carefully studying the situation and gathering data, etcetera, we concluded that, and this was in 2007, we concluded that the Chinese and Indian importers, they're dumping product into the United States.

We were certain of this so we decided we 8 needed to file an antidumping petition. We decided 9 that if something wasn't done about it that it would 10 11 be difficult for us to continue manufacturing HEDP. We have other products and, you know you can survive a 12 13 loss in one product as long as the other products are profitable, but if the drain on your bottom line 14 results is too large then you just can't put up with 15 that too long. 16

So HEDP is an important product to us. 17 It's 18 one that we don't have to get rich on HEDP, we've got 19 to be competitive with it. We've got to be able to at least be on the break-even positive side with the 20 product. But the overall phosphonate business is 21 22 It's important for us to look at that as important. 23 well. And HEDP is the largest phosphonate that's used 24 in the water treatment industry.

25 And you could say, well you could stop Heritage Reporting Corporation (202) 628-4888

1 making HEDP but make the other phosphonates, and you 2 know that's a possibility but the problem for us with that is that if we don't offer HEDP as part of our 3 portfolio, if we don't have that product along with 4 the others, then I think it would be difficult for us 5 to be a major player and to grow our business. 6 Think about it this way, if you are a customer and we came 7 8 to you and said, we're not going to supply HEDP anymore, which is the largest volume phosphonate, 9 10 we'll supply you the other ones.

11 And here they were looking at us as saying, okay you're a U.S. producer and we're going to work 12 with you and we'd prefer the short supply line that I 13 talked about, etcetera, and then all of a sudden they 14 have to get their HEDP from an importer, you know it's 15 an easy step for them then to say, well since we're 16 getting our HEDP from this Chinese importer we might 17 18 as well get our other phosphonates from this guy as 19 well because he can bring that over just as easily as he brings over HEDP. And pretty soon our volume and 20 21 our business is going to disappear.

It would be a problem not to be supplying the full range of phosphonates and not have HEDP in our product line. So over this period of time then, you know we've seen the Chinese volume growing, we've

seen the Indian volume growing from nothing to very 1 significant over the last ten, twelve years, and then 2 3 even over the period of investigation we've seen the volumes increasing from imports. The pricing has 4 Pricing is, you know it reached a point 5 declined. where it was less than half of what the pricing used 6 7 to be at one point.

And there's a lot of data and evidence this. 8 I believe there's clear evidence of dumping, and we've 9 presented that information and it's been investigated, 10 11 and you know we're confident that dumping has occurred. Our business has been damaged. We've lost 12 13 business, we've lost sales. We continue to lose The importers today are bombing the 14 business. 15 marketplace with extraordinarily low prices, and prices are falling rapidly. And in general I fear for 16 our survival in this business if action is not taken. 17 18 Thank you.

MR. LEVIN: Thank you, Danny. Brian Failon,
Vice President for Business Development & Technology
with Compass Chemical. Brian?

22 MR. FAILON: Good morning, ladies and 23 gentlemen. My name is Brian Failon. I am currently 24 Vice President of Business Development & Technology 25 with Compass. I hold a B.S. in chemistry from the 24 Heritage Peperting Corporation

1 College of William and Mary, an M.S. in chemical

engineering from the University of Virginia. While I
was at William and Mary as an undergrad I interned at
Nalco Chemical. By now I think you've seen that name
in the various submissions.

They are one of the largest if not the 6 largest consumer of HEDP, and they are also the leader 7 in industrial water treatment. I was there in the 8 summers from '83, '82, leading to a full time position 9 from '84 to '88. I was in research and development, 10 11 which included scale control formulation, and again I was there '84 to '88. I joined Albright & Wilson in 12 1988. At that time they were a U.K. importer of its 13 Briquest Phosphonates, which included HEDP. 14 And through late 1999 I served in various marketing, 15 sales, and technical service roles. 16

When I left I was the product manager for 17 18 the Briquest line, again which included HEDP. We had 19 built a grass roots HEDP plant in Charleston, South Carolina for the sole purpose of being self reliant on 20 domestic production. I should note that we effected 21 22 this independence from Britain without a revolution. 23 When it appeared that Albright & Wilson was going to 24 be acquired by Rodia, I left the company in October of 1999 and I joined Compass shortly after its startup. 25

1 Since October of 1999 I've served in various 2 sales and market development, sales management, 3 technical support, and now business development. Ι brought the phosphonate business to Compass based on 4 my experience at Albright & Wilson, and now 5 cumulatively I've been in the phosphonate business, 6 and HEDP in particular, since 1988, so a little over 7 8 20 years. In March of last year I authored the subject petition. 9

Now getting to the meat of the testimony, 10 11 over the next 15 minutes or so I'm going to review the product history, the manufacturing process, the 12 interchangeability, how the product is sold, how the 13 product is priced, factors affecting demand, and then 14 15 wrap up with competition in the U.S. market. HEDP, which is 1-hydroxyetheladine(1,1-dylbisphosphonic 16 acid), I know the Commissioners get a kick out of 17 18 that. It was patented by Proctor & Gamble in 1968 but 19 it was licensed thereafter by Monsanto.

20 And Monsanto is generally acknowledged as 21 the pioneer of phosphonates. They manufactured and 22 marketed HEDP as their Dequest 2010, that was their 23 trade name. They marketed it throughout its patent 24 life and thereafter. They were making the product 25 domestically in Everett, Massachusetts. Mayo Chemical

in the U.S. in Smyrna, Georgia, the plant that we own
 now, and Albright & Wilson in Oldbury, England near
 Birmingham, began manufacturing HEDP after the patent
 expired somewhere in the early to mid-80s.

Monsanto closed its Everett, Massachusetts 5 plant in 1992 and they moved their production back to 6 the U.K. in Wales. Very near this timeframe Albright 7 8 & Wilson commenced manufacture in Charleston and discontinued its imports from the U.K. However by the 9 late 1990s profit margins on HEDP had started to erode 10 11 partially because lower cost product was becoming available out of China and India, so the warning signs 12 13 were there.

Albright & Wilson was able to ship 14 15 production, albeit permanently, to an aq chemical intermediate, thereby ending its relatively short run 16 as a domestic HEDP producer, and again that was 17 18 roughly 1992 to 1998, a pretty short life. Compass 19 began importing HEDP in 2000, followed by a conversion to domestic production in 2006 and 2007. By the end 20 of 2007 we had ceased importation completely. 21

HEDP is one member of a family of phosphonates that are used to inhibit the formation of mineral scales and/or to sequester metal ions which adversely affect the process or the product. The

applications for HEDP include industrial water

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treatment, by far the biggest, reverse osmosis, which is a growing application, industrial and institutional compounding, sometimes just called I&I, oil field, peroxide manufacture, and recreational water treatment, for example swimming pools.

HEDP is unique among the phosphonates in 7 8 that it's the only one that combines the following highly desirable physical and functional properties. 9 It's colorless, it's chlorine stable, so you add 10 11 chlorine to pools for example. It has low chlorides, chloride being one of the impurities. 12 It has 13 excellent calcium and iron sequestration, and it's an effective scale inhibitor. 14

Turning to the manufacturing process there 15 are several routes to HEDP manufacture. 16 You've already heard mention of two of them. What they share 17 18 in common is they require a phosphorous acid source 19 and an acetic acid source. One route was phosphorous trichloride, or PCL-3, reacted with acetic anhydride. 20 That's the route that the Smyrna plant was operating 21 22 it on at the time Compass acquired Smyrna. Another 23 route is the phosphorous acid crystal or flake reacted 24 with acetic anhydride. That's the process we switched to shortly after we acquired the Smyrna plant. 25

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And then the third process is PCL-3 reacted 1 2 with glacial or anhydrous acetic acid. Again Compass 3 switched to scheme 2 in order to take advantage of our favorable cost position on PAC. The company has been 4 a leading importer and marketer of phosphorous acid 5 since our inception in 1999, so we were no stranger to 6 phosphorous acid. And based on our costs of both 7 8 phosphorous acid crystal and our PCL-3 cost in late 2006 we anticipated more than a 25 percent reduction 9 in our total raw material cost. 10

11 The Chinese producers are believe to operate under the third scheme, the PCL-3 with the glacial 12 acetic acid. The byproducts from the process include 13 acetic acid, often 56 percent solution, hydrochloric 14 acid, almost invariably 36 percent, and/or acetyl 15 chloride. The only byproduct that Compass currently 16 generates is acetic acid. Sales of these byproducts 17 18 are usually necessary to ensure economic viability of 19 the process as a whole. And since the switch to PAC we believe we are a low cost producer. 20

I'm going to touch now on the universe of suppliers. Before I get into that, I need to make a distinction between suppliers and producers.

24 Suppliers sell HEDP to distributors or compounders.

25 Producers make the HEDP and sometimes, but not always,

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sell it to distributors or compounders. Compass is
 both a producer and a supplier of HEDP. We were just
 a supplier back in the 2000 to 2006 timeframe when we
 were importing.

Other producers whose HEDP ends up in the 5 U.S. include Thermphos out of the U.K., Rodia out of 6 the U.K., Aquafarm out of India, XL Industries out of 7 8 India, and then from China the following, Wu Jin Water Stabilizer Company, Wu Jin Fine Chemical Factory, 9 Zhang Tsu Zhang Hai, Pew Hue Fine Chemical, and Xian 10 11 Dong Tai Hue. Other suppliers would include They would also 12 distributors like Brentag and Univar. 13 include importers like Wego and SDA.

I'm going to touch now on 14 interchangeability. HEDP from the U.S., U.K., India, 15 and China is completely interchangeable, period. 16 When Albright & Wilson discontinued HEDP manufacture in 17 roughly 1998 we looked at material from XL Industries 18 19 out of India, and we looked at one of the Chinese producers to fill what we saw as an anticipated gap 20 between what our sales were and what we could 21 22 realistically source from our U.K. parent out of 23 Birmingham. Both of those sources met our 24 specifications.

25 In the decade since then HEDP has been Heritage Reporting Corporation (202) 628-4888

commoditized to the point where product made by all of 1 2 the producers above is interchangeable provided it 3 meets the widely accepted industry specifications. Those generally include percent actives, the color, 4 and a few maximum allowable levels of impurities. How 5 the product is sold. HEDP is sold in bulk tank trucks 6 or in the case of import product in what's called ISO 7 8 containers, which are bulk import containers.

It's also sold in 55-gallon drums, and what 9 we call totes. They're roughly 300 gallons, they hold 10 11 the equivalent of five drums. They're often called tote bins, sometimes they're called intermediate bulk 12 13 containers or IBCs. Customers for HEDP are distributors, compounders, which are also sometimes 14 called formulators or blenders, and end users. 15 Rarely if ever is bulk product sold to distributors. 16

And if HEDP is sold to an end user -- an 17 18 example of an end user would be a utility. Sometimes 19 utilities buy HEDP in bulk because they're going to treat the water themselves. Rarely are drums or totes 20 sold to an end user by one of the producers. 21 This leaves six channels of sale. 22 In order of decreasing 23 importance, bulk to compounders, truckloads of drums 24 or totes to compounders. And a truckload is generally defined as being 24,000 pounds or greater, some view 25

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1 it as 40,000 pounds.

2 But the third channel of sale is truckload 3 of drums or totes to distributors, followed by lessthan-truckload quantities of drums or totes to 4 compounders, that would be LTL. LTL drums or totes to 5 distributors, and then finally bulk to end users. 6 Ι can't think of a single example of Compass selling 7 8 bulk to an end user at this time. How the product is priced. Before the influx of import material from 9 10 China and India pricing was more or less a function of 11 if not proportional to a customer's volume, sometimes called their requirement. 12

13 Also in this BC, before China, era, bulk product was priced lower than drums or totes since 14 there was additional cost associated with the package 15 and the labor to fill the package. The surge in 16 Chinese and Indian imports led to a paradigm shift in 17 18 pricing practices however. Due to the much higher 19 cost of bulk import freight in ISO containers compared to bringing over a full container of drums or totes, 20 21 bulk pricing began to carry a premium over drums and 22 This was not intuitively obvious initially to totes. 23 the customer base that was accustomed to getting 24 discounts for taking product in bulk.

25 It was not unusual for us as Compass to de-Heritage Reporting Corporation (202) 628-4888 1 drum a container of drums into a bulk tank or a tank 2 truck and then throw the drums away. It was simple 3 economics, it was cheaper for us to pay the container freight and then pay the de-drumming and disposal of 4 the drums than to bring the product over in bulk. 5 Not a very brain practice but it was far cheaper. Some 6 importers unfamiliar with the concept of volume-7 8 dependent pricing started offering the same price to all customer FOB their warehouse or warehouses. 9

10 How we price product now at Compass, it 11 varies according to a somewhat subjective classification of our customers. Our lowest prices 12 13 are to contract or large-volume accounts, followed by loyal or longstanding accounts, and then lastly spot 14 or low-volume accounts. Contracts are usually 12 15 months in duration, and they can be arrived at by a 16 number of means. Customers often put forward an RFP 17 18 or an RFQ, standing for request for proposal or 19 request for quotation. They sometimes happen in reverse auctions or direct negotiation between us and 20 21 our customer.

22 Some of the factors affecting demand. There 23 are just a few factors which can increase or decrease 24 demand. Warm weather generally increases demand due 25 to the increased use of cooling water and recreational

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New or growing applications would increase the 1 water. 2 demand for HEDP. An example of a growing application 3 is the reverse osmosis application in which brackish That's or sea water can be passed through a membrane. 4 becoming more important as feed water quality 5 deteriorates and you have to clean up what you've got 6 to meet industrial and drinking water standards. 7

8 An overall slowdown in the economy such as we have now would reduce demand as industrial plants 9 10 shut down or operate at reduced capacity. And then 11 finally migration of an entire industry such as 12 textiles will lower demand since HEDP is used in 13 alkaline peroxide bleaching of textiles. And finally touching on competition in the U.S. market. 14 Compass has lost significant volume and marketshare to imports 15 of HEDP from China and India that have been sold at 16 less-than-fair value. 17

18 In many if not most cases the importers 19 themselves are mainly to blame. Many are little more than brokers that are completely ignorant of the HEDP 20 market dynamics and settle into a cost plus pricing 21 22 mentality. They're satisfied with pricing their 23 product at 5 or 10 percent higher than their cost 24 rather than pricing at or slightly below the prevailing market conditions. Thank you for your 25 Heritage Reporting Corporation

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attention. I'll look forward to fielding some
 questions in a bit.

3 MR. LEVIN: Thank you, Brian. Good morning again, Commissioners. On behalf of Compass Chemical I 4 would like to briefly walk through some of the legal 5 related issues in these investigations and to review 6 the material injury and threat factors to the extent 7 8 that I can in a public forum. Our principal arguments reqarding these matters were detailed in our February 9 24 prehearing brief, and we will address these matters 10 11 further in our posthearing brief.

12 First, there was no dispute by either of the 13 Respondent parties during the preliminary phase of these investigations or by the Respondents here today 14 in their prehearing brief regarding the definition of 15 the domestic like product or the fact that there 16 should be a single domestic like product defined for 17 purposes of this proceeding. And as noted in the 18 19 prehearing report no party requested the collection of additional information on domestic like product issues 20 in the final phase of the investigation. 21

22 Compass respectfully submits that the 23 definition of domestic like product is coextensive 24 with the definition of the subject merchandise. In 25 turn, as there should be no dispute that Compass is

the sole domestic manufacturer of HEDP and despite the unfounded reference presented in Respondent's prehearing brief, that is in fact the case. P-Chem is not a domestic producer of HEDP. There is no dispute that Compass constitutes by itself the domestic industry.

Second, we respectfully submit that pursuant 7 8 to the Commission's well established analytical framework and consistent with its determination in the 9 preliminary phase investigations, the Commission 10 11 should cumulate imports of HEDP from China and India 12 for purposes of these final investigations. The 13 petitions were filed on the same date, and the evidence of record strongly demonstrates that the 14 15 subject imports compete with each other and with the domestic like product in the U.S. market. 16

We note that the AWTCP, the Chinese 17 18 Respondents, did not dispute cumulation in its 19 prehearing brief, and of course no other Respondent party presented a prehearing brief. Clearly the 20 imports are simultaneously in the market, as there was 21 22 substantial volumes of HEDP imported from both China 23 and India in each full and interim year covered by the period of investigation. 24

25 In its preliminary determination the Heritage Reporting Corporation (202) 628-4888

1 Commission found that "On balance the record indicates 2 a reasonable degree of geographic overlap among the 3 subject imports from each country and the domestic product." The Commission's preliminary determination 4 reqarding overlap of geographic markets is supported 5 by evidence related in the prehearing report. 6 Although the specific percentages are confidential, 7 8 suffice it to say that in 2007 Compass's shipments of domestically manufactured HEDP and subject imports 9 from both China and India were prevalent in the 10 11 Midwest, Northeast, and Southeast regions of the 12 United States.

In addition common or similar channels of distribution exist with respect to both subject imports and the domestic product. As detailed in the prehearing report, and again avoiding confidential references, we agree that sales to compounders are the principal channel for both subject imports and the domestic like product.

Lastly, Compass submits that there is a high degree of fungibility between domestically manufactured HEDP and subject imports from China and India. Indeed as noted in the prehearing report, and again I quote, "Staff believes that there is a high degree of substitutability between domestically

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produced HEDP and HEDP imported from the subject countries." Consistent with this observation the prehearing report notes that the elasticity of substitution between U.S.-produced HEDP and subject imported HEDP is likely to be in the range of 3 to 5 for HEDP, an estimate with which we agree.

The only argument regarding 7 8 interchangeability came during the preliminary phase of these investigations and from the Indian producers 9 who evidently decided not to participate in this final 10 11 phase. And that had to do with the interchangeability of product from China and product from India with 12 13 specific regard to NSF certification, and we address that particular argument in detail in our prehearing 14 brief. 15

Furthermore we respectfully submit that 16 there is no reason for the Commission to exercise its 17 18 discretion not to cumulate imports for purposes of its 19 threat analysis, and no arguments on this issue have 20 been raised by the Respondents in the course of this proceeding. We respectfully submit that the volume of 21 22 subject imports and the increase in subject imports in 23 both absolute and relative terms has been significant over the period of investigation. 24

25 The data make clear that cumulated subject Heritage Reporting Corporation (202) 628-4888

1 imports increased from 2005 to 2006 before registering 2 a slight decline in 2007. We note that the slight 3 decline in 2007 is largely attributable to the fact that Compass itself seriously curtailed its own 4 imports of the product in order to ratchet up domestic 5 We also note the reference in the 6 production. prehearing report to the fact that several importers 7 8 stepped into the void left by Compass's withdrawal from the import market and increased their own imports 9 in 2007. 10

11 Despite the slight decline in 2007 subject 12 imports increased by a significant percentage between 13 2005 and 2007 and over the interim year periods. And as a result of U.S. consumption, subject imports 14 increased throughout the period. Moreover on the 15 price of subject imports, subject imports had and 16 continues to have a depressive and suppressive impact 17 18 on the price of the domestic like product.

As we reviewed HEDP is a commodity product, and subject imports are highly interchangeable with domestically produced HEDP. As a result price is almost always a substantial factor in purchasing decisions. Indeed as recorded in the prehearing report, price was named as the number one or two factor in purchasing decisions by 25 of 41 respondent

purchasers. 33 of 41 respondent purchasers indicated that price was a very important factor in purchasing decisions, and 26 of 42 respondent purchasers stated that the lowest priced HEDP will always or usually win a sale.

The intense price competition within the 6 7 U.S. market is prompted by low priced imports from 8 China and from India. The prehearing report details quarterly pricing comparisons for HEDP products. As 9 detailed in the report there were 62 instances where 10 11 prices for domestic HEDP and subject imports of HEDP could be compared. Of these 62 comparisons there were 12 13 43 instances, 69 percent, where the subject imported product was priced below the domestic product. 14 Margins of underselling averaged 20.2 percent. 15

Moreover, the intense pricing pressures on 16 Compass's domestic production of HEDP by subject 17 18 imports are illustrated by instances of lost sales or 19 revenues which we review in detail in our prehearing brief, and which starkly demonstrate the importance of 20 lower price in purchasing decisions nearly always in 21 22 favor of the subject imports. Imports from China and 23 India have prevented Compass from receiving a price in the U.S. market necessary to sustain operations at a 24 profitable level, and as such have an injurious price 25

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1 effect on the domestic industry.

2 This Commission concluded in its preliminary 3 determination that the generally poor financial state attributable in significant part to subject imports, 4 which were generally substitutable with the domestic 5 product and significant in volume and which undersold 6 the domestic product in a clear majority of quarterly 7 8 pricing comparisons. As that was true in May, 2008 under the preliminary determination standard, it is no 9 less true now. 10

11 Should the Commission determine that the 12 domestic industry is not currently suffering material 13 injury, it must determine that the industry is threatened with material injury by reason of dumped 14 imports of HEDP from China and India. At the outset 15 we reiterate the testimony of Compass as set forth in 16 the petition and throughout the course of this 17 18 proceeding.

19 Namely, it may well be forced to cease 20 domestic manufacture unless a measure of relief is 21 imposed that would allow a level playing field in this 22 market and which will permit the opportunity for this 23 company to realize a reasonable level of financial 24 return. Under this very real contingency the domestic 25 industry is in the most tangible of senses threatened
with material injury by reason of dumped imports from
 China and India.

3 We further note that a comprehensive analysis of the Chinese and Indian producers and 4 exporters is preempted by the fact that many of those 5 companies failed to respond to the Commission's 6 request for information in these final phase 7 8 investigations. As such we respectfully submit that the application of adverse inferences is necessary and 9 10 appropriate.

11 Notwithstanding this fundamental limitation, the evidence of record indicates that the HEDP 12 13 industries in China and India are poised to threaten the U.S. industry with material injury and to an even 14 greater extent than has been demonstrated to date. 15 In our prehearing brief we detail several probative 16 factors which indicate that, to the extent that 17 subject imports have not already caused the domestic 18 19 industry material injury, material injury will occur by reason of subject imports unless antidumping orders 20 necessary to level the playing field are issued. 21 22 And again without going into business

23 proprietary information we respectfully submit that a 24 threat of material injury is demonstrated by 25 information relating to the production capacity of 26 Heritage Departing Corporation

HEDP producers in China and India, by inventory levels
 for both those foreign producers that deign to offer a
 response to the Commission's questionnaire, and by
 U.S. importers.

