

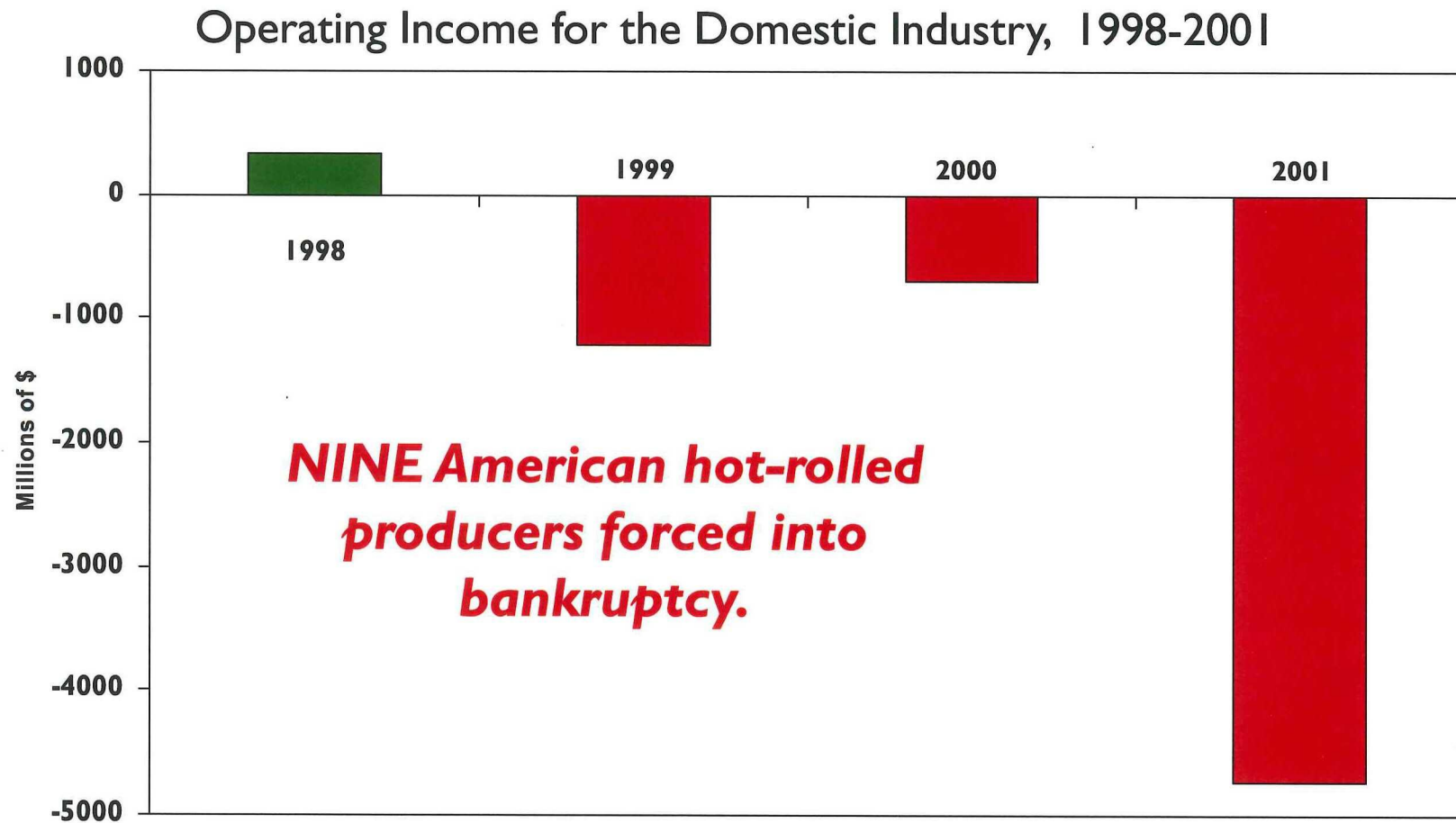
Hot-Rolled Steel Products from China, India, Indonesia, Taiwan, Thailand, and Ukraine

Skadden, Arps, Slate, Meagher and Flom
October 31, 2013

Key Points in this Litigation

- The vast majority of subject producers ***refused even to answer the Commission's questionnaire***;
- Imports from the subject countries helped cause ***one of the worst crises in the history of the domestic industry***;
- The domestic industry survived, ***but was hit by a severe economic crisis that began in 2008; the industry has not fully recovered***;
- Meanwhile, China and the other subject producers have contributed ***to a massive global oversupply***;
- As a result of these facts, ***domestic producers have not been able to obtain a SUSTAINABLE rate of return***;
- If the orders are revoked, subject imports will flood into this market, ***threatening the very future of the industry***.

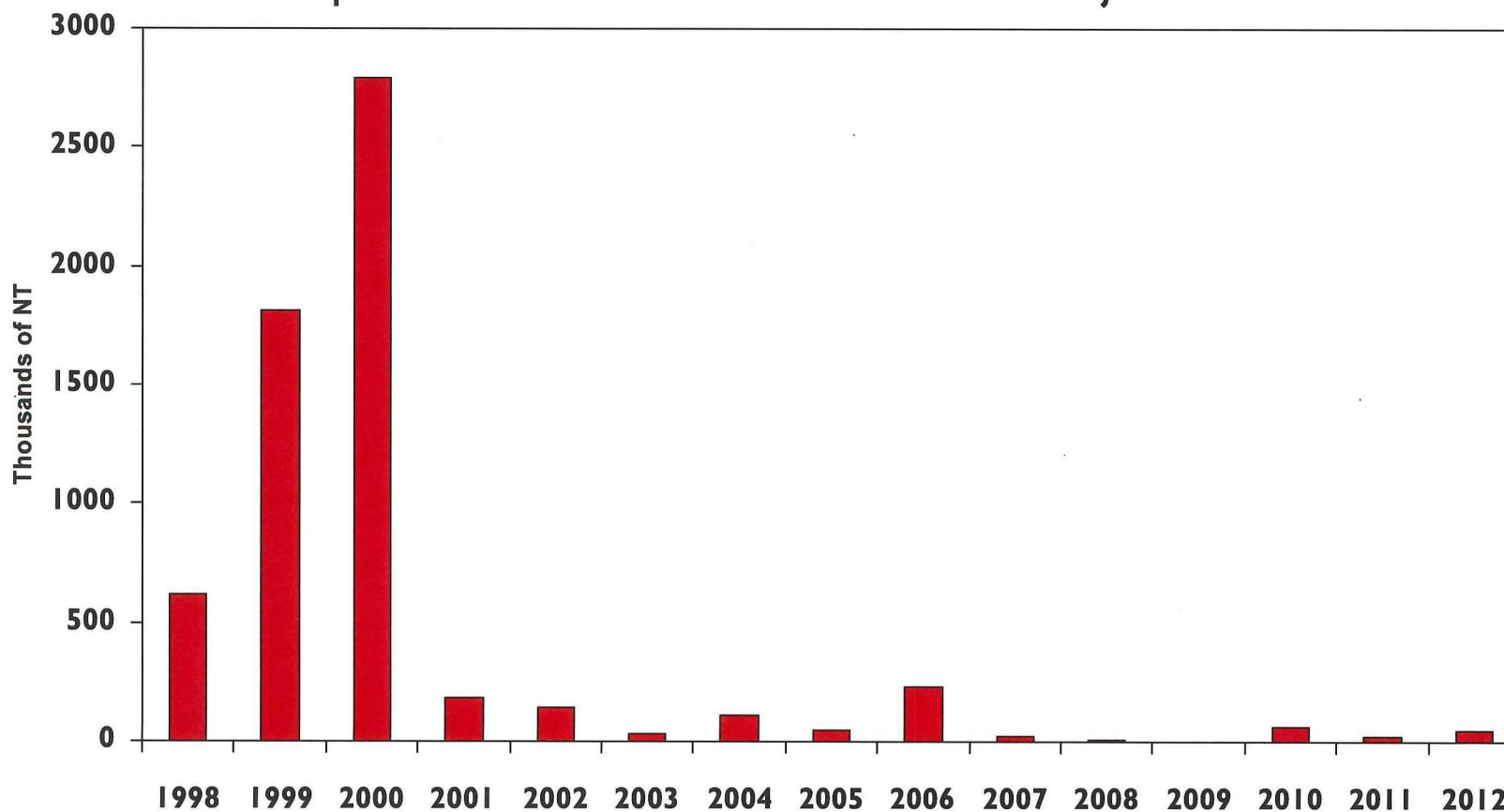
Unfairly-Traded Subject Imports Have Had Devastating Consequences in this Market



Source: Staff Report (Public Version) at I-10 and I-11.

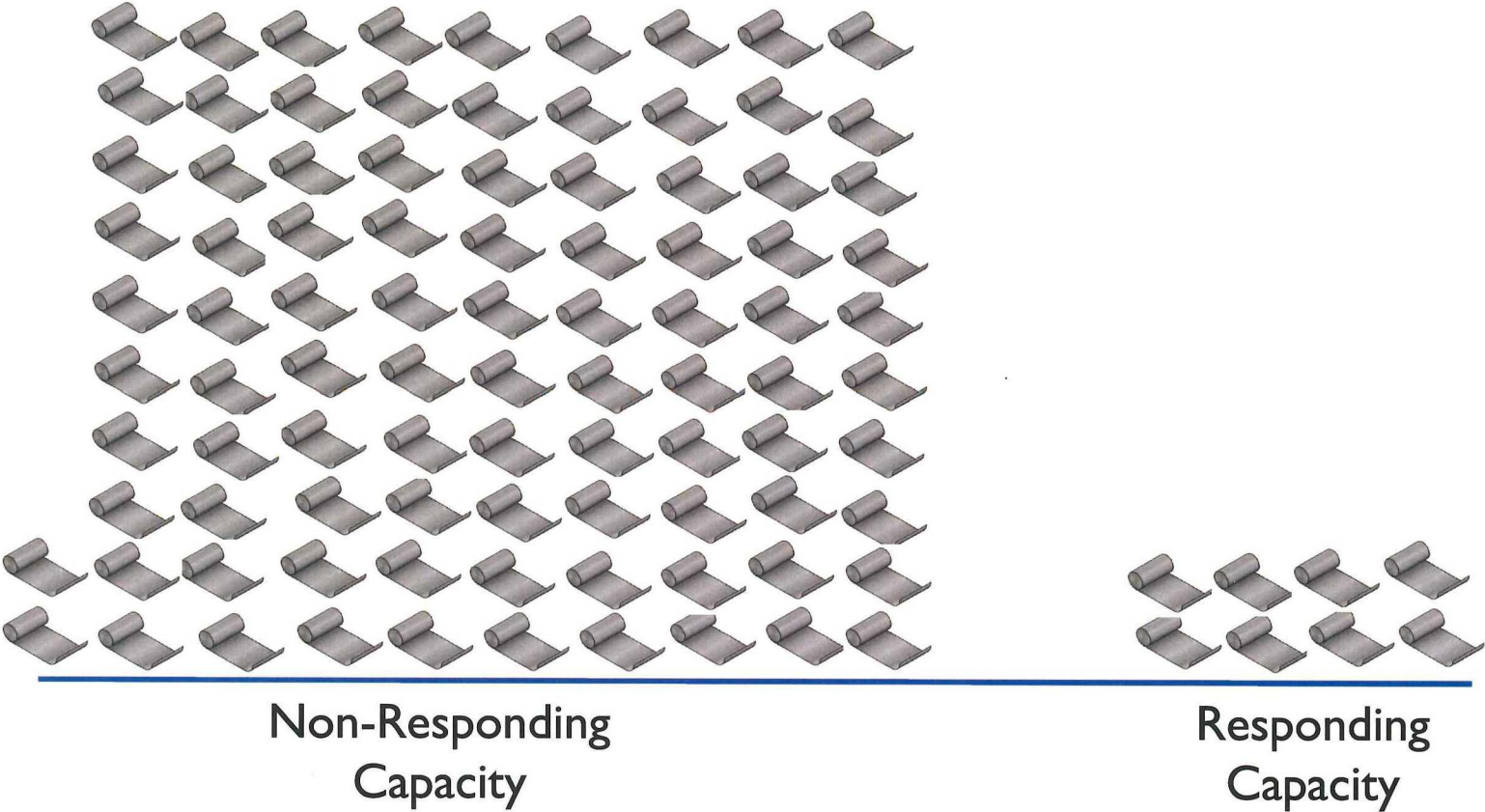
Subject Mills Cannot Make Significant Sales Here Without Cheating