It is demonstrated by the significant 5 increase in subject imports over the period of 6 investigation and by documented underselling of 7 8 domestically manufactured HEDP by subject imports from both China and India throughout the period of 9 investigation. Compass's inability to gain a higher 10 11 price for its domestically manufactured product puts in real jeopardy its continued existence as a U.S. 12 13 producer, let alone its ability to reinvest profits, to the extent that they exist, in order to improve or 14 enhance production. 15

Although anomalous market conditions present 16 in 2008 allowed Compass to temporarily increase its 17 18 price in order to cover the extraordinary increase in the cost of its raw material, it remains in a 19 precarious financial position. And now that market 20 conditions are reverting to that which existed prior 21 22 to 2008, Compass already sees a deterioration of its 23 selling prices and any temporary improvements that it 24 was able to achieve at the beginning of last year. 25 Incessant pricing pressures by subject Heritage Reporting Corporation

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1 imports will exacerbate this reduction very possibly 2 to the point where this sole domestic producer will no 3 longer be able to maintain viable domestic production operations. For these reasons we respectfully submit 4 that the Commission must find that the domestic 5 industry is threatened with material injury by reason 6 of subject import. And now Danny, if you would be so 7 8 kind as to bring our presentation on home?

MR. MCCAUL: Okay. Thank you for your 9 patience in this, and I'll just make a few final 10 11 points here and leave it at that. We believe that 12 there's a strategic value in having a water treatment 13 chemical manufacturer here in the United States, someone who produces HEDP and supplies product for the 14 U.S. market. We are the only quy left standing in 15 that field, and we believe that we can compete. 16 We are happy to compete on a level playing field, but 17 18 we're deeply concerned about what's happening, what 19 has happened.

The situation is right now, pricing as I mentioned is falling dramatically, and it's appropriate that pricing should come down because costs have come down. And we've been doing it of course, moving pricing down because the raw material cost from China had escalated so steeply in 2008. So

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it is appropriate that prices should be coming down,
 but the extent to which they're coming down now and
 the pricing that's being offered in the market today
 from China and India is just incredible.

And I believe that the Chinese and Indian 5 manufacturers are seeing a slowdown in their economies 6 I believe that they are very 7 just like we are. 8 anxious to keep volume through their plants and they're cutting prices like, you know, incredibly. 9 So that's what we're being faced with now, and it's a 10 11 serious concern for us. We have been materially injured by dumping from China and India, and the 12 13 threat is very real that this will continue, which is why we're asking for relief. 14

MR. LEVIN: Thank you, Danny. Thank you,
Brian. And thank you, Commissioners. That conclude
Petitioner's presentation. We'd be happy to respond
to any and all questions.

19 CHAIRMAN ARANOFF: Thank you very much, and 20 welcome to the Commission this morning. We appreciate 21 your taking time away from your business to come here 22 and tell us about your operations and to answer our 23 questions. We're going to begin the questioning this 24 morning with Commissioner Okun.

25 COMMISSIONER OKUN: Thank you, Madam Heritage Reporting Corporation (202) 628-4888 1 And let me join in welcoming you here to Chairman. 2 the Commission and thanking you for the information 3 you have provided thus far and for being with us today I think I wanted to start to answer our questions. 4 and just get some more information about pricing 5 practices and, Mr. Failon, let me pick up on a couple 6 things that you were testifying to today to make sure 7 8 that I understand it.

You had talked about a change in the pricing 9 10 practice because of the imports, and you had talked 11 about, there had been a volume-based pricing but that the imports were not doing that. And just in terms of 12 13 timing, make sure I understand, when you say there was a change, was that a change after Compass started just 14 producing in the U.S. after the takeover or do you 15 think we would see that throughout the period of 16 investigation? 17

18 MR. FAILON: I think we're going to see that 19 throughout the period of investigation. It probably occurred all the way back into the earlier part of 20 this decade, where again you had this shift where 21 22 you'd see bulk pricing offered at a discount, or 23 rather carried a premium, versus drum or tote product. 24 And then I recall from my days at Albright & Wilson where we had a price sheet, a price schedule, that 25

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1 would list all the products.

2	And that would list bulk price, a list price
3	for bulk, and then it would list several different
4	increments of volume for drums. It might list 0 to 4
5	drums, and then it might list 5 to 9 drums, and then
6	all the way up to 80 drums. That practice is
7	effectively gone, that's yesteryear. Now some of the
8	importers simply bring in a container of product to
9	their warehouse and they'll just slap one price on it.
10	This is the price FOB, my warehouse, doesn't matter
11	whether you take one drum or whether you take 50.
12	COMMISSIONER OKUN: Okay, and when you were
13	describing the different prices that Compass would
14	offer to large-volume, loyal customers, on the spot
15	market, distinctions, is there any further
16	distinctions with respect to where the product is
17	going? I mean who the end user would be or is it
18	really just based on those characteristics you
19	described?
20	MR. FAILON: Yeah, that's a good question.
21	We've got these guidelines we have. They are
22	internal, they're not published, but we do have
23	customer A, customer B, customer C, according to the
24	classifications I had, and the basis for those
25	baseline numbers are bulk product FOB our plant in

Smyrna, Georgia, that's the lowest possible number.
 There are different upcharges that we apply. If we
 put the product in drums we might add 6 cents per
 pound upcharge for the drum.

And if we sell the product from one of our 5 warehouses -- we do have three warehouses, one in Long 6 Beach, California, another one in Huntsville, Texas, 7 and another up in Elgin, Illinois. 8 The latter two we own and operate, the Texas and the Illinois 9 But regardless of the facility we pass 10 facilities. 11 along a surcharge to cover the freight in getting product from our plant to that particular warehouse. 12 13 So for example out of Huntsville, Texas we may add 5 cents per pound to cover that freight, and when you 14 total that up from the drum itself you might be 15 looking at 11 cents per pound premium higher than the 16 bulk FOB Smyrna plant number. 17

18 COMMISSIONER OKUN: Okay, and so the 19 distinction then you see with the subject imports and how they're pricing. And then if you could help me 20 understand, you both noted that nonsubjects were not 21 your concern because of their pricing, but just help 22 23 me understand whether the customers know that they're 24 getting a Chinese price. Are people highlighting that? Or an Indian price? Kind of just the 25

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1 competition you see out there.

2 MR. LEVIN: I'm sorry, Madam Commissioner, 3 you mean a particular customer knowing the origin of his purchases? 4 Right, and the reason COMMISSIONER OKUN: 5 I'm asking, maybe you can just comment more generally, 6 7 in one of the arguments the Respondents have noted is 8 that there is a desire for dual sourcing from purchasers, and so I'm trying to understand how much 9 the purchasers know and are they requesting that, or 10 11 whether you think that's a valid argument.

MR. MCCAUL: Let me speak to this, please.COMMISSIONER OKUN: Okay.

MR. MCCAUL: As far as dual sources, that's 14 a common practice, and you know we're not looking to 15 get 100 percent of the business. That would be nice, 16 but that's never going to happen. Customers, many 17 18 customers will tell you that they are not going to 19 give all of their business to one supplier because they have seen situations where shortages occur and 20 they can't get product from somebody and then they're 21 22 stuck.

23 So what often happens is that you'll get a 24 customer who might agree to let you have 80 percent of 25 his volume but 20 percent he'll place somewhere else.

1 So that's common. As far as the product itself, Brian 2 mentioned the product is interchangeable. Whether 3 it's Chinese product or it's product made in the 4 United States, that part itself isn't a critical thing 5 for a user of these, typically not anyway.

Sometimes there's a customer who'll have 6 very special requirements, and there are not many of 7 8 those customers, and if they have a very tight specification, you know we can adjust our 9 manufacturing procedures and testing etcetera to make 10 11 sure that we meet that requirement. But typically that's not the case. The product is interchangeable. 12 13 With regard to your question about where the product is going and pricing etcetera, freight is an issue. 14

And obviously our plant is in Georgia, it's 15 Smyrna which is a suburb of Atlanta. And the product 16 is made there and it has to be shipped to various 17 18 locations. The freight, if it's bulk material the 19 cost per pound for shipping a full truckload obviously is a lot less than if we were shipping a small 20 quantity. So whether we can be competitive with one 21 customer versus another, freight enters into the 22 23 picture.

24 The west coast for example, shipping product 25 to the west coast and being competitive against Heritage Reporting Corporation (202) 628-4888 product that's imported from China to the west coast is more difficult. We can be competitive and we have been, but that's a challenge. So you know there's a whole picture there that we know we're never going to have 100 percent of the volume.

6 COMMISSIONER OKUN: Well and on that, when 7 you have a customer who's let you know that they don't 8 want to put 100 percent with you, you're going to get 9 some portion of your business.

10 MR. MCCAUL: Yes.

11 COMMISSIONER OKUN: Tell me how the 12 competition works there. In other words, about 13 pricing. And is it different between the subject 14 imports and the nonsubject imports in terms of what 15 percentage of volume you'll get of that business?

MR. MCCAUL: Well typically what happens, I 16 mean it's not very complicated and we look at our 17 18 costs, we look at the raw material costs are the major 19 part of our costs. Our manufacturing costs is really a small part of the whole picture. And we look at the 20 21 total and we say, okay we need to make some margin 22 This is a high-volume customer. We're going to here. 23 have a contract with them or -- most cases, by the 24 way, we don't have contracts.

25 But depending on whether it's a contract or Heritage Reporting Corporation (202) 628-4888

1 not a contract, depending on the volume, what's 2 involved with supplying this customer, are there 3 tighter specifications that have to be met, etcetera, we make a decision on what we think is a reasonable 4 So then we go to the customer with that 5 price. pricing and what I'm telling you is that over and over 6 again we find that we're confronted with, well you 7 8 know we'd like to do business with you quys but we can get Chinese material or Indian material for X amount, 9 10 you know?

11 And then you look at it and say, oh my god are we going to take this on or not? Can we deal with 12 it? Or you know you may not get the opportunity, they 13 may have already awarded the business to somebody 14 else. But sometimes you get the opportunity if you 15 have a relationship with a customer to say, okay well 16 they might not tell you exactly what the pricing is 17 18 but they give you an indication that leads you to say, 19 okay in order to get this 80 percent of volume from this quy I'm going to have to drop my price to this 20 level, can I do that? 21

We've done it over and over and over again because we had to to hold on to business. And that's why if you look at our results we show that we've lost money on this product line. But that's how it

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1 happens.

2 COMMISSIONER OKUN: Okay, thank you, Mr. 3 McCaul. My red light's come on. I'll come back on another round. Thank you. 4 CHAIRMAN ARANOFF: Commissioner Lane. 5 Good morning, and 6 COMMISSIONER LANE: 7 welcome to the Commission. And I want to thank you 8 again for the tour that you provided us of your facility. I found it very helpful. And in listening 9 to your testimony this morning I have a question. 10 11 Compass began by being an importer of the HEDP and at 12 some point decided to produce HEDP. So I am assuming 13 that you did a pretty detailed analysis based upon certain assumptions, certain benchmarks that you hoped 14 15 to achieve. And so I would like for you to tell me in 16

your own words and then in posthearing, because a lot 17 18 of it is probably confidential, provide me with the 19 analysis if you have it of what you looked at prior to making this decision. And I would also like for you 20 to tell me has anything changed or did certain things 21 22 happen that you weren't expecting? Anyway, just tell 23 me in your own words what you can as to what you were 24 looking at when you made this decision.

25 MR. MCCAUL: Okay, let me have a go at that. Heritage Reporting Corporation (202) 628-4888

1 First of all, in the posthearing brief we will provide 2 you with some of the numbers, the analysis that led us to believe that this was a good decision. 3 The situation at Smyrna was this. The plant was operating 4 and manufacturing products exclusively for Rodia. 5 Rodia was selling these products in the United States, 6 and Rodia was having difficulty making any money doing 7 8 that, in fact they were losing money.

So you might think, well why did you quys 9 think you could come in there and change that picture? 10 11 The key thing was that Compass understood and Compass 12 had the data to support that they could bring the key 13 raw material, phosphorous acid, in at good pricing, and if we changed the operation at Smyrna to use 14 phosphorous acid to make HEDP and the other 15 phosphonates, that the economics would look much 16 17 better.

18 And that's a pretty straightforward, simple 19 calculation and we can show you that information. Now when we did that, when we looked at that we said, okay 20 -- and by the way Rodia had considered making that 21 change also, but Rodia having basically suffered the 22 23 losses that they had, had grown disenchanted with the 24 business and decided, you know we don't want to continue with this any longer. And they decided, they 25

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had a plant and they still have a plant in England,
 and that they would import the products from England.

3 So the first point is that we were convinced that we could be competitive by changing the operation 4 and by using this different technology to make the 5 product. Secondly, the company that owned the plant 6 just before Compass owned it was having financial 7 8 difficulties and was unable to spend the money on the plant that was needed for maintenance and for capital 9 replacements to make the plant operate as well as it 10 11 could.

Compass on the other hand understood and 12 13 believed that by coming in and being able to do that work that was necessary at the plant that we could get 14 the plant economics looking a lot better. As well as 15 the raw material costs we would have the output from 16 the plant would be better, there would be less 17 shutdowns, breakdowns, etcetera. So all of that 18 19 looked like a good positive picture.

I don't want to suggest to you that HEDP by itself was the decision and the only decision that was made in order to acquire this manufacturing plant. HEDP was one of a number of products that are manufactured at the plant site. And the economics of having that plant and being able to make this range of

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products was part of the decision that Compass made.
 It wasn't a decision made on HEDP alone.

As I think I mentioned earlier, HEDP is a 3 product that's important to us, we need to be 4 manufacturing it in order to provide the full range of 5 products to our customers, but we don't have 6 expectations that even with this antidumping thing 7 8 that HEDP is suddenly going to be a tremendously profitable product for us. If we can reach the point 9 where HEDP is not draining us, then we can do fine 10 11 with the facility.

12 I think our results for the plant as a whole 13 would demonstrate that the decision that we made to acquire the facility was a good one. And I think --14 well you asked the question, has anything changed? 15 The aggressiveness of the pricing being implemented by 16 the Chines and Indians is a change. 17 It's really 18 presenting a greater challenge than we had expected, 19 and I quess I'd leave it at that.

20 MR. LEVIN: Madam Commissioner, I'll just 21 note that there is some of this information, 22 particularly as to the reasoning behind the purchase 23 of the Smyrna facility on the record already in the 24 form of a supplement to Compass's producer's 25 questionnaire. And of course we'll provide the

additional information which as you note is inherently
 of a BPI nature in the posthearing brief.

3 COMMISSIONER LANE: Mr. McCaul, let me stay 4 with you for a little bit. After you made your 5 analysis, and you were certainly familiar with the 6 pricing of the Chinese product because you were going 7 to switch from importing it yourself to producing 8 HEDP, did that pricing change after Compass became a 9 producer? And was that unexpected to you?

The pricing of the products 10 MR. MCCAUL: 11 from China and India continue to decrease after we acquired the Smyrna facility. And as I mentioned 12 13 before, today, the pricing from China and India is I mean, if you look at the pricing 14 very, very low. over a period of time, however, in 2008, there was an 15 anomalous situation because of the shortages in China. 16 So, you know, you can't look at 2008 and say, okay, 17 18 that information doesn't support what you just said. 19 I know it doesn't. Two-thousand-and-eight has to be removed from the picture, as it were, because what was 20 happening at that time in China was guite remarkable. 21 22 Phosphorous, for example, had gone up in price from 23 like \$1,600 a metric ton or \$2,000 a metric ton and 24 that ranged to \$9,000 or \$10,000 a metric ton. It was incredible what was happening and prices had to go up, 25

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1 as a result of that. So -

2 COMMISSIONER LANE: Okay. Mr. McCaul, I 3 will come back to you on my next round. I'm sorry, but my light is on. 4 5 MR. MCCAUL: Okay. Okay, thank you. 6 COMMISSIONER LANE: CHAIRMAN ARANOFF: Commissioner Williamson? 7 8 COMMISSIONER WILLIAMSON: Thank you, Madam Chairman. I do want to thank the witnesses for coming 9 today to present their testimony and express my 10 11 appreciation for the tour, which I found very helpful. 12 Continue on the line of questions of 13 Commissioner Lane, what was - you said there were shortages in China. What were the explanations? 14 What 15 accounted for that? MR. MCCAUL: In 2008, several things had 16 happened in China. But, one of the issues that 17 18 definitely had an impact was the Chinese Government 19 started being aggressively pursing environmental 20 improvements and telling plants that they would need to shut down their operations or move their 21 22 operations. So, that occurred. The speculation is 23 that some of that had to do with the fact that the 24 Olympic games were going to occur in China and they 25 wanted to present a good face to the world and they

1 had made promises about - the Chinese Government had 2 made promises regarding improving the situation 3 regarding pollution. So, there was a time in China last year where furnaces that used the electricity in 4 order to manufacture phosphorous could not get enough 5 electricity and they were forced to shut down and 6 7 there was an extreme shortage of phosphorous as a 8 result of that.

9 Then, there were some terrible weather 10 conditions in China in 2008, as well. I seem to 11 recall there was a major earthquake and there was a 12 flood, as well, so that they had a lot of factors that 13 created this shortage situation.

And then the Chinese Government, at a 14 certain point, imposed a tax, I think it was 100 15 percent or 120 percent duty on phosphorous, in order 16 to keep enough phosphorous in China to have available 17 18 for their agriculture industry, as I understood it. 19 So, there was a time there when people trying to get phosphorous and phosphorous-related products out of 20 China were having a very difficult time with it and 21 22 pricing for raw materials and the basic raw material 23 that we use, the phosphorous acid pricing, it went up, I would say - I think it tripled in price. 24

25 COMMISSIONER WILLIAMSON: Do these changes Heritage Reporting Corporation

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sort of impact the producers of the raw material the same way they product the - in effect, the finished producers ATDP in the same way, other than - I assumed you mentioned something like - I think in an excise tax.

MR. MCCAUL: Yes. It affected the producers 6 7 of the finished products using phosphorous-base 8 materials in China. But, it also affected people outside of China, who were using phosphorous to make 9 PCL3, the make phosphonate. So, in other words, 10 11 people like Rodia, Thermphos, were experiencing for a 12 different reason increased costs. We were 13 experiencing increased cost because of the phosphorous acid that we use. So, anybody, who was making 14 phosphonate last year was affected in some way by this 15 situation in China and it drove costs and prices 16 through the roof. 17

18 COMMISSIONER WILLIAMSON: Okay. Thank you. 19 You talked about the advantage, I think, of your purchasers in having production in the U.S. and 20 limited why your decision to produce in the U.S. 21 But, I was curious, one of the - are you also concerned 22 23 about not having an alternative source of supply for 24 your raw material?

25 MR. MCCAUL: Do you mean with regard to Heritage Reporting Corporation (202) 628-4888

1 having phosphorous acid from -

2 COMMISSIONER WILLIAMSON: Yes, exactly. MR. MCCAUL: Well, the phosphorous acid that 3 we were using doesn't just come from one supplier in 4 China. It comes from various producers. 5 China probably supplies maybe 75 percent or more of the 6 7 world's phosphorous. But, there are a lot of 8 different producers. So, we're not getting the phosphorous acid from just one source. It's from 9 various people in China. 10 11 COMMISSIONER WILLIAMSON: Okay. So, there's competition there as long as the government doesn't 12 13 impose some kind of, say, like an export band or taxes, anything like that? 14 MR. MCCAUL: I don't know how that 15 competition works exactly. But, I'll just leave it 16 17 there. 18 COMMISSIONER WILLIAMSON: What about the 19 Indian suppliers, do they depend somewhat on the phosphorous acid from China, also? 20 Indian producers, they import 21 MR. MCCAUL: 22 phosphorous from China, but from other sources, as 23 well. There are people, who make phosphorous from phosphate rock that is mined in some other parts of 24 the world besides China. 25

1 COMMISSIONER WILLIAMSON: Thank you.

2 MR. FAILON: Let me comment also, the 3 phosphorous acid supplier line. Yes, we would prefer to have a phosphorous acid supply other than China. 4 However, that's just not possible. 5 There is no domestic producer of phosphorous acid. And Albright & 6 Wilson was a producer of phosphorous acid in the UK. 7 8 The no longer do that. So, for the phosphorous acid route, we are reliant on import of that raw material 9 However, we do have a backup plan, which 10 from China. 11 we don't want to implement, but we could. We could go back to using PCL 3 and buy PCL 3 either from a 12 13 domestic producer, a European producer, or even an Asian producer. So, that's what we consider as our 14 backup plan. It's undesirable, but the reason we're 15 sole-sourced on phosphorous acid out of China is that 16 there just is no alternative. 17

18 COMMISSIONER WILLIAMSON: Thank you. Since 19 Compass acquired the Smyrna facility, what have you 20 done to make the production and marketing of the U.S. 21 produced HEDP more competitive? You mentioned a few 22 things earlier.

23 MR. MCCAUL: When we - again, when we 24 acquired the plant, the first thing we did was change 25 the technology, and I mentioned that and I don't want

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1 to belabor that point, but that made a big difference in our cost per pound and our ability to sell HEDP at 2 3 what I would call competitive pricing. But in addition to that, in the plant, itself, we improved 4 the plant operations considerably. The way the plant 5 operates today -- and we have the data and the 6 We've tracked this stuff. 7 statistics. The vield is 8 consistently better at the plant. The cycle times are better than they used to be. The plant runs more 9 10 smoothly, more consistently. Our cost per pound, 11 which we track, has come down quite a bit from what it was when we first acquired the plant, before Compass 12 13 owned the plant. And that's all a result of better attention, being able to invest some money in the 14 plant. And Compass has made a lot of improvements at 15 the plant site. In the two-and-a-half years that 16 they've owned it, we've been able to replace reactors. 17 18 We've been able to replace equipment that needed to be 19 modernized, plant operating equipment, et cetera. And, we're actually very proud of the accomplishments 20 we've made in streamlining the facility and making it 21 22 more efficient. 23 COMMISSIONER WILLIAMSON: Okay, thank you.

 Thank you, Madam Chairman.
 CHAIRMAN ARANOFF: Commissioner Pinkert?
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1 COMMISSIONER PINKERT: Thank you, Madam 2 Chairman, and thank you all for being here and helping 3 us to understand what is happening in this industry. I'm having a little trouble trying to put in 4 perspective the question of profitability of this 5 industry and the reason I quess I'm having that 6 difficulty is because it seems that you want to 7 8 continue providing this product to your customers, even if you're not able, as you say, to get rich off 9 of this product. So, I guess - I suppose my question 10 11 is how much -- over the long term, how much profit do you need to make on this product in order to stay in 12 13 this market?

A difficult question to answer, 14 MR. MCCAUL: but I would like to take a shot at that in the post-15 hearing brief. It's sort of confidential data 16 indicating what sort of profit margin we think allows 17 18 us to operate and to have reinvestment economics, 19 because running a chemical plant, chemical plants require a lot of maintenance and a lot of replacement 20 of equipment. It isn't something you just build and 21 22 it's there and you're finished and you just keep 23 running it. It doesn't work that way.

I think the point I would like to make on HEDP and when I said we don't need to get rich on

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1 HEDP, HEDP is one of a number of phosphonates that we 2 manufacture. It certainly is the largest volume one. 3 But, if we were in a situation where HEDP was marginally profitable, but we were able to make enough 4 profit on the other products in the line, so that the 5 whole phosphonate business is profitable and generates 6 enough of a margin, then we're fine. So, the problem 7 8 is that what's happening with HEDP and what has happened with it is that these extremely low cost 9 imports are making that more and more difficult and 10 11 that's the challenge for us.

12 COMMISSIONER PINKERT: And this follow-up 13 question perhaps is more appropriate for the post-14 hearing, as well, but in connection with your point 15 about obtaining marginal profitability, is there any 16 prospect of obtaining marginal profitability in the 17 current business climate?

MR. MCCAUL: I think if the pricing from China and India was at fair value, that I think we could probably be okay with HEDP. Let me put some more facts together and supply those in the posthearing brief to support what I'm saying.

23 COMMISSIONER PINKERT: Thank you. I 24 appreciate that. Now, in your original testimony, you 25 talked about the imports from the UK and about why you

feel you can work with a market that has a substantial 1 2 seqment of imports from the UK. I'm wondering if you 3 could be a little more specific about that. Are you saying that the pricing of the UK product is 4 substantially different from the pricing of the 5 subject imports or is there something else about the 6 7 way that that product is sold that makes it possible 8 for you to work with that?

MR. MCCAUL: The UK product is imported by 9 10 Rodia and by Thermphos and we know from experience 11 that the cost position that they have in the UK is similar to our cost position. Now, factors that enter 12 13 into their ability to compete would include, of course, costs of - manufacturing costs and raw 14 materials costs, but also currency differences. 15 And sometimes, you know, when the British pound has been 16 two dollars a pound, it would be more of a challenge 17 18 for them to be able to bring product over from the UK 19 and compete here versus it being a dollar-fifty or even lower. So, there's a lot of factors that enter 20 into their ability to compete with imported product 21 22 from the UK.

But, I think the main point would be that we know that their economics are not very different from our economics. We think, in fact, we have an

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advantage over the product coming from the UK, and 1 2 this is just based on our experience. Brian mentioned 3 his background and experience and I mentioned some of mine. So, as far as pricing of the products, the 4 importers from the UK are faced with the same 5 situation, I would say, that we are, the same 6 difficulty in that they, if they want to continue to 7 8 bring product over, are going to have to be competitive with the Chinese and Indian imports. 9 So, they play - and we compete against these importers 10 11 from the UK everyday, just as we do with the Chinese 12 and Indians. But, those low cost imports, the low 13 fair value costs - pricing from China and India are what dictates the market price in the United States. 14

MR. FAILON: Let me add to that. 15 Aqain, I want to reiterate that we believe we know that cost 16 basis for Thermphos and Rodia and Danny has pointed 17 out that they incur oftentimes an adverse currency 18 19 exchange effect. But in addition to that, they have an additional freight component that we do not. 20 They have to ship product across the pond to get it here to 21 22 the U.S. And as Danny has touched on, we have not 23 seen Rodia or Thermphos initiate the down road spiral in pricing. Of course, they need to be competitive 24 with Indian and Chinese imports, as do we. 25 But,

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again, we feel that it's a pretty level playing field
 between us and the UK producers.

COMMISSIONER PINKERT: Is it fair to say that from the period 2005 to 2007, that when there was an increase in market share of subject imports, it came at the expense of the non-subject import market share?

8 MR. LEVIN: I believe, first of all, to some 9 extent that's BPI information, so I would like to 10 review it. But being careful here, I don't want to 11 accidently say something. With all due respect, the 12 way that particular statement was phrased, I don't 13 believe would be fair to say.

14 COMMISSIONER PINKERT: If there is anything
15 in the post-hearing that you could -

16 MR. LEVIN: Absolutely.

COMMISSIONER PINKERT: - elaborate on that. 17 18 And also for purposes of the post-hearing, if you 19 could address, for purposes of a threat analysis, the question of cumulation of India and China in more 20 What I would be particularly interested in is 21 detail? a discussion of the volume trends and the price trends 22 23 with respect to China and India and how that bears on 24 the question of cumulation.

25 MR. LEVIN: Absolutely, Commissioner, we Heritage Reporting Corporation (202) 628-4888 would be more than happy to. I do want to reiterate the point, though, for the record, neither the Chinese, in either the preliminary or the final phase, disputed cumulation at all. The Indians did dispute cumulation in the prelim, but they haven't - they're not here and haven't submitted a brief for the final. Obviously, we will put in that information.

8 COMMISSIONER PINKERT: Thank you.

9 CHAIRMAN ARANOFF: I wanted to ask you to 10 provide me with some more information, to the extent 11 that it's public, about the acquisition of Compass by 12 Cathay Pigments. I don't know that we have this 13 information on the record, but can you tell me what 14 that company is and what business it's in and where 15 its ownership is based?

I'm sorry, Madam Chairman, I was 16 MR. LEVIN: just double checking to make sure that this is public 17 18 information. Mr. McCaul will walk through it. Ιt 19 gets a little complicated and we'll be happy to chart it out and all of that fun stuff in the post-hearing 20 21 brief. But with your indulgence, if Danny can go 22 through it a little bit.

23 MR. MCCAUL: Okay. And I think the question 24 is with regard to the ownership of Compass. Is that 25 the question, Madam Commissioner?

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CHAIRMAN ARANOFF: Right. This company that
 acquired Compass, Cathay Pigments.

3 MR. MCCAUL: Yes, okay, okay. Compass Chemical was basically formed by a couple of people 4 and one of them was a gentleman from the United 5 States, Bill Bella and he was the founder of the 6 I can't tell you exactly what percentage 7 company. 8 ownership he had, but he was the majority owner of Compass Chemical. But, he had a partner in Hong Kong 9 and that partner was someone, who was working with him 10 11 and helping him to source low-cost chemicals and raw 12 materials from China. And so they operated for a 13 number of years this way with Compass being a U.S. entity, but having some ownership in Hong Kong. 14

15 So, there was another company in the United States operating called Cathay Pigments USA and there 16 was some common ownership of Cathay Piqments USA and 17 18 about - I think it was in 2007, I can't remember the 19 exact date, but Cathay Pigments USA and Compass 20 Chemical were combined under Cathay Industries USA, as Compass still operates as a separate company, 21 one. 22 but the ownership is now under Cathay Industries USA. 23 Cathay Industries USA is, in turn, owned by Cathay 24 Piqments Holdings, which is a British Virgin Islands 25 company and the ownership of Cathay Pigments Holdings

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is, in part, by the gentleman, who started Compass.
 He's a major shareholder and there are other
 shareholders from the United States. It's a
 privately-owned company and there is some ownership
 from Hong Kong, as well, in that picture.

6 CHAIRMAN ARANOFF: Okay. I think I followed 7 all of that.

8 MR. LEVIN: It reads better on paper. CHAIRMAN ARANOFF: I will look forward to 9 that in the post-hearing, with a better sense of that. 10 11 I'm getting the sense that there is U.S. and Hong Kong 12 ownership in the company and then that answers one of 13 my main questions, which was the extent to which this might be a Chinese-owned company and it doesn't sound 14 15 like it actually is.

Okay. Well, let me turn to something 16 different and ask some questions about demand in the 17 18 market. I know during the direct testimony, there was 19 mention of the fact that demand tends to go down in a recession, at least in the industrial applications of 20 the product. I would have thought that a lot of the 21 22 other applications that this product goes into were 23 fairly recession proof when you're talking about water 24 treatment or soap, things like that. Can you give me a sense of which of the end uses tend to hold up, 25

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which don't, and how much of the market they each
 account for?

3 MR. FAILON: As far as the percentage of HEDP that is spread amongst the various applications, 4 I don't have the exact figures. The industrial water 5 treatment is by far the largest and that is for 6 7 cooling water, industrial cooling water. So, that 8 will be reduced slightly, as industrial plans shut down or operate at reduced capacity. They're using 9 The good thing about this business is 10 less water. 11 that because there are so many end applications, there is a chance that some of them will remain healthy or 12 13 somewhat recession proof. We're certainly not dependent, for example, selling into the auto 14 15 industry.

Some of the things that would probably be 16 recession proof, I would say the application for 17 18 treating reverse osmosis membranes. That's a 19 relatively new one. I don't think necessary the market share or the percent of HEDP is all that large, 20 but it certainly is recession proof. Raw water 21 22 quality is decreasing. You're having access to world 23 quality feed water that you need to clean up to accept 24 industrial and drinking water standards, some case using re-claimed water from industry or brackish water 25

or even sea water. So, that particular application, I
 would say, is recession proof.

3 Pools and spas, the recreational water, they're relatively recession proof; though with 4 decreased housing starts, you're going to see a 5 reduced number of swimming pools going in. You might 6 see - oil field, though HEDP volume into the oil field 7 8 is much lower than some of the other phosphonates that are sold into the oil field, the oil field application 9 right now is down considerably. And that tracks with 10 11 one of the industry barometers, the rig count, the oil riq count. I think, for example, the riq count in the 12 13 U.S. is now dipped below 1,300 and at its peak last year, it was over 2,000. So, phosphonate use for oil 14 field and thereby extending to HEDP, it's going to be 15 down proportionately. But, again, the fact that we 16 have so many different industries and applications 17 18 does recession proof the product to a degree, but we 19 do expect a decline in demand in 2009.

20 CHAIRMAN ARANOFF: Okay. I appreciate that. 21 I was looking at the national news last night that a 22 helicopter going over southern California, where there 23 has been a lot of foreclosures, and they were showing 24 all these either empty or sort of brackish swimming 25 pools that no one is taking care of that actually, I

guess, they were having to - the State was having to treat them, because they're breeding so many mosquitoes. So, that wasn't an optimistic thing, but it was interesting. In any event, thank you for your answers and let me turn it over to Vice Chairman Pearson.

7 VICE CHAIRMAN PEARSON: Thank you, Madam 8 Chairman. I would like to join my colleagues in welcoming all of you to this hearing. This might be a 9 miscellaneous question, but you can certainly clear it 10 11 up for me. What is the difference between the production of phosphorous acid and phosphoric acid? 12 13 MR. FAILON: The difference between phosphoric acid and phosphorous acid, chemically, the 14 phosphoric acid is H3PL4. Phosphorous acid is H3PL3. 15 Phosphorous acid is made by taking elemental 16 phosphorous, which is sometimes called yellow 17 18 phosphorous or P4. That is reacted with chlorine to 19 make phosphorous trichloride or PCL3, the term we've been using pretty liberally this morning. 20 Then that PCL3 is reacted with water to generate phosphorous 21 22 acid and that generates a byproduct hydrochloric acid, 23 HCL.

24 Turning to phosphoric acid, one route to 25 making phosphoric acid is to start with the same base Heritage Reporting Corporation (202) 628-4888

raw material, the elemental phosphorous P4. And you
 could convert that to P205 or phosphoric and hydride.
 You're basically burning it, just reacting with
 Oxygen, to make P205 and from there, react with water,
 P205 with water to make phosphoric acid. That's the
 route used in China.

7 The prevalent manufacturing process for 8 phosphoric acid here in the U.S. and elsewhere in the world is to start with what's called a green acid. 9 It's an agricultural grade acid that's made not 10 11 starting from elemental phosphorous, but starting from calcium phosphate rock and digesting that calcium 12 13 phosphate rock with sulfuric acid. And if you've ever been to central Florida, I think it's Bartow and 14 Lakeland and Mulberry and all those areas, you see 15 huge mountains of gypsum. It's a byproduct from that 16 The finished product is phosphoric acid. 17 reaction. 18 It's called green acid. And you've got this waste 19 produce, which, unfortunately, contains just enough trace radioactivity that it can't be used as road 20 21 fill. So, you see these mountains of qypsum all 22 throughout central Florida. That green acid, 23 phosphoric acid, is then cleaned up through a series of solvent exchange to basically clean it up to meet 24 industrial phosphoric acid specifications, both 25

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technical grade and food grade. So, because that
route is much less energy intensive, the elemental
phosphorous route is very energy intensive, it's much
more cost of manufacture to get to the same finished
product. But phosphoric acid, there is no lower-cost
route. It all goes back to the elemental phosphorous.

7 VICE CHAIRMAN PEARSON: Okay. So, the 8 minerals source for producing elemental phosphorous is 9 just a different mineral source than is generally used 10 to produce commercial quantities of phosphoric acid; 11 is that correct?

MR. FAILON: Well, calcium phosphate rock or 12 13 the phosphate ore is the same in both cases. You have to start with calcium phosphate to make the elemental 14 15 phosphorous. That is the very energy intensive process to make the elemental phosphorous. 16 Whereas when you're making phosphoric acid by the wet process 17 or by the green acid route, you're just taking that 18 19 calcium phosphate rock and just reacting it, digesting it with sulfuric acid. It's not energy intensive at 20 So, it's a much lower cost route to make the 21 all. 22 phosphoric.

VICE CHAIRMAN PEARSON: Okay. I think I
understood earlier that it was said that China is the
source of some 70 percent of phosphorous acid, is that

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- or 70 percent of phosphorous supplies. I'm not sure
 how it was stated.

3 MR. FAILON: Yeah. The world has come to rely on phosphorous out of China. That's not always 4 been the case. There has been phosphorous production 5 here in the U.S. and when I was with Albright & 6 7 Wilson, we had a phosphorous furnace up in Virren, up 8 in Quebec. Because of the low cost and great supply out of China, the world's producers of phosphorous 9 have come to rely on phosphorous, they've shut down 10 11 their furnaces, done the site remediation work, and have just started importing phosphorous from China. 12 13 And, again, that's probably 75 or 80 percent of the world supply of phosphorous is coming out of China. 14

15 VICE CHAIRMAN PEARSON: What is the energy 16 input into the elemental phosphorous process? Is it 17 electricity or -

18 MR. FAILON: Generally, hydroelectric power. There is one producer left in the U.S. It's Monsanto. 19 But, it's a captive source of phosphorous. 20 It's in the western United States. 21 They make the phosphorous, 22 they convert it to PCL3, and they use that PCL3 stream 23 entirely to make clivasatin, which is the roundup 24 herbicide, which is their cash cow.

25 VICE CHAIRMAN PEARSON: Yes. It's a good Heritage Reporting Corporation (202) 628-4888
product actually. I've been known to use it once or
 twice.

So, it's actually kind of an interesting 3 Now, these questions, I understand, relate anomaly. 4 only tangentially to the subject at hand. But, China 5 isn't possessed with an overabundance of electrical 6 energy relative to its needs. And so to think that 7 China has undertaken to do most of the world's 8 elemental phosphorous production at high energy, high 9 electricity usage is somewhat interesting. 10

11 MR. FAILON: It is interesting. And actually in periods of drought, they've run into 12 13 shortages of hydroelectric power and they've had to put various plants on electricity allocations and 14 large percentages of the electricity output were 15 diverted to the industrial cities, such as Hong Kong 16 and Shanghai, leaving some of the plants running on a 17 18 bare minimum of electricity. They have invested in a 19 major upgrade to that system, the Three Gorges project. You've probably seen it or read about it. 20 But, yeah, they've clearly increased their 21 22 hydroelectric power capabilities.

VICE CHAIRMAN PEARSON: Did the shortage of
electricity play some role in boosting the price of
elemental phosphorous in 2008?

1 MR. MCCAUL: Absolutely. The shortage of 2 electricity in China or the allocation of the 3 electricity that was available in China, if I can put 4 it that way, created a shortage of phosphorous.

5 VICE CHAIRMAN PEARSON: Looking forward over 6 the next year or two, would it be reasonable to assume 7 that there will be further constraints on electricity 8 in China that would tend to keep the price of 9 elemental phosphorous high or is that not likely? 10 They have this one licked and they're just going to 11 keep cranking it out?

MR. LEVIN: We would like to that 12 13 speculation and we would like to think through, with your indulgence, our response to that in the post-14 hearing brief. My understanding was that to a large 15 extent, it was due to the Olympics and the ramp-up to 16 the Olympics, which was the triggering event for the 17 18 electricity diversion and then the spillover effects 19 into phosphorous production. But, if we can go back to some sources and give a more informed answer on 20 21 that. I understand where you're going.

22 VICE CHAIRMAN PEARSON: Okay. That would be23 useful. For purposes of threat -

24 MR. LEVIN: Yeah, absolutely.

25 VICE CHAIRMAN PEARSON: - we try not just to Heritage Reporting Corporation (202) 628-4888

speculate. We would like to have projections and to
 look at trends and understand what is reasonably
 probable.

Well understood, Vice Chairman MR. LEVIN: 4 I will make the point that to the extent 5 Pearson. that future reductions in electricity output may or 6 may not occur in the future, the 2008 instance stands 7 8 as an anomaly in recent memory that had not come to bear certainly in the prior years of the period of 9 10 investigation, nor to our awareness at an earlier part 11 in the decade. But, we'll try to, like I said, give 12 you a more informed response on that.

13 VICE CHAIRMAN PEARSON: Just a very quick Would it be fair to assume that most of the 14 question. 15 phosphorous acid production in China is in Yunan Province in the southwest, where the phosphate rock 16 deposits are mostly located? Okay, not a real issue. 17 18 I'm on red light, Madam Chairman, so let me stop now. Commissioner Okun? 19 CHAIRMAN ARANOFF: COMMISSIONER OKUN: Thank you. 20 I want to return to a few questions with respect to the non-21 22 subjects and just make sure I understood, again, to 23 some of the price competition. In terms of the 24 customers for non-subjects versus your customers, when we, Mr. McCaul, having a conversation before about 25 Heritage Reporting Corporation

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1 when there is dual sourcing going on. Would you be able to or do you know whether for non-subjects, they 2 3 are more in a situation of being a single supplier to particular customers or do you feel like you're 4 competing with them for this dual sourcing just like 5 you are with the imports, other than the testimony 6 that you've already given, that the Chinese and Indian 7 8 are offering lower prices in that situation?

MR. MCCAUL: In general, I would say that 9 we're competing with them, just as we are with 10 11 imported product. However, I would say that there are probably some customers, who have traditionally been 12 13 supplied by a company like Thermphos. Thermphos used to be Solutia and used to be Monsanto before that. 14 That company is a company that invented the product 15 line. And the D-quest product name that they use is 16 something that even though the product is 17 18 interchangeable, I don't know if it is that some 19 customers don't know that or they don't want to know that or they have this trust and belief in the D-quest 20 product and they don't want to consider changing to 21 22 another supplier. So, I think that there are cases 23 like that. And perhaps Rodia has some customers like 24 that, too, where they would not move easily away from using that product line that they've used for so many 25

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years and that they believe that this trade name 1 brings with it something that they can rely upon and 2 is sort of risk-free as it were. So, there is some of 3 that, but I - it's always been my belief anyway that 4 Thermphos has some customers there that are going to 5 always be very hard to break into because of that 6 tradition of being supplied by the D-quest product. 7 8 COMMISSIONER OKUN: Okay. And are you aware of any restrictions out there with respect to the non-9 subjects that would keep them from being sold to other 10 11 customers for competitive reasons? MR. MCCAUL: They are free to compete 12 13 everywhere just like we are. COMMISSIONER OKUN: 14 Okav. MR. LEVIN: Madam Commissioner, if I may. 15 There is some numerical restrictions that we'll go 16 into in the post-hearing brief. And we would be happy 17 18 to give - volunteering to give a further analysis on 19 the non-subject imports. I just want to make a couple of very brief points. 20 First of all, there are certain 21 22 relationships, as Danny had indicated. Second of all, 23 there are some significant differences in the channels of distribution for the non-subject imports and that's 24 clear from the pre-hearing report. There is some 25

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fairly significant limitations on price competition, as is clear from the pre-hearing report, and I will leave it at that. I don't want to step accidently into confidential information.

And there's two basic points. First of all, 5 I did find it, as the lawyer, interesting that the 6 Respondents have never raised non-subject imports in 7 8 the context of this investigation. They are not pointing to non-subject imports as a possible 9 alternate cause of injury. Obviously, Compass is not 10 11 looking at non-subject imports as a cause of the 12 travails, which is suffering from. The non-subject 13 imports are fairly-traded imports. Compass's position, we were just discussing this over breakfast, 14 Compass is more than willing to go out into the 15 marketplace and compete fairly with fairly-traded 16 imports and if they're going to lose some sells to 17 18 fairly-trade imports, that's the nature of the 19 marketplace and that's the nature of our economic 20 system and that's acceptable. That's the ball game. It's when they are losing out to the unfairly-traded 21 22 imports, which is triggering the dire concerns that 23 the company has.

24 COMMISSIONER OKUN: Okay. That's fair. And 25 I look forward to seeing that information in the post-Heritage Reporting Corporation (202) 628-4888

1 hearing, because, again, just in terms of looking at 2 the record as a whole and seeing a significant amount 3 of non-subjects in this market, it would be helpful to understand, you know, are they going to different - I 4 mean, I know where the channels of distribution are, 5 but sometimes that doesn't explain the whole story for 6 us in terms of where they compete and how they 7 8 compete. So, any additional information that you could provide that helps us better understand the 9 market and where the competition is, that's obviously 10 11 relevant.

Of course; please to do so. 12 MR. LEVIN: 13 COMMISSIONER OKUN: Okay. That's helpful. And then I wanted to go back, Mr. Failon, to you and 14 if you've already responded to this and I didn't hear 15 it, you can tell me that and I'll look at the 16 transcript. But, when you had talked about - I think 17 18 both you and Mr. McCaul had talked about one of the 19 reasons that you're producing is that it's helpful to offer a range of portfolio - I think you said it was a 20 portfolio of phosphonates, if I have my ling down 21 22 correctly without trying to go into the actual name of 23 HEDP. Is there anything - when you are offering a 24 portfolio, would most customers be asking for portfolio products when you're out selling your HEDP, 25

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you're offering it along with some other products? Is that kind of the majority of the business? I'm just trying to make sure if I understood that is kind of mostly what's going on or just for some selected big accounts.

I would say that's the majority 6 MR. FAILON: 7 of the accounts, that they use HEDP and at least one 8 additional phosphonate. In some cases, they want to receive a split bulk shipment of HEDP and one of the 9 other products, which we're happy to do. Or they may 10 11 want to take a mixed truckload of products from either our plant or from one of our warehouses in order to 12 13 minimize the freight component of the total cost. And, again, we're able to do that, because we have 14 HEDP and the full range of other phosphonates. 15

16 COMMISSIONER OKUN: And then when you were 17 talking about the producers and the suppliers and the 18 different channels, are the subject imports also being 19 offered in a portfolio? Are the importers also 20 offering a portfolio in the same way that you would be 21 offering a portfolio of products?