U.S. Imports of Hot-Rolled Steel from the Subject Countries



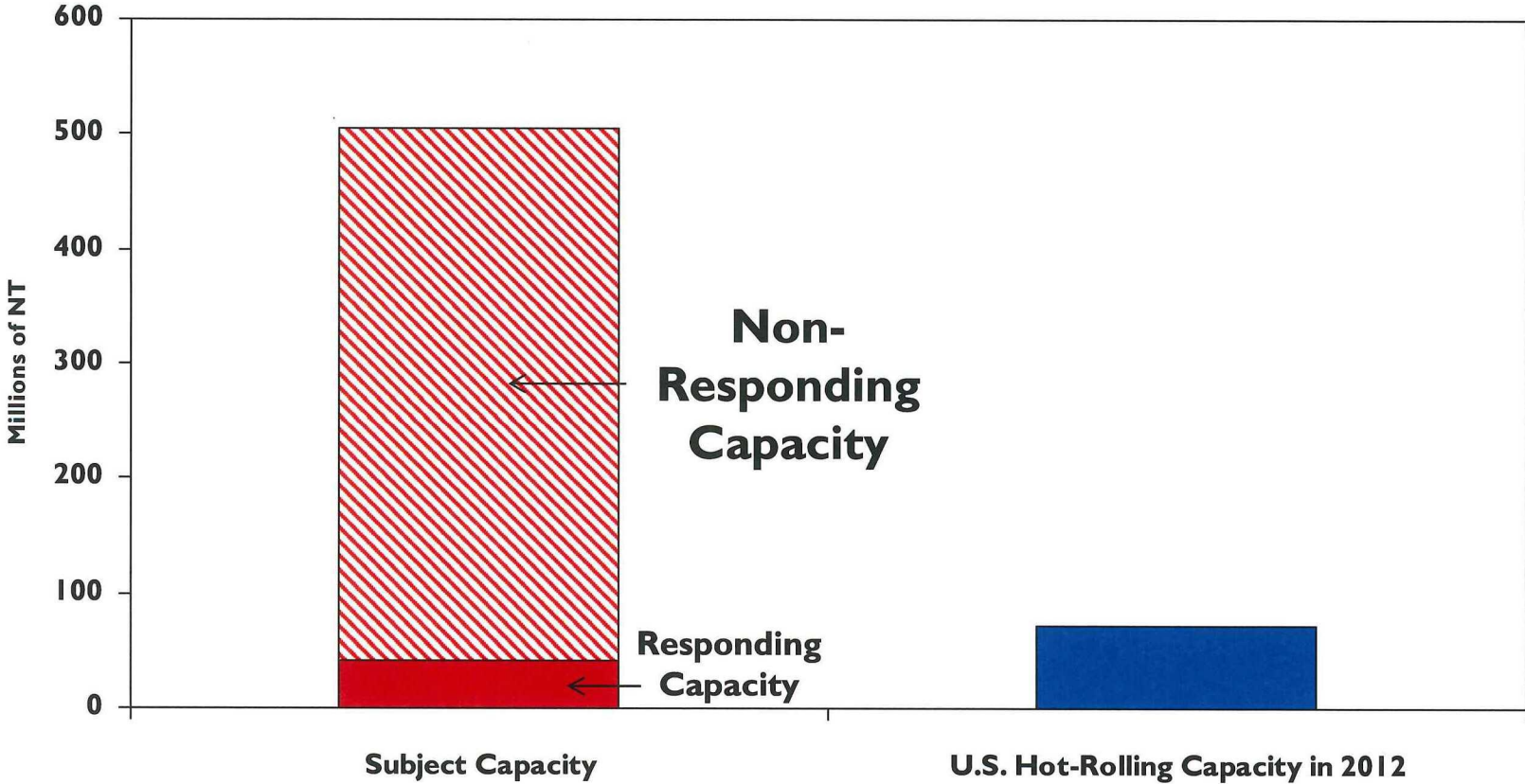
Source: Staff Report (Public Version) at I-10 and I-11.

The Commission Has Questionnaire Data for Only about **8.3 Percent** of Subject Capacity



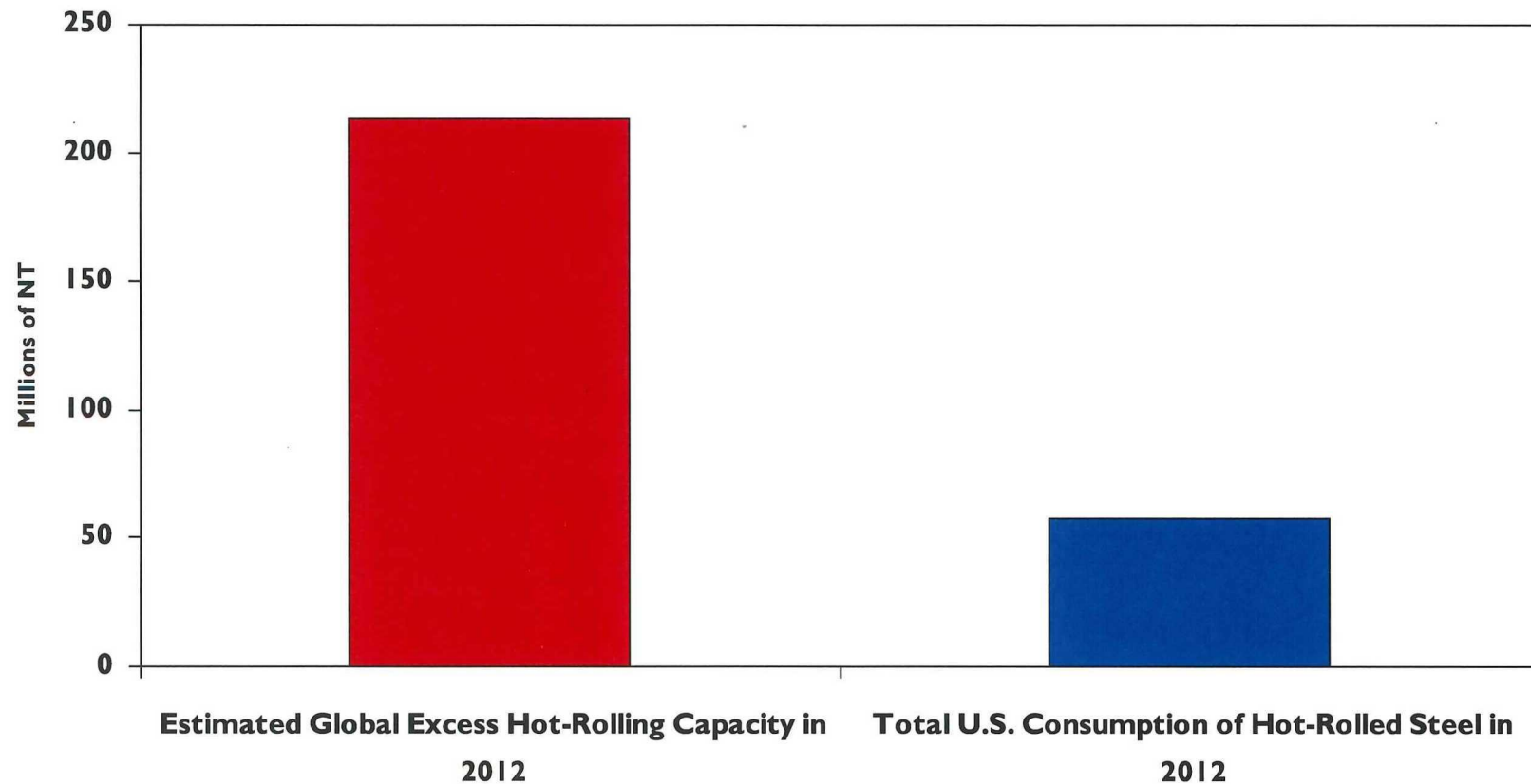
Source: For identity of responding mills, see Staff Report at IV-13, IV-15, IV-20, IV-22, IV-29, and IV-35 (Public Version); capacity data from CRU.

Non-Responding Mills Have Approximately **460 million NT** of Capacity



Source: For identity of responding mills, see Staff Report at IV-13, IV-15, IV-20, IV-22, IV-29, and IV-35 (Public Version); capacity data from CRU. For U.S. hot-rolling capacity, see Staff Report at III-11 (Public Version).

CRU Estimates that in 2012, Total Excess Hot-Rolling Capacity Worldwide Was **Over 213 Million NT**



Source: Capacity data from CRU. For data regarding U.S. consumption, see Staff Report at I-9 (Public Version).

Petitioners Identified 6 Chinese Hot-Rolled Producers in the Original Investigations

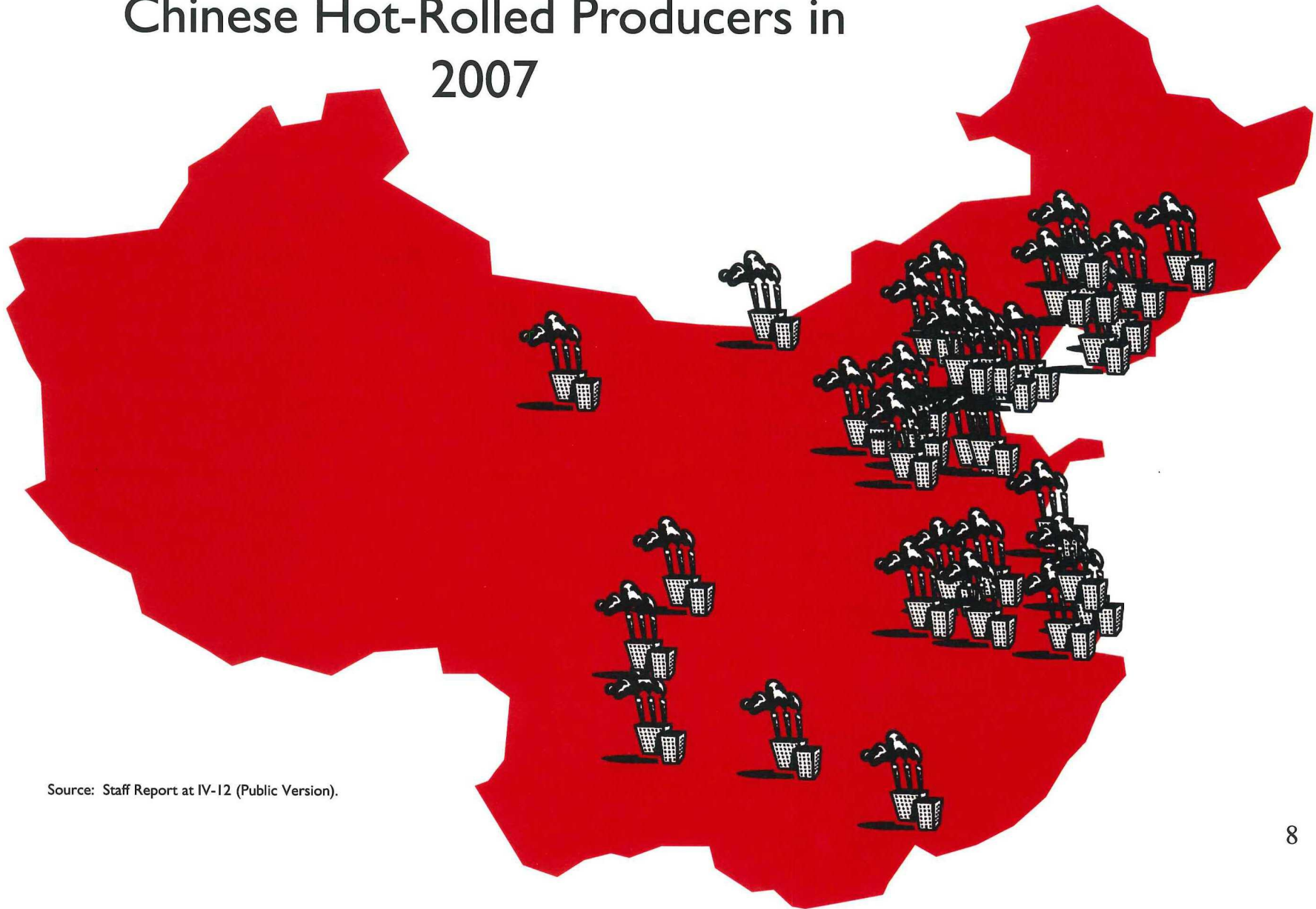
Likely Volume



Source: *Hot-Rolled Steel Products from Argentina and South Africa*, Inv. No. 701-TA-404 (Final) and Inv. Nos. 731-TA-898 and 905 (Final), USITC Pub. 3446 (Aug. 2001) at IV-12.

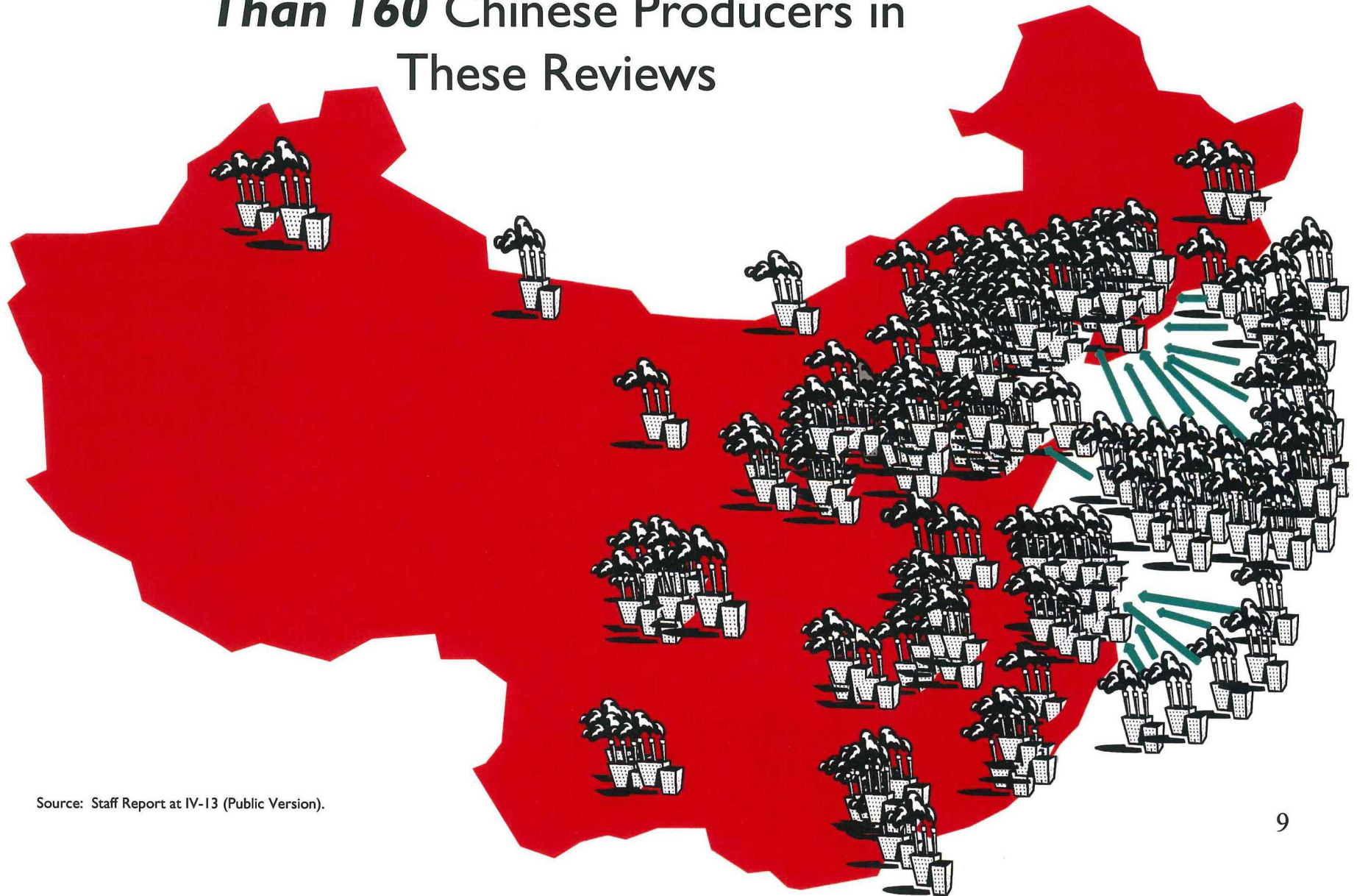
Domestic Parties Identified **35** Chinese Hot-Rolled Producers in 2007