22 MR. FAILON: Yes, they are.

23 COMMISSIONER OKUN: Okay. And has there 24 been any change over the period in whether people are 25 choosing not to purchase the whole portfolio? In

1 other words, they're saying, well, we're going to

2 stick with you on your other products here, but we're 3 going to switch out the HEDP because we can get them 4 at a lower price?

5 MR. FAILON: Generally, the bundle sticks 6 together.

7 COMMISSIONER OKUN: Okay.

8 MR. FAILON: If we lost the HEDP component, 9 we would probably lose the rest of the business, as 10 well.

11 COMMISSIONER OKUN: Okay. And has the - Mr. McCaul, you had talked about how, again, when you saw 12 13 these offers come in, prices come in from the subject countries that were lower, you had to make a decision 14 about were you lowering prices to meet those subject 15 imports or losing the business, if you had the 16 opportunity. And I understood you were saying you 17 18 don't have that opportunity, but if you had the 19 opportunity, would you lower your prices. Would that affect the portfolio, as a whole, or are you pricing 20 individually the HEDP component, the other products, 21 22 which I'm forgetting the names, but the other 23 products, as well?

24 MR. MCCAUL: The products are all priced 25 individually. However, the larger customers look at Heritage Reporting Corporation (202) 628-4888 the full package and they consider the whole package when they make their decisions. Preferring, Judge Bryant said, to buy the products from one place, you can go and order some of this and some of that and some of the other.

6 COMMISSIONER OKUN: Okay. I had another 7 question, but I see my red light has come on. Thank 8 you for those answer.

CHAIRMAN ARANOFF: Commissioner Lane? 9 10 COMMISSIONER LANE: This is a follow-up 11 question for Mr. McCaul of Commissioner Pinkert's question on profit margin. You stated that HEDP is 12 13 one of many phosphonates produced at the Smyrna, Georgia facility and is the largest volume. 14 Is that the largest volume in terms of Compass production of 15 all phosphonates or is it the largest U.S. - or is it 16 the largest U.S. demand of phosphonates? 17

18 MR. MCCAUL: Of the full range of 19 phosphonates, HEDP is the most widely used 20 phosphonate. So, it's the largest volume of the 21 single phosphonate that is used in the United States 22 would be HEDP and it's the largest volume of 23 phosphonate that we produce.

24 COMMISSIONER LANE: Okay. Now, is that 25 because - is that in response to demand for the Heritage Reporting Corporation (202) 628-4888

1 product or is it the acidic acid byproduct?

2 MR. MCCAUL: It's the demand for HEDP. 3 There's a higher demand for HEDP phosphonate than there is for any other phosphonate. It's nothing to 4 do with acidic acid. 5 Okay. What chemical 6 COMMISSIONER LANE: 7 products compete against HEDP and can they be used for 8 the same job that HEDP does? MR. MCCAUL: PBTC is the main competitor for 9 But, Brian can probably answer that question 10 HEDP. 11 better than I can. Okay, thank you. 12 COMMISSIONER LANE: 13 MR. FAILON: Yeah. COMMISSIONER LANE: Mr. Failon, if you want 14 15 to -MR. FAILON: PBTC is really the only viable 16 substitute for HEDP. The drawbacks to converting to 17 18 PBTC is that it's more expensive. So, you might be 19 getting a Cadillac when a Chevy will do the job just fine. But, also, there are certain applications where 20 PBTC functions, but not as well as HEDP. And one 21 22 example I'll use is for the swimming pool application,

PBTC is just not as good at controlling iron stain in recreational water, when compared to HEDP. So, it's

the stain and scale control product, in particular.

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almost across the board, PBTC could be substituted at
 a premium, but there are certain applications where
 HEDP is cheaper and more effective.

4 COMMISSIONER LANE: Okay, thank you. Now,
5 would you explain to me, as I understand, at the
6 Smyrna plant, you also produce ATMP?

Correct.

7 MR. FAILON:

8 COMMISSIONER LANE: Okay. What are the 9 similarities and differences in the products of those 10 two products and what kind of training and employees, 11 are they different, and what kind of equipment do you 12 need for one versus the other?

MR. FAILON: I'll start the answer and Danny 13 can probably continue with what kind of training the 14 The only - as far as the process 15 employees need. goes, the only commonality is phosphoric acid. 16 ATMP is made from phosphorous acid, ammonia, and 17 18 formaldehyde. Furthermore, you don't even need 19 phosphorous acid crystal to make ATMP. You can start with 70 percent phosphorous acid. You can also start 20 from PCL3. But, that's the only raw material it 21 22 shares in common with the HEDP production.

The ATMP is made in the same reactors as all the other phosphonates, except for HEDP. HEDP is run on dedicated equipment. That's all used for HEDP

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1 manufacture. You want to continue on?

2 MR. MCCAUL: Yes. ATMP, of course, is 3 probably the second largest volume of phosphonate that's used and it's call an amino phosphonate 4 because, as Brian mentioned, we've got - ammonia 5 chloride is used in the manufacture of ATMP. 6 ATMP is manufactured in equipment that looks similar to the 7 8 equipment that's used for HEDP and it is similar in many regards. The basic difference in making HEDP 9 versus ATMP is that you have to use a high-risk 10 11 phosphoric acid to make HEDP, whereas you can use 70 percent phosphoric acid to make ATMP. So, there are 12 13 other differences, but looking at the equipment, et cetera, it's not that much different, the type of 14 equipment. And for example, if the demand for HEDP 15 was large enough, you know, if the business was 16 better, we could make more HEDP by converting some of 17 18 the equipment that we currently use for amino 19 phosphonates to make more HEDP. We don't have that need today, but it's something we can do. 20

As far as training employees, et cetera, all of the processes that we use are very well defined and every process has a batch sheet, as we call it. It's like a recipe. The batch sheet describes how you need to add so many pounds of this chemical and so many

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pounds of this chemical and hold it at a certain 1 2 temperature for a certain amount of time and et 3 cetera, et cetera. All of those steps that are required to make the product are very well defined and 4 the employees are trained to follow those steps and to 5 make the product according to the specifications and 6 meet the quality requirements, et cetera. 7 So, it's just one of many processes, but the training is very 8 similar. 9

10 COMMISSIONER LANE: Okay, thank you. I'm 11 sure you have answered this before, but I'll ask it 12 again. What are the advantages of producing HEDP in 13 the United States, as opposed to purchasing and 14 reselling Chinese HEDP?

MR. MCCAUL: We ask ourselves that guestion 15 Making the range of products in the United 16 evervdav. States allows us to provide a product line and a 17 18 service to customers that is valued by many U.S. 19 producers. Many U.S. consumers of our products, they - again, they like the fact that they can have us jump 20 on a plane and be at their facility within a few hours 21 22 or they can pick up the phone and speak to us about 23 issues or problems or if they have an immediate 24 shortage of raw material, that we can jump in there and do something about it, help them out. The short 25

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supply line, I think, is a key part of what we are
 providing.

3 Of course, we are an ISO-certified plant. We manufacture a good quality product. We have 4 competitive pricing. All of those things are part of 5 But, I think there is something that would be 6 it. lost, however, if we, as the last U.S. producer, were 7 8 gone from the marketplace, that I think the U.S. industry would find that in time, prices are going to 9 10 go up.

COMMISSIONER LANE: Okay, thank you. Thank
 you, Madam Chairman.

13 CHAIRMAN ARANOFF: Commissioner Williamson? 14 COMMISSIONER WILLIAMSON: Thank you, Madam 15 Chairman. In assessing the volume of subject imports, 16 should the Commission focus on the non-Compass 17 imports?

18 MR. LEVIN: I think the Commission should 19 look at it both ways and I think that if the 20 Commission looks at it either way, as suggested by the Chinese companies in their pre-hearing brief, the same 21 That's from a data conclusion would be reached. 22 23 analysis. Whether or not you include Compass's imports, the volume and the increase, we respectfully 24 25 submit are significant. There is no change.

1 That being said, the fact that Compass was 2 an importer, the fact that Compass was more than a bid 3 importer I think is an important fact in the general context of these investigation, as is the related fact 4 that it decided to get out of the importing business, 5 in order to become solely a domestic manufacturer. 6 7 Obviously, it would be a lot cleaner for us, in terms 8 of presenting a case, if Compass was not an importer. But, that's the - that's what has happened and that's 9 10 a key aspect of changes in the marketplace over the 11 last several years. It's a long winded way of saying, 12 yes. 13 COMMISSIONER WILLIAMSON: Okay, thank you. For 2007 and the interim period, there appears to be 14 15 some lack of correlation between subject import trends

16 and the industry's financial performance. Can you
17 explain why this is, if subject imports are injurious?
18 MR. LEVIN: If we may, especially since

19 that's inherently confidential, if we can address that 20 particular point in the post-hearing brief, we would 21 be more than happy to do so?

22 COMMISSIONER WILLIAMSON: Sure. Thank you.23 MR. LEVIN: Thank you.

24 COMMISSIONER WILLIAMSON: Okay. Mr. Failon, 25 you talked about this unusual trend where, I guess, if Heritage Reporting Corporation

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I understand you correctly, subject imports usually 1 don't come in the bulk form and that the pricing - and 2 3 they seem to offer really no discount for bulk sales, whereas for you there is a difference. And I was 4 wondering why that was. I think your suppliers - your 5 purchasers would want to be negotiating and you seem 6 to imply that the normal dynamics that one expects, 7 8 that when somebody was buying a bulk commodity -

9 MR. FAILON: Right.

10 COMMISSIONER WILLIAMSON: - a discount 11 doesn't work. Can you address that?

The ocean freight from 12 MR. FAILON: Yeah. 13 China and India for bulk ISO container is considerably higher than for a container, what's called an FCL, 14 full container load of drums or totes. 15 So, that puts the imports at a particularly advantage in selling 16 drums and totes, as a domestic manufacturer. 17 Now, our 18 lowest cost is selling bulk product from our plant and 19 we incur additional costs to put the product into a package. What we found is as an importer eight years 20 21 ago or so, it costs us money to take product out of 22 the drum and put it into a bulk tank truck. So, it 23 kind of turned the pricing practices upside down. You know, purchasers, that have been accustomed to getting 24 a discount for bulk product were finding that that was 25

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not always the case. Bulk product might be sold at the same price as drums or totes or bulk product might even be higher priced than drums or totes because of the real cost we saw in taking the product out of the drum, throwing the drum away and pumping it into a tank truck.

7 COMMISSIONER WILLIAMSON: Now does this mean 8 that from many of the people who purchase large 9 quantity of the product that it doesn't make any 10 difference to them whether it's in a bulk or whether 11 it's in the drums?

MR. FAILON: The large users are going to continue to take product in bulk, because they've got such a large requirements -- you know, maybe a million pounds a year or more. It's just impractical for them to handle that many drums.

They've got bulk storage tanks in place at 17 18 their plants. Those bulk storage tanks are piped in 19 to arrange for product directly from the storage over to their mixed tanks, where they're blending HEDP from 20 other components; and there's no way that they would 21 22 be willing to save a few cents a pound in order to 23 deal with the monumental hassle of pumping product out 24 of drums, disposing of all the mountain of drums. So the large customers that have always used bulk will 25

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1 continue to buy bulk.

2 COMMISSIONER WILLIAMSON: Does that mean 3 that subject imports are not really competing in the market? 4 Well, subject imports are MR. FAILON: 5 competing at bulk accounts; and they are doing it in 6 7 some cases by importing in bulk iso-container. They 8 are also doing it by importing in bulk container drum quantities and de-drumming straight to a storage tank. 9 I know of the Indian producers is doing 10 11 exactly that in Decatur, Alabama, where they're taking 12 full container of drums and pumping it into a storage 13 tank there. COMMISSIONER WILLIAMSON: So even though 14 that adds to their costs, it's still being done. 15 MR. FAILON: 16 Yes. COMMISSIONER WILLIAMSON: Okay, thank you; 17 18 this question has somewhat been addressed. But I was 19 wondering to what extent you can maybe add something 20 To what extent does non-subject important now. competition affect the conference's ability to raise 21 22 prices? I don't know if you want to address that now 23 or post-hearing. 24 MR. MCCAUL: The non-subject imports, we 25 compete against them; and they have an impact, just

like any competitor would. But I would have to say
 that the non-subject imports are fixed with the same
 pressure from the Chinese and Indian imports. The
 Chinese and Indian imports set the price in the market
 place, and that's just a fact.

6 MR. LEVIN: And adding on to what I had 7 indicated before, we'll address the entire issue of 8 non-subject imports in much greater detail in the 9 post-hearing brief.

10 That being said and, again, skirting the 11 confidentiality, the vast majority of the non-subject 12 imports are concentrated in one of the products for 13 which the Commission collected quarterly pricing data. 14 In that one product, you would see that there is a 15 distinction between the subject imports and the non-16 subject imports.

COMMISSIONER WILLIAMSON: Thank you for that 17 18 clarification. Commissioner Aranoff asked some 19 questions about a demand, I think, primarily related to the recession. I was wondering what other comments 20 you might just see in general demand trends going 21 22 forward; say, particularly what might have happened if 23 we hadn't had a recession or underlying trends that 24 may even continue.

25 MR. MCCAUL: The demand for phosphates, Heritage Reporting Corporation (202) 628-4888

again, over the years has grown with the general economy. As there will be more uses of water, the quantity of phosphonates required would grow. In recent years, it's been probably more like GDP growth; maybe three or four percent, that type of thing -- not huge growth in the United States.

7 But with the recession, and I don't that 8 this has been addressed before, 2009 is going to be a 9 tough year. There doesn't seem to be much doubt about 10 that. We're seeing it already; and we're having to 11 address that by making sure we have our costs under 12 control, et cetera, et cetera. But this year, we 13 certainly won't see any growth.

To what extent there will be a decline in the volume of the use of phosphonates, it's difficult to predict right now. But I would say that it will be done in at least 10 percent; and probably more than that.

To an extent, there will be a level of use of phosphonates that stays there. So it's not going to go away completely. Because you just can't replace HEDP in a lot of applications with something else. There isn't really a substitute for it. So there will be a certain level of usage, regardless of what the economy does.

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1 COMMISSIONER WILLIAMSON: Thank you, Mr. 2 McCaul; my red light is on, and has been on for 3 awhile. But thank you very much. MS. MCCOY: I thought that light was for 4 you, not for me. 5 6 (Laughter.) 7 COMMISSIONER WILLIAMSON: That's the first time I've heard that. 8 CHAIRMAN ARANOFF: That is, in fact, true. 9 10 (Laughter.) 11 CHAIRMAN ARANOFF: We usually let the witness finish what they're saying. But sometimes we 12 13 feel an urgency to move on to our next colleague; Commissioner Pinkert? 14 15 COMMISSIONER PINKERT: Thank you, Madam Chairman. 16 You talked a little bit about the 17 18 anticipated demand going forward. I'm wondering if 19 you can talk about the anticipated prices and demand going forward for acetic acid, the by-product. 20 MR. MCCAUL: We can elaborate more in the 21 22 brief, as far as acetic acid is concerned. But let me 23 just say this. There have been time when acetic acid, in making sure we had a home for all the acetic acid, 24 was an issue. That has, you know, periodically 25 Heritage Reporting Corporation (202) 628-4888

cropped up, and it's something we have to deal with. 1 2 Fortunately, acetic acid is widely used in the United States for lots of different applications. 3 There was a time when, because of our location in 4 Georgia, a lot of the acetic acid was being used in 5 the textile industry. It was commonly used by textile 6 manufacturers, and the volume of consumption there was 7 8 very large.

9 Over time, we've been selling acetic acid to 10 a wide range of industries. In recent times, for 11 example, we sell acetic acid to people who manufacture 12 inks; and the amount of consumption there is 13 considerable.

Acetic acid, I think what we'll do is we'll write up an explanation for you about where it goes and where it's used and what markets it's in. But I'm very happy to tell you that today, I'm not worried about acetic acid.

You know, our inventory of acetic acid used to be quite high at one point. Today, our inventory of acetic acid is very low, and we have quite a few people who are interested in buying acetic acid from us. So the balance is working out well. COMMISSIONER PINKERT: Now this next

25 question is more of a legal question. But I'm

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wondering how the Commission should evaluate the
 impact of revenues for acetic acid, the bi-product, on
 the performance of the domestic industry.

4 MR. LEVIN: I would like to give a little 5 bit more of a detailed answer in the post-hearing 6 brief. Quite honestly, I would like to look at 7 analogous situations and determinations in the past.

8 That being said, there is line item for the bi-product revenue in the financial information page 9 of the producer's questionnaire. I believe it comes 10 11 right on top of the gross profits; so that it is taken into account when you look at the gross profit and the 12 13 operating income and the net income, or the loss, as the case may be. So almost by definition, it's built 14 15 into the financial analysis.

16 Beyond that, with the Commissioner's leave, 17 I would like to take a closer look at that question. 18 COMMISSIONER PINKERT: Staying with you, Mr. 19 Levin, for a moment, I understand the testimony about 20 the impact of general market conditions on demand in 21 the industry.

But I'm wondering how you would cast the relevance of the financial crisis on the analysis we would have to do in the context of a threat determination.

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That's a complicated question. 1 MR. LEVIN: 2 I mean, obviously, the issue before the Commission in 3 this investigation, and in other investigations that were filed right around the same time, and petitions 4 that are going to be filed now, is how much can you 5 attribute injury -- either material injury or threat -6 - to general economic conditions; how much can you 7 8 attribute it to subject imports; where's the dividing line; what's significant and what's not insignificant. 9 We'll give a further detailed analysis on 10 11 that, and put forward some of our thoughts looking forward in the post-hearing brief. 12 13 However, there's two things that may come into play here. First, to some extent, some of the 14 end uses of the HEDP are, as Brian had indicated 15 before, are recession -- if not proof -- they're going 16 to be hit less by the poor economic climate than 17 18 would, I don't know, kitchen carpentry for new homes 19 or something like that. I'm just thinking off the top of my head. 20 But to some extent, and I believe it's 21 22 consistent with Commission determinations in the past, 23 industries that are operating in difficult economic

25 unfairly traded imports. I really think that that is

24

times are even more vulnerable to the effects of

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what is beginning to emerge here; especially when we see the fairly -- or the more than fairly -- the significantly precipitous drop in prices that have occurred over the past several months.

5 There's a lot of factors that go into play: 6 the raw material factor and how that washed through 7 the system; the general economic climate around the 8 globe, and the fact that China and India are keeping 9 at incessant pricing pressures. We have almost the 10 perfect storm that's occurring, right at this 11 particular time.

12 COMMISSIONER PINKERT: I have two follow-up 13 questions on that. First off, is there an argument to 14 be made that the overall downturn makes the U.S. 15 market less attractive for potential exporters to 16 export to the United States?

I'm just speculating; but I 17 MR. LEVIN: 18 doubt that. This is a global economic crisis. So I'm 19 not sure that there's a whole lot of export markets out there that are more attractive or significantly 20 more attractive than the United States, at this point. 21 22 The U.S. may be, even in this climate, the 23 most attractive export markets for foreign producers 24 that have geared their operations towards exports. 25 COMMISSIONER PINKERT: The second follow-up Heritage Reporting Corporation (202) 628-4888

question, and this relates to something that I asked 1 2 Mr. McCaul earlier today, I'm particularly interested 3 in the issues that you're raising right now in the context of the point you made in your original 4 testimony that the survival of this industry is 5 potentially affected by the imposition or non-6 imposition of an order. I'm wondering again, how does 7 8 the recession issue fit into that claim that you made?

9 MR. LEVIN: Understood; I don't want to 10 repeat what I said two minutes ago, because I think it 11 would be pretty much the same answer. With your 12 leave, we'd like to give a more detailed explanation 13 in the post-hearing brief.

14 COMMISSIONER PINKERT: Thank you; now 15 there's been a lot of discussion today about non-16 subject imports, and I recognize that there are issues 17 about proprietary information there. I'm not trying 18 to get you to revisit any of that discussion.

But I'm wondering whether, in the posthearing submission, you can give us an analysis of what our obligations are with respect to the analysis of non-subject imports, in light of the recent decision in the Mattel litigation.

24 MR. LEVIN: Absolutely; because I need to 25 get out of the house more often, I was looking at Heritage Reporting Corporation (202) 628-4888

Mattel last night, just to refresh my memory. So I'd
 be happy to do so.

COMMISSIONER PINKERT: Thank you; thank you,
Madam Chairman.

5 CHAIRMAN ARANOFF: We talked a little 6 earlier today about the interesting and unusual 7 situation that was going on with respect to raw 8 material prices in the first three quarters or so of 9 2008.

As you know, the statute normally tells us that if things start to look better for the domestic industry after the filing of a petition, we can disregard those improvements as being induced as an effect of the petition.

But what I hear you telling me is that the 15 reason that prices went up is not because this case 16 was filed; but because of the raw material shortages. 17 18 So I'm trying to sort out what that means. Does that 19 mean that the normal statutory presumption is not operative in this case; that we should not disregard 20 those 2008 data as being affected by the pendency of 21 22 the investigation?

23 MR. LEVIN: That's a great question. I 24 think the timing of this is highly unusual. Because 25 you do have this completely extraneous factor that

came into play exactly at the time that the petition
 was filed and it was going through its preliminary
 phases.

So, no, I wouldn't attribute too much, if any, of the improvement in the domestic industry's performance in 2008 as being a function of filing the petition. I think there's a couple of factors that need to come into play on that.

First of all, you have the phosphorous 9 situation, which was completely apart from the 10 11 petition filing itself. You had the phosphorous 12 situation that began to completely wash through the 13 system after the interim year period was concluded; meaning the fourth guarter of 2008 and now the first 14 quarter of 2009, where things are beginning to revert 15 back to what we had seen before the 2008 period. 16

In addition, although it wasn't quite a critical circumstances situation, the deposit requirement on the imports did not go into place until after the conclusion of the interim year period. So the imports were still coming in at a pretty good clip through 2008; and I believe the data collected in the prehearing demonstrate that.

The understanding that we have -- Brian sends me his report information like every other day Heritage Reporting Corporation (202) 628-4888 1 saying, you know, is there some way we could check if 2 the deposit is being met on this -- this stuff coming 3 through this port, this stuff coming through this 4 port. There's a lot of it out there. So I'm not sure 5 that the deposit requirement, the imposition of the 6 deposit requirement has had quite the effect that you 7 would think that it normally would have.