Likely Volume



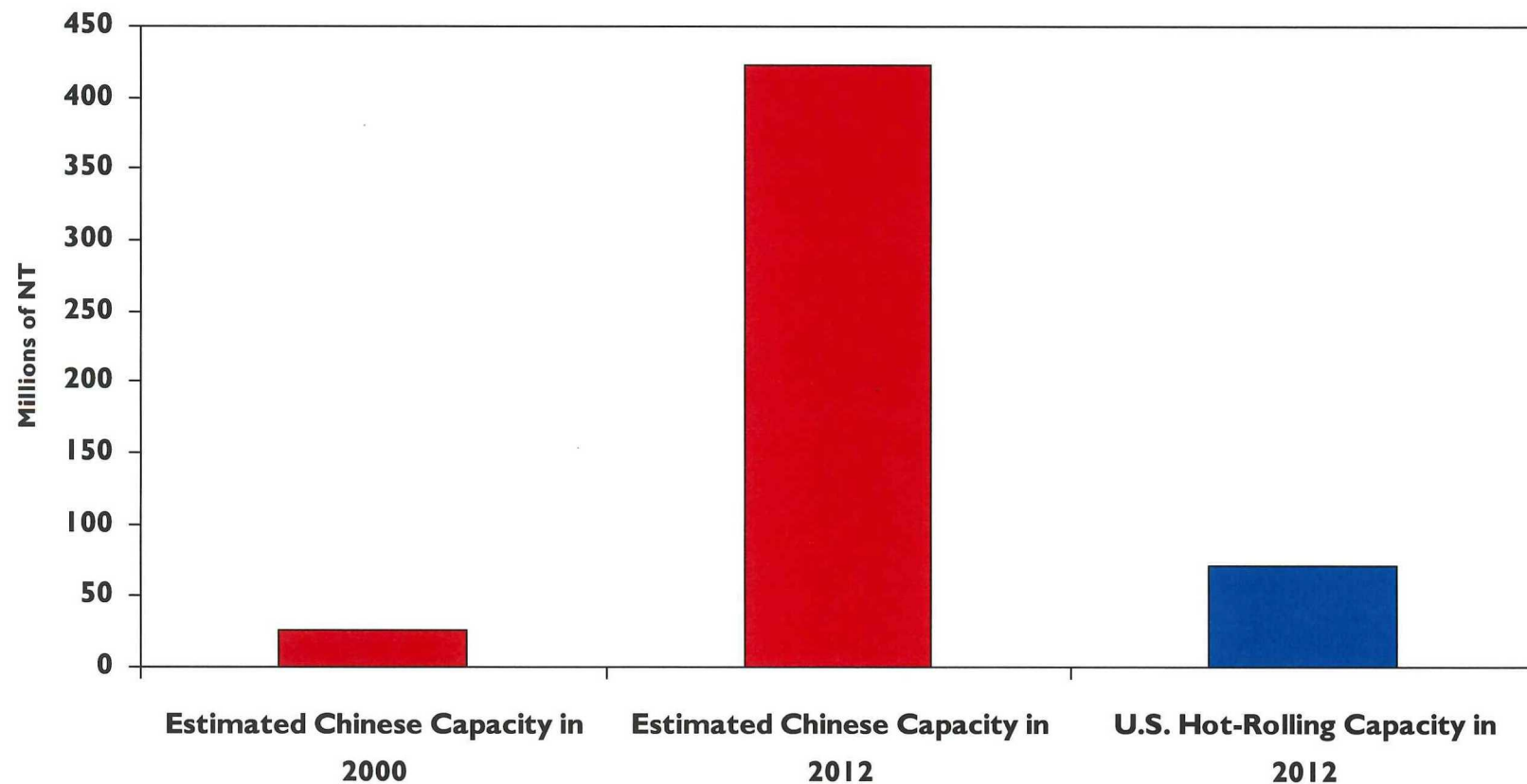
Source: Staff Report at IV-12 (Public Version).

Domestic Parties Identified **More Than 160** Chinese Producers in These Reviews



Source: Staff Report at IV-13 (Public Version).

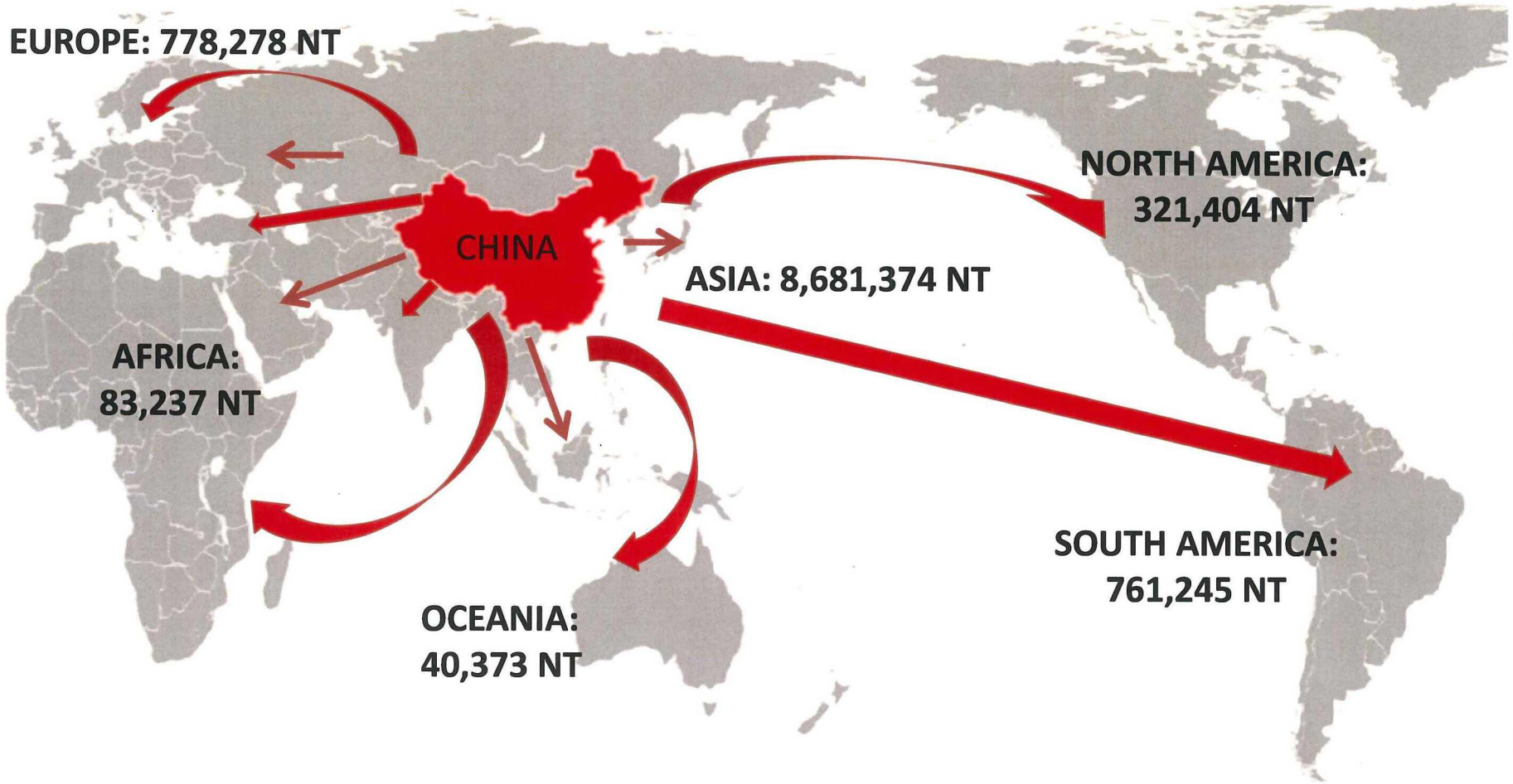
Since 2000, China Has Added Roughly **400 million NT** of Hot-Rolling Capacity



Source: Estimate for 2000 capacity based on data reported in 2001 Investigations at VII-3. Estimated Chinese capacity in 2012 from CRU. U.S. hot-rolling capacity in 2012 from Staff Report at III-11 (Public Version).

Chinese Mills Are Flooding Asian Markets, and Shipping Hot-Rolled Steel All Over the World

Likely Volume



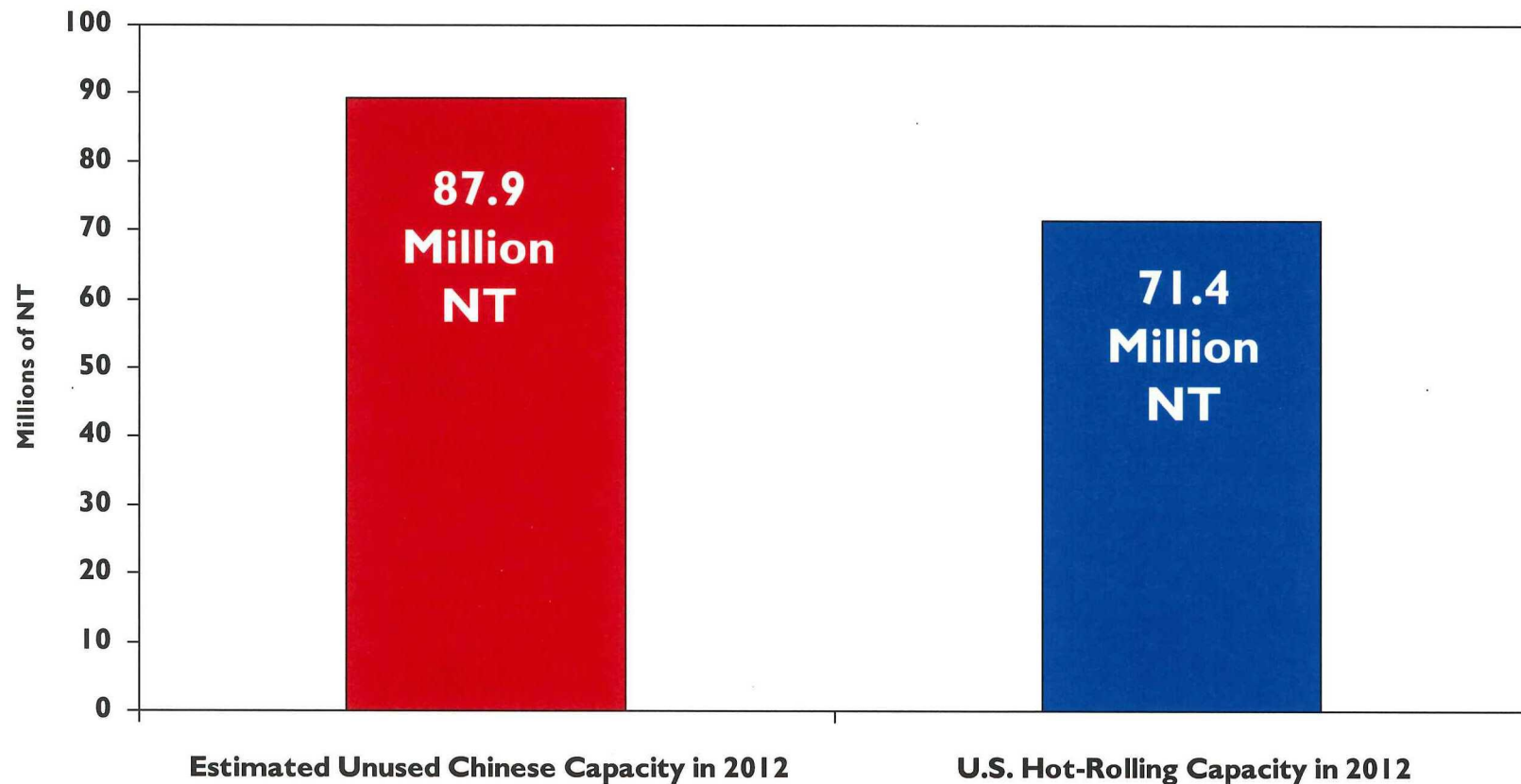
Source: China 2012 export data taken from U. S. Steel Pre-Hearing Brief at Exhibit 50 (Public Version).