8 That may be because of the fact that it's 9 still under a bond requirement. That may be because 10 of the fact that you have estimated dumping margins 11 from the prelims that the Chinese and Indian producers 12 and/or importers feel that they can swallow, 13 especially in tough economic times.

CHAIRMAN ARANOFF: Okay, it's a very unusual 14 Because normally, once the case is 15 fact pattern. filed, you see the volume of imports fall off. You 16 don't see that here. That's one of the reasons, you 17 18 know, why I asked you how much of this can we 19 attribute to the filing of a case; and you've said probably not --20

21 MR. LEVIN: Not much.

22 CHAIRMAN ARANOFF: So we have a case then 23 where we see, you know, the condition of the domestic 24 industry improving in some respects in the interim 25 period; and yet imports continuing to rise. Then we

have to look back and go, well, what does that say
 about our causation analysis for the period as a
 whole.

4 MR. LEVIN: Absolutely, including the fact 5 that it was a highly unusual situation, which quite 6 honestly would not have been anticipated as of the 7 date of the filing of the petition.

8 But nevertheless, you still do have a significant increase in the subject imports. 9 You still do have evidence of price injury; and you have, 10 11 especially in the much more recent time, the testimony 12 of the industry here that things are going back to the 13 way they were, and putting the industry in an even more precarious position than what they started out 14 with. But it's one of several unusual aspects of this 15 particular fact pattern. 16

17 CHAIRMAN ARANOFF: Okay, well, anything that 18 you can do in a post-hearing to help me reconcile why 19 it is -- I mean, I understand that, you know, the raw 20 material situation drove costs up for everyone. So 21 you would expect it to drive everybody's prices up in 22 the market.

I don't want to get into confidential information. But if you look at the net sales values relative to the cost of goods sold and what happened

1 during that 2008 period, and bearing in mind that the 2 import volume is going up, I'm having trouble sorting 3 out what that means.

4 MR. LEVIN: Understood, and I know Brian 5 wanted to get in a point in here.

6 MR. FAILON: Yes, if I could add another 7 fact to the unusual fact pattern, and since we've been 8 talking quite a bit about non-subject imports here, 9 what you might expect when their preliminary 10 determination came out, you would expect a decrease in 11 the level of subject imports.

But on a flip side, you might expect a surge in non-subject imports. Since you're going to have presumably less Chinese and Indian product on the market, it could be an opportunity to boost sales.

What we saw actually was just the opposite. 16 We looked at the imports from the non-subject country 17 18 three months prior to the preliminary determination; 19 and then we looked at the period three months after the preliminary determination, and we saw imports half 20 the level after the preliminary determination as they 21 were before the preliminary determination. 22 So that 23 was definitely counter-intuitive, and I don't have an 24 explanation for it.

25 CHAIRMAN ARANOFF: Okay, well, based on your Heritage Reporting Corporation (202) 628-4888 experience, Mr. Failon, back when you were in the importing business, what's the lag time between when a Chinese product is ordered and when it's available for delivery to customers in the U.S.?

5 MR. FAILON: It's probably six or eight 6 weeks from the point where you order it to the point 7 where it's in your warehouse.

8 CHAIRMAN ARANOFF: That's short. I've been 9 dealing with a lot of products from China that we've 10 heard from lately and we hear, you know, three months 11 is a typical lag, particularly at the point in time --12 not now -- when it was difficult to get containers 13 coming this way.

Okay, so it's six to eight weeks, you think. So from the time when the preliminary duties went into effect, you would expect there might be some time between then and when you might see a fall-off in imports, right? You'd be looking all the way to the end of the year, by that point.

20 MR. FAILON: Yes, I think we did see a fall-21 off early on in November and December. They've turned 22 around. They are increasing. I think both India and 23 China recognize that a determination was coming. So 24 they were able to anticipate and lower their level of 25 exports in August and September. But I do believe

1 those imports are on the rise now.

2 CHAIRMAN ARANOFF: Okay, and just because I 3 didn't ask you this, are you familiar with whether the lag time from India is similar? 4 MR. FAILON: I don't know what that lag time 5 is. 6 Okay, all right, well, 7 CHAIRMAN ARANOFF: 8 thank you for those answer, and I'll turn it over to Vice Chairman Pearson. 9 10 VICE CHAIRMAN PEARSON: Thank you, Madam 11 Chairman. Mr. Levin, as you know, we need to write an opinion for every Title VII case; and the opinions are 12 based on volume, price, and impact to the domestic 13 14 industry. So what I wanted to do is briefly walk 15 through some of the trends that I observe here, and 16 I'll stay away from any reference or any mention of 17 18 confidential business information. But I wanted to 19 characterize some trends, and then get your thoughts on how we might approach the opinion, okay? 20 So if we look at volume, we see that the 21 22 domestic industry increased production over the three 23 full years of the POI. There was a decline in the 24 second year, but that may have been due to the change in ownership of the domestic business. The domestic 25 Heritage Reporting Corporation (202) 628-4888

industry increased its market share over the full POI.
 Subject imports also increased market share, but that
 was largely at the expense of non-subject imports.

If we look at price, price depression frankly isn't terribly obvious, because the prices rose towards the end of the POI. Price suppression also is not terribly obvious, because we see the cogs to sales ratio trending down, both over the three full years and the entire POI.

We don't have many conformed lost sales, and we have no confirmed lost revenues. Then we switch to impact on the domestic industry.

13 Domestic production was up over the three full years of the POI. Capacity utilization was up. 14 U.S. shipments were up. The value of those shipments 15 The number of production workers did decline 16 was up. by XXX people. Wages paid were up. Hourly wages were 17 18 up. Productivity per worker was up slightly. The net 19 sales quantity is up. The net sales value is up.

20 Operating income is rising albeit from a low 21 level. Capital expenditures or operating income to 22 sales ratio also is increasing, and capital 23 expenditures rose over the three full years. 24 So my question is, how does this set of

25 facts demonstrate a causal relationship between

subject imports and the condition of the domestic industry? If you do think we should vote in the affirmative, you've got to explain to me how you would you have us write an opinion that would be sustained upon appeal at the Court of International trade.

6 MR. LEVIN: Absolutely, I understand the 7 question; and instead of doing this off the cuff, I 8 will walk through the full analysis in the post-9 hearing brief, if I may.

That being said, you have the over-arching 10 11 issue here of a single domestic producer that started 12 up its operations in the middle of the period of 13 investigation; and that switched from an importing/producing operation to a full producer 14 operation about two thirds of the way through the 15 period of investigation. So some of the increases, 16 and in fact a significant degree of the increases that 17 18 you're noting, are the natural operational or the 19 natural result of that factual occurrence, number one.

20 Number two, you have an increase of the 21 volume of subject imports. The volume itself, we 22 submit, is significant. The increase in the volume is 23 significant, we submit, in both absolute and relative 24 terms.

25

Two, the value of the imports and its effect Heritage Reporting Corporation (202) 628-4888
on prices -- I believe this is confidential. 1 But let 2 me say that the price of the subject imports were of 3 such a nature in the period of investigation that they did not really allow the opportunity for the domestic 4 manufacturers to raise their prices. You do have a 5 significant majority of the quotas encompassed by the 6 period of investigation for which there was under-7 8 selling by the subject imports.

9 On the lost sales information, I've to be 10 very careful here. But to some extent, they were 11 confirmed, and to some extent, you have to read the 12 responses a little closely to get to what the 13 customer's answer actually was, as opposed to affirmed 14 or denied.

15 So you do have an increase in volume. We 16 believe that the under-selling and the lost sales 17 information that is present in the record establishes 18 a harmful effect on the domestic price.

19 On the operation of the domestic industry 20 itself, again, couched in the context of the unique 21 attributes that are present here, in terms of 22 Compass's operations, we submit and we believe the 23 evidence supports the fact that there is a significant 24 harmful impact, especially on the financial aspect. 25 Yes, the operating loss has improved through 25 Heritage Reporting Corporation

the period of investigation. But it's still far from good, with little prospect that it's going to get any better, especially in the face of unfairly traded imports.

5 VICE CHAIRMAN PEARSON: Okay, thank you for 6 that response, and I'll look forward to the post-7 hearing brief on these topics.

8 I also would like to apologize, because I 9 inadvertently made reference to a specific number of 10 production employees that I should not have; and I'm 11 advised that will be removed from the record. I'm 12 often possessed of normal human clumsiness, and that 13 was one of those examples.

14 (Laughter.)

15 MR. LEVIN: No harm; no foul.

VICE CHAIRMAN PEARSON: Okay, MadamChairman, I have further questions.

18 CHAIRMAN ARANOFF: Commissioner Okun? 19 COMMISSIONER OKUN: Just a couple of things, going back to the responses with respect to how we 20 evaluate what's going on in 2008, I didn't hear this 21 22 With respect to the pricing, I mean, I response. 23 understand we've talked about the raw material and 24 what was going on with respect to raw materials. 25 But the reason that you were able to push Heritage Reporting Corporation (202) 628-4888

through the price increases, when there are increasing imports at the same time, what do you largely attribute that, that you were able to do that during that time period? Is it because your competitors were having more difficulty than you, or was it an availability issue?

7 MR. MCCAUL: It was an availability issue. 8 Getting raw materials to make enough product was a 9 problem for us in 2008. Other people were having 10 great difficulty in getting enough material, as well.

But the biggest thing was the cost. The cost of the raw materials, as I mentioned, as far as an asset, for example, tripled in cost during that period of time. We had no option but to raise prices. Absolutely everybody was raising prices. They had to, at that same time.

17 COMMISSIONER OKUN: Okay, so you didn't see 18 yourself in an advantageous position during that 19 period, in terms of either your ability to go to your 20 customers and say, you know, we know it's tight, but 21 we can supply you? I mean, it's kind of this question 22 about how important availability is, and whether it 23 was particularly influencing the 2008 prices.

24 MR. MCCAUL: No, I would say we had an 25 advantage in some cases; I mean, not all cases. But

there were times during that period where we might have had some raw material and could make some product and, you know, were better positioned to negotiate better prices, yes. I don't think there's much doubt about that.

6 But you know, there still was competition 7 out there, and there were other people who were 8 dealing in the same circumstances. You know, 2008 was 9 a very unusual set of circumstances. I've never seen 10 anything like what happened in 2008 in my life, as far 11 as raw materials.

Most people in the industry will tell you the same thing; that they've never seen anything like it; the rapid increase in costs and the shortages and the prices going through the roof. It was an incredible situation. I think drawing any conclusions for the long term on what happened in 2008 would be a mistake. That's my opinion.

19 COMMISSIONER OKUN: Okay, and then my final 20 question, I know in response to Commissioner Lane, you 21 had indicated that you would provide additional 22 details about your business plan during the 23 acquisition, and I know that you submitted some 24 information in the supplemental questionnaire with 25 respect to your business plan. But I would also

1 appreciate looking at those numbers.

2	As part of that, if you could indicate
3	whether you had an plans to expand capacity; whether
4	that was part of it at that point or not, or if there
5	were any more plans at this point. I'll look at that
6	at post-hearing. With that, Madam Chairman, I don't
7	have any other questions.
8	CHAIRMAN ARANOFF: Commissioner Lane?
9	COMMISSIONER LANE: Mr. Levin, this is a
10	follow-up to Vice Chairman Pearson's question, and I
11	don't want to get into any business proprietary
12	information.
13	But when you answer his question post-
14	hearing, I'd like for you to specifically focus on
15	what you think the best estimate of the effects would
16	have been in the market, if subject imports had been
17	fairly traded during the period of investigation.
18	What do you think the specific volume
19	effects would be on the domestic industry deliveries
20	and non-subject imports, price effects in the U.S.
21	market, and how these effects would have impacted the
22	profitability and employment levels in the U.S.
23	industry?
24	MR. LEVIN: I'd be happy to.
25	COMMISSIONER LANE: Okay, thank you; now at
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pages three and four of its pre-hearing brief, AWTCP argues that the relative increase in the volume of subject imports should be measured against the sales of the current entities involved in production, regardless of the source of those volumes, and regardless of changes in the industry over the period of investigation.

8 Do you believe that such a measure to 9 determine whether the increase in subject imports has 10 been relatively small or large is reasonable?

MR. LEVIN: I'm sorry, where are youlooking, page three and four?

13 COMMISSIONER LANE: Pages three and four of14 the pre-hearing brief of the Respondents.

15 MR. LEVIN: Right.

16 COMMISSIONER LANE: It's where they talk 17 about the relative increase in the volume of subject 18 imports measured against the current entities in the 19 market, as opposed to the subject imports, over the 20 period of investigation.

21 MR. LEVIN: Again, I don't want to do this 22 off the cuff, so I'd like to walk through it in the 23 post-hearing brief. With my apologies, I'm not sure 24 if I'm capturing your question correctly.

25 COMMISSIONER LANE: The Respondents are Heritage Reporting Corporation (202) 628-4888 1 talking about the surge in imports, and are saying 2 that the Petitioner's estimation of that surge should 3 be really based upon the sales volumes, as opposed to how much the subject imports have increased. They're 4 taking into effect the fact that Compass used to be an 5 6 importer. 7 MR. LEVIN: Right. 8 COMMISSIONER LANE: And so I want to look at your sales volumes, as opposed to total volumes. 9

10 MR. LEVIN: Okay, and that's where I thought 11 the question was geared towards. The subject imports 12 increased significantly, whether or not you include 13 Compass's imports.

14 COMMISSIONER LANE: Yes.

MR. LEVIN: I'm making that as an affirmative statement.

17 COMMISSIONER LANE: I'm asking you to 18 respond to the methodology that the Respondents are 19 advocating, as opposed to whether or not there has 20 been a surge, based upon your production, or the 21 domestic production and the subject imports.

22 MR. LEVIN: If I may, can I look at this and 23 address that particular point in the post-hearing 24 brief?

COMMISSIONER LANE: Yes.

25

MR. LEVIN: Okay.

2	COMMISSIONER LANE: Okay, now this is going
3	back to something that we have discussed earlier. I'd
4	like for you to discuss the production process and the
5	differences between raw material inputs that were used
6	in the Smyrna facility when LINX was operating yet,
7	and the raw material inputs used by Compass.
8	In answering, could you indicate the
9	differences in raw material costs and net production
10	costs between the LINX operations and Compass, and
11	whether there might be different raw material costs
12	versus other factory costs in 2005 versus 2007, solely
13	because of different raw material inputs?
14	MR. FAILON: I'll start the answer to that
15	question. I believe I may have touched on that
16	briefly in my direct testimony.
17	I've looked at a snapshot in time, October
18	2006, a period when we were still using phosphorous
19	trichloride at the Smyrna plant. We were in the
20	process of transitioning over to phosphorous acid
21	crystal.
22	Looking at those figures, we anticipated and
23	then realized a greater than 25 reduction in the total
24	raw material cost by switching from PCL-3 to
25	phosphorous acid crystal. That was the only change we
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made to the raw material scheme after Compass acquired
 the Smyrna plant.

Again, the first route was PCL-3 reacted with acetic anhydride. We swapped out the phosphorous acid crystal for the PCL-3; but again, continued to use acetic anhydride. So again, our raw material cost total was going to be about 25 percent or so lower; just in that shift of the one raw material.

MR. MCCAUL: Let me just add something here 9 10 briefly. The big change then was from phosphorous 11 trichloride or PCL-3 to using phosphorous acid. We knew that going in, that we needed to make that 12 13 change. It would reduce our costs considerably, and that was part of the whole economics of looking at the 14 15 acquisition.

Additionally, there's a point here that I 16 think is maybe being missed. We haven't explained 17 18 this well enough. It's that when Compass acquired 19 this manufacturing facility, this plant that was producing and selling, albeit through another company, 20 21 a large volume of phosphonates, Compass assumed that 22 it would immediately have a sudden increase in total 23 sales of phosphonates, because now it would have the 24 product that had been importing previously, it kept 25 those customers.

And because we were manufacturing from that 1 2 plant, that we would immediately have a large increase 3 -- maybe not one and one making two; but one and one making, you know, 1.8 or something like that. 4 That was a big part of the whole economics. 5 I would make one other comment, had we not 6 7 made that change, to produce from phosphorous acid, we 8 would definitely be out of business today. Because today's economics, using the old technology of PCL-3, 9 with the pricing of PCL-3 today, we would definitely 10 11 not be selling one pound of HEDP in the market. Okay, thank you; Madam 12 COMMISSIONER LANE: 13 Chair, that's all I h ad. Commissioner Williamson? CHAIRMAN ARANOFF: 14 15 COMMISSIONER WILLIAMSON: Thank you; I have no further questions. But I do want to thank the 16 panel for their testimony today; thank you. 17 18 CHAIRMAN ARANOFF: Commissioner Pinkert? 19 COMMISSIONER PINKERT: I, too, would like to thank the panel, and I look forward to the submission 20 21 post-hearing. 22 CHAIRMAN ARANOFF: Are there any further 23 questions from Commissioners? 24 (No response.) CHAIRMAN ARANOFF: Does the staff have 25 Heritage Reporting Corporation (202) 628-4888

1 questions for this panel?

2 MR. CORKRAN: Douglas Corkran, Office of 3 Investigations -- thank you, Chairman Aranoff, the staff has no additional questions. 4 CHAIRMAN ARANOFF: Mr. Craven, do you have 5 any questions for this panel? 6 7 MR. CRAVEN: No, Your Honor. 8 CHAIRMAN ARANOFF: I've been promoted. 9 (Laughter.) CHAIRMAN ARANOFF: All right, well, in that 10 11 case, we will take a lunch break and re-convene at 1:45. In the meantime, I need to advise everyone that 12 this room is not secure, and you should not leave any 13 proprietary information or, in fact, anything of any 14 value in this room, if you're not here to quard it. 15 I do want to thank this morning's panel for 16 your time and your attention to all of our questions. 17 18 With that said, we will stand in recess until 1:45. 19 (Whereupon, a lunch recess was taken.) 11 20 11 21 22 11 23 // 24 11 25 11

1 AFTERNOON SESSION 2 (1:50 p.m.) 3 CHAIRMAN ARANOFF: Good afternoon, we are ready to resume the hearing. Mr. Secretary, could you 4 call the next panel, please? 5 MS. ABBOTT: This panel, in opposition to 6 7 the imposition of any anti-dumping duty order have been seated. All witnesses have been sworn. 8 CHAIRMAN ARANOFF: Thank you, Mr. Craven, 9 10 please proceed when you're ready. 11 MR. CRAVEN: Thank you, good afternoon, my 12 name is David Craven. I am with the law firm of 13 Riggle & Craven. I am appearing today on behalf of the Ad Hoc Water Treatment Chemical Producers 14 Committee and its individual members. 15 The members are Jung Soo Jong Hi Chemical 16 Group Company, Limited; Woo Jing Fine Chemical Factory 17 18 Company, Limited; and Non Jing University of Chemical 19 Technology, Chong Zho Woo Jing Water Quality Stabilizer Factory -- a name nearly as intimidating 20 for me as the actual name of the chemical here. 21 I am 22 accompanied today by Mr. George Collias of Uniphos and 23 Dr. Jeff Wang of Bosgen Chemicals. 24 As this is a single member domestic industry and thus much of the relevant data is confidential, 25 Heritage Reporting Corporation (202) 628-4888

our direct comments today will necessarily be very 1 2 brief. We are primarily here to address any questions 3 or concerns that the Commission may have. We'll be happy to answer these questions, to the extent that we 4 can, in today's hearing; and if they refer to 5 proprietary information, we will address these issues 6 in our post-hearing submission.x 7

8 I would now like to briefly move to the 9 substance of my comments. It is our position that the 10 Commission needs to examine the unique circumstances 11 of the industry in evaluating each of the statutory 12 factors. The Commission needs to look beyond the raw 13 numbers to the real numbers.

One of the few numbers that we could have discussed at this hearing is the magnitude of the dumping. Unfortunately, the department's final results will not be issued until later this week.

18 What we do know is that the department will 19 only be calculating a margin for one Chinese producer, 20 based on the data for that producer; and will be 21 assigning two other producer's rates based on that 22 producer's data.

23 We submit that when the Commission receives 24 these numbers, it should give the greatest weight to 25 the producer that had their actual data reviewed.

1 We also note that contrary to Mr. McCaul's 2 assertions this morning, we are confident that dumping 3 is not occurring; and this will, in fact, be reflected in the producer who had their actual data reviewed. 4 Further, in addition to the factors normally 5 examined by the Commission, we submit the Commission 6 should take into account a number of other issues. 7 8 Initially, the Commission should recognize that customers do not wish to expose themselves to a risk 9 of using a single source for products. This, in fact, 10 was confirmed this morning by the Petitioner. 11

12 A number of factors were, in fact, set forth 13 in Table 23 to the public prehearing staff report that 14 were, in the aggregate more important than price. 15 These were availability, quality meeting 16 specifications, product consistency, and reliability 17 of supply, as being more important than price. 18 Purchasers prefer to purchase directly from

19 a producer of the chemicals or a distributor that uses 20 a single source for their chemicals, to ensure 21 consistency of quality and reliability of supply. 22 This is reflected in the fact that 28 of the 23 responding purchasers require certification or pre-24 qualification for its suppliers.

25 Where a supplier is providing product from Heritage Reporting Corporation (202) 628-4888

two or more sources, the certification or pre-1 2 qualification process becomes far more complex. 3 Purchasers prefer to have at least two sources of chemical which meet their specifications. This is 4 important in the event of a problem in supply 5 occasioned by a labor dispute, a natural disaster, an 6 industrial accident, or some other disruption in 7 8 supply, such as China's winter storms of 2008.

9 If Chinese and Indian sources of supply were
10 excluded from the market, the primary beneficiary
11 would be other non-U.S. sources of supply.

12 Secondly, the Commission should take into 13 account the nature of Compass's prior presence in the market, and their former position as an importer and 14 15 distributor of imported products. Many of the entities that might purchase from Compass are similar 16 in structure to the pre-manufacturing Compass 17 18 operations -- the very distinction they discussed this 19 morning, between a manufacturer and a supplier.

In sum, Compass was a competitor to these entities. Now Compass has expanded to manufacture product in the U.S. Accordingly, these entities cannot buy from Compass, as to do so would place them at a significant competitive disadvantage.

25 This is similar to the sediments expressed Heritage Reporting Corporation (202) 628-4888

by Compass, as reported in the public prehearing staff
 report, when they stated they could no longer rely on
 Rodia as a supplier of PCL-3, because Rodia in effect
 became a competitor.

5 I would now like to address a number of 6 issues presented by Mr. Levin this morning. We have 7 no dispute with the domestic like product. We agree 8 that a single like product is appropriate in this 9 investigation.

10 With respect to cumulation, we are not 11 taking a position. We believe that the facts speak 12 for themselves, and we are confident the Commission 13 will make an appropriate finding.