“Frightening Prospect” of Chinese Exports

“Reflecting the **sizable oversupply and low domestic price for hot-rolled band** (which hit a low of \$445 per tonne, ex-works excluding the 17 % VAT last September), the Chinese mills since the fall of 2012 have been low price takers on the export market **The Chinese steel mills will likely be active exporters of steel products for years to come, which is a frightening prospect for their competitors elsewhere in the world.**”

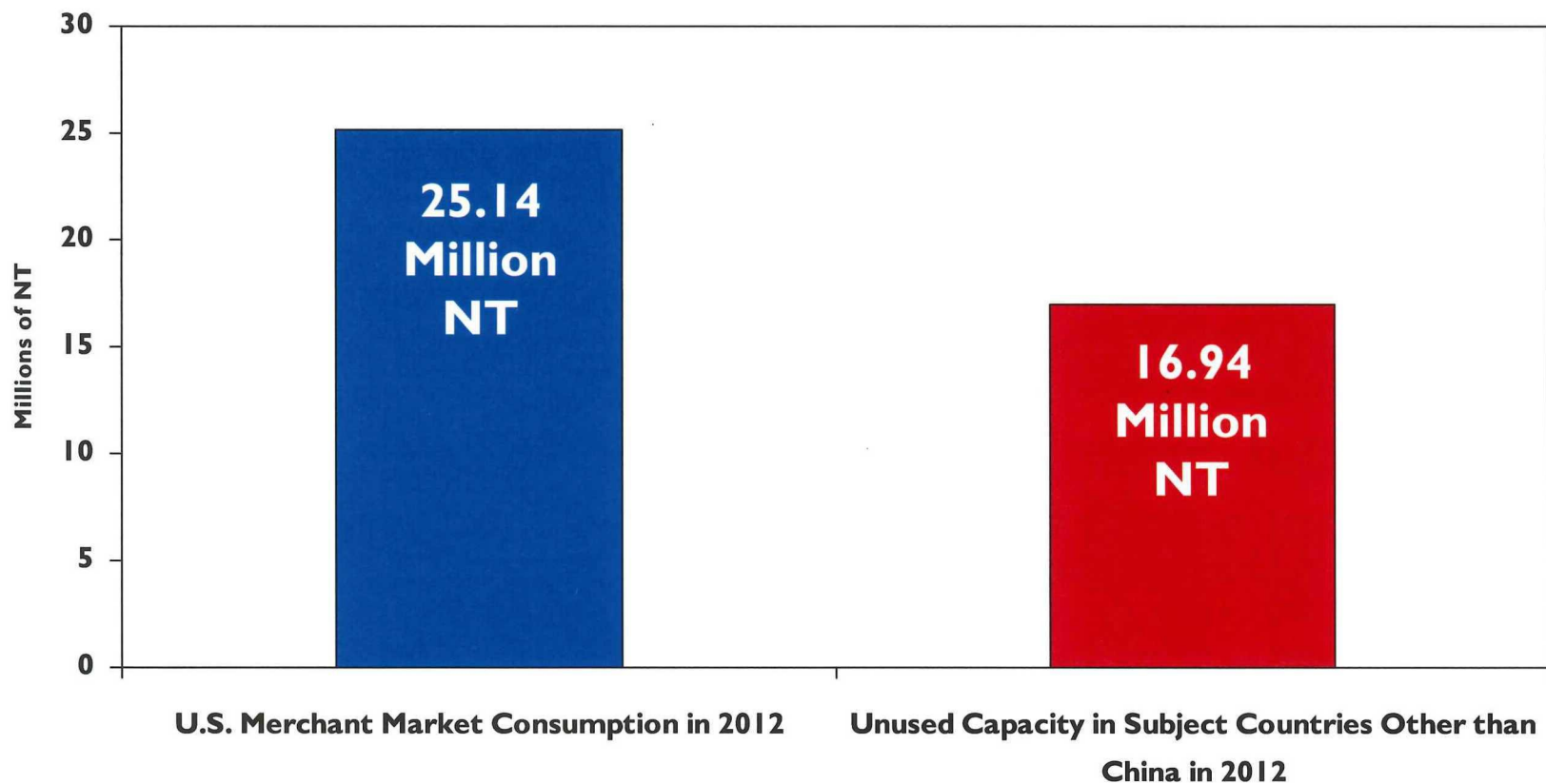
-- World Steel Dynamics (Aug. 6, 2013)

Despite Its Exports, in 2012 China Had More *Unused* Hot-Rolling Capacity than the *Total* Capacity of U.S. Mills



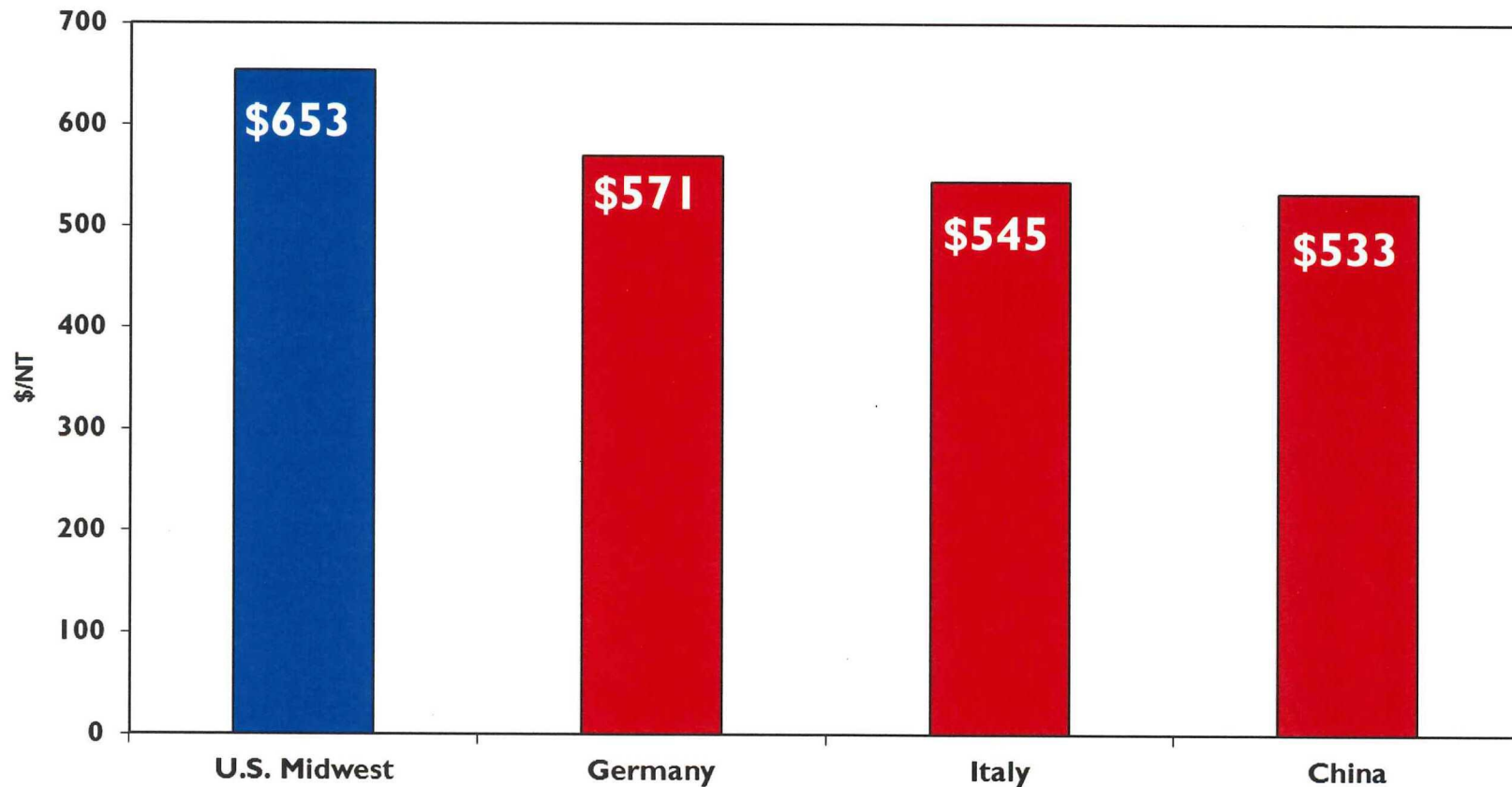
Source: Data regarding China's unused capacity from CRU; data regarding U.S. hot-rolling capacity from Staff Report at III-11 (Public Version).

In 2012, Unused Capacity in Subject Countries Other than China Equaled **67.4 Percent** of U.S. Merchant Market Consumption

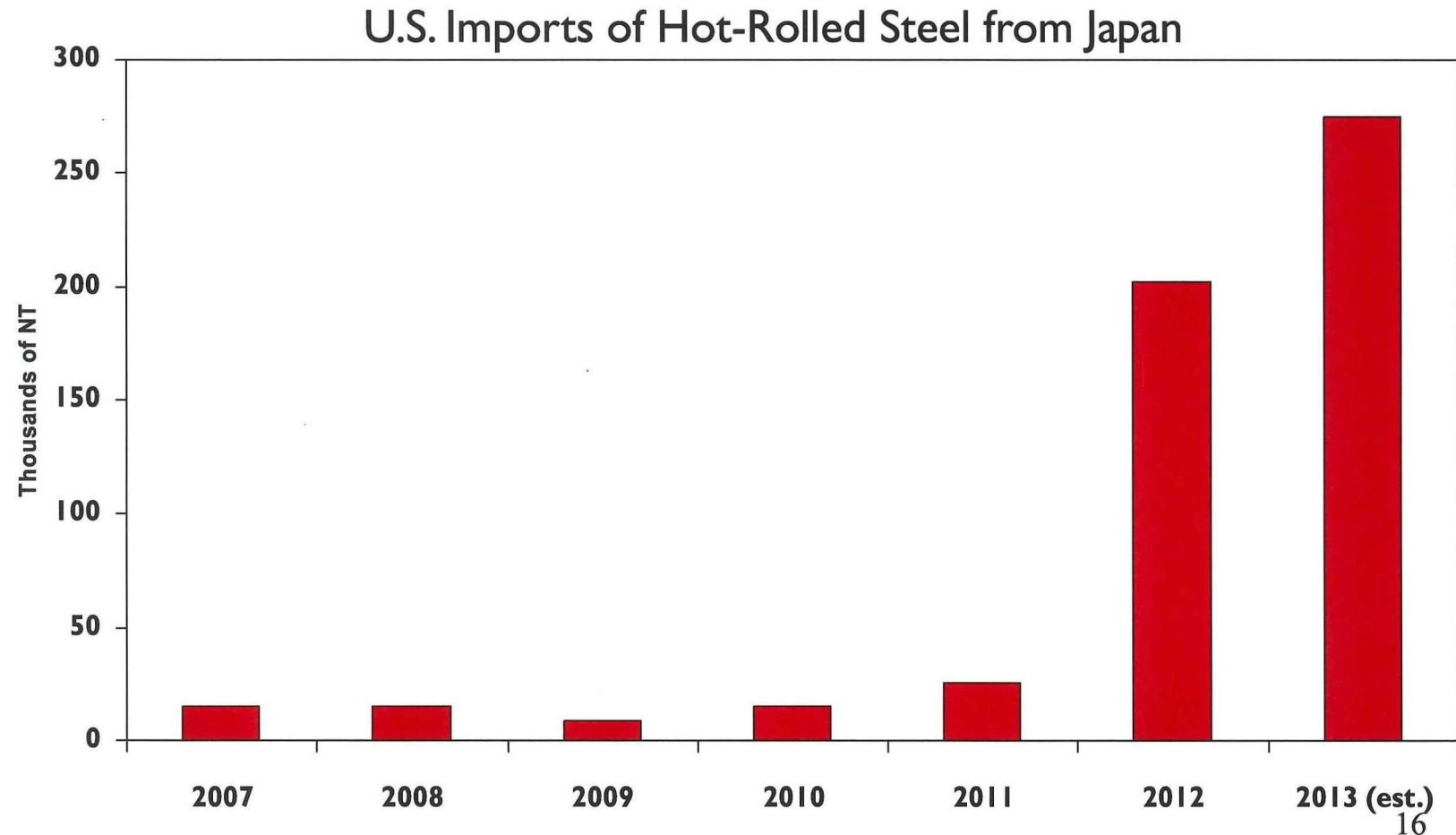


Source: Data regarding unused capacity in the subject countries from CRU; data regarding U.S. merchant market hot-rolling capacity from Staff Report at III-11 (Public Version).

U.S. Prices Are Significantly More Attractive than Prices in Other Markets



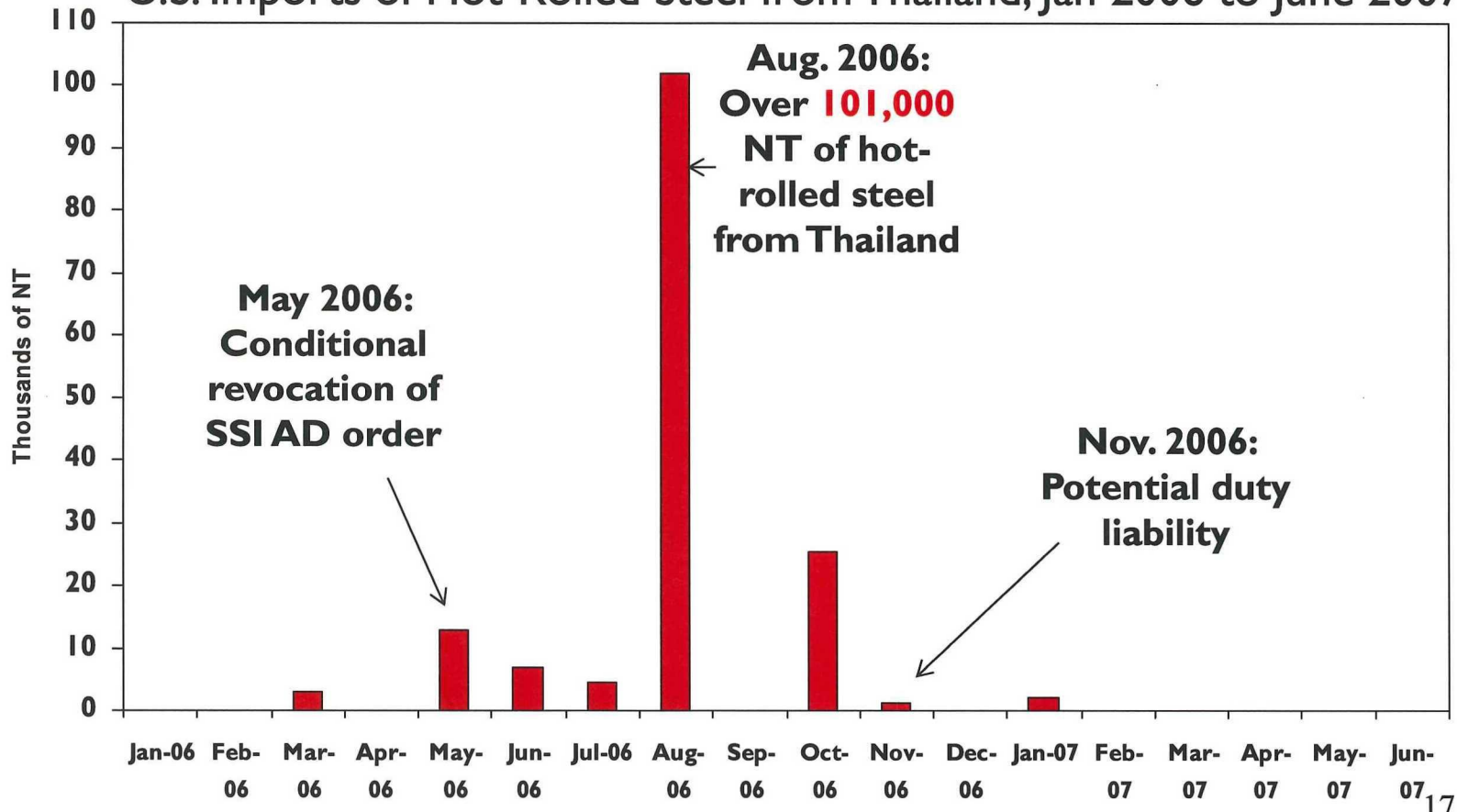
“The effect of revoking the antidumping duty order on hot-rolled steel from Japan will be modest to the point of insignificance.” – Japanese Producers (March 2011)



Source: U.S. Census Bureau. Estimate for 2013 based on Jan-July data.

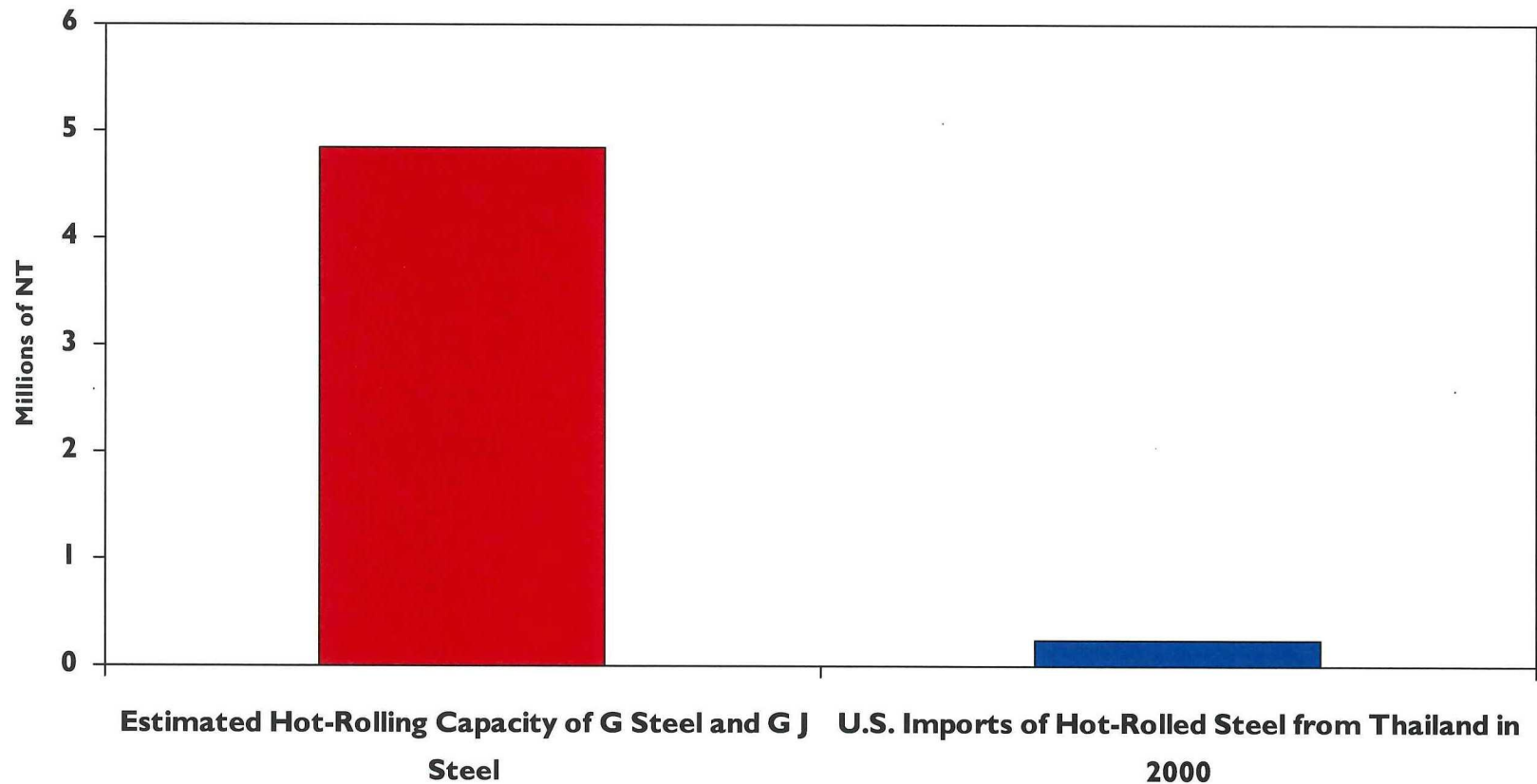
The Last Time a Thai Producer Had Unlimited Access to the U.S. Market, It *Immediately* Shipped Significant Volumes of Dumped Steel

U.S. Imports of Hot-Rolled Steel from Thailand, Jan 2006 to June 2007

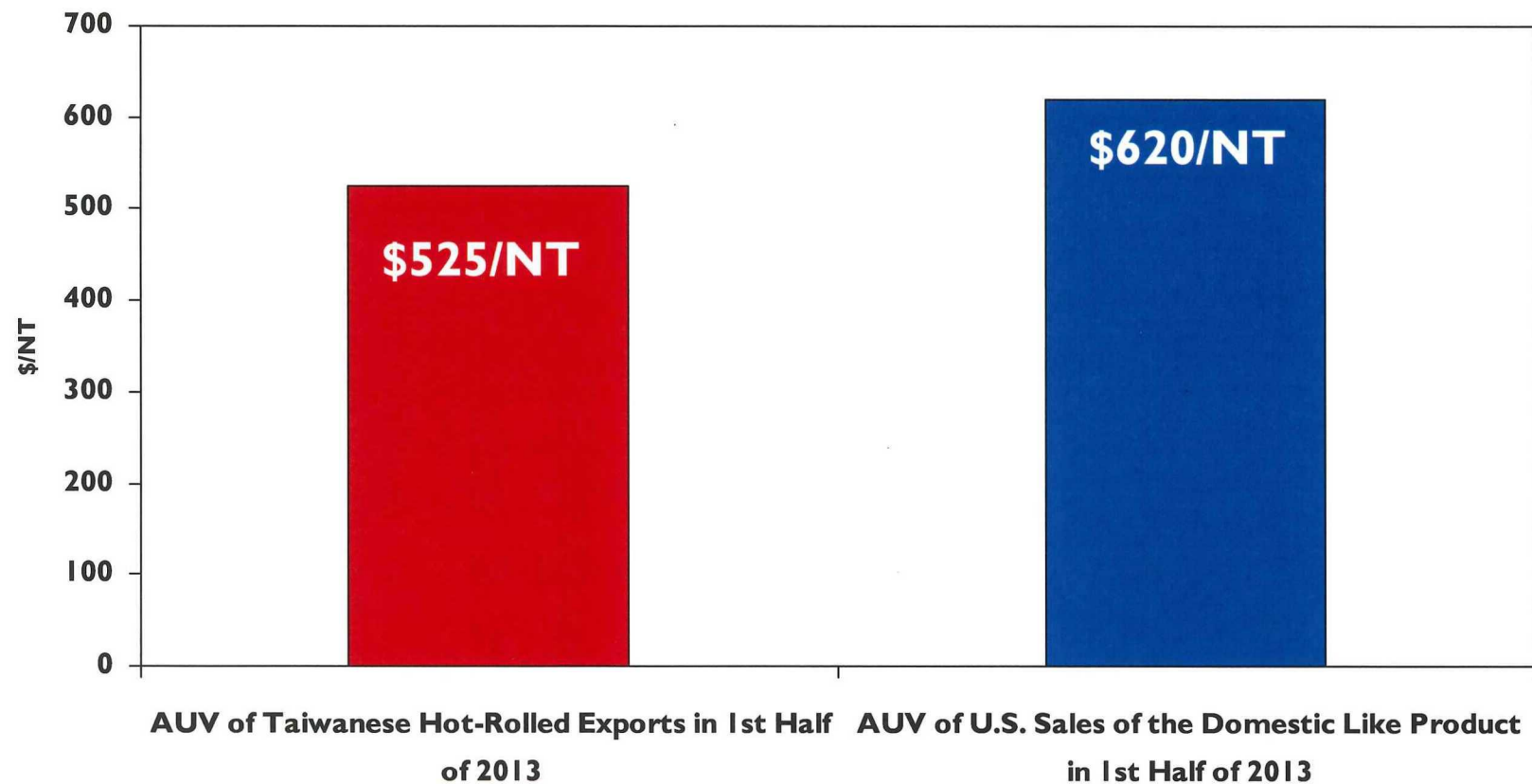


Source: U. S. Steel Pre-Hearing Brief at Exhibit 104 (Public Version).

Together, G Steel and G J Steel Have *Almost 5 Million NT of Hot-Rolling Capacity*

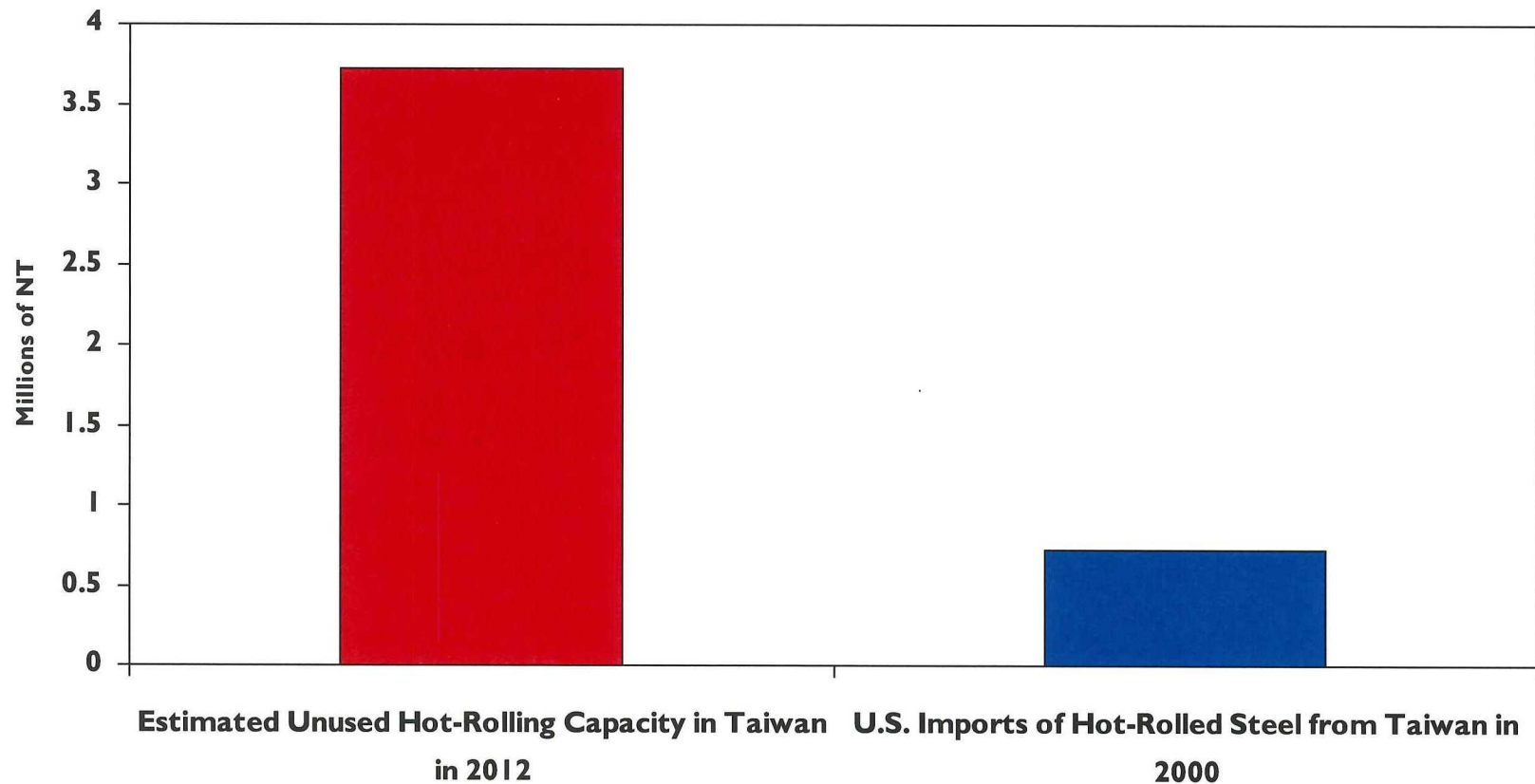


Taiwanese Mills Are Exporting Millions of NT of Hot-Rolled Steel at *Extremely Low Prices*