I will now turn the microphone over to Mr. George Collias, who will offer some observations on the market and on the testimony that the Commission heard this morning. After he completes his testimony, Mr. Collias, Dr. Wang, and myself will be available for any questions the Commission may have; thank you very much.

21 MR. COLLIAS: Good afternoon, can you hear 22 me? I'm George Collias. I am a U.S. citizen. I am 23 an officer of Uniphos, Incorporated, and Uniphos 24 Incorporated is a wholly owned company of Woo Jing 25 Fine Chemical Factory.

I helped form this corporation in October of 2 2006 with Woo Jing; and the intention has been, from 3 that point forward, to better serve customers in the 4 United States and Canada.

5 Woo Jing is one of the three HEDP 6 manufacturers located in China that has responded to 7 the inquiries that came from your Commission, as well 8 as the Department of Commerce. I'd like to make that 9 known, because there is a perception that there is a 10 reluctance to participate in the dialogue for you to 11 do your job.

12 I'd also like to say that after reading this 13 report, I'm very impressed by the findings of the 14 Commission and the staff who did this. There are many 15 things that even I, who have the experience in the 16 market, have learned by reading the report.

17 Now my background is marketing, and I've 18 worked for 21 years in the largest water treatment 19 chemical company in the world; and for approximately 20 eight years, I've been involved in the purchase and 21 marketing of phosphonates that include HEDP.

22 One of the things I can tell you about 23 marketing is that each person has a view that's based 24 on experiences, and they are solid experiences. But 25 each person has a somewhat different view, because

they have experiences in talking to a certain group of people. Your challenge, and I don't envy your challenge, is to try to understand the nature of the marketplace.

5 One example I would like to point out that 6 there were many questions on is that there was a 7 perception that there is very little competitiveness, 8 or most equal competitiveness, by what you refer to 9 as, I think you call them the non-subject importers.

Having talked to one of the largest users of HEDP in the United States, I would rank them either five or eight. I can assure you that they haven't even been contacted in the survey that you did on the HEDP inquiry.

15 It happens to be that one of those largest 16 users is a customer of a UK phosphonate manufacturer. 17 So you can only do your best with the time and the 18 resources available. What I'd like to point is, you 19 know, the competitiveness of the UK HEDP 20 manufacturers, I believe, is healthy and they play a 21 role.

I would just like point out that so much of today's discussion has been focused on what is perceived to be the nature of the Indian and the Chinese HEDP manufacturers. We're all competing to Heritage Reporting Corporation (202) 628-4888 make a living. The year 2008 was a very unique year,
 and it goes to show how challenging to showing how
 challenging supply channels can be.

Quite honestly, I didn't even know until 4 reading the Commission's report that 80 percent of the 5 phosphorous reserves in the world come from China. 6 That requires a considerable dependency on China at 7 8 some point for phosphorous derived chemicals; whether it's the HEDP that comes to us that is Uniphos, or 9 whether it's the phosphorous acid that might come to 10 11 the Petitioner.

12 There is a very high dependency on that 13 country for phosphorous; much higher in proportion 14 than our country's dependency on oil. That's a 15 surprise to me, but this is what I learned in the 16 report.

China had a tremendous snow storm, a 17 18 historic snow storm in 2008. It affected the mines. It affected the harbors. It affected the railroads. 19 It affected the highways. It affected the utilities 20 to the point where electricity was rationed. 21 22 Electricity was rationed so that it could go to homes 23 versus factories.

24 Consequently, many of the HEDP manufacturers 25 were forced to close; and rightfully so, the

Government made decisions on the safety of its people
 in that time of cold during the winter.

After that happened, the industry had challenges in, I'll call it, rebuilding and reestablishing inventory for their customers throughout the year. One thing that I told one of your staff people, as they did ask this question, was why did costs go up so much?

9 I just need to point out, and it was pointed 10 out little bit this morning, the HEDP industry and the 11 phosphonate industry is a relatively small industry, 12 when compared to the power of the agricultural 13 chemistry industry.

14 The demand is dictated by agricultural 15 chemicals. The pricing is dictated by the supply and 16 demand relationship with agricultural chemicals and 17 the phosphorous-derived chemical manufacturers; and 18 the manufacturers of HEDP basically have to accept the 19 prices that are offered to them, based on those 20 conditions.

I'd like to leave it at this point, and then offer to answer any questions that you might have later; thank you.

24 MR. CRAVEN: That concludes our direct25 presentation; thank you.

1 CHAIRMAN ARANOFF: Thank you very much; 2 welcome to the afternoon panel, and thank you for 3 taking time out of your day to be available to answer 4 our questions. We're going to start the questioning 5 this afternoon with Commissioner Lane.

6 COMMISSIONER LANE: Thank you for coming 7 this afternoon. Mr. Collias, let me start with you 8 and go back to some basics. Would you tell me exactly 9 what your company does and how long you've been in 10 business, what is the nature of your business, where 11 you get your product from, et cetera?

MR. COLLIAS: As I said, we're a wholly owned company of Woo Jing Fine Chemical Factory. Woo Jing Fine Chemical Factory is one of the leading manufacturers of phosphonate in the world. We buy only phosphonates from Woo Jing Fine Chemical Factory.

I helped the General Manager of the company 17 form Uniphos is October of 2006. It's an Illinois 18 19 based corporation. I had known the General Manager for approximately five years, and he had asked me to 20 help establish the distribution network, the 21 22 warehousing network, and to interact with customers in 23 the United States on their behalf. Does that answer 24 your question?

25 COMMISSIONER LANE: Well, sort of -- I have Heritage Reporting Corporation (202) 628-4888 1 a few more.

2 MR. COLLIAS: Go ahead. 3 COMMISSIONER LANE: So you're located in Illinois. 4 MR. COLLIAS: Yes. 5 COMMISSIONER LANE: And you buy solely from 6 7 your parent company, and you distribute to your 8 customers. 9 MR. COLLIAS: That's correct. 10 COMMISSIONER LANE: Okay, so what is the 11 nature of your customer business? 12 MR. COLLIAS: Well, I'm trying to see if I 13 understand your question. COMMISSIONER LANE: Well, I mean, do you 14 15 have customers other than in the water treatment facilities? 16 MR. COLLIAS: Well, we sell to distributors, 17 18 as well as we call them custom blenders, who formulate 19 products on behalf of water treatment service chemical 20 companies, who don't have that manufacturing 21 capability. We also sell to companies who do have the 22 23 ability to both formulate their products, as well as 24 provide the service. Those are more integrated water 25 treatment chemical companies. There are also Heritage Reporting Corporation (202) 628-4888

companies who sell cleaners -- industrial and

1

2 institutional cleaners. They are a major segment that 3 uses phosphonates in this country, as well. Mr. Craven is asking me if water treatment 4 chemicals are the only chemicals that we sell. 5 COMMISSIONER LANE: Yes, I think that's what 6 I asked. 7 MR. COLLIAS: Well, in trying to respond to 8 that question, we sell a product line of chemicals, 9 most of which are used in water treatment. You would 10 11 not describe the cleaner market as a water treatment 12 But it would still utilize HEDP and other market. 13 phosphonates that are coincidentally used in water treatment. Does that help answer your question? 14 COMMISSIONER LANE: Yes, well, you had said 15 that you had spent most of your career in the water 16 17 treatment industry. 18 MR. COLLIAS: Yes. 19 COMMISSIONER LANE: So that's why I was wondering if the business now is geared solely toward 20 21 water treatment. Well, Woo Jing is 22 MR. COLLIAS: 23 approximately 30 years old. So they had been in 24 business a long time before I came and helped manage the Uniphos business. 25

1 Their major customers are global customers 2 in the water treatment industry. The largest water 3 treatment chemical companies do business in many continents throughout the world; and Woo Jing has 4 worked to be a major supplier to companies like that. 5 COMMISSIONER LANE: Okay, and so I 6 understand that you deal solely with product coming 7 8 from Woo Jing. MR. COLLIAS: That's correct. 9 10 COMMISSIONER LANE: Okay, so in the post-11 hearing, can you compare the prices you pay for the product, compared to the prices that you would be 12 13 paying if you were buying the product from Compass? MR. COLLIAS: I've never asked Compass for a 14 15 price quote. That's a challenging request. COMMISSIONER LANE: Well, I quess maybe if 16 you tell us what prices you pay for your product, then 17 18 we can look in the staff report to figure out how that 19 compares to what Compass is paying. 20 MR. COLLIAS: I believe I've disclosed that in the inquiry that I was sent by your staff. 21 22 COMMISSIONER LANE: Okay, so it's in the 23 questionnaire response. 24 MR. COLLIAS: Yes. 25 Okay, thank you. COMMISSIONER LANE: Heritage Reporting Corporation (202) 628-4888

1 MR. CRAVEN: Madam Commissioner, I will also 2 see if I can synthesize something. He's very limited, 3 as you know, by the data that's available to him 4 directly.

5 COMMISSIONER LANE: Okay, thank you; what 6 chemical products compete against HEDP, and can they 7 be used for the same job that HEDP does?

8 MR. COLLIAS: Is that a question for me? 9 COMMISSIONER LANE: Yes, unless Mr. Craven 10 wants to answer it, or Dr. Wang.

MR. CRAVEN: No, George, really, I'm just alawyer.

MR. COLLIAS: Okay, I'll be glad to try. 13 Well, there are a variety of phosphonates that are 14 15 made by Woo Jing Fine Chemical Factory. Having come from a water treatment chemical company that focuses 16 on what I call specialty chemicals, there are 17 18 scientists and engineers who are always trying to 19 understand the nature of the technical conditions that exist in their customers' processes. 20

There are many, and people work to try to sort out the variety of technical challenges that are in each process and in each water; and then they formulate a product.

25 I'd like to go back and just make sure that Heritage Reporting Corporation (202) 628-4888

you understand that, generally speaking, in the water 1 2 treatment chemical industry, when HEDP or any other 3 phosphonate is used, it is used in combination with, I'll say, anywhere from four to ten other chemicals 4 that are blended together to meet a multi-functional 5 purposes -- all the various demands that exist in the 6 7 customer's process and water.

8 So a formulating chemist will make a decision on, is there going to be a high amount of 9 chlorine in the customers' water. Maybe I'll pick a 10 11 more chlorine resistant phosphonate. Would there be a 12 higher heat flux? Would some heat exchangers require 13 that the decision to use a certain phosphonate, or maybe to go to a polymer? 14

15 The formulating chemist has to go through a process of sorting out a variety of different 16 chemicals that best serve the customer's technical 17 18 requirements; and some of those were disclosed also in 19 my response to your inquiry.

20 COMMISSIONER LANE: Okay, thank you; would you agree that when HEDP is used as an input in other 21 22 chemical products, that the cost of the HEDP 23 represents a relatively small portion of the cost of 24 the formulation that it is added to? 25

MR. COLLIAS: Yes.

1 COMMISSIONER LANE: To what extent do large 2 companies that make these formulations that use HEDP 3 exercise their purchasing power to influence HEDP 4 prices in the United States and in other markets?

Some companies conduct annual 5 MR. COLLIAS: In that case certain companies requests for proposal. 6 7 have their business for one year, maybe two years, but 8 generally speaking one year, and so the industry must recompete for that business on a yearly basis. 9 And 10 requests for proposal are generally issued to 11 companies who have submitted their products, have qualified their products on a technical basis, perhaps 12 13 have met other specifications of capability, and then the requests for proposal go out and we compete for 14 15 business with everybody.

16 COMMISSIONER LANE: Thank you.

17 CHAIRMAN ARANOFF: Commissioner Williamson?
 18 COMMISSIONER WILLIAMSON: Thank you, Madame
 19 Chairman. I do want to welcome the panel to this
 20 afternoon's hearing.

21 Mr. Craven, we are required by statute to 22 examine the industry as a whole, and we're often faced 23 with situations where companies leave or enter the 24 market during a period of investigation. We look at 25 data of all firms over the period.

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1 Can you provide any legal basis for your 2 argument that we should be looking at Compass' data 3 only in our analysis?

I would suggest that it falls MR. CRAVEN: 4 under the provision which entitles you to look at all 5 economic, other economic factors. That while 6 technically you have to look at the industry as a 7 8 whole, I think you also cannot divorce yourself from commercial reality and from factual reality, and that 9 falls under the, I'll give you the exact citation in 10 11 the brief, but there is a provision providing for the 12 Commission to look at other relevant economic factors, 13 and I would argue that in fact that's the basis on which you should be looking at the Compass trends as 14 15 opposed to the industry trends.

Because this is not a situation, here this is clearly a situation where any prior market participants are clearly gone. This is a very different situation factually, and I think that would justify resorting to that examination.

I really don't want to go into much more detail here because it really starts getting into BPI relationships, I believe.

24 COMMISSIONER WILLIAMSON: Okay, because I 25 was about to ask you what was it that we would find Heritage Reporting Corporation

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1 differently than what we did.

2 MR. CRAVEN: But I will --3 COMMISSIONER WILLIAMSON: -- make any difference actually. 4 I disagree, and I think our 5 MR. CRAVEN: brief sets forth, I think it depends on what numbers 6 7 you're looking at, and that's where it gets heavily 8 into the BPI. I apologize. COMMISSIONER WILLIAMSON: Anything you can 9 add to what you submitted in your pre-hearing brief. 10 11 MR. CRAVEN: Yes. 12 COMMISSIONER WILLIAMSON: Do you agree with 13 Petitioner's argument that we should cumulate subject 14 imports? MR. CRAVEN: We have no position on that. 15 We think it doesn't matter. We think whatever you 16 decide you're going to read the same conclusion. We 17 18 leave it to your discretion and we promise we won't 19 appeal. 20 COMMISSIONER WILLIAMSON: Thank you. 21 Our data show that the subject imports from 22 China imported by companies other than Compass 23 increased over the POI. Why would this not be 24 evidence of significant subject import volume? 25 MR. CRAVEN: I hate to go back to the Heritage Reporting Corporation (202) 628-4888

1 confidential information, but that relates to the very 2 first question you asked and it relates to trends and 3 related matters. I think we can explain it, but I 4 don't think we can explain it here.

5 COMMISSIONER WILLIAMSON: Okay, fine. 6 What conclusions should the Commission draw 7 from the pricing comparisons on the record and the 8 underselling they indicate? Same answer?

MR. CRAVEN: To some extent. We I think in 9 the brief went into a little bit as to why looking at 10 11 underselling -- It becomes particularly complex 12 because it's theoretically possible that Compass are 13 the ones that are on both sides of the trend in certain cases. And again, I really can't go into that 14 15 in the public hearing. Sorry.

16 COMMISSIONER WILLIAMSON: The data is 17 confidential, but anything you want to say about 18 whether or not we should find injury here now?

MR. CRAVEN: I don't think you should find injury. I wish there were more data I could discuss here.

22 COMMISSIONER WILLIAMSON: Okay.

You point to some supply disruptions in
China for raw materials. What indications do we have
on the record that those disruptions are not

1 temporary? Do you think they're temporary or not, or
2 --

3 MR. CRAVEN: Supply disruption is temporary. MR. COLLIAS: My believe is that the supply 4 disruptions were first because of the storm in the 5 winter; second, I'll say because of the significant 6 demand by another industry that influenced the amount 7 8 of raw material available to phosphonate manufacturers; and third, the Olympics which 9 restricted the ability to distribute materials within 10 11 the country and the manufacturer within the country.

12 To the best of our knowledge, at this time 13 there is not the degree of competition for the phosphorous derived chemicals by the agricultural 14 chemical industry. So we believe that the supply of 15 these phosphorous derived chemicals such as PCL3 is 16 much better for the availability to make and supply 17 18 HEDP and other phosphonates as required by the 19 industries.

20 MR. CRAVEN: These were temporary21 restrictions for the most part.

22 COMMISSIONER WILLIAMSON: So to the extent 23 that exports of HEDP from China have been causing a 24 problem to the domestic industry, that's going to 25 continue, isn't it?

1 MR. CRAVEN: If that were in fact the case. 2 But again, we don't believe that is the case. There 3 are other issues involved here. It's not an import 4 related problem.

5 COMMISSIONER WILLIAMSON: So any export 6 trends or shipment trends that were prior to 2008, 7 taking into account the recession too, which is 8 another factor.

9 MR. CRAVEN: Yes, the Commission has a very 10 tough task factoring out different covering factors 11 here.

I think the third factor you have to also take into account when looking at the data, of course, is the impact of Compass. That's also going to be very difficult to determine how to factor in or out of the equation. We'll be glad to provide something more in the post-hearing brief on how we think you can address that.

19COMMISSIONER WILLIAMSON: Thank you.20Any comments you can give us on what you21think the near term demand for HEDP in the U.S. or22globally?

23 MR. COLLIAS: Some of the demand for 24 phosphonates in general will be reduced because of the 25 reduction of economic activity in this country. It's

hard, I listen to the news and hear that many people
 have difficulty of projecting the future at this time
 even on a quarter by quarter basis.

There's another aspect to demand that was 4 not discussed this morning. It might be commonly 5 known when somebody uses the term of a cooling water 6 But a cooling water chemical is used in 7 chemical. 8 what we call process cooling where water is being used to cool a product. For example hot steel, we're 9 cooling it as it goes through a mold. Oil and other 10 chemicals are cooled by water. That's process 11 That is again, the demand for the chemicals 12 cooling. 13 is influenced by the demand for those products. But there is another market called comfort cooling. 14 You commonly know it as air conditioning, but many air 15 conditioning units in big buildings are handled by 16 water processes, not just a simple little freon based 17 18 air conditioner that we might have in our homes. And 19 that demand is seasonal. It depends on how hot the If it's a hotter summer, there's a greater 20 summer is. demand for HEDP and other phosphonates because they're 21 22 processing water to operate the air conditioning 23 systems for those bigger buildings.

24 COMMISSIONER WILLIAMSON: I really meant to 25 ask this this morning. Do you have any idea what

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percentage of the market for HEDP is used in cooling? 1 2 MR. COLLIAS: I don't have that data with 3 I can attempt to try to answer that, but I don't me. have it with me now. 4

COMMISSIONER WILLIAMSON: I think what 5 you're saying is that use may be more affected by the 6 recession than --7

MR. COLLIAS: No, what I said is that each 8 use is affected by different conditions. The comfort 9 cooling market is affected by seasonality and the 10 11 degree that, we actually call it degree days. The 12 amount of heat that exists in summertime conditions 13 which creates the demand for phosphonates and other water treatment chemicals. That has a different 14 demand than one for the manufacture of steel or the 15 manufacture of oil and other chemicals. 16

COMMISSIONER WILLIAMSON: Would both those 17 18 uses more likely be affected by a recession than the 19 water treatment? They can live with a little bit more 20 heat if --

21 MR. COLLIAS: I would argue that in a 22 hospital you wouldn't do it.

23 MR. CRAVEN: Also I think a key here, water 24 treatment is what we're referring to when we talk about this as well. This is also water treatment of 25 Heritage Reporting Corporation

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1 the boiler water or the cooling water.

2 MR. COLLIAS: But the majority of 3 phosphonates, in my opinion are used in cooling water. COMMISSIONER WILLIAMSON: Thank you. 4 CHAIRMAN ARANOFF: Commissioner Pinkert? 5 COMMISSIONER PINKERT: Thank you, Madame 6 I too would like to thank all of you for 7 Chairman. 8 being here today to help us understand what's going on in this industry. 9

I know Mr. Craven that you've been asked some questions about cumulation and I understand the position that you've expressed, or the lack of position that you've expressed on that issue. But I want to ask you one more question along those lines just to make sure that we've covered all the ground on that.

Is it your position that you don't take a position on cumulation with respect to threat or with respect to present injury?

20 MR. CRAVEN: I think realistically we don't 21 take a position on cumulation because we don't really 22 think there's an issue. We think the competition 23 between the products, all of the factors that you 24 examine looking at cumulation suggest that cumulation 25 is appropriate and we can't really come up with a

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discretionary reason why you shouldn't cumulate. And we believe that, we don't want to advocate that you cumulate because it's not necessarily something to our benefit, but we can't in good conscience suggest that you shouldn't cumulate. So we're not going to take a position on that.

7 COMMISSIONER PINKERT: Concerning 2008, 8 you've heard some testimony today about the change in 9 prices for HEDP from all sources during 2008, and I'm 10 wondering if you have an explanation for that change. 11 Or whether anybody on the panel has an explanation for 12 that change.

13 MR. COLLIAS: It was very hard to get the 14 raw materials. We had to compete with, my parent 15 company and I believe other manufacturers of HEDP had 16 to compete for phosphorous derived chemicals.

I remember last year, and it's an anecdotal experience, but the agricultural demand for corn products, beans, but especially with the ethanol industry, was intense last year. I believe that that contributed to the significant demand for chemicals that the HEDP manufacturers use.

23 MR. CRAVEN: That would be what my other 24 producers have related to me as well. But it was an 25 issue with the ethanol with the four dollar U.S.
gasoline price and the demands that the agricultural 1 industry was placing, the dog was wagging the tail 2 3 here. The dog being the agricultural industry as opposed to the tail wagging the dog. And because of 4 the intense demand for alternate fuels using 5 phosphonates to grow those alternate fuels, 6 phosphorous chemicals, I'm sorry. Phosphorous 7 8 chemicals that had created the demand which made it very difficult for all the raw materials. 9

10 COMMISSIONER PINKERT: You also heard some 11 testimony earlier today about the non-subject imports 12 and I have a series of questions about that.

First of all, I had asked a question about whether it was reasonable to conclude that the decline in, I'm sorry, the increase in market share of the subject imports from 2005 to 2007 came at the expense of the market share of the non-subject imports. I want to give you an opportunity to comment on that question as well.

20 MR. COLLIAS: That was a surprise to me. 21 It's based on the data that is presented here that 22 you're forming your question. From my perspective, 23 again, which has a limit on its overall completeness. 24 I just know that people were having difficulty getting 25 phosphonates. And it wasn't just phosphonates. It

was other phosphorous derived chemicals as well.
 Sodimexamata phosphate and other chemicals like that.
 So it was a challenging time to get a phosphorous
 derived chemical.

5 MR. CRAVEN: I would simply suggest that I 6 think that might well be a reasonable conclusion that 7 the increase in subject came at the expense of non-8 subject. The whole world economy is undergoing 9 certain factors right now and it's changing the whole 10 dynamic of what is and isn't available.

11 COMMISSIONER PINKERT: There was also 12 testimony about what happened after the petition was 13 filed. And there's this question of what happened to 14 the non-subjects. I wanted to give you an opportunity 15 to comment on that as well as what possible 16 explanation there might be for that.