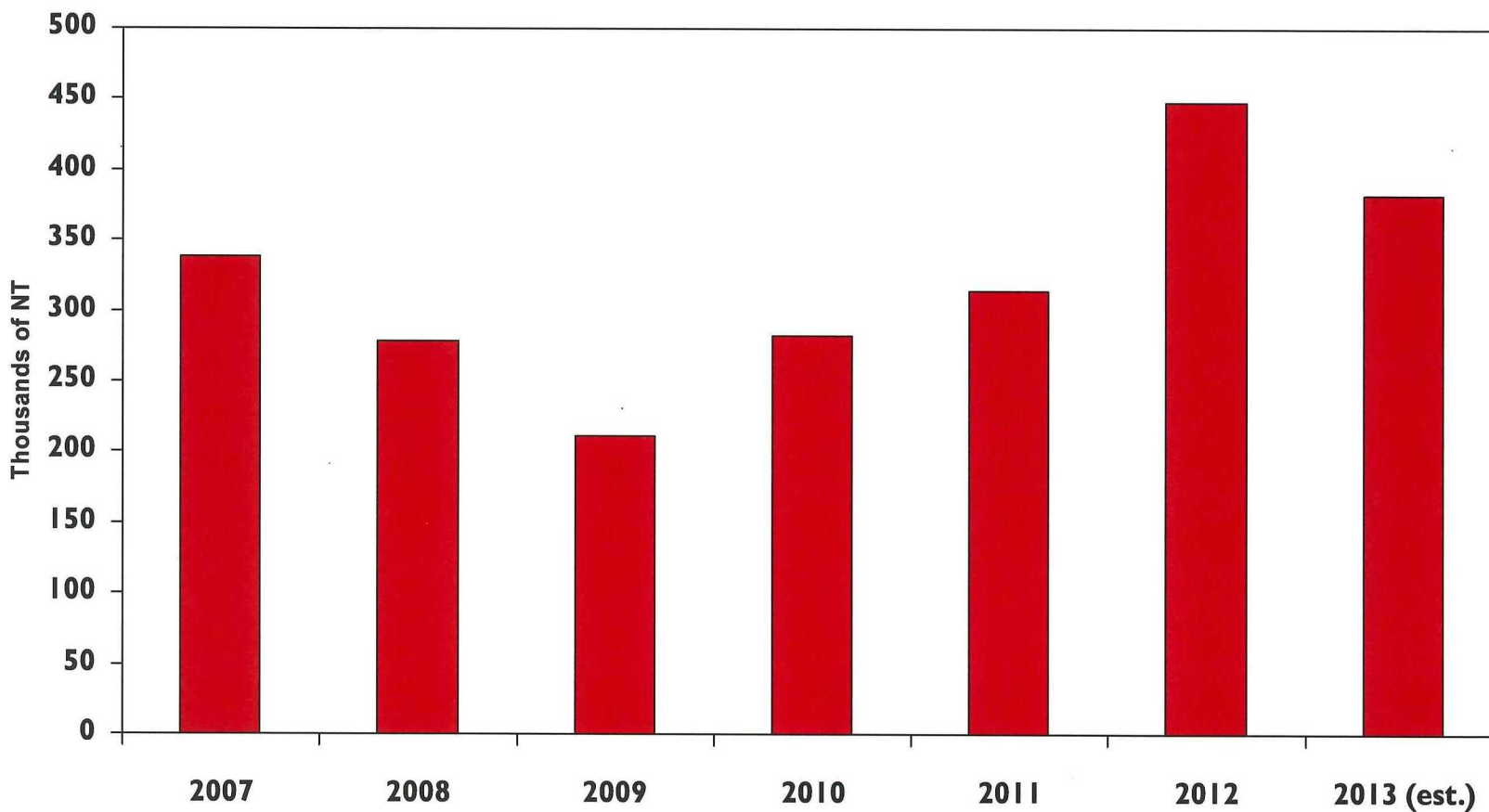
Source: Average unit value of Taiwanese exports from Staff Report at IV-27 (Public Version); average unit value of U.S. sales of the domestic like product from Staff Report at C-3 (Public Version).

Independent Analysis Confirms that Taiwanese Mills Had ***Almost 4 Million NT of Unused Capacity*** Last Year

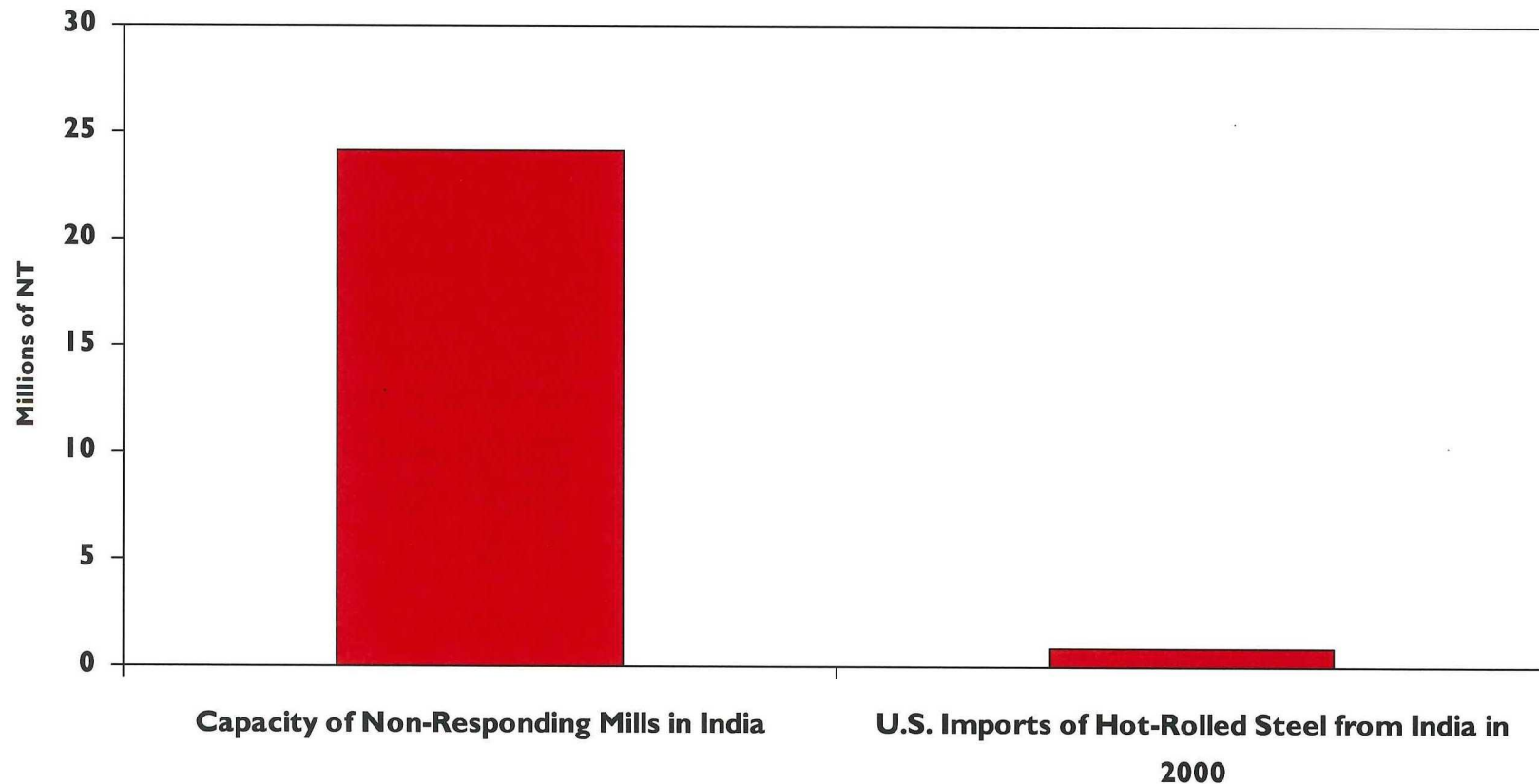


Source: Taiwanese capacity data from CRU. Data regarding U.S. imports of hot-rolled steel from Taiwan in 2000 from I-8 (Public Version).

Taiwanese Mills Are Shipping Significant Volumes of Corrosion-Resistant Steel to the U.S. Market



The Capacity of the Non-Responding Indian Mills Is Roughly **27 Times** the Volume of Indian Imports in 2000



Source: Capacity data for non-responding Indian mills from CRU. Data regarding U.S. imports of hot-rolled steel from India in 2000 from Staff Report at I-8 (Public Version).

Indian Producers Want to Grow Exports

*“Last year we exported 1.5 million {MT} of steel. This year we may cross four million {MT}. If one company does 200% more exports, I’m sure every other company will have similar stories to tell. **I see 100% pick up in exports. I’m sure. There’s no question.**”*

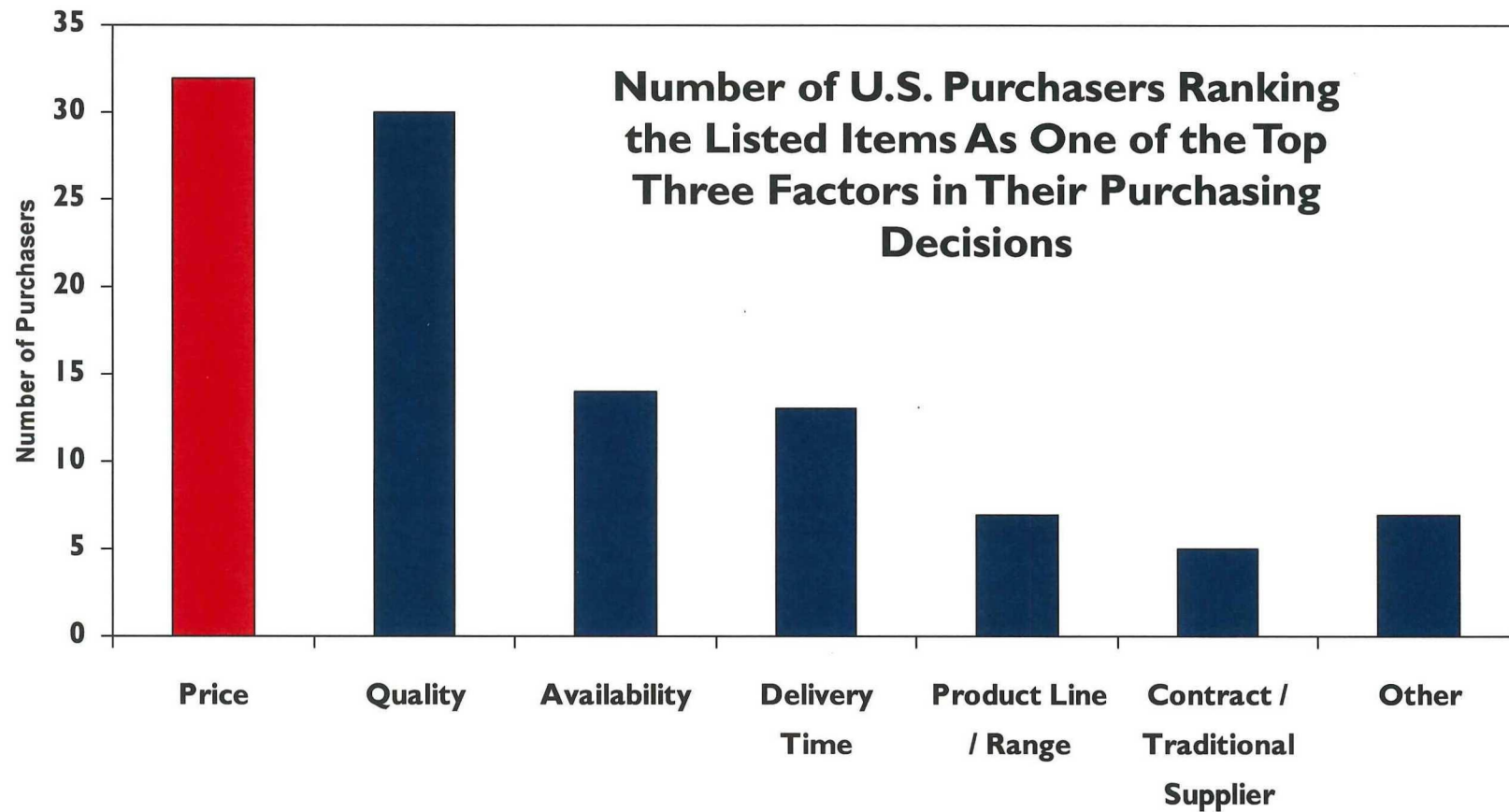
-- Sajjan Jindal, **Chairman** and Managing Director of **JSW Steel** (Sept. 2, 2013)

Subject Imports Are Interchangeable with the Domestic Like Product

“Based on available data, staff believes *that overall there is a high degree of substitutability between domestically produced hot-rolled steel and hot-rolled steel imported from the subject countries.*”

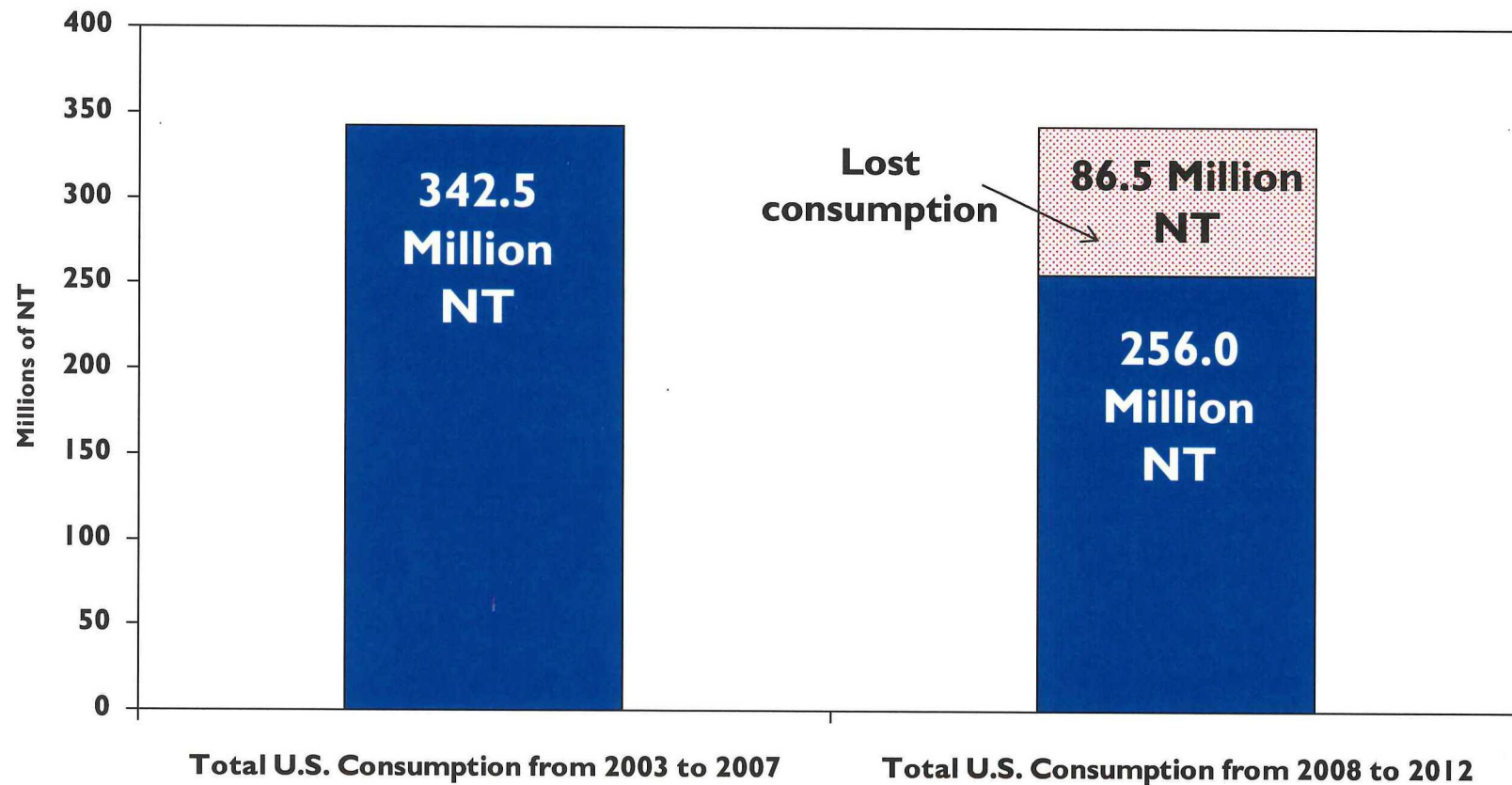
– Staff Report at II-23 (Public Version)

Price Is the Most Important Factor in Selling Hot-Rolled Steel

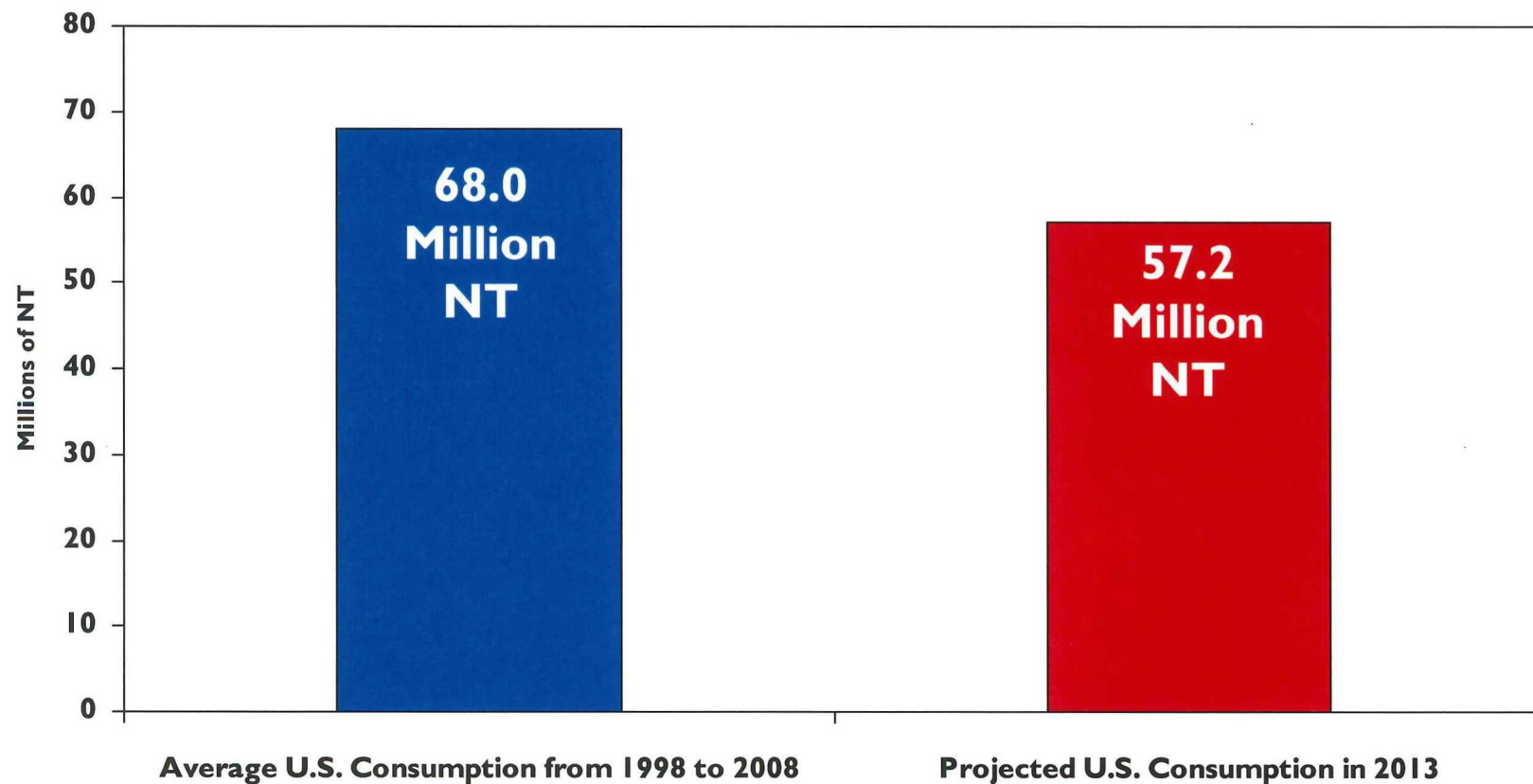


Source: Staff Report at II-26 (Public Version).

In Five Years from 2008 through 2012, U.S. Consumption Was Down **86.5 million NT** from the 2003-07 Period

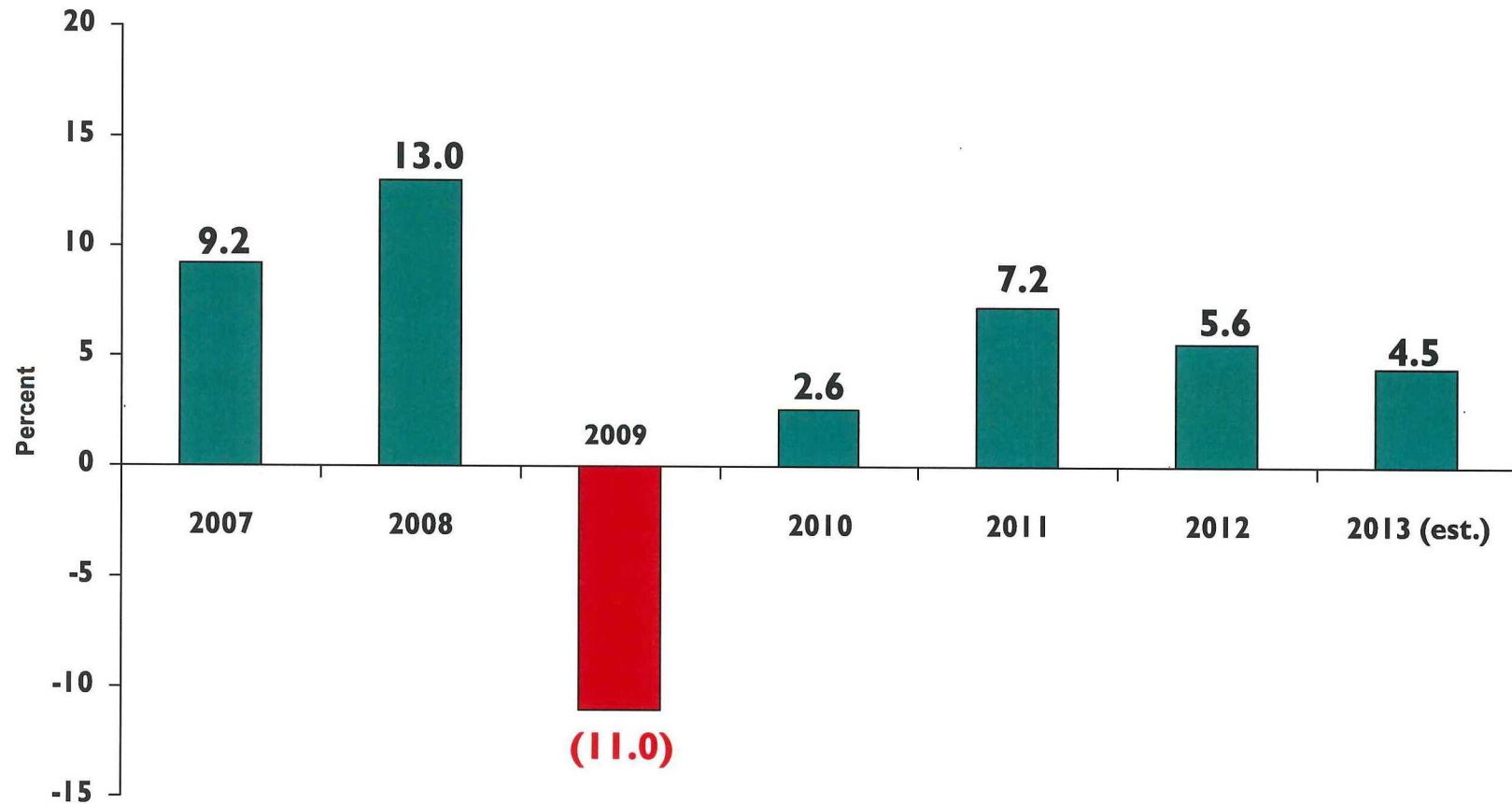


U.S. Consumption Remains Well Below Historic Levels

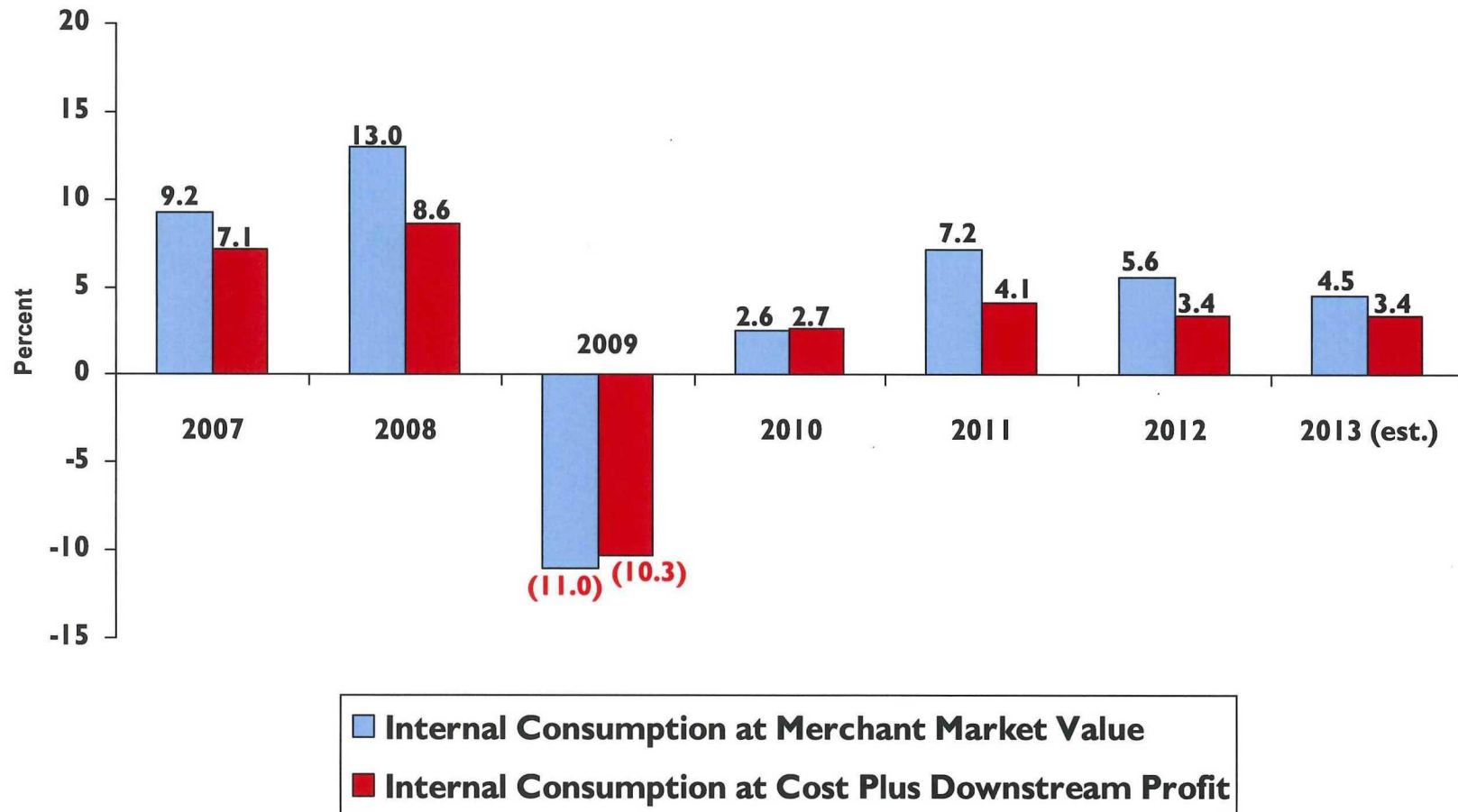


Source: Average U.S. consumption from 1998 to 2008 from data in Staff Report at I-8 to I-9 (Public Version). Projection of U.S. consumption in 2013 based on data for Jan-June 2013 found in Staff Report at I-51 (Public Version).

The Domestic Industry's Operating Margins Have Been Very Weak



The Domestic Industry's Operating Margin Is Even Weaker When Internal Consumption Is Valued to Account for Downstream Profits



Source: U.S. operating margin with internal consumption at merchant market value from Staff Report at III-23 (Public Version); U.S. operating margin with internal consumption valued to account for downstream profits from Staff Report at E-4 (Public Version).