MR. CRAVEN: As the domestic industry was 17 18 somewhat puzzled, I'm somewhat puzzled by those 19 numbers as well. I really can't, I would only be speculating and I really don't want to do that here. 20 COMMISSIONER PINKERT: Mr. Collias? 21 22 MR. COLLIAS: I don't have enough 23 information to respond. 24 COMMISSIONER PINKERT: Assuming for a moment

25 that we had to do some sort of a Bratsk analysis or

some sort of a Bratsk/middle analysis. Do you have a view of whether the, had the subject imports not been in the market during the period that we're looking at, that the non-subjects would have increased and replaced the subjects without benefit to the U.S. industry?

I think absolutely the non-7 MR. COLLIAS: 8 subjects would have increased. As even noted this morning by the petitioner, companies don't like having 9 a single source. And if the subject product is 10 11 unavailable and they're already sourcing from the 12 domestic portion of their supply, they can't go to the 13 domestics for the rest of their supply because to do so would essentially eliminate the multiple sourcing. 14

15 So I think it's very clear, and we'll be 16 happy to expand upon why we think that's the situation 17 in the brief.

18 COMMISSIONER PINKERT: I'd appreciate that, 19 but I do want to ask the panelists, what is the role 20 of the UK import in the U.S. market? Do those imports 21 get priced similarly to the subject imports? Or are 22 there some differences in the way that they're priced 23 and marketed in the U.S.?

24 MR. COLLIAS: It's my experience that 25 suppliers get very very little information about the

1 overall pricing from their customers. I have some 2 good relationships with some of our customers. Many 3 companies believe it's not in their company interest and policy to disclose pricing. So I can only have 4 potentially maybe an anecdotal experience here and 5 But by and large I can't say I know the 6 there. pricing of my competition. 7

8 COMMISSIONER PINKERT: Do you see 9 competition from the UK?

MR. COLLIAS: Are you asking if I see competition from UK producers?

12 COMMISSIONER PINKERT: Well, tell me what 13 you see about the way that those imports operate in 14 the U.S. market. Any observations would be of value.

MR. COLLIAS: In some cases they will compete and have direct contact and what we call directly to a customer. Some of the larger customers I know that that is done. But in some other cases I believe, and I can't say I know, that they would sell through distributors. We do the same thing.

There are various ways to get to certain customers. Some of them are big enough that they demand to have direct contact with the manufacturer. Some of them, they're not that big and they actually seek distributors to help them.

1 COMMISSIONER PINKERT: How should the 2 Commission evaluate the impact of revenues from sales 3 of the byproduct acetic acid on the performance of the 4 domestic industry?

I think you have to consider 5 MR. CRAVEN: the production process as a whole when looking at 6 7 revenue, ant the byproducts are clearly an important 8 part of the production process. Otherwise you're essentially creating -- Well, I think that's the 9 extent I'm going to talk in public on this, but I 10 11 think there is certainly some information we can provide about other similar processes where the by 12 13 product becomes very important.

14 COMMISSIONER PINKERT: Thank you very much.15 Thank you, Madame Chairman.

16 CHAIRMAN ARANOFF: Thank you.

Mr. Craven you've exercised admirable 17 18 restraint with respect to confidential information. 19 You may, I think, even be being a little overly cautious so I did want to remind you that even where 20 information is confidential, it is appropriate in 21 22 public to describe a trend and a particular indicator 23 as increasing or decreasing, as long as you don't describe it with any vivid adjective. Also the basic 24 circumstances surrounding the purchase by Compass of 25

1 the Smyrna plant, those are public.

2 MR. CRAVEN: Yes, thank you. I tend to use 3 vivid adjectives too often, and I have to be very careful. 4 CHAIRMAN ARANOFF: Okay. 5 Let me go to my first question. One of the 6 arguments that you've made about how we should be 7 8 looking at the significance of the volume of imports here is that what's going on really is about 9 purchasers not wanting to rely on a sole source. 10 Ι 11 want to test the limits of that a little bit. 12 First of all, and this would be confidential 13 information, but Mr. Collias, if you could tell us, if it's confidential do this in the post-hearing, if you 14 have any customer for whom you are the sole source and 15 about what volume that accounts for. 16 MR. COLLIAS: On HEDP. 17 18 CHAIRMAN ARANOFF: Yes. 19 MR. COLLIAS: The larger customers, we are not sole source. There may be some smaller customers. 20 But in general the customers make decisions to share 21 22 the supply between let's say us and somebody else. 23 I would say we have very little business in 24 which we are a sole supplier. 25 CHAIRMAN ARANOFF: Okay. Heritage Reporting Corporation

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1 MR. COLLIAS: In the larger sense when it 2 comes to dollars, definitely the case.

3 MR. WANG: I would like to add some points. The reasoning. I'm kind of the old side of 4 this industry. I saw this trading business a couple 5 of years ago and the primary is the exporting, and up 6 7 to last year we try to have some business importing 8 primary chemical industry, chemical, nutritional supplements, nutritional raw material. So we do some 9 of the web, like free web advertisement. 10

11 The reason I was pulled into this HEDP 12 industry is because the customers are looking for 13 multiple sources. They are inquiry. I think one reason could be this antidumping case, so people are 14 looking for multiple sources. That's why they ask us 15 to, looking for another source, looking for another 16 way to get this material. That's why we -- I'm kind 17 18 of still new, but that's why I got in.

19 So regarding the price, again, I heard in the morning and this afternoon, it could be 20 speculation because I'm kind of new. 21 I'm just 22 wondering too, the price dynamic is caused by the 23 condition itself. I don't know how much is influenced 24 by that. That's what I want to say. 25 CHAIRMAN ARANOFF: Dr. Wang, since you've

spoken up, and I know Mr. Craven didn't really introduce you or your company and I asked our staff, and we're not quite sure what your company does. Could you provide us with some information? Are you an importer or a purchaser in the United States of this product?

MR. WANG: For this product so far we don't 7 8 have any business yet. I have a couple of customers, two compounders, one is actually a utility company, 9 Applied Generation company. 10 They're looking for 11 alternative source. What I can deduce so far, if they would like to engage this HEDP with us, the only way 12 13 we can do it is, based on this determination rate, has to be the eventual rate and then no rate, so that we 14 15 can engage with a new customer. That's what I can know. 16

17 CHAIRMAN ARANOFF: So right now you're not
18 an importer of HEDP but you're considering that
19 business.

20 MR. WANG: Right.

21 CHAIRMAN ARANOFF: You're an importer of 22 other chemicals?

23 MR. WANG: My business, the majority of 24 business is actually the exporter, exporting some of 25 the recycle business and some other business, other 26 Heritage Reporting Corporation

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1 materials.

2 CHAIRMAN ARANOFF: So right now you're not 3 in the phosphonate business at all. MR. WANG: You could say that. 4 CHAIRMAN ARANOFF: Okay. Thank you for 5 clarifying that. That's helpful. 6 Let me veer back towards the line of 7 8 questioning that I was on when we sort of took this detour. On this issue of dual sourcing and what that 9 means for the significance of the volume of imports. 10 11 We know the volume of imports have been 12 increasing during the period and that it's increasing 13 even since Compass stopped being an importer. What I'm trying to test is what's the limit of this second 14 source idea? 15 If, for example, we find that subject 16 imports through underselling or other pricing 17 18 practices are increasing their market share at the 19 expense of the domestic industry so that instead of say a domestic producer being the primary supplier and 20 imports being the secondary supplier, that starts 21 flipping at a lot of the count. Should we find that 22 23 that's volume injury? 24 MR. CRAVEN: I think you probably could find that's volume injury, yes. 25 Heritage Reporting Corporation

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CHAIRMAN ARANOFF: But is that what's
 happening or not what's happening?

MR. CRAVEN: I think that George can probably expand upon this, but this is however, not the reason why customers are shifting. There are many factors involved in the purchasing decisions. And again, when we focus on, focusing on the volume doesn't focus on the basis for the change.

MR. COLLIAS: I think I described this, I'm 9 10 trying to think if I sent a letter on this subject, 11 but some of our customers of HEDP or phosphonates or 12 other chemicals that go into water treatment 13 formulators products have the challenge of inventory We're talking in some cases a factory could 14 control. be using 1500 different chemicals. That's a heck of a 15 lot of chemicals to manage the inventory for. 16 And while companies try to balance the inventory so that 17 18 they don't have too much, to make sure that they have 19 the minimum amount invested in inventory, they asked in many cases for that inventory to be replaced on a 20 monthly basis. 21

If they experience problems in getting HEDP when they need it, that could present a delay in a manufacturing schedule for making a particular product for either one or many customers. These people don't

have the time to focus in on problems in getting one chemical when they've got 1500 that they hope can just be delivered when they want it so that they can make the products when they need to.

We've been told that because of our 5 diligence in meeting, changing delivery date 6 requirements or even delivery date requirements, that 7 8 we have gained an advantage, a distinction. We have gained business because of our commitment to supply 9 the customers when needed. And 2008 was a phenomenal 10 11 example to test the entire industry on its ability to 12 take care of customers when it comes to replacing the 13 inventory needs.

14 CHAIRMAN ARANOFF: When you talk about 15 logistics advantages and logistics services, which is 16 what you're really talking about there, are you 17 talking about specifically to HEDP or are you telling 18 me that you add value to these large customers by 19 supplying them with many many chemicals at the same 20 time?

21 MR. COLLIAS: In this particular case I'm 22 talking HEDP, but the subject applies to other 23 chemicals as well. We got business because of our 24 performance in making sure our customers didn't run 25 out when others did let their customers run out.

1 CHAIRMAN ARANOFF: So just to make sure that 2 I understand you, what you're saying is that it's the 3 reliability of your ability to supply HEDP even in 4 times of shortage as opposed to saying it's your 5 ability to help people with their multi-chemical 6 inventory problems by providing a package of products.

7 MR. COLLIAS: We do that too, but in this 8 particular case with your question, I think you were 9 talking about why do people split the business. It's 10 a risk of not getting the chemical when you need it.

11 CHAIRMAN ARANOFF: I understand that and I 12 understand the need to dual source. What I'm trying 13 to do is test the limits of that theory. It's one thing to say I need a second source for 20 or 30 or 40 14 percent of my supply, and it's another thing to say 15 gosh, these imports are cheaper so now I think I'll 16 use them for 80 percent and save the domestic industry 17 18 for the 20 percent second source.

MR. COLLIAS: Last year on, I'll call it a related chemical, another company did not supply our customer and we were sharing the business. We did not supply this particular location, we supplied other locations. I was told by the person responsible for managing the inventory that the other supplier continually gave I'll call it delays in delivery

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1 dates. We're talking weeks and they never responded.
2 So when they learned that we had inventory they were
3 desperate and they bought chemical from us. At this
4 time we're supplying that plant as well.

5 CHAIRMAN ARANOFF: Thank you very much. My 6 light's turned red. I may come back to this in my 7 next round.

8 Vice Chairman Pearson?

9 VICE CHAIRMAN PEARSON: Thank you, Madame10 Chairman.

11 It's good to have you here this afternoon. 12 Mr. Craven you have placed a lot of emphasis 13 on the unique circumstances of this case and you've 14 directed our attention to them. From that, should I 15 infer that if we looked at the case without 16 considering the special circumstances that we should 17 see it as an affirmative?

18 MR. CRAVEN: I think that's a strong 19 possibility, yes. If you look at the traditional 20 trends and the traditional analysis and you divorce 21 that from looking at the special circumstances, the 22 traditional analyses would tend to support an 23 affirmative finding.

24 VICE CHAIRMAN PEARSON: So kind of looking 25 individually at volume, price and impact, without Heritage Reporting Corporation (202) 628-4888 considering the special circumstances. For volume,
 should we see this increase as significant, the
 increase in volume of subject imports?

MR. CRAVEN: Again, it's difficult to look at it without looking at the filter, but if you don't want to take into account the unique circumstances, yeah, there have been some volumes that you could probably characterize as, without any adjectives, significant.

10 VICE CHAIRMAN PEARSON: For price of course 11 we have a record that does show predominant 12 underselling and the prices have been low enough so 13 the domestic industry hasn't really made any money 14 during the POI. So under those circumstances would 15 see the price affect as significant?

MR. CRAVEN: Again, the unique circumstances of the industry make that a very difficult question to answer because looking at the data, yes. But you also have to take into account who are the parties engaging in the underselling. That has to factor into that.

21 But divorcing yourself from the unique 22 circumstance of the case, yes, I would say that you 23 probably do have significant price underselling.

24 VICE CHAIRMAN PEARSON: and with impact, we
25 have a decrease in the number of employees in the
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1 domestic industry over the POI in the face of this
2 continued lack of profitability, so would we also find
3 that there's a significant impact on the domestic
4 industry?

5 MR. CRAVEN: Again, reiterating the same 6 answer I've given you, that's what makes them unique 7 circumstances is because this is not a traditional 8 circumstance where a traditional analysis is 9 appropriate under the facts of the industry.

VICE CHAIRMAN PEARSON: This has been 10 11 touched on before, but I just want to make sure. In 12 the post-hearing, or now as far as that goes, you'll 13 provide both the legal and factual arguments for focusing on the portion of the POI in which Compass 14 15 was a domestic producer rather than looking at the whole POI, right? I mean you're going to flesh that 16 out for us in some detail? 17

18 MR. CRAVEN: I'll try.

19 VICE CHAIRMAN PEARSON: And for Petitioner's 20 counsel, if you in the post-hearing also have things 21 that you would like to say about this, I just don't 22 recall whether we addressed that specifically this 23 morning. I wouldn't want you to think that you're not 24 welcome to elaborate on it.

25 MR. LEVIN: Thank you, Vice Chairman. I Heritage Reporting Corporation (202) 628-4888

appreciate the invitation and we will take you up on 1 2 it. 3 VICE CHAIRMAN PEARSON: Thank you very much. Madame Chairman, I think I have no further 4 questions at this point. 5 CHAIRMAN ARANOFF: Commissioner Okun went to 6 7 qet her eye drops. I think she's coming back. 8 (Pause.) COMMISSIONER OKUN: That's okay. I'm hoping 9 10 I can ask questions without being able to see because 11 my eye is just killing me, so apologies. 12 CHAIRMAN ARANOFF: Do you want to wait and 13 we can go to Commissioner Williamson and then come back to you? 14 15 COMMISSIONER OKUN: That would be good. Ι really can't see. 16 Thank you. CHAIRMAN ARANOFF: With everyone's 17 18 indulgence we're going to go out of order, if that's okay with Commissioner Williamson, and then we'll come 19 20 back. 21 COMMISSIONER WILLIAMSON: Thank you, Madame 22 Chairman. 23 Mr. Craven, is Cheng Hu Sui Fine Chemical Company part of the ad hoc Water Treatment Chemical 24 Producers Committee? 25 Heritage Reporting Corporation (202) 628-4888

I'm sorry, which company? 1 MR. CRAVEN: 2 COMMISSIONER WILLIAMSON: Cheng Hu Sui Fine 3 - -Cheng Jo Keiwi? MR. CRAVEN: 4 COMMISSIONER WILLIAMSON: 5 Yes. 6 MR. CRAVEN: Not any more. 7 COMMISSIONER WILLIAMSON: So they did not 8 provide a foreign producer questionnaire. MR. CRAVEN: They also did not provide a 9 10 response to the Department of Commerce. Apparently 11 they have made some decisions about participation or 12 lack thereof in the U.S. market. 13 COMMISSIONER WILLIAMSON: Thank you. You state that the reported capacity for 14 China is theoretical capacity, in this case 12 UV. 15 However, our foreign producer questionnaires require 16 producers to report the level of production that they 17 18 could reasonably have expected to attain under normal 19 operating conditions. 20 Given these instructions what is it 21 basically saying, theoretical capacity? 22 MR. CRAVEN: It's my understanding that the 23 Commission's definition of production capacity 24 doesn't take into account what I would call supply 25 limitations and the demands for the phosphorous Heritage Reporting Corporation (202) 628-4888

1 chemicals that make up the raw material. And that 2 there is at some point a limitation which prevents 3 them from reaching the other capacity. The theoretical capacity is just that. It's a theoretical 4 capacity assuming an unlimited supply of raw material. 5 COMMISSIONER WILLIAMSON: Are you saying the 6 limitations on raw material are always the same? Are 7 8 these temporary limitations?

9 MR. COLLIAS: I can't answer that. I don't 10 know.

11 MR. CRAVEN: I would say the limitations on raw material relate to the demands for the product. 12 13 As Mr. Collias has noted, the raw material that is used in this industry is also used in the agricultural 14 15 chemical industry and when qasoline prices in the U.S., for example, reached \$4 a gallon the demand for 16 the raw material used to make these products creates 17 18 such a demand so that it ends up providing a limitation on the available material for this 19 20 industry. COMMISSIONER WILLIAMSON: I think I heard 21

earlier Mr. Collias said something about the
agriculture demand may not be as great as it was
before.

25 MR. COLLIAS: Right now gasoline prices are Heritage Reporting Corporation (202) 628-4888 1 currently not \$4 a gallon.

2 MR. CRAVEN: Ethanol. 3 MR. COLLIAS: Ethanol prices, sorry. Petroleum prices which have an impact on ethanol 4 Right now your price at the pump and your 5 prices. demand is lower because of changes again in the world 6 7 energy market. But this again relates to the 8 recession in theory --COMMISSIONER WILLIAMSON: What about the 9 situation in China in terms of the chinese firms' 10 11 capacity? I thought the reference to the agriculture 12 demand was really demand for agriculture inputs in 13 China. But it all relates to the whole MR. CRAVEN: 14 world petroleum price situation as well. 15 MR. COLLIAS: I can't answer that part of 16 I just know there was a tremendous demand for 17 it. 18 agricultural chemicals which use phosphorous derived 19 chemicals. And I can tell you there was a tremendous 20 demand for those chemicals in the farming of corn 21 products. MR. CRAVEN: And remember --22 23 COMMISSIONER WILLIAMSON: That was what time 24 period? 25 MR. COLLIAS: Last summer. Heritage Reporting Corporation (202) 628-4888

2 demand is now? 3 MR. COLLIAS: No. The demand for what now? COMMISSIONER WILLIAMSON: The phosphorous to 4 be used for farming. 5 MR. COLLIAS: We're told that the 6 availability of phosphorous for manufacture of 7 8 phosphonate products is good at this time. COMMISSIONER WILLIAMSON: So the theoretical 9 10 capacity may be actual capacity now? 11 MR. CRAVEN: Right now potentially, yes. 12 But again, you're asking a question which we don't 13 know the answer to which is what is going to be the demand for agricultural chemicals. Even the chemicals 14 are used in the U.S., as was noted this morning, 80 15 percent of the world's phosphorous reserves are in 16 So a demand in the U.S. for phosphorous used 17 China. 18 to make agricultural chemicals, for example Roundup, 19 is going to have an impact on demand in China.

COMMISSIONER WILLIAMSON: Any idea what the

20 There's an inter-relationship here.

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The answer is, is there capacity in China right now that's unused? Sure. Absolutely. And probably right now, today, there's raw material available. Will there be raw material available in three months? If I knew, I would be able to predict

1 the energy markets and I wouldn't be here.

2 COMMISSIONER WILLIAMSON: The recession's 3 going to be over in three months. This is great news. I wish that were the case. MR. CRAVEN: 4 But I can't predict the energy markets any more than I 5 think anyone else can. 6 7 COMMISSIONER WILLIAMSON: Thank you for 8 those answers. I have no further questions. 9 CHAIRMAN ARANOFF: Now my colleagues are 10 11 going to have to keep me on my toes but we're going to go back to Commissioner Okun for her first round of 12 13 questions and then Commissioner Lane for her second round, and then over to Commissioner Pinkert. So if I 14 mess that up, somebody stop me. 15 COMMISSIONER OKUN: Thank you, Madame 16 I apologize for messing up the regular 17 Chairman. 18 order there with stepping out, but I appreciate the 19 opportunity to pose some questions to these witnesses. 20 Mr. Collias, let me start with you. Uniphos started in 2006? 21 22 MR. COLLIAS: Yes. 23 COMMISSIONER OKUN: Was Wujen importing or 24 using another distributor prior to that? Do you know? 25 You may not.

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1 MR. COLLIAS: Not much of a position in the 2 United States prior to 2006.

3 COMMISSIONER OKUN: In talking about the case with the Petitioners this morning one of the 4 things that Mr. McCaul had described was here's a 5 company that's been an importer of Chinese product, 6 7 sees an opportunity to purchase a production process 8 and sell in the U.S. market and basically thinks they know where they're going to get their raw material 9 for, and there was a customer base they thought, an 10 11 existing customer base of the U.S. producer that they would pick up that customer base plus continue to sell 12 13 who they were importing to. That didn't happen. That would be some of the injury here. 14

Is there anything you know about the market 15 or what else was going on to explain whether you think 16 that was something that was ever going to happen? 17 18 When I listen I can say yeah, what happened to them 19 that they couldn't keep the base that the existing producer had and continue to sell their own customers? 20 Why couldn't they do that? What's the reality? 21 22 MR. COLLIAS: Did you ask them that this 23 morning?

24 COMMISSIONER OKUN: That was their 25 description of the market they saw. In other words Heritage Reporting Corporation (202) 628-4888 1 when they had their business plan.

2	MR. COLLIAS: Again, we started slow,
3	October of 2006. I don't think we had any sales in
4	the fourth quarter. It just took some time to
5	establish inventory and things like that. So I can't
6	say I know a lot about what happened in the
7	marketplace that caused them to lose their business.
8	The only thing I have available to me, and -
9	-
10	COMMISSIONER OKUN: Do you know if you've
11	got any of their former customers?
12	MR. COLLIAS: Pardon me?
13	COMMISSIONER OKUN: Do you know if you took
14	their customers? Former customers. In 2007.
15	MR. COLLIAS: In 2007?
16	MR. CRAVEN: Just to clarify, let me clarify
17	what I think the question is.
18	You're asking, the assumptions this morning
19	they stated is that they intended to keep their
20	existing customer base plus they expected to add
21	essentially the existing customer base of the then
22	domestic producer.
23	COMMISSIONER OKUN: Right.
24	MR. CRAVEN: I think she's asking whether
25	you took any of which, the existing
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1 COMMISSIONER OKUN: That may be 2 confidential. I put that out there a little bit just 3 to try to understand --Wait a second, I thought you --MR. CRAVEN: 4 COMMISSIONER OKUN: -- selling. 5 I thought you were talking 6 MR. COLLIAS: about the time that we formed our company which was 7 8 very close to the time that Compass started making --9 COMMISSIONER OKUN: Right. MR. COLLIAS: I personally don't think we 10 11 took any of their business at that time. I don't 12 think we were a factor. I think we're a much greater 13 factor right now, and I believe we've gotten a fair share of business in the last three to six months. 14 In discussing the nature 15 COMMISSIONER OKUN: of competition, the market with the petitioner this 16 morning, they had described the dual sourcing. 17 I know 18 you've responded to some of these questions, but one 19 of the things that Mr. McCaul had said was if they 20 have a customer who indicates to them we're going to spread out our business, they may or may not let them 21 22 know what the competitive bid is that they are bidding 23 against. 24 MR. COLLIAS: We don't know either. 25 That was going to be my COMMISSIONER OKUN:

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question. Do you know whether, well domestic is only 1 2 one person, but do you know if there's non-subject 3 competing as well for your customers? Or would you know --4 MR. COLLIAS: The customers of higher volume 5 do not want to tell us that kind of information. 6 We may get little bits and pieces, but we're not privy to 7 8 that kind of information often. COMMISSIONER OKUN: And do you have the 9 opportunity to go back and rebid something? Would 10 11 your customers say we can do better?