Measuring Profits of Internal Consumption

Likely Impact

Hot-Rolled
Operating Profit: \$100

Cold-Rolled
Operating Profit: \$70

Corrosion-Resistant
Operating Profit: \$50



Profit to Entity:
 $100 + 70 + 50 =$
220
TOTAL PROFIT: \$220

Method 1: Assign each ton an operating profit of \$100

$$100 + 100 + 100 = \mathbf{300}$$

TOTAL HR PROFIT: \$300

Method 2: Allocate a percentage of downstream profits to hot-rolled. If 50 percent, then

$$100 + 35 + 25 = \mathbf{160}$$

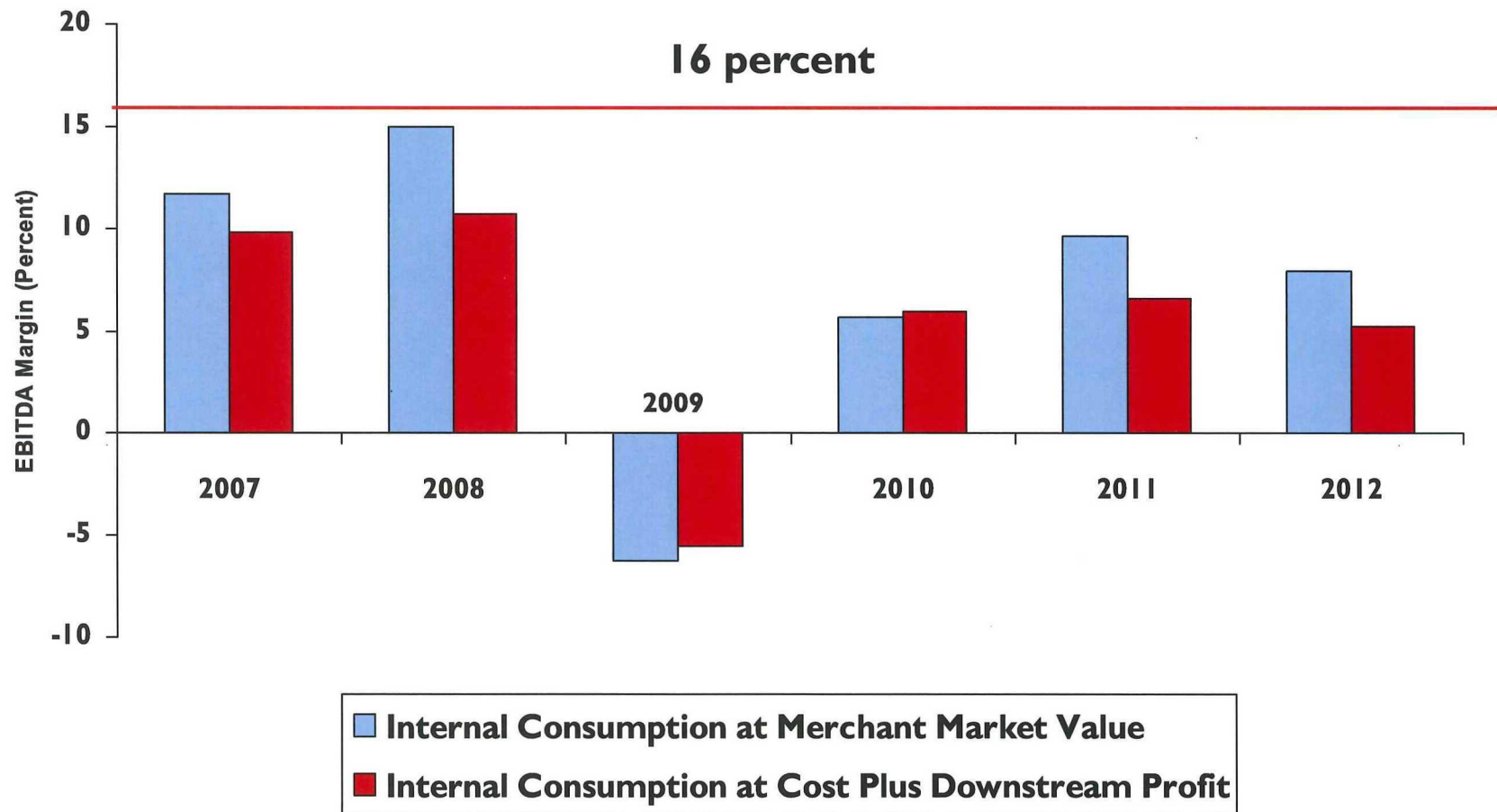
TOTAL HR PROFIT: \$160

The ITC Should Also Consider the Industry's EBITDA Margin

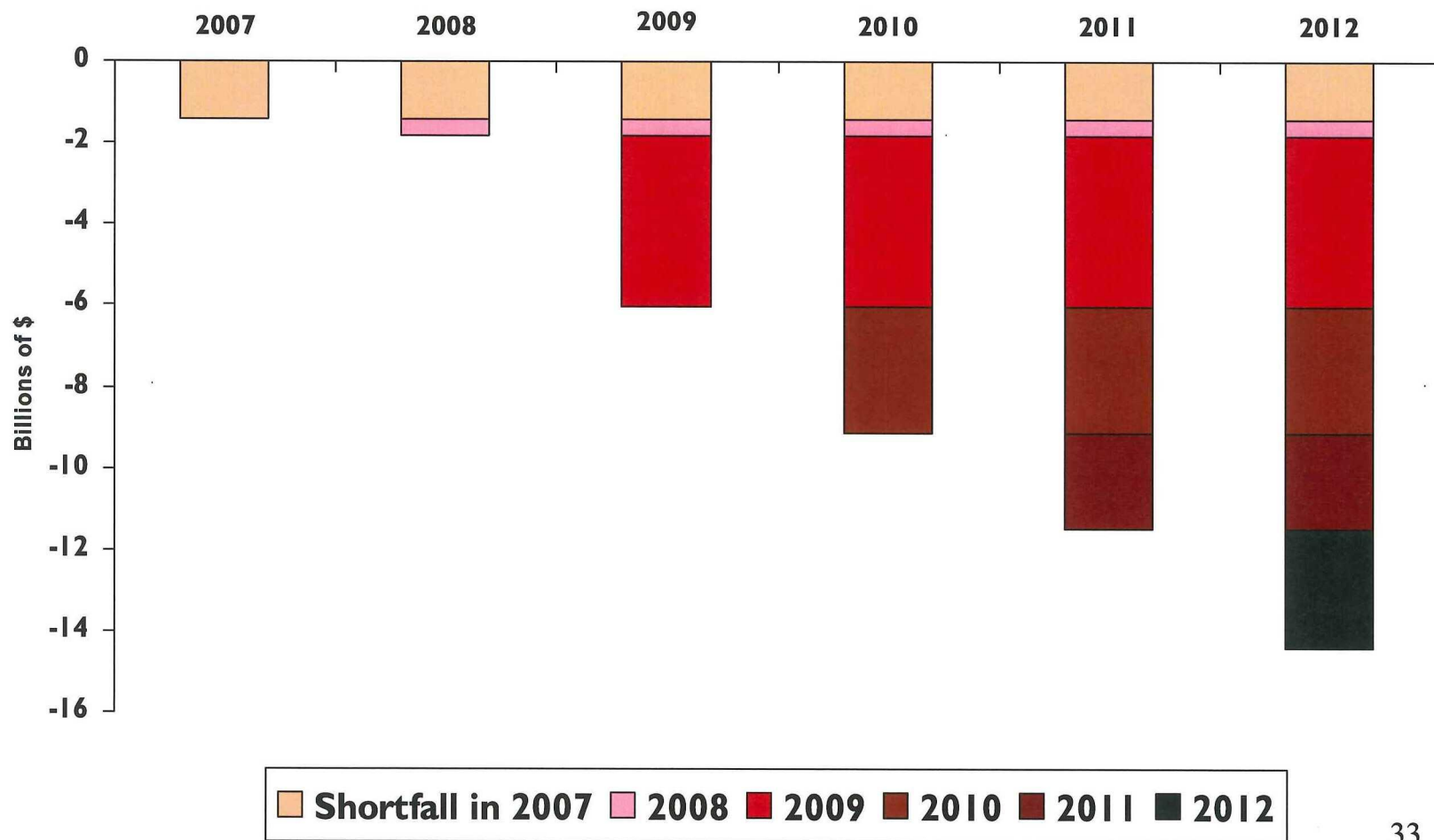
*“According to the consulting group McKinsey, **the steel industry would require a 16 percent average EBITDA** {Earnings Before Interest, Taxes, Depreciation, and Amortization} **margin to be economically sustainable in the long run.**”*

-- Staff Report at III-42 n.19 (Public Version)

In *No Year* from 2007 to 2012 Did the Industry Have an EBITDA Margin of 16 Percent



By the Most Conservative Measure, from 2007-12 the Industry Was **\$14.4 Billion Short** of a 16 percent Margin

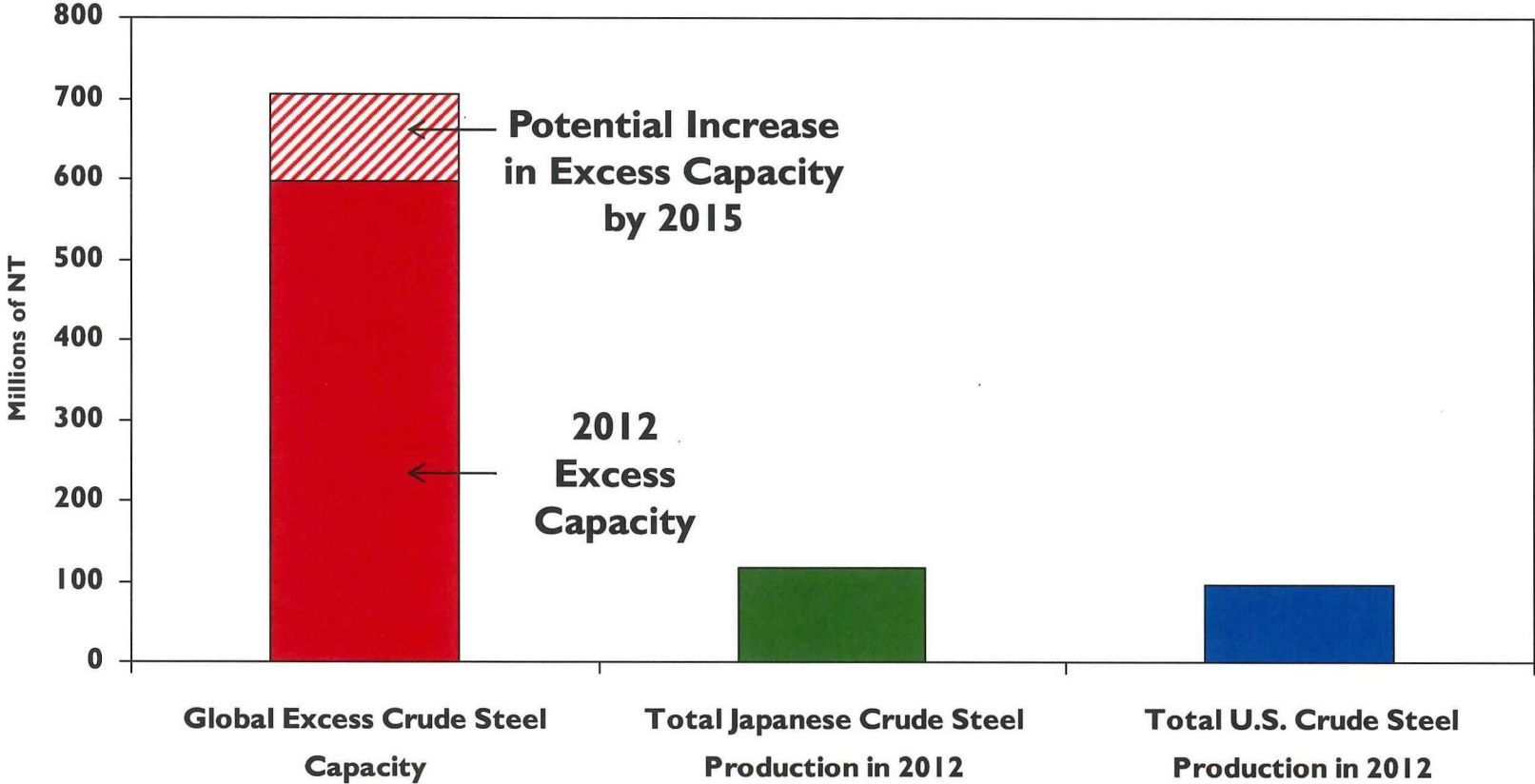


By Almost Every Measure, Market Conditions Are **Worse Now than in 2007**

Likely Impact

| | 2007 | 1 st Half of 2013 |
|--|-----------------|---------------------------------|
| U.S. Producers' Operating Margin (Merchant Market Basis) | 9.2 % | 4.5 % |
| U.S. Producers' Operating Margin (Cost Plus Downstream Basis) | 7.1 % | 3.4 % |
| U.S. Consumption | 61.7 million NT | 57.2 million NT (annualized) |
| Unit Costs of Goods Sold | \$487/NT | \$579/NT |
| Unit Operating Income | \$50.42/NT | \$27.82/NT |
| Production Workers | 22,229 | 20,571 |
| Unused hot-rolling capacity worldwide | 81.3 million NT | 213.7 million NT (2012) |

The OECD Estimates that in 2012, Total Excess Crude Steel Capacity Worldwide Was **597 Million NT**



Source: Estimated global excess crude steel capacity in 2012 from "Steelmaking Capacity," DSTI/SU/SC (2013)10, 74th Steel Committee Meeting at 4, available at <http://www.oecd.org> (last visited Oct. 30, 2013). Potential unused steel capacity by 2015 taken from id. at 6 (based on IEA high-demand scenario). Data regarding Japanese and U.S. crude steel production from the World Steel Association.