12 MR. COLLIAS: No.

13 COMMISSIONER OKUN: So you do a one time14 bid.

15 MR. COLLIAS: When there are bids it's one 16 year.

What can happen where you get the second chance, and we got some second chances, is when in 2008 some people didn't supply when the customers needed. In some cases we were told it was Compass who couldn't supply and we were asked to supply the chemical urgently, and we did.

23 COMMISSIONER OKUN: And you've described a
24 little bit the 2008 period. I don't know, Mr. Craven,
25 if you had, I don't recall seeing this in your brief,

any view on this issue of how we should evaluate the post-petition information, whether we should give reduced weight as we sometimes would because of the statute allowing you to. Or in this case where subject imports continue to increase even after the petition was filed, what weight we should put on that in our analysis.

8 MR. CRAVEN: That's a tough question because there were some very strange things going on in 2008. 9 It's hard to draw any valid conclusions from the data 10 11 with the different issues with the China supply, the storms, the economic conditions, and frankly, because 12 13 as Petitioner noted this morning, they buy their raw material from China and it's subject to the same kinds 14 15 of controls, the same kinds of issues of supply that the HEDP was subject to. There's a legitimate 16 question on are we looking at a time lag situation 17 18 because of delays? It's hard to quantify and we'll 19 try to see what we can do on explaining that better, but 2008 is hard to address simply because there were 20 so many unique circumstances of the industry going on. 21 22 COMMISSIONER OKUN: In your brief you had, 23 and actually in our preliminary opinion we had noted 24 that we would examine other non-price factors that purchasers had commented on and we talked a little bit 25

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about availability and I think that goes to the dual
 sourcing issue.

What else in the record would you point us to to show that the non-price factors are more important in this market than lowest price getting the business?

7 MR. COLLIAS: You're asking me? 8 COMMISSIONER OKUN: I know you don't have 9 access to everything that's in the record, but 10 anything in your experience that you could tell us, 11 and then Mr. Craven, if there's anything else that you 12 would want to point me to.

MR. COLLIAS: There are many different 13 Of course there is the, you have to prove 14 factors. that you're able to deliver the kind of quality of 15 product that the customer requires; you have to 16 deliver it in the form, whether it's drums, we call 17 18 them tote tanks or bulk. Some companies require NSF 19 certification. Our parent company has taken the time and money to invest in NSF certification which your 20 report shows some people use that as one of their key 21 22 criteria in selecting their supplier.

23 So there are many different factors that 24 people go through, and I'm not trying to minimize that 25 price is also requested, but I would say that people

1 want to know that you have that.

2	In some cases the believability of supply is
3	based on establishing inventory, track record. In
4	some cases when we started, and I can't remember who
5	it was, but we started just with one chemical with
6	some companies, and now with some companies we supply
7	them five or ten. So you build a reputation for
8	fulfilling a variety of different customer
9	requirements. Sometimes you're rewarded and you do
10	get more business.
11	COMMISSIONER OKUN: Mr. Craven, anything
12	else that you would
13	MR. CRAVEN: I would think that the few
14	things that we would like to point to in the record
15	are probably in the confidential record and go beyond
16	just trends.
17	COMMISSIONER OKUN: Help me understand on
18	the pricing argument, I understand you think, I read
19	your pre-hearing brief with respect to why you think
20	we should look at particular, only a particular period
21	for the pricing data for Compass. And you've been
22	asked to provide legal backup for that.
23	But in terms of the underselling. If there
24	are many other factors that are affecting, that would
25	impact why a purchaser would choose Chinese or Indian
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product, would I expect to see a different pattern in the pricing? Or if you're saying if I only focus on the period you want me to, I would see a pattern consistent with non-price reasons being --

By the way, let me just correct MR. CRAVEN: 5 I'm not suggesting you shouldn't look at 6 something. 7 Compass' pricing throughout the period. What I'm 8 suggesting is looking at underselling. You need to take into account other factors. You need to take 9 into account a different period because Compass' 10 11 position as both a producer and importer during this period means in theory they could end up on both sides 12 13 of the equation.

14 COMMISSIONER OKUN: My red light's come on. 15 I know you've had a chance to see the brief, I know 16 Petitioners have responded on that particular point. 17 But if there's anything else you want me to see for 18 post-hearing I'd appreciate seeing that then.

19 Thank you, Madame Chairman.

20 CHAIRMAN ARANOFF: Commissioner Lane?
21 COMMISSIONER LANE: Thank you.

22 Mr. Collias, I just have a couple of 23 questions.

I'd like for you to describe what sort of lag there is between the time that you order the Heritage Reporting Corporation (202) 628-4888 product from China and you get it and what the typical lag time is. Then I'd like for you to describe your inventories and how much inventory you generally keep of HEDP on hand.

5 MR. COLLIAS: The typical order to deliver 6 response time is four to eight weeks. We typically 7 maintain two months of inventory for emergencies in 8 case something happens that could cause a delay. So 9 we try to maintain an inventory to make sure that our 10 customers don't run out of chemical.

11 COMMISSIONER LANE: So if you have a 12 customer that wants HEDP you would then order it from 13 your source in China rather than selling it out of 14 inventory.

Almost all of our chemical is 15 MR. COLLIAS: sold out of inventory. There are a few times, U.S. 16 inventory. We basically buy the chemical from our 17 parent company. It comes into one of our four 18 19 different warehouse locations. We have that inventory available. And then we await the customer orders. 20 So I misunderstood you. 21 COMMISSIONER LANE: 22 It takes generally four to eight weeks to get the 23 product into your inventory and then you just 24 continually sell and replace inventory. 25 MR. COLLIAS: That's correct.

1 COMMISSIONER LANE: Thank you.

2 That's all I have.

3 CHAIRMAN ARANOFF: Commissioner Pinkert?
4 COMMISSIONER PINKERT: Thank you, Madame
5 Chairman.

I just have a few questions pertaining tothe issue of threat of material injury.

First of all, could you please address the 8 change in U.S. importers' reported inventories, 9 subject merchandise, from 2005 to 2007? And perhaps 10 11 this is more appropriate for post-hearing submission. 12 But to the extent that you can explain that change, 13 what does it say about the likelihood of increased imports of the subject merchandise in the near term 14 15 future?

16 MR. CRAVEN: I would really prefer to17 address that in the post-hearing brief.

18 COMMISSIONER PINKERT: Thank you.

Secondly, and this would probably be a question for the non-lawyers on the panel. But would Chinese export taxes on yellow phosphorous encourage Chinese producers to increase their exports of HEDP to the United States by reducing the relative cost of producing HEDP in China?

25 MR. COLLIAS: I don't think I have the Heritage Reporting Corporation (202) 628-4888 1 knowledge to be able to answer that question.

2 I read something about that in this report, 3 but I don't have the knowledge and the experience to comment on and answer that question. 4 COMMISSIONER PINKERT: Mr. Wang, do you have 5 6 any comments on that issue? 7 MR. WANG: Sorry, no. I don't have any 8 comments. COMMISSIONER PINKERT: 9 Thank you. 10 It's my understanding, and correct me if I'm 11 wrong, that it's possible to shift production readily from HEDP to other phosphonates and vice versa. 12 What 13 limits the ability to make a rapid shift from HEDP to other phosphonates? 14 MR. COLLIAS: Again, I don't have the 15 knowledge and experience to answer that question. 16 Ι 17 can tell you that our company makes almost all the 18 phosphonates that are marketed. We have a fairly 19 broad capability of making many products at the same 20 time. 21 COMMISSIONER PINKERT: Mr. Wanq, would you 22 like to add anything to that? 23 MR. WANG: Again, I haven't really started 24 business yet, but one company I talked quite often, we trying to, again, the manufacture in China. 25 Is the Heritage Reporting Corporation (202) 628-4888

1 company also manufactures eight, ten different 2 products, phosphonate product lines. And the company 3 actually in terms of a global supply exporting to Europe is, they have quite a significant share. 4 So in a way the company is competing 5 globally, but United States, we have this case that's 6 7 going on right now so. I will make some discrete 8 MR. CRAVEN: inquiries and expand upon that in the post-hearing 9 brief as well. 10 11 COMMISSIONER PINKERT: Thank you very much. I appreciate it, and I thank the panel for answering 12 13 our questions today. Thank you, Madame Chairman. 14 CHAIRMAN ARANOFF: One of the things that 15 we've heard is that some purchasers in this industry 16 use reverse internet auctions to purchase the product. 17 18 Mr. Collias, have you ever participated in a reverse internet auction? 19 20 MR. COLLIAS: No, I haven't. CHAIRMAN ARANOFF: Okay. That one's checked 21 off the list. 22 23 I wanted to go back to some of the questions 24 I was asking in my first round about this issue of second sourcing and reliability of sources. 25 Heritage Reporting Corporation (202) 628-4888

1 Normally in these cases when we send out 2 questionnaires to purchasers we ask them, have you 3 suffered any interruptions in supply? Have any of your suppliers failed to deliver what they said they 4 were going to deliver when they said they were going 5 to deliver it? I've just looked back over my copy of 6 the staff report and I just don't see that in there, 7 8 that anybody was complaining about that even in 2008.

Mr. Collias, I know you said you're 9 developing a reputation with customers for being 10 11 reliable and especially during this difficult period in 2008, so I have to ask you, maybe you can provide 12 13 this confidentially, if you know who the unreliable suppliers who you may be replacing are. Because my 14 impression is that it's not the domestic producer. 15 Ιt may be other providers of subject import. 16

MR. COLLIAS: Certain companies have policies of not disclosing their identity on commercial issues. That is the case with some of our customers.

I have a letter from one of our customers that communicated exactly what I communicated to you, but requested that the identity be maintained in confidentiality. I could ask again, but I was told that they wanted their position to be confidential.

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1 CHAIRMAN ARANOFF: That's the purchaser

2

didn't want you to tell us who the customer was.

3 MR. COLLIAS: That's correct. And I've done4 this with more than one customer.

5 CHAIRMAN ARANOFF: I certainly invite 6 Compass in your post-hearing, if you can add any light 7 to the issue of whether or not there have been short 8 supply situations, that would be helpful.

Let me move on to my next question now. 9 One of the things I'm curious about, and you 10 11 may not be able to answer this but give it some 12 Because we've heard that so much of the thought. 13 world supply of phosphorous and phosphorous containing chemicals is coming from China right now, when there 14 is a shortage situation as there was in 2008 and you 15 never know when the next time might be, if there's a 16 short supply and there's a choice amongst Chinese 17 18 suppliers or whoever makes these decisions in China 19 about exporting the product in a less processed form as in the form of the input that Compass uses, or 20 further processing it into HEDP or other chemicals and 21 22 then exporting those, are you aware that there would 23 be a preference?

It seems to me, Mr. Collias, that your company would have a more secure access to supply, for Heritage Reporting Corporation (202) 628-4888 1 example, than Compass would.

2 MR. COLLIAS: I would not assume that we do. 3 One thing I can tell you is that there is no long term price commitment by suppliers of chemicals that supply 4 chemical to phosphonate manufacturers. We consider 5 our parent company to be, if not one of the top five, 6 maybe one of the top three phosphonate manufacturers 7 8 in the world. They cannot secure long term agreements on pricing with their raw materials. I haven't asked 9 them whether they can secure agreements on supply, but 10 11 I don't think so. That was evident in 2008.

Let me turn to another area that I'm curious 12 13 about. We debated at some length with the witnesses for Compass this morning about how we should look at 14 whether there was an effect on what was going on in 15 the U.S. market after the petition was filed in this 16 case or after the preliminary duties went into effect 17 18 later in 2008. Their view was largely that there wasn't much of an effect or at least whatever there 19 was was very small relative to the effect of the short 20 21 supply situation.

22 So I wanted to ask you, Mr. Collias, what 23 effect, if any, was there on your business here in the 24 United States from either the filing of this case or 25 the point at which the preliminary duties were

1 imposed?

2	MR. COLLIAS: I think I wrote in a response
3	to Mr. Comly who asked a question somewhat similar to
4	yours that we're approaching our third year. It takes
5	time to establish a reputation and for people to get
6	to know you and maybe start trusting you. And of
7	course during 2008, having known a little bit more
8	about us, we did get more business because people were
9	desperate to get some chemical. So we had an
10	opportunity to at least start supplying some companies
11	in 2008 that we never supplied in 2007.
12	Does that answer your question?
13	CHAIRMAN ARANOFF: In part. I guess what
14	you're telling me, I don't want to put words in your
15	mouth, is that the pendency of this case and the
16	imposition of the preliminary duties have not so far
17	impacted your ability to grow your business. Or maybe
18	you think they've slowed you down but they haven't
19	stopped your growth. I don't know how you would
20	describe it.
21	MR. COLLIAS: We're supplying certain
22	chemicals, the HEDP, paying the 24 percent duty. And
23	I'm responsible for seeing all of the bills being
24	paid. I can assure you the bills are being paid, that
25	24 percent duty that we're responsible for paying.
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We're maintaining our business. We have maintained a fair share of business. I think the reason for that still is because of the desire to have at least two suppliers that they can count on.

5 CHAIRMAN ARANOFF: Okay. Thank you for 6 those answers.

Perhaps you want to answer this post-7 8 hearing, but just to follow up on this line of questioning, because I think we've addressed sort of 9 the volume issue in terms of how you're interacting 10 11 with customers after the case was filed, but I do also want to ask about pricing, whether there's been any 12 13 change in your pricing practices and whether you would ascribe them to the effects of the case or the 14 preliminary duties, or whether you would just say 15 pricing has been driven by the situation with raw 16 materials. 17

18 MR. COLLIAS: In my marketing training there 19 are three ways to price. You use cost plus pricing where you try to achieve if possible a certain 20 profitability; you price to value if you believe your 21 22 product offers value to the customer significantly in 23 excess of the cost; and the third one is a 24 competitively referenced price where the customer basically informs you whether you are affordable or 25

1 unaffordable.

2 In general we are cost plus pricers. We try 3 to achieve a certain level of profitability. Customers will tell us if we're acceptable or 4 unacceptable. That's generally how it works. 5 CHAIRMAN ARANOFF: If the customer tells you 6 7 that at your preferred cost plus margin you are 8 unacceptable will you lower your margin? 9 MR. COLLIAS: There isn't that much room. CHAIRMAN ARANOFF: 10 Okay. 11 Thank you. I appreciate all those answers. Vice Chairman Pearson, do you have further 12 13 questions? Do any Commissioners have further questions? 14 15 Okay. Do the staff have any questions for this 16 panel? 17 18 MR. CORKRAN: Douglas Corkran, Office of 19 Investigations. Thank you, Madame Chairman. Staff has no additional questions. 20 CHAIRMAN ARANOFF: Mr. Levin, do you have 21 22 any questions for this panel? 23 MR. LEVIN: No thank you, Madame Chairman. 24 CHAIRMAN ARANOFF: Okay. 25 The time remaining, Petitioner has ten Heritage Reporting Corporation (202) 628-4888

minutes left from direct presentation as well as five
 minutes for closing for a total of 15 minutes.
 Respondents have an astounding 48 minutes left from
 direct presentation as well as five minutes closing
 for a total of 53 minutes.

6 Normally what we do absent objection from 7 the parties is we allow the parties to combine those 8 two so you can do rebuttal and closing all at once 9 with the Petitioners going first. If no one objects, 10 that's I quess the way we'd like to proceed.

11 So I will thank this afternoon's panel very 12 much for your testimony and ask you to take up your 13 places further back in the room so that we can bring 14 Mr. Levin up for his closing.

While you do have this amount of time available to you, we don't necessarily encourage you to use all of it. Although it is our job to be here and we're happy to listen to whatever arguments you'd like to present.

20 MR. LEVIN: I will only use the time allowed 21 for Petitioners if Respondents will be using their 22 full 53 minutes.

23 (Pause.)

24 MR. LEVIN: If I can ask the Chair's 25 indulgence, may I take a moment to confer with Mr.

McCaul and Mr. Failon before we come up, just for one minute?

3 CHAIRMAN ARANOFF: Sure. One minute.4 (Pause.)

I will make our rebuttal and MR. LEVIN: 5 closing statement brief as well. We thank the 6 Commissioners very much for their attentiveness, for 7 8 their as usual on target questions. We have quite a few things to get to in our post-hearing brief and we 9 look forward to it and are terrifically optimistic 10 11 that we will satisfy all of the Commissioners' 12 requests for additional information, narrative, data 13 and otherwise. We appreciate that opportunity.

I thought today was a fascinating discussion
both in the morning and from what we were able to
glean from the Respondents in the afternoon session.

I will reiterate as I noted this morning, this is an interesting case no several bases and obviously the Commission has several methodological issues to work with regarding how to handle different aspects and the unique position of what is now the sole surviving domestic manufacturer of HEDP.

That being said, as I heard it this afternoon, there were several interesting concessions made by the Respondents. They in essence conceded

cumulation, which in my understanding of the statutory directive concedes amongst other things the interchangeability of the subject imports and the domestic product. That the subject imports, India and China, as well as the domestic product compete directly with each other in the U.S. market.

They appear to have conceded the term that 7 8 was used was volume injury. Apparently noting that yes, the increase in subject imports in volume terms 9 was in fact significant. They in effect conceded what 10 11 was termed price injury and as demonstrated by, amongst other things, the guarterly pricing 12 13 comparisons and the very high degree of underselling that had occurred within the period of investigation. 14

15 And they appear to have conceded material 16 injury by reason of subject imports, noting that 17 without the "unique circumstances" p[resented by this 18 investigation, this would be an affirmative 19 determination. We respectfully submit that even if 20 you do consider the unique circumstances, this is an 21 affirmative determination.

Compass took the bull by the horns in this situation. As you probably know, the petition was authored by Mr. Failon. He noted that this morning. They have carried to a large extent the ball

1 throughout this proceeding, both in front of the 2 Commission and before the department. I think that 3 stands as a very strong testament to their belief in the fact that from what they have experienced and from 4 what they see in the marketplace, they are suffering 5 injury because of these dumped imports. 6 They would not have gone to the extent of preparing a petition 7 8 and processing the petition as they have were that not a function of what they are actually experiencing in 9 10 the marketplace.

11 The fact that they have switched from being an importer and producer to a producer only is also a 12 13 testament to the fact that they believe now, they believed at the beginning of 2008 when that switch was 14 affected, they believed in the middle of 2006 when 15 they bought the Smyrna facility that HEDP production 16 in the United States was important and that it was 17 18 realistic to make a viable go of it.

19 We were discussing at lunch, we have discussed previously some of the assumptions that went 20 into these decisions. The decision to buy Smyrna in 21 22 the first place, the decision to change to solely a 23 domestic manufacturer. These assumptions were 24 realistic. These were not pie in the sky, let's see what happens. Let's buy ourselves a production plant 25

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and get operations rolling and see how it all plays
 out.

They did this according to certain benchmarks. They did it according to their history in the industry and their extended history with not only this product in particular but the family of phosphonates in general.

8 As I noted, this morning and I'd like to 9 state again, there are probably no two people in this 10 country that are more familiar with the product and 11 with the marketplace for the product than are Mr. 12 McCaul and Mr. Failon.

13 Whether the decision to purchase the plant and the decision to turn solely into a domestic 14 manufacturer turns out to be the correct decision 15 financially in the long run is yet to be seen. 16 What we do know now is that based on their experience, 17 18 based on what they had anticipated when these decisions were made, and based on the evidence of 19 record, surely the subject imports have become and 20 still are a fundamental obstacle to their remaining a 21 22 viable operation.

23 On the basis of the evidence of record, the 24 testimony today and our post-hearing brief submitted 25 next week, we respectfully submit that the domestic

HEDP industry is suffering material injury and is threatened with material injury by subject imports. We look forward to our further submission and again we thank the Commission very very much and the investigation team for their extremely thorough job in this proceeding.

Good afternoon, and thank you.
CHAIRMAN ARANOFF: Thank you very much.

9 MR. CRAVEN: I too would like to thank the 10 Commission for taking the time for asking some very 11 thoughtful questions and taking the time for hearing 12 our presentations today.

I would simply suggest that the unique circumstances are important and that we haven't actually conceded several of the injury factors that have been suggested. We have simply suggested that absent the unique circumstances of the industry there may be some factors involved.

19 That being said, we think that when the 20 Commission examines the totality of the record and 21 places it all in the proper context, that there's only 22 one reasonable conclusion in this case. That's that 23 there is no threat of injury and there is no injury by 24 reason of imports from China and India.

25 Again, I'd like to thank the Commission and Heritage Reporting Corporation (202) 628-4888 I'd like to yield back the rest of my time. Thank
 you.

3 CHAIRMAN ARANOFF: Thank you very much. I do want to express on behalf of the 4 Commission our thanks to all of the counsel and 5 witnesses for your helpful participation today and 6 also the Commission staff for your work in getting us 7 8 such a complete report to work with. 9 Post-hearing briefs, statements responsive to questions and requests of the Commission and 10 11 corrections to the transcript must be filed by March 12 11, 2009. 13 Closing of the record and final release of data to parties will take place on March 30, 2009. 14 15 Final comments are due on April 1, 2009, but probably should not involve any April Fool's Day 16 jokes. 17 With that said, thanks again to everyone for 18 19 your participation, and this hearing is adjourned. 20 (Whereupon, at 3:34 p.m., the hearing in the above-entitled matter was concluded.) 21 22 11 23 11 24 11 11 25

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CERTIFICATION OF TRANSCRIPTION

TITLE: HEDP from China and India

INVESTIGATION NO.: 731-TA-1146 & 1147 (Final)

HEARING DATE: March 3, 2009

LOCATION: Washington, D.C.

NATURE OF HEARING: Public Hearing

I hereby certify that the foregoing/attached transcript is a true, correct and complete record of the above-referenced proceeding(s) of the U.S. International Trade Commission.

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